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Competitive Balance and Attention Level Effects: Theoretical Considerations and Preliminary Evidence

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Competitive Balance and Attention Level Effects: Theoretical Considerations and Preliminary Evidence

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Abstract: We try to better understand possible reasons for deviations between statistically-measured competitive balance (CB) and perceived CB. Moreover, we suggest answers to the following questions: are there specific dimensions of CB that are perceived to be significantly less balanced in the Danish Superligaen compared to the other two leagues? Are there objective measures that “confirm” the fans’ perception or does OCB in general deviate from PCB?

Keywords: competitive balance, sports economics, behavioural economics, mid-term outcome uncertainty, fan perception

1. Introduction

Following the uncertainty of outcome hypothesis (UOH) introduced by *Rottenberg* with his seminal work in 1956, competitive balance (CB) represents an important element of attractiveness of professional sports leagues. However, many studies correlating measures of competitive balance and success indicators such as attendance or viewer figures have not been successful in establishing clear evidence for the relevance of UOH in European professional football.

For instance, studies using the *Theil* (1967)-measure to analyse the impact of short-term (game) uncertainty on stadium attendance either found a non-significant (*Benz, Brandes & Franck* 2009) or negative (*Buraimo & Simmons* 2008) effect suggesting that some caution is required in the use of the UOH (*Szymanski* 2006). For instance, the negative effect may be explained with fans preferring to see either a favourite home team with the chance to win by clear margin (*Forrest et al.* 2005; *Coates & Humphreys* 2010) or a favourite away team which offers the chance to see an upset (*Coates, Humphreys & Zhou* 2014) or a strong brand with star players (*Pawlowski & Anders* 2012). Also, in the longer run there is not much support for the UOH. For instance, season-aggregate attendance has actually increased in some leagues (e.g.

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Germany and England), even as European leagues have become increasingly dominated by a small number of teams over the last decade (*Flores, Forrest & Tena 2010; Pawlowski, Breuer & Hovemann 2010; Pawlowski 2013b: 2*). This motivated further research into a completely new direction, which *Zimbalist (2002: 112)* already suggested in 2002 by stating, that “the best measure of competitive balance is the one to which fans show the greatest sensitivity”. *Pawlowski (2013a; b)* as well as *Pawlowski & Budzinski (2013)* further developed this thought and measured the perception of competitive balance through the eyes of the fans by applying a stated preference approach. They found that the perceived competitive balance (PCB) indeed matters for fans.

However, an interesting puzzle occurs in their analysis as long-term PCB differs from long-term objectively measurable CB (OCB). Specifically, while the Danish Superligaen is perceived by the fans as being less balanced compared to the German Bundesliga and the Dutch Eredivisie, objective measures such as the competitive balance ratio (*Humphreys 2002*) suggest, that the Danish Superligaen is evenly or even more balanced than the other two leagues.

In this chapter, we try to better understand possible reasons for this gap between OCB and PCB. Moreover, we try to find answers to the following questions: are there specific dimensions of CB that are perceived to be significantly less balanced in the Danish Superligaen compared to the other two leagues? Are there objective measures that “confirm” the fans’ perception or does OCB in general deviate from PCB?

The remainder of this chapter is organised as follows: First, we recapitulate the findings of our previous studies to demonstrate the arising puzzle (chapter 2). We then discuss possible (theoretical) reasons for this puzzle (chapter 3) as well as some new supportive evidence for attention level effects, i.e. fans’ perception may just focus on specific parts of the (and not the overall) league competition (chapter 4). Finally, a summary and some conclusions for further research are provided (chapter 5).

2. Objective versus Perceived Competitive Balance: A Comparison

With the objective to better understand the fans’ view on competitive balance, a written survey was distributed amongst soccer fans in three countries in a recent research project. Overall, $n = 1,203$ fans in Germany; $n = 267$ fans in Denmark, and $n = 219$ fans in the Netherlands were surveyed in the stadiums and in bars where football matches are regularly broadcast live before/during 14 matches in the first divisions of the respective leagues.¹

An index of overall PCB was measured with two different approaches: First, it was asked:

¹ For a detailed description of the research project and the employed methods please refer to *Pawlowski (2013a; 2013b)* as well as *Pawlowski & Budzinski (2013)*.

Thinking back to previous seasons: how would you rate the level of suspense/excitement ('Spannung') of the LEAGUE on a scale of 0 - 10 (0 ≡ not at all suspenseful/exciting ... 10 ≡ very suspenseful/exciting)?²

Second, a (potentially oversimplified) scenario was tested to investigate the willingness-to-pay (WTP) of fans for CB:

Imagine you could increase the level of suspense/excitement ('Spannung') in the LEAGUE by making a financial contribution! How much would you be willing to pay per stadium ticket per game?

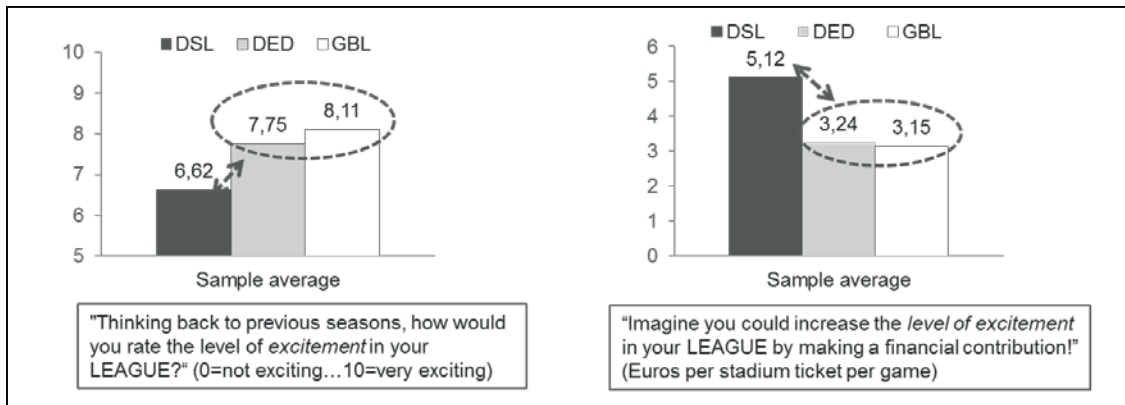


Figure 1: Perceived level of excitement and willingness-to-pay to increase the current level of excitement in the Danish Superligaen (DSL), the Dutch Eredivisie (DED) and the German Bundesliga (GBL) (Pawlowski 2013a).

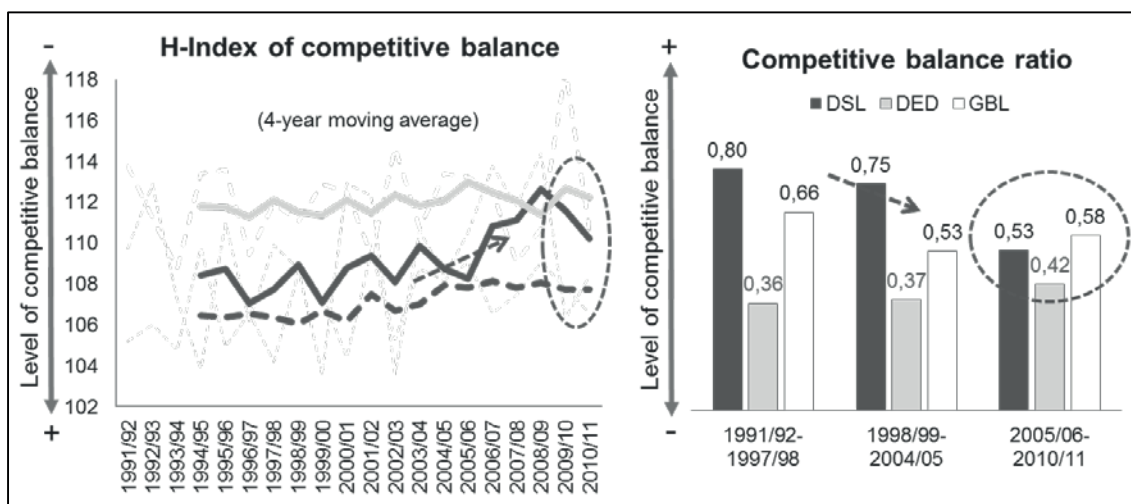


Figure 2: Trends in competitive balance in the Danish Superligaen (DSL), the Dutch Eredivisie (DED) and the German Bundesliga (GBL) (Pawlowski 2013a).

² As various regression and principal component analysis reveal (Pawlowski 2013a; 2013b) the overall index of PCB generated this way (is partly explained by and therefore) reflects the short-, mid- and long-term dimensions of CB as proposed in the literature (Cairns, Jennett & Sloane 1986).

The results suggest that the Danish Superligaen is perceived to be relatively less exciting as the level of PCB is on average 6.62 (compared to 7.75 for the Dutch Eredivisie and 8.11 for the German Bundesliga) and the Danish Fans are on average willing to pay around € 5.12 (compared to € 3.24 in the Netherlands and € 3.15 in Germany) per stadium ticket per game to increase the current level of excitement (see Figure 1).³ For reasons of comparison, in addition to the PCB measures as described before, we analyzed the level of OCB based on two different measures. Interestingly, both, the H-Index of CB and the Competitive Balance Ratio (CBR)⁴, indicate the Dutch Superligaen to be comparably less balanced. Moreover, for a long time the Danish Superligaen was the (relatively) most balanced league though the decrease of OCB in Denmark was quite dramatic during the recent years (see Figure 2).

These results suggest that a difference between OCB and PCB exists. In the next section we attempt to take a look behind this insight and explore potential theories that may serve to explain these differences between OCB and PCB.

3. Possible Theoretical Reasons for Differences between OCB and PCB

If fans would follow the model of the perfectly-rational *homo oeconomicus*, then there should be no difference between the statistically measured CB in European football leagues and the perceived CB in the eyes of the fans. However, to better understand possible effects of perception that deviate from statistically measured effects, we need to move away from simplistic notions of perfect information, perfectly rational behaviour and textbook-level microeconomics.

Economic research during the past five decades has contributed to enrich our understanding of economic behaviour by introducing branches like behavioural economics, institutional economics and experimental economics into the mainstream of economic thinking. Altogether they picture an empirically well-supported image of the rational-behaving economic subject that includes imperfect information, subjective and constructive perception as well as rule-following, heuristic behaviour. Cognitive resources are scarce and, consequently, individuals economize on these resources, which includes limiting information gathering (*Simon 1955; Stigler 1961*), economizing on the interpretative force of the brain by relying on mental models (*Kahneman & Tversky 1979; Denzau & North 1994; Kahneman 2003a, 2003b*) as well as focusing their scarce cognitive resources on those problems where their employment promises to yield extraordinary revenues and reverting to heuristics-following behaviour in ordinary situations (*Budzinski 2003; Vanberg 2004*).

³ Further analysis reveals that PCB actually matters for fans as their consumption patterns might be affected (*Pawłowski 2013a; 2013b; Pawłowski & Budzinski 2013*).

⁴ The H-Index of CB is based on the sum of the quadratic share of points won by each club in a league adjusted for the number of teams (*Depken 1999*). The CBR is derived as the ratio of the average standard deviation of team points to the average SD of league points (*Humphreys 2002*).

This is a world where perception matters and plays a considerable role. Rational behaviour, then, does not so much describe 'right' behaviour in terms of statistical facts, but instead – less ambitiously – the consistency of mind and action. Drawing broadly on a body of economic thought that is enriched by these influences, three possible explanations for the (non-)divergence of OCB and PCB can be derived: framing effects (3.1), threshold effects (3.2), and attention level effects (3.3). These effects are discussed in the following.

3.1 Framing Effects

Framing effects imply that the context of a perception or a decision situation matters for interpretation and action: individuals are framed by past experiences as well as the environment of a situation and this influences how they perceive and interpret a given phenomenon. With respect to CB this means that fans are not influenced by a given CB-value in an isolated way. Instead, that CB-value is perceived in the context of the previous CB-values, which represent the framing of the fans and act as reference points for the individual, subjective valuation. As a consequence, changes in CB-values become more important than cardinal levels. If CB has been very low in a given league, then any improvement from that low level may be perceived as "high" CB because fans have been accustomed to low CB-levels and take the past imbalance as a reference point (anchoring effects). On the other hand, if CB-levels are high, a small deterioration of CB may already be perceived as "low" CB because fans have adjusted their reference point to the high level. The subjective assessment of CB is then driven by a mismatch of CB-expectation and actual CB: if CB is higher than expected, PCB will likely exceed OCB, whereas it will fall short of OCB if CB is lower than expected.⁵ As a consequence, it may happen that $OCB_{LEAGUE_A} > OCB_{LEAGUE_B} \wedge PCB_{LEAGUE_A} < PCB_{LEAGUE_B}$.⁶

Consider the following hypothetical example: country A, on the one hand, has a comparably imbalanced premier-level league say with CBR-levels oscillating around values of 0.3. Country B's fans, on the other hand, enjoy a premier-level league with CBR-levels around values of 0.7. Now, in the recent seasons, CBR of League A unexpectedly jumps to 0.45 whereas CBR level of League B unexpectedly drops to 0.55. While League B remains the more balanced one in OCB terms, framing effects may well drive PCB of (disappointed) League B-fans below the PCB of (positively surprised) League A-fans.

Indeed, in our study, we can find some support for this line of explanation (*Pawłowski & Budzinski 2013*). As can be seen in section 2, the decrease in OCB seems to

⁵ Next to past expressions of CB, expectations can additionally be driven by other influences. For instance, CB-expectation could be extraordinary high because of welcomed rule changes or an extraordinary influx of prominent (star) players (allocated to many teams), etc.

⁶ *Coates, Humphreys & Zhou (2014)* employ a somewhat similar thought on a match level when they model individual consumer choice as depending on a utility function that, inter alia, includes the difference between the actual match outcome and the expected match outcome as a (positive or negative) utility source (surprise win by the supported team and surprise loss by the supported team respectively).

influence perceptions in a stronger way than the level of OCB in the case of the Danish league. Note that the Danish league actually is characterized by a better OCB-value than the premier-level leagues in the Netherlands and in Germany in the first two periods and still better than the Dutch league in the third period (see figure 2). Yet, the decrease of CB is much more dramatic in Denmark than in the other two leagues. CBR for Denmark has decreased by around 34 per cent (from 0.8 to 0.53) from the first to third period, whereas for Germany it has decreased 'only' by around 12 per cent (from 0.66 to 0.58) and the Dutch one increased by around 14 per cent (from 0.36 to 0.42). So, generalizing over the three periods, we can – a bit simplifying – see that while for OCB levels $OCB_{\text{Denmark}} > OCB_{\text{Germany}} > OCB_{\text{Netherlands}}$ holds, PCB-levels are characterized by $PCB_{\text{Denmark}} < PCB_{\text{Netherlands}} < PCB_{\text{Germany}}$.

Thus, the difference between OCB- and PCB-levels may be explained by changes of CB (as a framing factor) being a stronger influence on fans' perception than CB-levels.

3.2 Threshold Effects

Threshold effects correspond to an important behavioural economics-qualification of the concept of optimality: instead of aspiring to an optimal level of satisfaction in regard to the consumption of any goods, individuals are typically less ambitious and settle for a "satisficing" level. Once a certain level of satisfaction is reached, no more further cognitive resources are spent on further optimizing the consumption in question. Instead, the scarce cognitive resources are focused on consumption areas where no satisfying level has yet been reached. In other words, (small) variations above the satisficing level do not matter. However, if the "satisficing" threshold is undercut, then a strong (demand) reaction is triggered (discontinuity effect).

While the empirical evidence for such effects differs among different types of wants and needs as well as among corresponding goods categories, fans' desideratum for balanced competition within the league may provide a fitting example. So far, sports economics research has struggled to identify any optimal level of CB; identification of optimum has neither theoretically, nor empirically been managed. It appears to be broadly accepted that this, inter alia, has to do with conflicting influences such as the attractiveness of close competition in terms of high uncertainty of outcome and unpredictability of results versus the attractiveness of superstar players and superstar teams that inevitably generate some minimum imbalance. Perfect CB would basically imply a random walk (without any favourites or underdogs) and most sports economists will agree that this is not optimal. An additional factor in question may well be that fans are not interested in any optimal CB, i.e. they do not have an (explicit or implicit) notion of an optimum regarding CB themselves. Instead, fans may rather be interested in a satisficing CB. In this case, a discontinuity effect emerges: CB changes above the satisficing level of CB are not perceived to be relevant for consumption behaviour whereas a drop of CB below the satisficing level may cause discontinuous, perhaps even extreme consumption reactions.

Again, we find preliminary supportive evidence that the relation between CB and fans' consumption includes a discontinuity in terms of some kind of a "tipping point"

or threshold above which changes in CB are not very relevant for fans whereas fans' consumption behavior does change significantly once CB falls below that crucial threshold: while *Pawlowski* (2013a; 2013b) could detect that the PCB conditional demand curves are s-shaped (indicating an area of inelastic response for both, very high and very low values of PCB), the findings by *Pawlowski* and *Budzinski* (2013) suggest that changes in the fans' willingness-to-pay for improvements of CB are triggered by CB falling below a crucial threshold, i.e. WTP 'jumps' to a higher level as a reaction to this.

3.3 Attention Level Effects

In addition to the theoretical effects and their preliminary supportive evidence discussed above, a third effect might be relevant in this context as valuations of individuals depend on the degree of (their) attention that is drawn to a specific phenomenon. This attention level depends – next to the individual's preferences – on salience-related aspects like media intensity (presence in broadcasting, newspapers, internet, boulevard media, etc.) and relative importance of specific subparts of the overall phenomenon. In regard to the valuation of goods, a typical consequence is that valuations of those products that receive high attention levels outshine those of products with low attention levels in the perception of the consumer.

With respect to the competitive balance of premier-level football leagues, the effects of diverging attention levels may be particularly relevant since the relative importance of competition among teams differs significantly depending on the positions within the league's ranking that these teams are fighting for. Put drastically, competition for top positions is considerably more important than competition in the 'dull' midfield: while the close duel of two teams for championship fame will be associated with high attention levels, a close fight of three teams for position 10 in an 18- or 20-teams league will certainly receive significantly lower attention levels. The relative importance of the championship race is obviously higher than of the race for a midfield position⁷ and, correspondingly, media intensity (regarding all dimensions) will be much higher for the former than for the latter.

However, the diverging attention levels can have an important influence on the perception of the competitive balance of the league. Consider the following two scenarios for an 18-teams league: A) the championship race between three teams is close until the last minute of the season; the three top teams are very evenly matched in terms of performance levels. However, the "race for position 10" is early decided because the differences in competitiveness are rather high among the midfield

⁷ Please note, that competition for midfield positions is relevant in some leagues (e.g. the German Bundesliga) because media revenues are (partly) redistributed based on the past season(s) positioning in the final league table(s). Therefore, different (midfield) positions go along with (slightly) different amounts of club-specific media revenues. However, without any doubt, competition for the top positions is considerably more important for (most of the) fans. Recent sports economics research provides evidence that the same is true for the participants of the league: effort levels for comparably less important midfield position races are lower than such for more important decisions like the race for the championship (*Feddersen, Humphreys & Soebbing* 2012).

teams; B) The championship race is decided very early in the season due to the clear dominance of one team that is head and toes above the competition. However, the “race for position 10” is very intense among four teams that are very evenly matched. It should not be surprising if the PCB of scenario A is significantly and considerably higher than the PCB of scenario B. However, the standard OCB measures, measuring the CB of the overall league, will not necessarily come to the same result because they do not distinguish between a close fight for position 1 and a close “fight for position 10”. So, while statistically (OCB) every sub-competition within the league is associated with the same value, the fans (PCB) will value some sub-competitions higher than others – due to diverging attention levels. Differences between OCB and PCB may be rooted in the phenomenon that CB between (few) top teams may be more important for fan perception than the balance of the league in total.

Looking into typical European soccer premier-level leagues, we can identify several sub-competitions that exceed the ‘ordinary’ fight for positions in the league ranking in terms of relative importance and media intensity, i.e. the championship race, the race for the qualification positions for the European-level competitions (UEFA Champions League; UEFA Europe League), the race against relegation⁸, and qualification positions for play-off rounds (depending on the league’s championship structure).

The consequent hypothesis is that PCB is more driven by the closeness of these comparatively important sub-competitions (i.e. by the CB among the contenders for the relevant positions in the league ranking) than by the CB of the overall league that typically determines the standard OCB measures. If this hypothesis can be supported, then the gap between PCB and OCB will disappear when OCB measures are employed that do not target the league as a whole but focus on the relevant sub-competitions (i.e. mid-term components of league competition). The next section provides some supportive evidence for this hypothesis.

4. Competitive Balance and Attention Level Effects: Preliminary Evidence

Jennett (1984) was the first who introduced the idea to measure the so-called mid-term components of UO who disentangle the overall CB measure by looking at match significance. His and other modified measures were employed in subsequent studies to test the relevance of mid-term UO for consumers objectively. The findings suggest a significant positive effect on stadium attendance if a team still had a chance to contend for the championship (*Jennett* 1984; *Pawlowski & Anders* 2012) or to earn promotion (*Forrest & Simmons* 2002). Therefore, – and in contrast to the ambiguous findings with regard to the relevance of objectively measured short- and long-term UO – objectively measured *mid-term* UO seems to be of importance for fan behavior. Thus, it appears promising to look at whether OCB and PCB differ in this dimension.

⁸ European football leagues are typically open leagues in which the teams on the last positions in the ranking are relegated to a lower-level league and replaced by the top performers of these power level leagues.

In addition to the overall index of PCB generated by the instrument as described in chapter 2, 11 items reflecting the short-, mid- and long-term UO were evaluated within the project on a 4-point scale (1 ≡ I do not agree ... 4 ≡ I agree completely) with the following type of question:

Thinking back to previous seasons, what is your opinion of the LEAGUE with regard to...?

Figure 3 summarizes the mean values for the 4 items reflecting mid-term UO. Interestingly, in line with the findings for the overall index of PCB, the Danish Superligaen is perceived to be significantly less balanced also with regard to the mid-term UO. Specifically, the race for the championship appears to be less balanced as most of the Danish Fans disagree with the statement that the fight for the title remains exciting for a long time within a season.

These perceptions by the fans are confirmed by the available 'objective' data. Five years prior to the inquires (season 2006/07-2010/11) there have been four different champions in the German Bundesliga and the Dutch Eredivisie each while FC Copenhagen won all but one championship in Denmark. Furthermore, the "championship relevance" of games further strengthens this result. A game possesses championship relevance if at least one of two teams still has a (mathematical) chance of winning the championship. Significantly, in the season before the inquiry took place (2010/11) only 45% of the games in Denmark had such championship relevance while it was more than 60% of the games in Germany and the Netherlands.

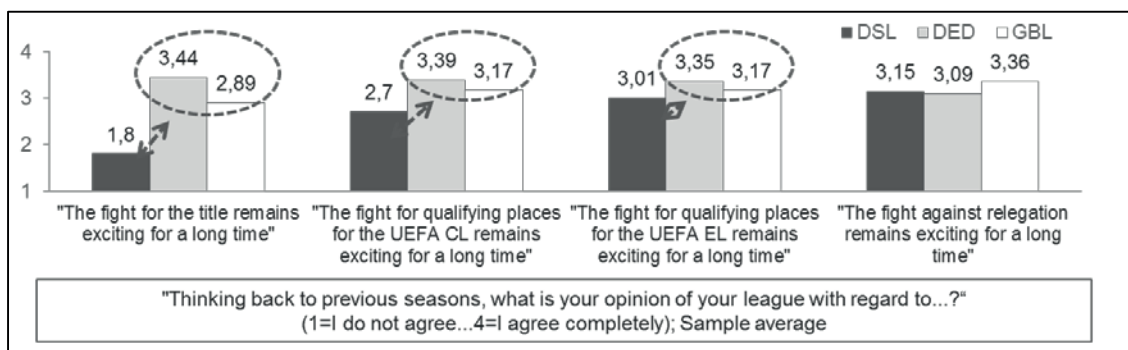


Figure 3: Fans' evaluation of different dimensions of excitement in the Danish Superligaen (DSL), the Dutch Eredivisie (DED) and the German Bundesliga (GBL) (Pawlowski 2013a).

Figure 4 provides some descriptive evidence based on the average winning margin in three different leagues. While the champions in the Dutch Eredivisie and the German Bundesliga are on average 3.4 and respectively 5.2 points ahead, the champions in the Danish Superligaen are on average 12.4 points ahead of the team in second place. Significantly, in 2010/11 FC Copenhagen was 26 points ahead of the runner-up Odense BK.

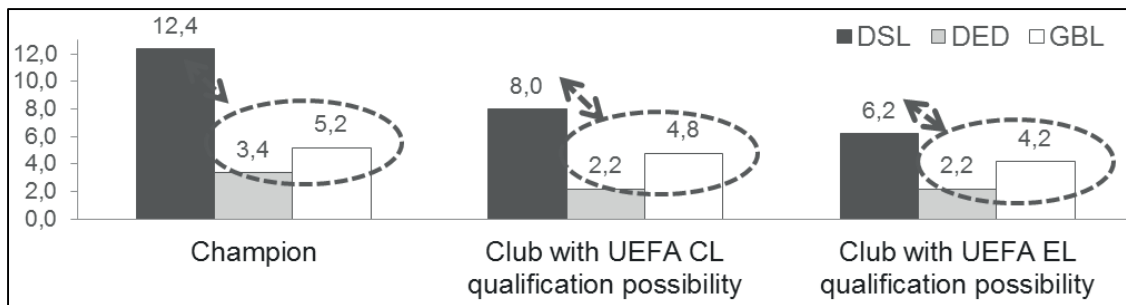


Figure 4: Average number of points ahead in the Danish Superligaen, the Dutch Eredivisie and the German Bundesliga.

In summary, the stronger imbalance of the Danish league can be found both in perceived and objective measures if mid-term measures are analyzed. For instance, mid-term PCB and mid-term OCB measures both reflect the comparatively strong imbalance of the Danish league when it comes to analysing championship relevance. While the ranking among the Dutch and the German league, which are rather close to each other, is not unambiguous, still the objective and subjective measures show exactly the same pattern, i.e. $OCB_{\text{Denmark}} < OCB_{\text{Germany, Netherlands}}$ and $PCB_{\text{Denmark}} < PCB_{\text{Germany, Netherlands}}$. This supports our hypothesis that PCB is more driven by the closeness of comparatively important sub-competitions (i.e. by the CB among the contenders for the relevant positions in the league ranking) than by the CB of the overall league: the imbalance of the championship race in Denmark dominates the balance of the overall league in regard to the assessment and behaviour of the fans.

5. Summary and Conclusion

In this chapter we try to better understand possible reasons for the gap between OCB and PCB as previously observed by *Pawlowski* (2013a; 2013b) as well as *Pawlowski & Budzinski* (2013). First, we recapitulate the findings of our previous studies and explain some observations by introducing and applying behavioural economic concepts. Based on these considerations, *framing effects* and *threshold effects* seem to occur which might be reasons for some divergences between OCB and PCB. Second, we provide preliminary evidence that suggests that the gap between PCB and OCB disappears when measures are employed that do not target the league as a whole but focus on relevant sub-competitions. Therefore, *attention level effects* seem to occur in this context as well: (for instance) a balanced championship race is more important to the fans than a high overall balance in the league.

There are two lines of important conclusions from this insight. Firstly, sports economics research into CB needs to focus on thoroughly analyzing mid-term UO in the future. Although *Szymanski* (2006) already mentioned some years ago that there “have been surprisingly few other papers that have examined empirically the effect of championship uncertainty”, the mid-term dimension of CB has been rather neglected so far (in comparison to overall CB-analysis). Therefore, further research is necessary in order to develop and employ mid-term UO-measures along both of the lines that *Fort and Maxcy* (2003) emphasize, i.e. the analysis of competitive balance

(ACB) (Pawłowski & Bloching 2013) and the analysis of uncertainty of outcome (UOH). Secondly, our analysis entails valuable implications for the management and governance of leagues: in order to make a league more attractive for fans, it is not so much relevant to improve overall OCB (i.e. the average CB of the league). Instead, it is more effective to ensure close competitions for outstanding position in the league ranking that receive high attention levels by the fans like the championship race, the fight against relegation or other relevant sub-competitions. In order to operationalize the management and policy implications, however, more research along the lines of our first conclusion is necessary, including research on the relative importance of different sub-competitions for the perception of the fans.

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