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Forschungsinstitut zur Zukunft der Arbeit Institute for the Study of Labor

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ABSTRACT

Self-Serving Use of Equity Rules in Bargaining with Asymmetric Outside Options

We experimentally investigate multiple notions of equity in ultimatum bargaining with asymmetric outside options. Building on the generalized equity principle formulated by Selten (1978), we derive three different equity rules that can explain 43% of all offers. Our withinsubject design further allows us to show that proposers use different equity rules and apply them in a self-serving manner. They tend to follow the rules that suggest the highest payoff for them. Responders exhibit a similar pattern of behavior. Combined, these tendencies lead to high inefficiencies due to frequent rejections.

JEL Classification: C71, C72, C78, C91, D63

Keywords: Outside Options, Equity Principle, Ultimatum Game

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"Whatever I judge reasonable or unreasonable for another to do to me; that, by the same judgment, I declare reasonable or unreasonable, that I in the like case should do for him."

(Samuel Clarke, A Discourse Concerning the Unchangeable Obligations of Natural Religion, and the Truth and Certainty of the Christian Revelation, London, 1706; 10th ed., 1749)

1 Introduction

Experienced negotiators are well aware of the fact that lucrative alternatives in the case of a bargaining breakdown strengthen their own bargaining position. Authoritative manuals of successful negotiation strategies even recommend that one should strive for such outside options before entering into a bargaining situation (Fisher and Ury, 1991; Malhortra and Bazerman, 2008). Although experts and common wisdom suggest that outside options constitute an important determinant of bargaining outcomes, only very limited systematic research has examined bargaining behavior when outside options are available. Why are outside options important for bargaining outcomes? How do bargainers take outside options into account? What happens if outside options are asymmetric (i.e., if different parties have outside options with different monetary values)? Do different constellations of outside options trigger different distribution rules? If so, which distribution rules are applied, and do individuals apply them in a consistent manner? How does the constellation of outside options affect the outcome of a negotiation, and how does it affect the likelihood of reaching an agreement in the first place?

Think, for example, of a manager searching for a new job and an employer looking for a manager to run a new subunit. In the new job, the manager would generate a certain profit that could be divided between her and the new employer. The parties have asymmetric outside options; for example, the manager holds an offer from somewhere else, and the employer could realize gains from outsourcing the planned activity. Let us suppose that both parties have a good estimate of the value of each others' outside options (e.g., the potential employer might have an exact estimation of the market value of the manager, and the manager has insider information on gains from outsourcing). Let us further assume that the sum of the outside options of the two parties is smaller than the profit that they could generate together (i.e., hiring the manager is efficient). Do the outside options have an influence on how the profit is divided? One might think of various arguments that suggest different divisions. For example, one could argue that the profit should be equally divided (*equal split*) because both parties are needed to generate the profit. Alternatively, one might guarantee the outside options for each party and divide the remainder equally (*split the difference*). A third method would be to divide the profit proportionally relative

to the outside options (*proportional split*). Would the negotiators follow one of these rules? If yes, which one would they apply?

Or, consider two situations that differ in the outside options of the two parties. What if, in the first situation, the manager has a much better outside option than the employer, but, in the second situation, it is exactly the other way around? Would the manager consistently apply the same rule across both situations? These are the questions which we address in this paper.

In our analysis on bargaining with outside options, we concentrate on the three previously discussed distribution rules. We refer to the three rules as equity rules namely, equal split, split the difference, and proportional split. One reason for this focus is that the relevance of these three rules has frequently been observed in previous studies (for a survey, see Konow, 2003). A second reason is that all three rules follow a similar logic: All three can be derived from the generalized equity principle proposed by Selten (1978). The generalized equity principle relies on accepted positive weights (Selten refers to them as a 'standard of comparison') assigned to each party involved in the negotiation. The weights can reflect different characteristics of the bargaining situation, such as the number of people represented by one party, the magnitude of the outside options, and a measure of power or individual contributions to a joint project in terms of money or effort. A final distribution (Selten calls it a 'standard of distribution') of an amount satisfies the generalized equity principle if the ratio between the individual payoff and the individual weight is equal for all involved parties.¹ In section 3, we explain how the three equity rules can be derived from the generalized equity principle by employing different weights and by varying the amount to which the generalized equity principle is applied. To keep the bargaining situation simple, we employ the ultimatum game (Güth et al., 1982) as our workhorse.² A proposer i and a responder j bargain over an amount of money a. The proposer makes an offer $a_j \leq a$ to the responder. If the responder accepts, she receives a_j and the proposer receives $a_i = a - a_j$. If the responder rejects the offer, both players receive their respective outside options, i.e., the proposer receives o_i and the responder receives o_j . In the standard ultimatum game, the

¹The criterion of proportionality that underlies the generalized equity principle goes back at least to Aristotle, (Nicomachean Ethics, V, 5): "Let A be a builder, B a shoemaker, C a house, D a shoe. The builder, then, must get from the shoemaker the latter's work, and must himself give him in return his own. If, then, first there is a proportionate equality of goods, and the reciprocation takes place, the result will be 'equality.' If not, the bargain is not equal, and does not hold; for there is nothing to prevent the work of the one being better than that of the other; they must therefore be equated." Later, proportionality in exchange was prominently featured in many disciplines, in philosophy (Soudek, 1952), sociology (Homans, 1958; Deutsch, 1975; Cook and Hegtvedt, 1983), social psychology (Adams, 1965; Walster et al., 1973; Messick, 1993) and economics (Young, 1995; Konow, 2000, 2003).

²Related empirical studies use the 'claims problem' (also called the 'bankruptcy problem') to study equity norms in bargaining (for example, Gächter and Riedl, 2005, 2006; Bosmans and Schokkaert, 2009; for an extensive discussion, see also Gärtner and Schokkaert, 2012). In our ultimatum games, the sum of outside options is always smaller than the total amount available and, thus, an agreement increases efficiency. In the claims problem the situation is different because the sum of claims exceeds the available amount.

outside options of both players are equal to zero (i.e., with regard to the outside options, both players have equal bargaining strength).

A large number of experimental studies have looked into the behavior within the standard ultimatum game and found a clear predominance of equal payoff offers (see, for example, Güth and Tietz, 1990; Güth, 1995). In light of the generalized equity principle, this result does not come as a surprise because, for the standard ultimatum game, all three equity rules discussed herein suggest the same outcome: equal shares for both players.

In our experiment, we employ five different ultimatum games as our treatments. Proposer and responder bargain over a total amount of 240 points. Treatments vary the size of the higher outside option (either 150 or 90 points; the lower outside option is always 30 points) and the player who has the larger outside option (i.e., the proposer or the responder). In addition, we run a treatment where both outside options are 30 points, i.e., symmetric. Another feature of our experiment is that every participant runs through two ultimatum games with different outside option constellations, which enables us to trace equity notions of one individual under different circumstances.

The parametrization of our treatments guarantees that (i) for the asymmetric ultimatum games the three equity rules provide three different point predictions, (ii) in the symmetric game the proportional split is applicable, i.e., the outside options are different from zero, (iii) the sum of the outside options is smaller than the total amount available, i.e., agreement increases efficiency and (iv) in some of the treatments, one outside option is larger than the equal split.

We designed our treatments to investigate three important issues of bargaining with outside options. First, we analyze whether the generalized equity principle captures the behavior observed and, if so, which of the three equity rules are applied under the various outside option constellations. Second, in a within-subject comparison we investigate whether individuals consistently apply the equity rules if they take part in two ultimatum games that differ in their outside option constellations. Finally, we study the interplay among outside options, equity rules and rejection behavior.

One of our main findings is that the generalized equity principle proposed by Selten (1978) reflects the behavior in our experiment remarkably well. Overall, 43% of observed offers correspond to the point predictions of one of the three equity rules. In the symmetric games, most proposers offer the equal split. This behavior is predicted by all three equity rules. When comparing the behavior from the asymmetric ultimatum games across treatments, it becomes evident that not one single equity rule is prevalent. The data suggest that a proposer tends to apply the equity rule that benefits her most.³ More precisely,

³The self-serving use of fairness in bargaining underlines similar findings from related work (see, for example, Messick and Sentis, 1979; Babcock et al., 1995, 1996; Babcock and Loewenstein, 1997; Pillutla and

the majority of proposers opt for a proportional division when they have the larger outside option of either 150 or 90. However, when the responder has the larger outside option, proposers tend to suggest splitting the endowment equally. Regarding the rejection behavior of responders, we observe high rates of rejection in games with outside options of 150 namely, in games in which the responder has an outside option that is larger than the equal split. Responders, too, tend to adopt the equity rule that favors them. This self-serving use of the equity rules by the proposers and responders often leads to rejections, i.e., inefficient bargaining outcomes. Concerning profits and efficiency gains, we find that having a large outside option, i.e., 150 does not lead to significant improvements. This finding sheds new light on the common understanding that better outside options are desirable.

In the next section, we will discuss the literature related to our work. Section 3 introduces the generalized equity principle by Selten (1978) and applies it to ultimatum bargaining with outside options. Section 4 introduces our experimental design and the procedure. In Section 5, we summarize our hypothesis. Section 6 presents our experimental findings, and Section 7 concludes the paper.

2 Outside Options and Equity Rules

Our review of related studies is guided by our main research questions. How do outside options shape bargaining behavior in ultimatum games? Do different equity rules explain bargaining behavior?

Only a very few studies have examined the effects of asymmetric outside options in ultimatum games (see Knez and Camerer, 1995; Schmitt, 2004; Kohnz and Hennig-Schmidt, 2005; Fischer, 2005). The results from these studies can be summarized as follows: Proposers decrease their offers when they have a larger outside option than the responder but increase their offers when responders have a larger outside option. In both cases, high rates of rejection are observed, suggesting that responders think that the offers are too low. However, these studies do not investigate how different equity rules relate to players' behavior in asymmetric ultimatum bargaining.

Different outside options appear to influence what the negotiators regard as reasonable divisions. Relatively little, however, is known about what these (incompatible) notions of reasonable divisions actually are that ultimately lead to the observed inefficiencies. Kagel et al. (1996) demonstrated that subjects try to enforce different seemingly 'fair' allocation rules. In these authors' ultimatum game experiment, they manipulated the exchange rates of the experimental currency unit for the two players. Consequently, the players can divide

Murnighan, 1995; Konow, 2000, 2005; Lange et al., 2010; Rodriguez-Lara and Moreno-Garrido, 2012; Rode and Menestrel, 2011).

the pie according to an equal dollar split or, alternatively, according to an equal chip split. Their results effectively show that the subjects with a lower exchange rate try to enforce an equal dollar split, which would make them better off compared to the equal chip split. However, subjects that have been assigned the larger exchange rate try to adhere to the equal chip split. The authors observed that the disagreement over different distribution rules leads to frequent rejections.

The application of different distribution rules has also been investigated in other experimental games, e.g., in the claims problem and in the dictator game. The claims problem describes a situation where an amount of money can be distributed between players that have claims and where the amount to be distributed is smaller than the sum of these claims. Gächter and Riedl (2005; 2006) investigated the behavior of individuals in a claims problem when one player has a higher claim than the other. Claims are obtained by a quiz, i.e., players with the better performance receive the higher claim. After the quiz players engage in a negotiation in an open-form bargaining protocol. The results convincingly suggest that players agree most often on a proportional division, although other distribution rules are also feasible.⁴ Bosmans and Schokkaert (2009) studied the claims problem by asking students what they think is the most desirable distribution. Their results indicate that proportionality is a widely held normative judgment across different variants of the claims problem. In sum, the studies on the claims problem provide insights that proportional divisions are a good predictor for normative judgments and actual bargaining behavior.

Different distribution rules are also relevant to studies employing the dictator game (Konow, 2000). In the dictator game, a proposer unilaterally decides how to split an amount of money. Rodriguez-Lara and Moreno-Garrido (2012) investigated the self-serving selection of justice principles in an experimental dictator game. Before the proposer can distribute the amount, individuals take part in a quiz; a correct answer enlarges the total amount. Subjects differ in the way their (correct) answers on the quiz enlarge the amount (i.e., they differ in their productivity). Ex ante, the authors identify three different division rules based on a study by Cappelen et al. (2007). The egalitarian principle predicts that proposer and receiver end up with the same amount, irrespective of their productivity. The accountability principle holds subjects accountable for what they can control; in other words they can control the number of correct answers, but not the productivity, which is exogenously and randomly induced. Thus, a subject should receive an amount proportional to the number of her correct answers. The libertarian principle does not differentiate between what a subject can influence (the number of correct answers) and what the subject cannot influence

 $^{^{4}}$ For example, one could distribute the total amount according to the equal split. Alternatively, the player with the smaller claim receives her full claim while the other subject receives the remainder (constrained equal award scheme).

(the productivity). The results highlight a self-serving bias in justice assessments. When a proposer has a lower productivity compared to the recipient, the proposer tends to rely on an egalitarian distribution. Contrarily, when the proposer's productivity is higher than that of the recipient, the proposals can best be described by the libertarian or the accountability principle.

Hennig-Schmidt et al. (2010) survey video experiments on asymmetric outside options in alternating offer bargaining, triple take, power-to-take and ultimatum game experiments (see also Hennig-Schmidt et al. (2008)). The authors report that experimental subjects not only discuss equity-based division rules. The rules we are focusing on in the present paper are also decisive for participants' behavior. Moreover, it is equity-based allocations that subjects characterize as fair divisions. Finally, a comparison between Germany and China demonstrates cross-cultural validity of equity rules.

Taken together, the modest literature so far shows that different outside options appear to lead negotiators to disagree about what a 'reasonable' division might be. What the different notions of such distributions that tend to be perceived as fair (Hennig-Schmidt et al., 2010) in fact are and whether individuals are consistent in what they consider to be fair are still not well understood. We extend upon this literature by systematically applying the generalized equity principle of Selten (1978) to an ultimatum bargaining context with asymmetric outside options. The principle provides three distinct equity rules that follow an equity logic but lead to different distributions. Our approach deepens the understanding of how different equity notions are at work in bargaining situations. We are able to explore how different equity notions lead to inefficient bargaining outcomes. Our within-subject design also allows us to investigate whether an equity rule is consistently applied by a single individual across different outside option constellations.

3 The Generalized Equity Principle in Ultimatum Bargaining with Outside Options

In the following, we exemplify how the three equity rules can be derived from applying the generalized equity principle (Selten, 1978) to bargaining with (asymmetric) outside options. We focus on two players: i (the proposer) and j (the responder), who negotiate about how to divide an amount a.

The generalized equity principle proposes to balance the players' shares according to individual weights.⁵ Let $r \leq a$ be the amount of money that is to be distributed. The

⁵When the players' allocations are based on the assumption of common rationality and moneymaximization, proposers offer at least the outside option to the responder. Thus, applying the sub-game perfect equilibrium outcome (SP) yields a share for the responder of one unit more than her outside option.

Equity Rule		r	w_i	r_i	a_i
Equal Split	(EQ)	a	1	$\frac{r}{2}$	$\frac{a}{2}$
Split the Difference	(SD)	$a - o_i - o_j$	1	$\frac{r}{2}$	$o_i + \frac{1}{2} \cdot (a - o_i - o_j)$
Proportional Split	(PS)	a	o_i	$\frac{o_i}{o_i+o_j}\cdot r$	$rac{o_i}{o_i+o_j}\cdot a$

Table 1: Overview of equity rules from the perspective of player i

Notes: r is the amount to which the equity principle is applied; $(r_i; r_j)$ is the standard of distribution, for player i. $(w_i; w_j)$ denotes the standard of comparison, a_i stands for the amount the player i receives in the case of agreement, o_i represents her outside option.

non-negative weights w_i and w_j of players *i* and *j* reflect a certain characteristic according to which the players can be compared(e.g., their outside options, the number of people represented by a player, a measure of power, contributions in a joint project). Selten (1978) calls the vector of weights the *standard of comparison*.

A standard of distribution is a vector (r_i, r_j) , with $r_i, r_j \ge 0$ and $r_i + r_j = r$. The generalized equity principle requires that

$$\frac{r_i}{w_i} = \frac{r_j}{w_j}.$$
(1)

Thus, the standard of distribution with respect to player *i* is given by $r_i = \frac{w_i}{w_i + w_i} \cdot r$.

Depending on the amount r and the standard of comparison w_i and w_j at least three different distribution rules can be derived for ultimatum bargaining with outside options. The candidates for the amount r are the complete amount, i.e., r = a, or the complete amount diminished by the respective outside options, i.e., $r = a - o_i - o_j$. Natural candidates for the weights are $w_i = w_j = 1$ (because, e.g., each bargaining party is constituted by one individual) or $w_i = o_i$ and $w_j = o_j$ (since, e.g., outside options are likely to be a major source of bargaining power).

Equal Split

The Equal Split (henceforth EQ) results from the generalized equity principle when one assumes that both players have the same weight $w_i = w_j = 1$ and that r is equal to the total amount a. According to this equity rule, every player receives the same amount that is, $a_i = a_j = a/2$.

The proposer would receive the rest of the complete amount. This result holds for the case that the amount to be distributed is infinitely divisible. Typically in experiments, bargaining units are integers. Thus, an offer of the size of the responder's outside option can also be an outcome of a sub-game perfect equilibrium.

Split the Difference

The distribution rule *Split the Difference* (SD) emerges from the generalized equity principle when $r = a - o_i - o_j$ and players apply $w_i = w_j = 1$. Player *i*'s amount is then determined by $a_i = o_i + 1/2 (a - o_i - o_j)$ and player *j*'s amount is $a_j = o_j + 1/2 (a - o_i - o_j)$. SD yields an unequal distribution if $o_i \neq o_j$.⁶

Proportional Split

The Proportional Split (PS) can be derived from the generalized equity principle by using a standard of comparison based on the relative magnitude of outside options, i.e., $w_i = o_i$ and $w_j = o_j$ and by assuming that r is equal to the total amount a to be distributed. Each player's share represents her proportional bargaining power induced by her outside option. Player i receives $a_i = a \cdot o_i/(o_i + o_j)$ and player j receives $a_j = a \cdot o_j/(o_i + o_j)$. This equity rule also leads to an unequal distribution if $o_i \neq o_j$.

Note that EQ, SD and PS result in the same payoffs if, and only if, $o_i = o_j$.⁷ In the standard ultimatum game, where $o_i = o_j$, the equal split appears to be prevalent (see Güth and Tietz, 1990; Güth, 1995).

4 Experiment

Experimental Design To systematically investigate the impact of outside options on the application of the equity principle in ultimatum bargaining, we in total investigate five treatments, each employing an ultimatum game with different outside option constellations. In all treatments, the amount *a* to be distributed is equal to 240 points. The proposer decides on the amount she is willing to offer to the responder, while the responder simultaneously indicates the minimal offer she would be willing to accept ("mao"). If the proposer's offer exceeds this minimum acceptable offer, the 240 points are distributed according to the offer; otherwise, subjects receive their respective outside options.

In the *Baseline* treatment, both players have the same outside option of 30 points. In addition, we employ treatments with asymmetric outside options, where an outside option of one player is larger than the outside option of the other player. The smaller outside option is always 30 points. We systematically vary (i) the sizes of the larger outside option (either 150 or 90 points) and (ii) the player who is endowed with the larger outside option (either Proposer or Responder). Taken together, this yields five treatments: *Baseline*, P_{150} ,

⁶Assuming that the outside options can be regarded as threat points, the distribution rule SD also follows from the Nash bargaining solution (Nash, 1953) and the Shapley value (Shapley, 1953). For a discussion, see (Roth, 1988; Chiu and Yang, 1999; Anbarci and Feltovich, 2011).

⁷Note that PS is not applicable if both outside options are equal to zero.

			E	Q	S	D		Р	S
${ m Treatment}$	o_i	o_j	a_i	a_j	a_i	a_j	•	a_i	a_j
Baseline	30	30	120	120	120	120	-	120	120
P_{150}	150	30	120	120	180	60		200	40
R_{150}	30	150	120	120	60	180		40	200
P_{90}	90	30	120	120	150	90		180	60
R_{90}	30	90	120	120	90	150		60	180

Table 2: Treatments and predictions of equity rules

Notes: o_i (o_j) represents the outside option of the proposer (responder). a_i (a_j) is the share the proposer (responder) gets as a result of the respective equity rule.

 R_{150} , P_{90} and R_{90} . An overview of all treatments and the resulting equity rules is given in Table 2. Our parameterization has the unique feature to clearly separate the distinct outcomes derived by the equity principle. In particular, we are able to investigate their relevance when one of the outside options is below half of the total amount of 240 (i.e., 90) or when one of the outside options exceeds half of the total amount of 240 (i.e., 150).

In order to examine the application of equity rules between and within subjects, we employ the following experimental protocol. Each subject participates in a sequence of two different treatments interacting with two different counterparts (perfect stranger-matching protocol) without feedback on the counterpart's decision between treatments. We balance the order of the treatments to be able to control for order effects. Subjects are randomly assigned to the role of the proposer or the responder and they maintain their roles across treatments.⁸

In total, we employ twelve different sequences of two treatments (each of our four asymmetric treatments is combined with *Baseline* in both orders; in addition, we combine the asymmetric treatments P_{150} with R_{150} and P_{90} with R_{90} in four sequences to control for order). An overview of all sequences can be found in Table A.1. Technically, in each sequence, two proposers and two responders form a matching group. Each participant interacts exactly once with each of the two participants with the other role.

Procedural Details Our experimental sessions involved 280 subjects from the University of Bonn in Germany (51 % male, average age 24 years), who were recruited via the online

⁸We use a neutral language in the instructions and on the computer screens: Proposers are called "Player A" and responders are called "Player B" (see the Appendix for a translation of the instructions). The original instructions were provided in German and are available upon request.

recruiting system ORSEE (Greiner, 2003). Each participant took part in only one of the sessions. The experiment was programmed using the software z-Tree (Fischbacher, 2007). Subjects' earnings were determined by summing of earnings in both treatments in which they participated. We applied an exchange rate of 10 points equal to $0.6 \in$; thus, 240 points are worth 14.40 \in . On average, subjects earned 15.78 \in . At the beginning of the experiment, we handed out instructions and control questions to make sure that everyone understood the general rules of the games.

5 Hypothesis

Our main hypothesis is based on Selten's generalized equity principle. As shown, we can derive different reasonable distribution rules from this principle for our treatments. Previous studies mentioned in our literature review suggested that subjects tend to self-servingly apply different distribution rules depending on the respective situation (e.g., having a larger or a smaller outside option). This leads us to our primary research hypothesis:

Hypothesis: Subjects apply the equity rules in a self-serving manner.

With respect to our experiment, we expect players with a higher outside option to prefer either PS or SD over EQ as they yield higher payoffs. Players with a lower outside option are expected to opt for an egalitarian distribution (i.e., to prefer EQ over SD or PS).

6 Results

This section is structured according to our main research question: How does the presence of outside options influence the employment of different equity rules? As the generalized equity principle provides precise point predictions, we first focus on the number of proposers' offers and responders' mao that are in line with one of the three equity rules. Thereby we go beyond previous studies which mainly focused on average behaviors.⁹

In order to investigate the relevance of equity rules, we count offers and maos that can be predicted by one of the equity rules proposed by Selten. We apply a strict point prediction classification to categorize subjects' decisions: We assume that a subject applies an equity rule if and only if she chooses the exact distribution suggested by this rule. The total

 $^{^{9}}$ When analyzing average offers and mao, we find that offers (mao) are higher the larger the outside option of the responder. Analogously, offers (mao) are lower the larger the outside option of the proposer (see Table A.2 and the regression analysis in Table A.2 in the Appendix; Figure 2 and Figure 3 show distributions of decisions for each treatment). This is in line with what has been observed in previous studies.



Figure 1: Hitrate and rejection rate for equity rules

number of exact hits relative to all decisions in a treatment will be denoted as the hitrate for a specific rule.

We test our hypothesis as follows: First, we separately compare the behavior of proposers and responders in treatments where the size of the larger outside option is the same but the holder in one treatment is the proposer and in one treatment is the responder. For example, we compare hitrates of a certain equity rule in P_{90} and R_{90} for proposers and responders. As previously described, each subject took part in two treatments with two different outside option constellations. We arranged the sequences of these treatments such that we can compare the usage of equity rules between and within subjects. Therefore, for each pairwise treatment comparison, we will present results from a between and a within subjects perspective.¹⁰

Our analysis of the generalized equity principle starts with the proposers' offers followed by an assessment of responders' mao. We then discuss efficiency.

 $^{^{10}}$ We use Fisher exact tests for the between subjects comparison and McNemar change tests for the within subject analysis. If not mentioned otherwise, as we have formulated a directed hypothesis, all statistical tests are carried out one-sided. As we find no systematic evidence that offers and mao are affected by the respective sequence, we merge sequences that contain the same two treatments (e.g. P_{150} , Baseline and Baseline, P_{150}). A battery of 24 Mann Whitney U tests pairwise comparing the distribution of offers and mao of the same treatment between different sequences yields no systematic significant differences (see Table A.1 in the Appendix).

Offers and the Generalized Equity Principle To obtain a first estimate how equity rules influence offers, we pool all offers from all treatments and calculate the hitrate. A fraction of .43 of all offers are equitable offers in line with Selten's principle.¹¹ This number appears to be remarkably high given our strict point prediction rule.

In *Baseline*, where outside options are of equal size, .51 of the subjects offer EQ. This does not come as a surprise because, as stated in section 3, all three equity rules suggest the same offer when outside options are symmetric.

The analysis of proposers' behavior in treatments with asymmetric outside options leads us to our first observation concerning the use of equity rules:

Observation 1: Proposers frequently apply the generalized equity principle. They do so in a self-serving way. Proportional splits are offered more often when proposers have the larger outside option. However, they rely more often on equal splits when the responder has the larger outside option.

Support for this observation can be found in Figure 1, which shows hitrates (bars) for each equity rule averaged over each of the four treatments with asymmetric outside options. It can be seen that PS explains offers particularly well, when the proposer has the larger outside option. EQ is most prevalent in offers when the responder has the larger outside option.

In Table 3, we depict the relative frequencies of exact hits for each equity rule per treatment. The left panel shows the data for sequences that contain one asymmetric treatment and *Baseline*. Comparing the hitrates between subjects, we find that PS is much more prevalent when proposers have the larger outside option (p=.005 for P_{150} vs. R_{150} ; p=.011, for P_{90} vs. R_{90}). For EQ and SD, we observe that fractions point into the hypothesized direction, namely EQ is more frequent when the responder has the larger outside option whereas SD is more prevalent when the proposer has the larger outside option. However, we find only mild statistical evidence comparing P_{150} and R_{150} (p=.094) for EQ. This tendency gets further support by a within-subject comparison. Subjects significantly more often offer PS when they have a larger outside option of 150 (p=.001, for P_{150} vs. R_{150}).¹²

To capture the behavior of all subjects, we now go one step further and relax the strict point prediction rule and broaden our classification strategy. For each proposer's offer, we measure the absolute distance to all three equity rules. Offers are classified according to the

¹¹This figure splits up for each treatment as follows: Baseline .51, P_{150} : .46, R_{150} : .24, P_{90} : .5, R_{90} : .37. As a comparison, the hitrate for the sub-game perfect equilibrium (SP) is .06 (Baseline: .03, P_{150} : .04, R_{150} : .26, P_{90} : .02, R_{90} : .04) off all offers. ¹²Interestingly, two proposers in P_{150} make an offer that represents a deal me out solution (Anbarci and

¹²Interestingly, two proposers in P_{150} make an offer that represents a *deal me out* solution (Anbarci and Feltovich, 2011), i.e., the proposer keeps her outside option (150 points) and offers the remainder to the responder (90 points). Note that this sharing rule is not in line with the generalized equity principle.

	Bet	Between Subjects			Within Subjects		
Treatment	EQ	$^{\mathrm{SD}}$	PS	EQ	$^{\mathrm{SD}}$	$_{\rm PS}$	
Baseline	.51						
P_{150}	.04 < *	.17	$.29 \ >^{***}$	0	.10	$.32$ $>^{***}$	
R_{150}	.21	.13	0	.14	0	0	
P_{90}	.17	.08	.25	.32	.05	.13	
R_{90}	.33	0	0	.40	0	0	

Table 3: Hitrate of equity rules

Notes: The left panel shows the hitrate of equity rules from sequences that contained one asymmetric and one *Baseline* treatment. The right panel shows the hitrate for sequences with two asymmetric treatments. Stars display significance levels of comparisons of two asymmetric treatments. Significance levels: *** p < .01,** p < .05, * p < .1.

smallest distance to one of these rules. For example, we classify a proposer's offer as EQ when, among the three distances, the distance to EQ is the smallest. The results of this classification are shown in Table A.3 in the Appendix. The figures support the results from our very conservative approach, making them even stronger.

Using this measure as a dependent variable, we estimate simple linear probability models to further verify our results of Observation 1. In Table 4, we predict whether a proposer offers EQ, SD or PS on a treatment dummy while controlling for the sequence of treatments. Confirming the results of our non-parametric analysis, we find that PS in P_{150} and P_{90} is significantly more prevalent compared to R_{150} and R_{90} , respectively.

In light of the hypothesized self-serving use of equity rules, the clear self-serving pattern of PS choices in P_{150} vs. R_{150} and P_{90} vs. R_{90} confirms our main research hypothesis: From the set of our three equity rules the PS rule yields the highest payoff for the player with the higher outside option. On the other hand, for the player with the smaller outside option, EQ yields the highest payoff, which is partially confirmed by our results.

On the other hand EQ, is significantly less likely to be offered when the proposer has a larger outside option.

Thus far, we have focused on proposers' behavior in ultimatum games with asymmetric outside options. We find that 1) the equity principle is frequently used and 2) it is applied self-servingly. In the subsequent paragraphs, we shed light on responders' behavior to

	(1) EQ	(2) SD	(3) PS	(4)EQ	(5) SD	(6) PS
1 if P_{150}	-0.136*	0.091	0.318***			
	(0.07)	(0.06)	(0.10)			
1 if P_{90}				-0.091	0.045	0.136*
				(0.09)	(0.05)	(0.07)
Constant	0.136*	-0.008	0.015	0.174	0.121	0.030
	(0.07)	(0.10)	(0.19)	(0.12)	(0.11)	(0.12)
Observations	92	92	92	92	92	92
\mathbb{R}^2	0.087	0.068	0.189	0.062	0.103	0.149
Sequence control	yes	yes	yes	yes	yes	yes

Table 4: Predicting hitrates of equity rules

Notes: Linear probability models with robust standard errors (in parentheses) clustered on matching groups. The dependent variable EQ takes the value 1 if the offer is closer to the EQ prediction than to the prediction of the other two equity rules and 0 otherwise. Dependent variables SD and PS are constructed analogously. Each specification includes dummies for the specific sequence. Reference group (Constant) for (1)-(3) R_{150} , for (4)-(6) R_{90} . Significance levels: *** p < .01,** p < .05, * p < .1.

determine how different equity rules influence responders' minimum acceptable offers.

Rejections and the Generalized Equity Principle Employing again a strict point prediction rule, 25.7% of all maos can be classified as representing at least one of the three equity rules.¹³ This fraction is somewhat lower than found in proposers' choices.

For a more informative analysis of responders' behavior, in the following we consider hypothetical rejection rates.¹⁴ Hypothetical rejection rates of an equity rule in a treatment are calculated by matching the point prediction of an equity rule with every mao made in this treatment and determining the frequencies of rejections. The results are displayed in Table 5. The left panel shows between-subject comparisons and the right panel within-subject comparisons. Statistical tests lead to our second observation:

Observation 2: Responders are more likely to reject PS and SD offers when proposers have the larger outside option. They reject EQ offers more often in R_{150} .

In Figure 1, we also depict the rejection rates (black diamonds) for each equity rule for all four treatments with asymmetric outside options. Responders tend to reject PS and SD

 $^{^{13}}$ In comparison 20% of maos are decisions in line with the subgame perfect equilibrium (SP).

¹⁴We chose this procedure because it is much harder to infer a specific preference for an equity rule from responders' maos. A simple example might highlight this: Consider a responder in P_{150} who sets her mao to 40. According to our strict point prediction rule she would be classified as PS. However, by setting this mao she does not exclude the two other equity rules as their prediction would also be accept with this mao. Thus, one cannot easily categorize maos using a strict point prediction rule.

	Between Subjects			Wit	hin Subj	ects
Treatment	EQ	$^{\mathrm{SD}}$	PS	EQ	$^{\mathrm{SD}}$	\mathbf{PS}
Baseline	.07					
P_{150}	0 < ***	.46 > ***	.67 > ***	0 <***	.55 >***	.82 >***
R_{150}	.83	.08	0	.82	.05	0
P_{90}	.04	.42 >***	.63 > ***	0	.50 > ***	.68 > ***
R_{90}	.13	.04	0	.05	0	0

Table 5: Hypothetical rejection rates for equity rules

Notes: The left panel shows the rejection of equity rules from sequences that contained one asymmetric and one *Baseline* treatment. The right panel shows the results for sequences with two asymmetric treatments. Stars display significance levels of comparisons of two asymmetric treatments. Significance levels: *** p < .01, ** p < .05, * p < .1.

more often, when the proposer has the larger outside option whereas EQ is rejected more often when the responder has an outside option of $150.^{15}$

Statistical evidence is shown in Table 5. Responders are significantly more likely to reject PS and SD offers when proposers have the larger outside option. This holds for all comparisons of SD and PS for within and between-subject comparisons (all p<.004). A rejection of EQ is more likely when the outside option of the responder equals 150 (p<.0001). We find no statistical evidence that responders are more likely to reject EQ when they have an outside option of 90.¹⁶

Pooling all data from the two treatments with the same larger outside option in a regression analysis and controlling for the sequence of treatments confirms the results (see Table 6). SD and, in particular (as the coefficients and the \mathbb{R}^2 of the respective models reveal), PS offers are more likely to be rejected by responders when proposers have the larger outside option.

Efficiency and Profits We conclude our results section by investigating the impact of different outside option schemes and equity rules on efficiency and players' profits. More specifically, two questions are considered: How do outside options affect efficiency? Is it

¹⁵Recall responder's payoff would be 120 in case of accepting EQ.

¹⁶A corresponding analysis of the subgame perfect division yields that responders are more willing to reject this distribution when they have the lower outside option.

	(1) EQ	(2) SD	(3)PS	(4)EQ	(5) SD	(6)PS
1 if P_{150}	-0.818^{***}	0.500*** (0.10)	0.818^{***} (0.08)			
1 if P_{90}	~ /	· · /	· · /	-0.045 (0.05)	0.500^{***} (0.10)	0.682^{***} (0.08)
Constant	0.818^{***} (0.10)	$\begin{array}{c} 0.083 \\ (0.18) \end{array}$	-0.068 (0.13)	(0.129) (0.09)	0.000 (0.20)	0.068 (0.18)
Observations R ² Sequence control	92 0.707 yes	92 0.300 yes	92 0.627 yes	92 0.132 yes	92 0.284 yes	92 0.507 yes

Table 6: Predicting rejections of equity rules

Notes: Linear probability models (OLS) with robust standard errors (in parentheses) clustered on matching groups. The dependent variable EQ is 1 if the mao rejects the offer predicted by EQ and 0 otherwise. Dependent variables SD and PS are constructed analogously. Each specification includes dumnies for the specific sequence. Reference group (Constant) for (1)-(3) R_{150} , for (4)-(6) R_{90} . Significance levels: *** p < .01,** p < .05, * p < .1.

profitable for an individual player to have a (specific) outside option?

In our setup, efficiencies can only differ across treatments due to cases of rejection as the amount distributed in the case of agreement is 240. Because the agreement amount always exceeds the sum of outside options, reaching an agreement is always efficient.

In our analysis, we calculate average relative efficiency gains and average relative additional profits. Average relative efficiency gains are calculated as the absolute efficiency gains (i.e., the amount generated in addition to the sum of outside options) in relation to the maximally possible efficiency gain (i.e., 240 minus the sum of outside options). Analogously, average relative additional profits are calculated as achieved profits additional to the outside options in relation to the maximally possible additional profits (i.e., 240 minus the players' outside option). Using these measures we account for the fact that the possible absolute efficiency gains and absolute additional profits differ across treatments.¹⁷

Observation 3: Average relative efficiency gains are lower in P_{150} and R_{150} compared to Baseline.

The left panel of Table 7 shows average relative efficiency gains for matching groups. In *Baseline*, the average relative efficiency gain is .69; however, this measure is .42 in both P_{150} and R_{150} (p=.0088, p=.0143, Wilcoxon signed rank test for matched pairs, henceforth WSR test, two-sided). In P_{90} and R_{90} we observe no significant difference in average relative efficiency gains compared to *Baseline*.¹⁸

¹⁷For absolute values on these measures see Table A.4.

¹⁸For this comparison, we focus on the data from sequences where matching groups went through a sequence of *Baseline* and the respective asymmetric treatment.

Treatment	Avg. relative efficiency gain	Avg. rel. Proposer	add. profits Responder
Baseline	.69	.31	.17
P_{150}	.42***	.05***	.03***
R_{150}	.42**	.09***	07***
P_{90}	.58	.24	.08
R_{90}	.71	.29	.06**

Table 7: Average relative efficiency gains & profits

Notes: The left panel displays average values of relative efficiency gains. The right panel depicts the relative additional profits realized by both player types. Average values are based on matching group-level data and from sequences that involve *Baseline* and one asymmetric treatment in order to make appropriate non-parametric comparisons. Including data from all sequences does not change average values substantially.

Stars display the significance levels of a Wilcoxon signed rank test for matched pairs comparing results from the *Baseline* against the respective asymmetric treatment. Significance levels: *** p < .01, ** p < .05, * p < .1.

Observation 4: Average relative additional profits are lower in P_{150} and R_{150} compared to Baseline.

The right panel of Table 7 displays average relative increases in profits for both players. In *Baseline*, proposers (responders) realize additional profits of .31 (.17). Having an outside option of 150 induces an increase in additional profits of only .07 (-.06) for proposers (responders). Compared to *Baseline*, these amounts are significantly lower (both p < .01, WSR test). In R_{90} we find a similar tendency (.04, p=.0223, WSR test). In P_{90} , the relative additional profits are not statistically different from *Baseline* (p=.4222, WSR test).

7 Discussion and Conclusion

In this study, we provide systematic evidence that different equity notions (Selten, 1978) in bargaining situations with asymmetric outside options are deeply rooted in behavior. We find that asymmetric outside option constellations make it harder for bargainers to reach an agreement and extend the existing literature by tracing different notions of what participants consider to be suitable allocations. By employing the generalized equity principle (Selten, 1978), we identify three different equity rules that we make clearly distinguishable by our experimental design. We find clear evidence that proposers' offers are in line with these simple equity rules - taken all games together, we find that 43% of all offer decisions precisely follow the generalized equity principle. The high number of proposers who try to solve the asymmetric outside option bargaining by implementing an equitable outcome is remarkable.

However, using our experimental design, we are able to show that equity rules are not applied in a consistent manner, but rather self-servingly. More specifically, proposers are inclined to offer proportional splits when these serve their own interests. Yet proposers tend to offer equal distributions when the responder would benefit from a proportional split. At the same time, we observe that responders are reluctant to accept proportional divisions when they are to their disadvantage in comparison to an equal split. Responders tend to accept proportional distributions only when they benefit from them. In sum, equity rules seem to be attractive for guiding behavior by adhering (or maybe pretending to adhere) to some equity considerations. However, equity rules are rather chosen in a self-serving manner. This inconsistent application of equity rules and its conflict-enhancing effect might well be the reason for low efficiency gains when bargainers have asymmetric outside options.

Our results underscore and extend the general validity of models of inequity aversion (Fehr and Schmidt, 1999; Bolton and Ockenfels, 2000). These models rely on an understanding of what constitutes an equitable outcome. Based on this reference point, individuals evaluate inequity which influences their utility. However, as our study demonstrated, there is not a unique reference point of equity but several potential candidates might be relevant. Models of inequity aversion can be applied to each of the three previously discussed equity norms. We find, that their adoption as equity might depend on the individual perspective and appears to be self-serving. Thus, our results highlight that there might be a need to consider different reference points for different parties involved when applying models of inequity aversion.¹⁹

Our empirical findings strongly underscore doubts about a clear predominance of one specific fairness rule which is often suggested by normative models of distributive justice (Gärtner and Schokkaert, 2012). In our experiment, we employ outside options as a rather self-evident and exogenously provided standard of comparison. In bargaining situations outside the laboratory, it is quite often the case that a plethora of standards of comparison are available, such as in the negotiation about the manager's compensation discussed in the introduction. When the manager and the potential employer bargain over the split of the profits, outside options might not be the only reasonable standard of comparison; the efforts and investments of both parties might also contribute in the future. Likewise, in a

¹⁹In this respect, our findings are in line with the literature on the 'moral wiggle room' (Dana et al., 2007), in the sense that bargaining parties have some freedom to strategically select the 'right' equity rule. It is also related to the concept of 'bounded ethicality' (Chugh et al., 2005; Bazerman and Tenbrunsel, 2011) as subjects might actually be convinced that their adopted equity rule is actually the 'right' one while ignoring that other parties might adopt a different one.

merger between two companies, the standard of comparison for the distribution of future gains could be based on other factors than outside options, such as the pre-merger market share or the invested amounts.

In light of our results on the self-serving usage of equity rules, one might think that bargaining parties will strive not only for the equity rule most beneficial for them, but rather for a standard of comparison that leads to a justifiable (self-serving) distribution. Therefore, we consider our results to be a lower bound for self-serving behavior. The room for disagreement in bargaining outside the laboratory might be larger because the standards of comparison are likely to be less self-evident in the field. Moreover, outside options might not always be randomly assigned as in our experiment, but could be costly to acquire. It might well be that the relevance of our three equity rules is more pronounced if outside options are earned.

Future research needs to explore how the observed imbalances in the application of equity notions might be mitigated by, for example, explicitly taking the perspective of the other negotiator or investigating other procedures to harmonize the perceptions of equity (Bhatt and Camerer, 2005; Costa-Gomez and Crawford, 2006). One step in this direction might be further research into why equity rules are adopted: Are they primarily employed because of self-image concerns or because of the (maybe unwarranted) hope that the opponent in the negotiation might be more ready to agree if an equity norm is applied?

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Appendix A - Tables and Figures

				A	werage o	offer	А	verage n	ıao
Sequence	No.	Order of t	${ m reatments}$	Asym		Baseline	Asym		Baseline
	of Subjects	1 st	2 n d						
1	24	P ₁₅₀	Baseline	50.83	<***	110.00	68.00	<***	108.25
2	24	Baseline	P_{150}	62.92	<***	115.41	54.00	<**	87.58
3	24	R_{150}	Baseline	125.00	>***	95.00	152.08	>***	92.58
4	24	Baseline	R_{150}	146.24	>**	108.33	153.00	>***	100.00
5	24	P_{90}	Baseline	78.00	<***	106.67	96.25^{+}	<	102.75
6	24	Baseline	P_{90}	82.58	<	93.42	70.08	<	73.92
7	24	R_{90}	Baseline	117.08	>***	92.50	111.67	>	99.92
8	24	Baseline	R_{90}	116.33	>	104.25	106.75	>***	81.00
				P_{o_i}		R_{o_j}	P_{o_i}		R_{o_j}
9	24	P_{150}	R_{150}	57.00	<***	140.92	77.50 +	<***	154.58
10	20	R_{150}	P_{150}	54.00	<***	151.40	56.60	<***	155.90
11	24	P_{90}	R_{90}	93.33	<***	120.83	84.33	<*	99.42
12	20	R_{90}	P_{90}	88.00	<***	111.80	77.00	<*	98.10
(Pooled)	192	Bas	eline		103.20)		93.25	
(Pooled)	92	P_1	50		56.40			64.35	
(Pooled)	92	R_{1}	150		140.48	3		153.80	
(Pooled)	92	P	90		85.37			82.13	
(Pooled)	92	R	90		116.71	L		104.24	

Notes: Stars display significance levels of a Wilcoxon signed-rank test for matched pairs comparing the distribution of decisions in the same sequence between different treatments. Significance levels: *** p < .01,** p < .05, * p < .1. Plus signs display the significance levels of a Mann-Whitney U-test comparing the distribution of decisions in the same treatment between different sequences. Significance levels: + p < .1.

	(1)	(2)	(3)
	offer	mao	reject
P_{150}	-55.81***	-30.45***	0.394^{***}
	(6.28)	(5.07)	(0.12)
R_{150}	34.02^{***}	58.92^{***}	0.283^{**}
	(6.53)	(4.96)	(0.12)
P_{90}	-15.78**	-8.618*	0.128
	(7.16)	(5.03)	(0.12)
R_{90}	14.37^{***}	12.39***	-0.0694
	(4.95)	(3.89)	(0.12)
Constant	108.3***	93.13***	
	(6.22)	(3.77)	
Observations	280	280	280
\mathbb{R}^2	.465	.43	.109
Sequence control	yes	yes	yes
p-Values (Wald-test)			
$H_0: \beta_{P_{150}} = \beta_{P_{90}}$.0001	.0001	.3334
$H_0: \beta_{R_{150}} = \beta_{R_{90}}$.0001	.0001	.1210

Table A.2: Estimating players decision

Notes: Models (1) and (2) display the results of a GLS regression with random effects. Robust standard errors are shown in parentheses. Model (1) contains proposers' offer, while model (2) contains the data from responders. Model (3) is a probit estimation. The reference category is *Baseline* (Constant). In the lower panel we display *p*-Values of a Wald-test comparing the size of coefficients for different treatments with asymmetric outside options.



Figure 2: Distribution of offers in treatments



Figure 3: Distribution of mao in treatments

	Bet	Between Subjects			ithin Sub	jects
Treatment	EQ	$^{\mathrm{SD}}$	PS	EQ	$^{\mathrm{SD}}$	\mathbf{PS}
Baseline	1	/	/	/	/	/
P_{150}	.21 <***	.38	.42 > ***	$.27^{*}$.23 < **	.5 > ***
R_{150}	.58	.42	0	.45	.55	0
P_{90}	.29 < ***	.21	.50 > ***	.36 < ***	.32 > *	$.32^{***}$
R_{90}	.79	.17	0	86	14	0

Table A.3: Relaxed hitrate of equity rules (proposer)

Notes: The left panel shows the hitrate of equity rules from sequences that contained one asymmetric and one *Baseline* treatment. On the right we show the hitrate for sequences with two asymmetric treatments. For between (within) subjects comparisons stars display the results of one-sided Fisher (McN) test. *p*-Values (one-sided) in brackets. Significance levels: *** $p < .01,^{**} p < .05, * p < .1$.

Table A.4: Average absolute efficiency gains & profits

Treatment	Avg. abs. eatment efficiency gain		add. profits Responder
Baseline	123.75	95.57	66.30
P_{150}	25.00***	154.58^{***}	35.33^{***}
R_{150}	25.00***	49.71^{***}	143.54^{***}
P_{90}	70.00**	126.00*	48.58
R_{90}	85.00*	90.79	98.42***

Notes: The left panel displays average values of absolute efficiency gains. The right panel depicts the absolute additional profits realized by both player types. Average values are based on matching group-level data and from sequences that involve *Baseline* and one asymmetric treatment in order to make appropriate non-parametric comparisons. Including data from all sequences does not change average values substantially.

Stars display the significance levels of a Wilcoxon signed rank test for matched pairs comparing results from the *Baseline* against the respective asymmetric treatment. Significance levels: *** p < .01,** p < .05, * p < .1.

Appendix B - Instructions (translated from German)

Welcome to the experiment!

You are participating in an economic experiment and you have the possibility to earn a certain amount of money, which varies according to your decisions. Please read thoroughly the following descriptions.

During the experiment we will talk about "Taler" and not \in . Hence, your payout will be initially calculated in "Taler". The achieved total amount of money of "Taler" will be converted into \in at the end of the experiment and then we will give you a cash payout, whereas

10 Taler =
$$0,6 \in$$

holds true.

The decisions in the experiment

At the beginning of the experiment all participants have been randomly divided into two groups – **players in the role of A and players in the role of B** – which will interact with each other during the experiment. You will get to know neither before nor after the experiment with whom you are interacting. At the beginning of the experiment you will be informed of whether you are player A or B which was determined randomly by drawing the cabin number.

The experiment is about splitting 240 "Taler" among player A and B. Player A makes a proposal of how to split the 240 "Taler" among player A and player B. Player B decides from which amount of money he is willing to accept the proposal of player A. After both players have made their decisions, the decisions will be compared.

If the proposal of allocation of player A is in the **area of acceptance** of player B, then

• the 240 "Taler" will be split in accordance to the decisions.

If the proposal of allocation of player A is not in the area of acceptance of player B, then

• player A and player B will each get a guaranteed amount of money, which can be identical or different for player A and player B. Both player A and player B know the two guaranteed money amounts before the decisions are made.

Every player A interacts in two different, sequent games with two different players B. Every player B interacts in two different, sequent games with two different players A. If you are player A you will see this screen:



The decisions of player A and player B are made **simultaneously**. This implies for player B that he makes his decision **before knowing** which proposal player A will actually make.



If the proposed amount of money of player A for player B is **greater than or equal** to the lowest amount of money player B is willing to accept, then the proposal **will be accepted**. Vice versa the **proposal** of player A will be **rejected**, if the proposed amount of money of player A is **smaller** than the lowest amount of money player B is willing to accept.

Before the experiment starts we would like you to answer a couple of control questions. These questions will help you familiarize with the decision situation. At the end of the experiment we would like you to answer some further questions.

In the course of the experiment any form of communication with the other participants is forbidden. Please read now once again the instructions thoroughly to make sure that you understood everything. If there are any uncertainties left, please put your hand up. We will then come to you and answer your questions.