

Wallerstein, Michael; Moene, Karl Ove

**Working Paper**

## Does the logic of collective action explain the logic of corporatism?

Memorandum, No. 2003,15

**Provided in Cooperation with:**

Department of Economics, University of Oslo

*Suggested Citation:* Wallerstein, Michael; Moene, Karl Ove (2003) : Does the logic of collective action explain the logic of corporatism?, Memorandum, No. 2003,15, University of Oslo, Department of Economics, Oslo

This Version is available at:

<https://hdl.handle.net/10419/63226>

**Standard-Nutzungsbedingungen:**

Die Dokumente auf EconStor dürfen zu eigenen wissenschaftlichen Zwecken und zum Privatgebrauch gespeichert und kopiert werden.

Sie dürfen die Dokumente nicht für öffentliche oder kommerzielle Zwecke vervielfältigen, öffentlich ausstellen, öffentlich zugänglich machen, vertreiben oder anderweitig nutzen.

Sofern die Verfasser die Dokumente unter Open-Content-Lizenzen (insbesondere CC-Lizenzen) zur Verfügung gestellt haben sollten, gelten abweichend von diesen Nutzungsbedingungen die in der dort genannten Lizenz gewährten Nutzungsrechte.

**Terms of use:**

*Documents in EconStor may be saved and copied for your personal and scholarly purposes.*

*You are not to copy documents for public or commercial purposes, to exhibit the documents publicly, to make them publicly available on the internet, or to distribute or otherwise use the documents in public.*

*If the documents have been made available under an Open Content Licence (especially Creative Commons Licences), you may exercise further usage rights as specified in the indicated licence.*

# MEMORANDUM

No 15/2003

**Does the Logic of Collective Action  
Explain the Logic of Corporatism?**

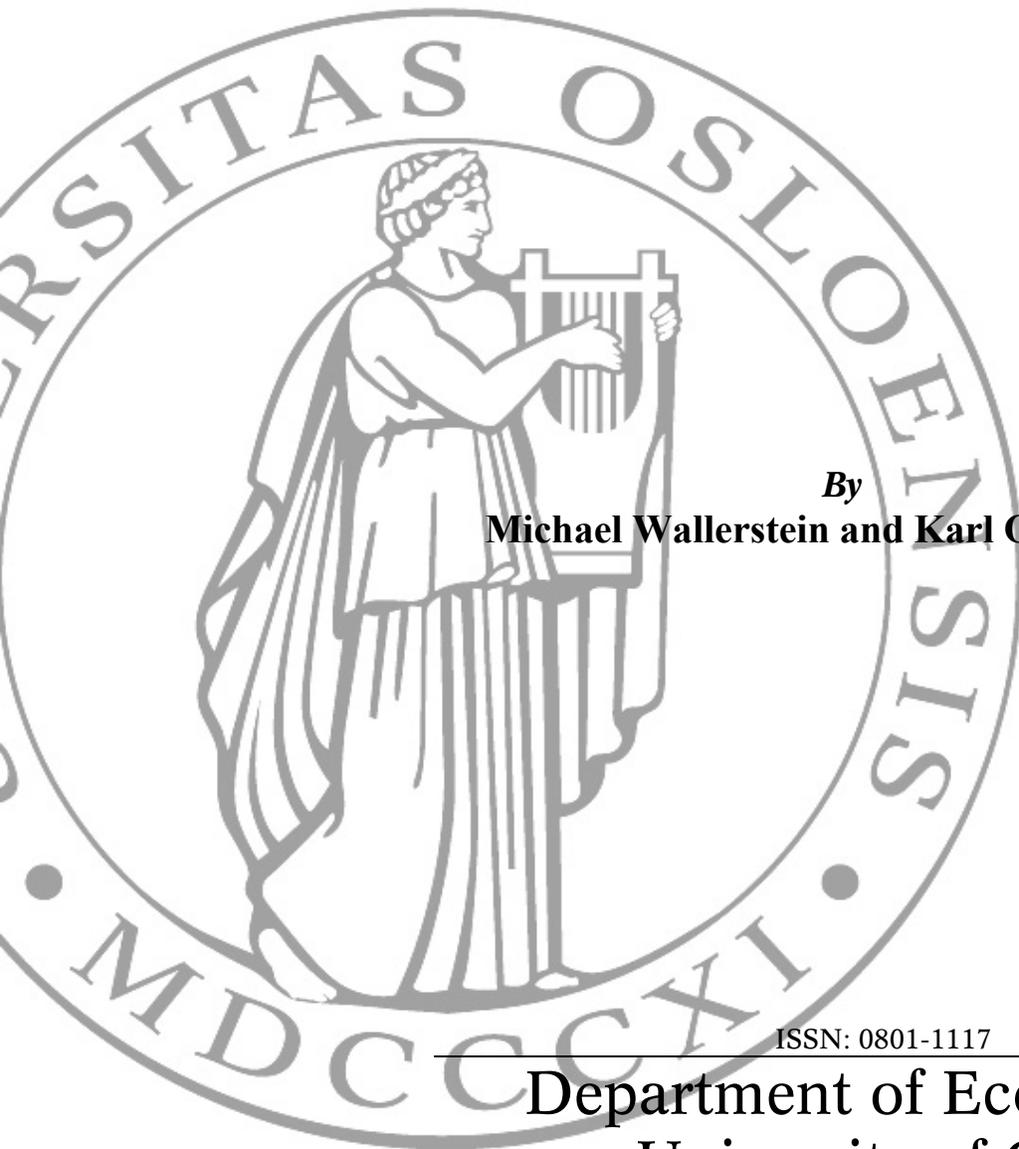
*By*

**Michael Wallerstein and Karl Ove Moene**

ISSN: 0801-1117

---

Department of Economics  
University of Oslo



This series is published by the  
**University of Oslo**  
**Department of Economics**

P. O.Box 1095 Blindern  
N-0317 OSLO Norway  
Telephone: + 47 22855127  
Fax: + 47 22855035  
Internet: <http://www.oekonomi.uio.no/>  
e-mail: [econdep@econ.uio.no](mailto:econdep@econ.uio.no)

In co-operation with  
**The Frisch Centre for Economic  
Research**

Gaustadalleén 21  
N-0371 OSLO Norway  
Telephone: +47 22 95 88 20  
Fax: +47 22 95 88 25  
Internet: <http://www.frisch.uio.no/>  
e-mail: [frisch@frisch.uio.no](mailto:frisch@frisch.uio.no)

List of the last 10 Memoranda:

No 14	Sheetal K. Chand Stabilizing Poverty In The Context Of The IMF's Monetary Model. 31 pp.
No 13	Knut Røed and Oddbjørn Raaum The Effect of Programme Participation on the Transition Rate from Unemployment to Employment. 42 pp.
No 12	Hilde C. Bjørnland A stable demand for money despite financial crisis: The case of Venezuela. 19 pp.
No 11	John K. Dagsvik and Steinar Strøm Analyzing labor supply behavior with latent job opportunity sets and institutional choice constraints. 44 pp.
No 10	Ugo Colombino, Erik Hernæs, Zhiyang Jia and Steinar Strøm Retirement in Italy and Norway. 51pp.
No 09	Simen Gaure and Knut Røed How Tight is the Labour Market? A Micro-Based Macro Indicator. 34 pp.
No 08	Finn R. Førsund and Nikias Sarafoglou The Tale of two Research Communities: The Diffusion of Research on Productive Efficiency. 43 pp.
No 07	Taryn Ann Galloway and Rolf Aaberge Assimilation Effects on Poverty Among Immigrants in Norway. 26 pp.
No 06	Geir B. Asheim Green national accounting with a changing population. 23 pp.
No 05	Geir B. Asheim and Ylva Søvik The semantics of preference-based belief operators. 30 pp. Rolf

A complete list of this memo-series is available in a PDF® format at:  
<http://www.oekonomi.uio.no/memo/>

# Does the Logic of Collective Action Explain the Logic of Corporatism?

Michael Wallerstein, Northwestern University  
Karl Ove Moene, University of Oslo

October, 2002

An earlier version was presented in the Olson Memorial Lecture Series, the University of Maryland, College Park, March 8, 2002

## Abstract

Mancur Olson's *Logic of Collective Action* has provided the dominant framework for understanding the impact of encompassing unions and employers confederations on wage-setting in Western Europe. In particular, scholars have drawn upon Olson's writing to describe corporatism as a means for attaining the collective goods of low unemployment and low inflation in highly unionized labor markets. The strongest impact of corporatist institutions in the labor market, however, was to generate greater wage equality rather than superior macroeconomic performance. To understand the most important impact of corporatist institutions, a new framework that emphasizes the effect of wage-setting institutions on the distribution of wages and salaries is needed. In this paper, we present one component of such a framework with a model that illustrates how both employers and unions might gain by central agreements that reduce wage inequality relative to the equilibrium wage distribution with decentralized wage-setting.

# 1 Introduction

Perhaps the most influential application of Mancur Olson's logic of collective action in the study of West European politics has been in the literature on the institutional determinants of good (and bad) economic performance that began under the label of "corporatism" (Schmitter and Lehbruch 1979) and continues to develop under the contemporary rubric of "varieties of capitalism" (Hall and Soskice 2001). According to mainstream opinion in political science and sociology, the essence of corporatism is the important role of encompassing organizations of unions and employers in governing the labor market. Why was governance by encompassing organizations beneficial? The answer came straight out of Mancur Olson's (1965) *The Logic of Collective Action*. Encompassing groups, when setting wages, would internalize the important ways in which wages in one firm affect wages or employment in other firms. The more encompassing the organizations setting wages or the more coordinated the wage-setting process, the more efficiently the labor market would operate. In particular, the literature emphasized low unemployment and/or low inflation as being important collective goods for unions (Lange 1984). When unions set wages individually, the argument goes, union members receive the full benefit of wage increases but only pay part of the cost of the resulting unemployment or inflation. An encompassing union confederation, in contrast, would internalize most of the costs as well as the benefits.

Mancur Olson was less sure. While one can find approving remarks about the beneficial impact of encompassing organizations in Scandinavia in *The Rise and Decline of Nations* (1982), the main message goes in the opposite direction. Olson stated his policy preferences clearly in the chapter on macroeconomic problems in *The Rise and Decline of Nations*:

The most important macroeconomic policy implication is that the best macroeco-

conomic policy is a good microeconomic policy. There is no substitute for a more open and competitive environment. If combinations dominate markets throughout the economy and the government is always intervening on behalf of special interests, there is no macroeconomic policy that can put things right (1982: 233).

The existence of involuntary unemployment means that mutually desirable trades between employers and unemployed workers are not being made. What prevents wages from falling until involuntary unemployment disappears, according to Olson, is the opposition of employed workers. But employed workers can only prevent firms from hiring the unemployed at a wage below the prevailing wage rate if they control a substantial share of the relevant labor market. Olson acknowledged that the logic of encompassing groups implied that union confederations, representing a large share of the work force, would be more concerned with the well-being of society than unions representing workers in a single industry or occupation. But Olson argued that the leadership of the union confederation would have difficulty resisting the lobbying by the leaders of individual unions for policies that advanced the interests of specific groups at the expense of workers as a whole (1986: 73-79). Decentralization, therefore, was Olson's preferred solution.<sup>1</sup> In Olson's words, "A monopoly over a small part of an integrated market is, of course, no monopoly at all" (1982: 125). If wage-setting was sufficiently decentralized, no group of insiders could prevent competitors from hiring outsiders and driving wages down. In an evaluation of Swedish economic policy, Olson (1990) downplayed the importance of centralized bargaining. Instead, Olson suggested that the avoidance of "implicit redistributive policies," that is redistributive policies in the form of trade protection, industry subsidies and government regulations, was largely responsible for the efficiency of the Swedish economy.

Conflicting views of the efficiency and desirability of centralized versus decentralized wage-setting are at the center of current European discussions among policy-makers concerned

with high and persistent unemployment. On one side, advocates of social pacts or national agreements to lower wages and expand employment draw upon Mancur Olson's arguments regarding the dilemma of collective action and the potential for bargaining among encompassing groups to achieve collectively optimal outcomes. On the other side, advocates of decentralization argue, as Olson himself argued, that no central agreement can match the efficiency of a more competitive labor market. Important policy decisions depend on policy-makers' views of the relative advantages of centralized versus decentralized wage-setting institutions.

In this paper, we argue that the conventional application of Mancur Olson's model to characterize centralized wage-setting as an attempt by unions to overcome a collective action problem and achieve a collectively superior outcome is misleading in two respects. The first is the implication that the central actors in centralized systems of wage-setting are the trade unions. In the early corporatist literature, employers were viewed either as passive beneficiaries or as victims of union centralization. Today, it is more widely recognized that employers' associations often played the leading role in creating and sustaining centralized bargaining (Swenson 1989, 1991; Thelen 2000). The collective action problem that matters most is among employers, not among unions. Secondly, and more importantly, Mancur Olson's approach has led scholars to concentrate on the potential efficiency gains from centralized agreements, and to pay less attention to the redistributive side of centralized wage-setting.<sup>2</sup> The most important impact of centralization, however, has been on the distribution of income rather than on the efficiency of the labor market. While higher profit was the aim of the architects of centralized bargaining, we argue, greater wage equality was the most significant consequence.

## 2 Wage-Setting Institutions and Economic Performance

We begin with some evidence regarding the basic facts that a theory of the impact of different wage-setting institutions in advanced industrial societies ought to explain. Tables 1 and 2 presents a rough picture of the trends in union density, union coverage and the level of wage-setting in Western Europe and North America. We have divided the countries into three categories: The first category consists of the four Nordic countries where most workers belong to a union and wage-setting has been highly centralized for much of the postwar period. The second category consists of continental Europe, where union membership is generally lower and wages are typically set at the industry level. The third category consists of the UK and its former colonies where wages are most often set at the level of the plant or firm.

Table 1 about here

Table 1 presents a summary of the postwar trend in union density, defined as union members who are neither unemployed nor retired divided by the total number of wage and salary workers, from 1960 to 1995.<sup>3</sup> During this period, union density grew steadily in the Nordic countries, with three out of four workers being union members by the 1990s. In contrast, union density is significantly lower in all non-Nordic countries, except Belgium, and density has been declining since the early 1980s. In terms of union membership, the difference between continental Europe and the most decentralized group is small.

An important reason why union membership is so high in Belgium, Denmark, Sweden and Finland is that the unemployment insurance system is administered by the unions (Rothstein 1989, Western 1997). This is a good illustration of the role of selective incentives in maintaining high levels of membership in organizations that provide collective goods, as

Olson argued in *The Logic of Collective Action* (1965). It is worth noting, however, that only the Anglo-Saxon countries have allowed compulsory union membership in the form of closed shops or union shops. In Belgium, Denmark, Sweden and Finland, workers can obtain union-administered unemployment insurance without joining a union. In this sense, unions in Western Europe are voluntary organizations, although the social pressure to join a union can be strong.

As the final column of Table 1 indicates, union coverage, defined as the share of the work force who are covered by collective agreements, is as high in continental European countries as in the Nordic countries in spite of the large difference in union density. Union coverage can exceed union density for a variety of reasons. In Austria and Germany, the terms of collective agreements extend to all employees of firms that belong to the employers' confederations, whether or not the employees are union members. In France and Belgium, the government routinely extends the terms of wage agreements to cover all workers in a given industry. As Table 1 indicates, three of four workers in Europe in 1990 were covered by collective agreements, even if only one out of three workers paid union dues.

Table 2 about here

Table 2 shows the trends in the centralization of wage-setting. The numbers reflect the average annual score within each time period of a four-category index (scaled to be between 0 and 100), where the categories are: (i) wage-setting at the level of the firm or plant, (ii) wage-setting at the industry-level, (iii) wage-setting at the national level without sanctions or controls on wage negotiations at lower levels, and (iv) wage-setting at the national level with sanctions or controls on wage negotiations at lower levels. The distinction between the third and fourth category stems from the existence of multiple levels of wage-setting in centralized systems. If the signing of a central agreement does not legally restrict the ability of lower-

level agents to fight for higher wages, we judged the bargaining round to be in the third category. If, however, the signing of the central agreement limits the ability of lower-level bargainers to obtain additional wage increases, for example by prohibiting industrial action for the duration of the contract, we considered the bargaining round to be in the highest category of centralization.

It is important to note that the scale does not distinguish between centralization in the form of government action, as in incomes policies, or centralization in the form of collective bargaining by the peak associations of unions and employers. Although government intervention in (private-sector) wage-setting is common, it is never seen as a lasting solution. The Nordic countries and the Netherlands stand out as countries in which bargaining has frequently been both voluntary and centralized. While a significant decline in the level of wage-setting has occurred since the early 1980s in several countries, most notably in Sweden and in the UK, large cross-national differences in the level of wage-setting remain.<sup>4</sup>

The macroeconomic performance associated with centralized and decentralized systems of wage-setting are shown in Tables 3 and 4. As Table 3 reveals, the average level of unemployment generally rises as one moves from most to least centralized, although centralized wage-setting is no guarantee of full employment. As Table 4 shows, the average level of inflation is higher for both the Nordic countries and the English-speaking countries, than for continental Europe, which is probably due to the greater independence of central banks in continental Europe. In fact, both unemployment and inflation are influenced by many factors, so not too much should be made of the difference in averages presented by Tables 3 and 4. The literature on the macroeconomic effects of centralized versus decentralized wage-setting is large and inconclusive. It is safe to say that the effect of wage-setting institutions is sufficiently subtle to leave ample room for advocates of both centralization and

decentralization to point to supporting studies (Flanagan 1999, Freeman 1998).

Tables 3 and 4 about here

There is nothing subtle, in contrast, about the impact of centralized wage-setting on the distribution of wages and salaries, as shown in the first two columns of Table 5. There is a strong association of centralized wage-setting and wage equality (Freeman 1988, Blau and Kahn 1996, Wallerstein 1999, Hibbs and Locking 2000, Rueda and Pontusson 2000). A full-time worker at the 90th percentile of the wage and salary distribution receives, on average, a little over twice the wage of a full-time worker at the 10th percentile of the wage and salary distribution in the Nordic countries. In continental Europe, the ratio is closer to three to one. In the most decentralized countries, the ratio, by 1992, was more than four to one; more than five to one in the case of the US.

Table 5 about here

The third column of Table 5 presents the share of households whose post-tax and transfer income, after adjusting for family size and after converting to US dollars by purchasing-power parity exchange rates, would be classified as below the US poverty line in 1990. There is an increase in the average share of poor families as one moves from countries with more centralized to less centralized systems of wage determination. Such a measure of poverty, however, reflects GDP per capita as well as income inequality. Therefore, we present, in the fourth column of Table 5, an adjusted poverty measure which represents the estimated share of families who would be poor if the country's GDP per capita were equal to the average GDP per capita of the group.<sup>5</sup> Since the extent of poverty depends on a variety of factors, such as welfare policies and the number of single-parent households, the association of low levels of poverty with high levels of centralization is striking.<sup>6</sup>

In sum, the stylized facts associated with centralized wage-setting are the following:

1. Voluntary, centralized systems of wage-setting are in decline, on average, but the decline is slow and uneven. Centralized systems of wage-setting have proven resilient enough to last decades.
2. While unemployment is lower in countries with centralized bargaining on average, the difference in macroeconomic performance associated with centralized and decentralized systems of wage setting is not so large as to make the macroeconomic impact of centralization in the labor market obvious.
3. Highly centralized systems of wage-setting have very egalitarian distributions of wages and salaries, while the most decentralized systems of wage-setting have the largest wage differentials.

### **3 A Model of Efficiency Wages with Heterogeneous Jobs**

#### **3.1 Decentralized Wage-Setting**

To explain the impact of centralized bargaining on wages and employment, it is necessary to start with a model that contains the key features of decentralized equilibria in the labor market that centralized wage setters sought to improve upon: wage levels too high to maintain full employment and pay inequality perceived to be unfair. Therefore, we start with a model of a perfectly competitive labor market where both involuntary unemployment and unequal wages for equally capable workers exist in equilibrium. To construct such a model, we draw on two literatures. The first consists of models of efficiency wages due to potential shirking, developed by Shapiro and Stiglitz (1984) and Bowles (1985) and first examined in the context of centralized and decentralized wage-setting by Rødseth (1990). The second

literature consists of models of pay inequality due to the matching of heterogeneous workers with each other, as in Kremer (1993), or the matching of identical workers with heterogeneous jobs, as in Moene and Wallerstein (1997).

The basic ingredients of the model consist of a continuum of workers and a continuum of potential jobs. We will assume that the number (or measure) of potential jobs equals or exceeds the number of workers, although the number of potential jobs that can be profitably turned into actual jobs will be less than the number of workers in equilibrium. Jobs are heterogeneous in the sense that different jobs are associated with different productivity levels for a given input of worker's effort and skill. We take the distribution of jobs to be exogenous.<sup>7</sup> Workers are assumed to be identical, in order to illustrate the way that a decentralized labor market can result in unequal pay for equally talented and dedicated workers.

In particular, we assume that output per worker is given by the product  $kq(e)$ . The first term  $k$  could represent the quantity of capital, the productivity of capital or the relative price of output produced in a particular job. What is important is that  $k$  varies from job to job according to a continuous cumulative density function  $F(k)$  on the interval  $[0, k_{\max}]$ . The term  $q(e)$  represents the contribution of workers' effort. We assume that  $q(e)$  is an increasing, strictly concave function, or that  $q'(e) > 0$  and  $q''(e) < 0$ , with  $q(0) = 0$ . That output per worker is given by the product  $kq(e)$  is a simple way to capture the idea that workers' effort matters more in some jobs than others. Our assumptions regarding the function  $q(e)$  state that nothing is produced without effort and that output rises with effort at a diminishing rate. An occupied job with capital  $k$  generates a profit of

$$\pi = kq(e) - w \tag{1}$$

for the employer, where  $w$  is the wage. We assume that employers set the wage to maximize profits, which implies that the wage will vary with  $k$ .

Workers are assumed to have identical preferences over the wage they receive, the effort they expend at work and the inequality of the aggregate wage distribution. The assumption that workers prefer less effort to more is a common assumption in the literature on efficiency wages derived from workers' choice of effort. The assumption that workers have preferences regarding aggregate inequality is less standard, but the experimental evidence that people's behavior is often affected by notions of fairness is strong (Fehr and Schmidt 1999; Frohlich and Oppenheimer 2001).

In the decentralized equilibrium, workers' preferences over their wage and effort are all that matter, since the impact of any individual wage agreement on the inequality of the wage distribution is negligible. We write the part of workers' preferences that depend on their wage,  $w$ , and their effort at work,  $e$ , as

$$U(w, e) = w - c(e) \tag{2}$$

where  $c(e)$  is the cost of effort.<sup>8</sup> We assume that  $c(e)$  is an increasing, strictly convex function, i. e. that  $c'(e) > 0$  and  $c''(e) > 0$ , with  $c(0) = 0$ . In words, we assume that the cost of minimal effort is zero but that the disutility of effort increases at an increasing rate as effort increases.

Finally, we assume that workers' spells of employment and unemployment can be described by a Markov process in which a worker's probability of losing a job depends on the worker's effort at work. According to equation (2), workers prefer to expend minimal effort at work. We assume that employers monitor workers' effort, but employers' knowledge of how hard their employees work is imperfect. In particular, we assume that employers can receive two signals. With probability  $g(e)$ , the employer's signal indicates the worker is shirking and the employee is laid off. With probability  $1 - g(e)$ , the signal indicates the employee is working diligently and no layoff occurs. The more effort workers expend at work, the lower the probability that the employer will think they are shirking. Thus, the probability of being

laid off is a declining function of  $e$ , or  $g'(e) < 0$ . We assume, in addition, that  $g''(e) > 0$ , or that the impact of greater effort on the probability of keeping one's job declines as effort increases. Finally, we assume that working hard does not reduce the probability of job loss to zero, or that  $g(e)$  has a lower bound that is strictly positive.

Putting these assumptions together, we can write a worker's present value of being employed a job that pays a wage of  $w$  as

$$V^E = w - c(e) + \left(\frac{1}{1+r}\right) \left[ g(e)V^U + (1-g(e))V^E \right] \quad (3)$$

Equation (3) says that the value of being employed at the wage  $w$  is equal to the wage minus the disutility of effort,  $c(e)$ , plus expected utility one period in the future. Expected utility one period in the future is equal to the probability of losing one's job,  $g(e)$ , times the present value associated with being unemployed,  $V^U$ , plus the probability of keeping one's job,  $(1-g(e))$ , times the present value of remaining in one's current position,  $V^E$ . The term  $1/(1+r) < 1$  is the rate at which future utility is discounted.

In a similar manner, we can write workers' outside option, or the present value of the utility of unemployed workers as

$$V^U = \left(\frac{1}{1+r}\right) \left[ E(h(w)V^E) + (1-E(h(w)))V^U \right] \quad (4)$$

where  $h(w(k))dF(k)$  is the probability that an unemployed worker will obtain a job that pays a wage within the small interval  $dw$ . Equation (4) says that the unemployed have no income in the current period. In the next period, there is a probability of  $h(w(k))dF(k)$  that an unemployed worker will be hired at the wage  $w$  and receive  $V^E(w)$ . We take the expectation of  $hV^E$  since both  $h$  and  $V^E$  differ in different jobs. With probability  $1-E(h(w))$ , the unemployed will remain unemployed. It is common to assume the unemployed receive a transfer payment financed by employers or by general tax revenues when unemployed, but

the addition of an unemployment benefit does not contribute additional insights in a model with risk-neutral workers. Therefore, we abstract from taxes and transfer payments for the sake of simplicity.

The sequence of decisions is as follows: Employers first decide what wage to offer given  $k$ . Workers then decide how much effort to expend on the job, given the wage that is offered and their outside option,  $V^U$ . We focus on stationary equilibria in which the rate of unemployment and the distribution of employment is constant over time. In a stationary equilibrium, the number of workers who find new employment in jobs each period with  $k \in [k_0, k_1]$  must equal the number of job separations that occurred in jobs with  $k \in [k_0, k_1]$ . The probability that an unemployed worker obtains a job with a wage within the small interval  $dw$  is  $h(w) dF(w)$ . Therefore, the share of the work force newly hired to fill a job within the small interval  $dk$  is  $u h(w(k)) dF(k)$  where  $u$  is the rate of unemployment. Similarly, the share of the work force who lose jobs within the small interval  $dk$  is  $(1 - u)g(e(w(k))) dF(k)$ , since  $g(e(w))$  is the probability that a worker with a job that pays  $w$  is laid off. Therefore, in the stationary equilibrium, we have

$$u \int_{k_0}^{k_1} h(w(k)) dF(k) = (1 - u) \int_{k_0}^{k_1} g(e(w(k))) dF(k) \quad (5)$$

for all  $k_0 \leq k_1$ .

A decentralized equilibrium is defined by the following four conditions:

1. Workers choose effort to maximize  $V^E$  given the wage and workers' outside option, or

$$e = e^*(w, V^U).$$

2. Employers choose the wage to maximizes profits given  $k$  and workers' choice of effort,

$$\text{or } w = w^*(k, V^U)$$

3. Employers earn non-negative profits.

4. Workers have rational expectations, or  $V^U$  equals the discounted value of unemployed workers' expected future utility.

In the appendix, we prove that a stationary decentralized equilibrium exists and we derive its properties. Here we present a less formal and more intuitive explanation of basic characteristics of the competitive equilibrium. Workers face a trade-off between the disutility of effort with the desire to reduce the probability of losing their current job. How hard workers are willing to work depends on how much they value their current job compared to the alternative of being unemployed for a while and eventually finding another job. Thus, an increase in a worker's wage (holding unemployment and wages elsewhere constant) increases the worker's effort, while a reduction in unemployment or an increase in wages elsewhere (holding a worker's current wage constant) reduces the worker's effort.

Employers, in choosing what wage to offer, face a trade-off between the cost of paying a higher wage and the higher effort that a higher wage will induce. Employers for whom effort is particularly important, that is employers with higher values of  $k$ , offer higher wages and workers in jobs with higher wages work harder. Since workers in higher paid jobs work harder, they keep their jobs for longer periods of time on average. As a consequence, the labor market generates a distribution of wages and a distribution of job separations in which low-paid jobs have greater turnover than high-paid jobs.

A partial equilibrium corresponding to an arbitrary level of  $V^U$  is illustrated in Figure 1. In Figure 1, positions are arrayed along the horizontal axis from most to least productive, with output per worker,  $kq(e)$ , on the vertical axis.<sup>9</sup> For a given  $V^U$ , the product  $kq(e)$  is a function of  $k$  alone, since  $e = e^*(w^*(k, V^U), V^U)$ . We have also drawn the wage distribution  $w = w^*(k, V^U)$  which shows the wage offered in a job with capital  $k$  for a given  $V^U$ . The vertical distance between output per worker curve and the wage curve represents profits as

a function of  $k$ . The value of  $k$  where profits go to zero (that is where the output per worker curve and the wage curve intersect), denoted by  $k_{\min}$  in the figure, is the least productive job that it is profitable to fill, given  $V^U$ . The value of  $V^U$  is drawn as the horizontal line below the wage curve.

Figure 1 about here.

Figure 1 illustrates four important points. The first is that identical workers working in different jobs with different levels of  $k$  receive different wages. Second, all jobs offer wages higher than  $V^U$ . In fact, equation (3) implies that workers with jobs must be strictly better off than workers without jobs, since  $V^E > V^U$  if  $e > 0$ . In addition, workers receiving a higher wage are strictly better off than workers receiving a lower wage, even though higher paid workers work harder:  $dV^E/dw = (\partial V^E/\partial e)(\partial e/\partial w) + (\partial V^E/\partial w) = (\partial V^E/\partial w) > 0$  since workers' optimal choice of effort implies that  $\partial V^E/\partial e = 0$ . Third, profits are also higher in jobs with higher  $k$ , since  $\partial\pi/\partial k = q(e) > 0$ . Fourth, there is some  $k_{\min} > 0$  such that all positions with  $k < k_{\min}$  would earn negative profits if filled, so they are left vacant even though workers employed at the wage  $w(k_{\min})$  are strictly better off than workers who are unemployed.

The condition for a decentralized condition is that workers' outside option equals the true expected utility of the unemployed. In equilibrium, there must exist unemployed workers. Without unemployment,  $V^U$  would equal the average level of  $V^E$  which would imply that much of the work force would exert no effort. Employers would respond by raising wages or laying off workers and closing positions, thereby creating unemployment, until the equilibrium is reached. The existence of involuntary unemployment in equilibrium is the standard result of models where workers' effort is endogenous. Unemployment is involuntary in the sense that unemployed workers would prefer to trade places with any of the currently employed

workers. Employers do not reduce wages, however, because of the adverse effect of a wage cut on the effort of their employees.

The second, less standard feature is the existence of unequal pay for identical workers. Some workers are lucky enough to obtain a position where effort matters a lot and pay is high. Others work in low-wage jobs where effort is less important. The inequality is involuntary in the sense that a worker in a low pay, low effort job would happily trade places with a worker in a high pay, high effort job. The inequality is unfair in the sense that, since workers are assumed to have identical preferences and identical skills, it is only luck that determines which workers have high-wage jobs, which have low-wage jobs, and which have no jobs at all.

### 3.2 Centralization Wage-Setting

Consider the situation from the point of view of the employers' confederation. If employers' could set wages collectively, how would their preferred wage schedule differ from the competitive equilibrium? In particular, we assume that the objective of the employers' association is to maximize aggregate profits:

$$\int_{k_{\min}}^{k_{\max}} \pi(k) dF(k) = \int_{k_{\min}}^{k_{\max}} [kq(e) - w(k)] dF(k) \quad (6)$$

subject to the constraint that workers' effort depends on their wage and outside option and ask how employers would collectively like to alter the wage schedule associated with the decentralized equilibrium.

That employers may prefer lower wages is not surprising. In the appendix, we show that employers may also prefer more equal wages. Wage reductions cause workers to reduce their effort, but the trade-off between wages and effort is different from the point of view of the employers' confederation than from the point of view of an individual employer. Workers' effort is a function of the difference between what they are paid and their outside option, or

their expected future income should they lose their job. An individual employer calculates the impact of reducing the wage in a context where the outside option is fixed. An encompassing employers' association, in contrast, would include the impact of a wage reduction on workers' outside option in its calculations. Employers collectively prefer to reduce wages below the competitive equilibrium if, in doing so, they reduce workers' outside option.<sup>10</sup> In addition, employers collectively prefer to reduce wage dispersion if workers' outside option is more sensitive to the wages earned in high-wage positions than the wages earned in low-wage positions. The loss of productivity from less effort on the part of workers is more than offset by the savings of lower wages.

Of course, the employers association cannot dictate the wage schedule. With centralized bargaining, the wage schedule must be negotiated with unions and, in some countries, ratified by a vote of the union membership. While employers collectively want lower wages, unions generally want higher wages. Where employers and unions have conflicting interests, the outcome of bargaining depends on the willingness of the two sides to engage in industrial conflict and, perhaps, threats or side-payments from the government. But if workers have egalitarian preferences, such that they prefer a more equal wage distribution to a less equal wage distribution and if unions reflect their members egalitarian preferences, then both employers and the unions have a common interest in reducing wage inequality below the level of wage inequality associated with decentralized wage setting.

It is not inconsistent to think that workers care about equality yet study their behavior in decentralized markets assuming that workers care only about their wage and their effort. In a decentralized market, workers' choices have no discernible impact on inequality. Thus, workers' preferences toward inequality have no role to play in perfectly decentralized markets. But when workers vote on a wage contract collectively, their preferences regarding inequality

become important. In our model, workers are identical in every way, yet some are paid more and are better off than others. Although effort is important in production, the differences in pay are entirely due to luck by construction. It is not surprising that workers who were unlucky enough to be in poorly paid positions would be adamant in advocating greater wage equality, while workers who were lucky enough to enjoy high pay would have a harder time defending their advantage.

Employers, in sum, entered centralized negotiations seeking to reduce both the mean and the variance of the wage distribution. Unions entered centralized negotiations seeking to increase the mean but reduce the variance of wages. Whatever the outcome of bargaining with respect to the mean, it is not surprising that the resulting agreements reduced wage inequality. This, we suggest, is why centralized bargaining has had a stronger effect on wage inequality than on aggregate wage growth or macroeconomic performance. Of course, employers and unions do not necessarily share the same view of how much wage compression is optimal. In particular, unions preferred lower levels of wage inequality than employers would have chosen on their own. What began as a consensual move by employers and unions towards greater wage equality in Scandinavia in the 1950s and 1960s turned conflictual in the 1970s and 1980s when wages became so compressed that profits suffered (Pontusson and Swenson 1996, Iversen 1996).

A change in wage schedule that increases profits need not be a change that increases efficiency, defined as total output minus the cost of effort. Assuming a given distribution of positions or, equivalently, a fixed capital stock, the most efficient wage schedule is to make workers the full residual claimant, with  $w(k) = kq(e) - \rho$ , where  $\rho$  represents a fixed payment to the suppliers of capital. A change from capitalist ownership to workers' ownership would increase efficiency by allowing workers to receive the full benefit of their effort. Such a

change might also increase inequality among workers. As Figure 1 illustrated, wages are less unequal than productivity differences in capitalist firms. In this sense, centralized bargaining that produces a more egalitarian wage schedule represents a move away from the efficient wage distribution. However, our model is not an appropriate vehicle for making judgements about the relative efficiency of capitalist and worker-owned firms. The central disadvantages of workers' ownership concern the ability and incentives of worker-owned firms to invest. Therefore, an comparative analysis of workers' ownership and capitalist ownership must include an analysis of the market for capital as well as the market for labor.

Including an analysis of the impact of wage compression on employers' investment in new jobs, as in Moene and Wallerstein (1997), does not alter the results of our analysis. A wage policy that results in higher profits will increase investments in new, more productive jobs. By adding job creation and job destruction to the model, one adds a channel by which wage compression might generate productivity increases due to new investment that at least partially offsets the productivity declines due to the reductions in workers' effort. Nevertheless, it is important to keep in mind that a change in the wage schedule that increases profits is not necessarily a change that increases efficiency. Employment goes up but workers' effort in existing positions goes down. Whether efficiency is increased is not clear.<sup>11</sup>

## 4 Conclusion

Our model of decentralized equilibrium illustrates two aspects of the labor market that are critical in understanding the development of wage-setting institutions. The first is the existence of involuntary unemployment. Unemployed workers would prefer to work at the going wage than remain unemployed, but no employer can profitably offer them a job. The second feature is the existence of unequal pay (and unequal utility) for workers who are

identical *ex ante*. Lucky workers are in positions where effort is important and pay is high. Unlucky workers are in positions where effort is less important and pay is low.

The development of centralized bargaining institutions in the Northern Europe, we suggest, responded to both of these features of decentralized labor markets. Employers could increase profits by reducing both wage growth and wage dispersion. Workers could satisfy their desire for greater wage equality. The result was centralized wage-setting that both held down wages overall and flattened the wage distribution. While the inefficiency of involuntary unemployment was reduced, the inefficiency of insufficient effort on the part of workers was increased. With less to lose from losing a good job, workers' effort in good jobs declined.

According to the much of the literature, corporatist institutions in the labor market were established to provide the collective goods of low unemployment and low inflation for unions. Our model, in line with the historical work of Swenson (1989, 1991, 2002), emphasizes the collective good of greater profits for employers. The most important collective action problem in understanding corporatism is not in preventing free-riding by unions. The union confederation can count on the employers' confederation to prevent individual unions from obtaining wages in excess of the central agreement. The most important problem is free-riding among employers. When wages are reduced below the competitive equilibrium each individual firm would like to raise wages for its workers although all firms benefit if all resist the temptation to raise pay. Keeping the employers confederation together has proven to be harder than keeping the unions together for reasons that Mancur Olson would have understood very well (Thelen 2000, Swenson 2002).

The most significant impact of centralized wage-setting institutions, however, has not been on unemployment but on the distribution of wages. The most important tensions in systems of centralized bargaining are not due to free riding by unions or even by employ-

ers. The most severe conflicts between unions and employers and among unions have been over the changes in relative wages that centralized bargaining produced. When wages are set collectively, wage-setting acquires a political dynamic. Here is where Mancur Olson's framework, which emphasizes the provision of collective goods as opposed to distributional conflict within organizations, has led scholars astray.

## 5 Appendix

### 5.1 The Choice of Effort

From equation (3) in the text, we write the value of a job as

$$V^E = \frac{[w - c(e)](1 + r) + g(e)V^U}{r + g(e)} \quad (7)$$

Workers select  $e$  to maximize  $V^E$ . The first-order condition for a maximum can be written as

$$w - \lambda(e) - v = 0 \quad (8)$$

where

$$\lambda(e) = c(e) - \frac{c'(e)}{g'(e)} [r + g(e)]$$

and

$$v = \left( \frac{r}{1 + r} \right) V^U$$

is workers' outside option. Note that  $\lambda(e) > c(e)$  for  $e > 0$ , since  $c'(e) > 0$  and  $g'(e) < 0$ .

Our assumptions that  $c''(e) < 0$  and  $g''(e) > 0$  guarantee that the second order condition for a maximum is satisfied, or that  $\lambda'(e) > 0$ . Equation (8) can be rewritten as

$$\left[ \frac{w - c(e) - v}{r + g(e)} \right] g'(e) = c'(e)$$

a form that is easier to interpret. The term inside the brackets is the present value of the gain from having a job that pays  $w$ . Thus, the first-order condition says that the marginal

increase in the probability of keeping a job multiplied by the value of the job is set equal to the marginal cost of effort.

Equation (8) implicitly defines workers' supply of effort as a function of the wage, average wages and the rate of unemployment or  $e = e^*(w, v)$ . Applying the second-order condition that  $\lambda'(e) > 0$ , it is easily seen that workers supply greater effort, the higher the wage they are offered,

$$\frac{\partial e^*}{\partial w} = \frac{1}{\lambda'(e^*)} > 0 \quad (9)$$

the lower is their outside option,

$$\frac{\partial e^*}{\partial v} = -\frac{1}{\lambda'(e^*)} < 0$$

Even though workers work harder when they are paid more, all workers' strictly prefer a higher paid job. From (7) we have:

$$\frac{dV^E}{dw} = \frac{1+r}{r+g(e^*)} > 0$$

The high wage paid in high-wage jobs more than compensates the workers for their greater effort.

## 5.2 The Choice of Wages

Employers set the wage to maximize profits given workers' response  $e = e^*(w, v)$ . The first-order condition for the profit-maximizing wage is

$$\frac{d\pi}{dw} = kq'(e) \frac{\partial e^*}{\partial w} - 1 = 0$$

which, using (9) can be written as

$$kq'(e) - \lambda'(e) = 0 \quad (10)$$

We assume that the second-order condition for a maximum is satisfied, or that  $q''(e)/q'(e) < \lambda''(e)/\lambda'(e)$ .

Equation (10) implicitly defines employers demand for effort, that is the price employers are willing to pay for greater effort, as an increasing function of  $k$ , or  $e = e^D(k)$  with

$$\frac{de^D}{dk} = \frac{q'(e)}{\lambda''(e) - kq''(e)} > 0$$

(The denominator is positive as a consequence of the second-order condition.) Putting the supply of effort and the demand for effort together, the optimal wage can be implicitly defined by the equation

$$e^D(k) - e^*(w, v) = 0 \tag{11}$$

Thus,  $w = w^*(k, v)$  with

$$\frac{\partial w^*}{\partial k} = \frac{q'(e^*)}{[\lambda''(e^*) - kq''(e^*)]\lambda'(e^*)} > 0$$

The profit-maximizing wage is an increasing function of the capital the worker employs. Workers' effort matters more when  $k$  is high, so employers with a higher  $k$  will induce workers to expend greater effort by paying a higher wage. In addition, we have

$$\frac{\partial w^*}{\partial v} = -\frac{\partial e^*/\partial v}{\partial e^*/\partial w} = 1$$

Wages increase one for one with workers' outside option. Profits decline as workers' outside option increases,  $\partial\pi/\partial v = -1$ , since an increase in the outside option forces firms to raise wages to maintain the same level of effort. However, profits increase with  $k$ , even though firms with higher levels of  $k$  pay higher wages:

$$\frac{\partial\pi}{\partial k} = q(e^*) > 0$$

### 5.3 Decentralized Equilibrium

Competitive equilibrium in the labor market entails the following four conditions:

1. Workers' choice of effort is given by  $e = e^*(w, v)$ , as defined implicitly by equation (8).
2. Employers' choice of wage is given by  $w = w^*(k, v)$  as defined implicitly by equation (11).
3. The share of unemployed workers is equal to the fraction of positions that are insufficiently productive to make a profit, or  $u = F(k_{\min})$ , where  $k_{\min}$  is defined implicitly by the zero-profit condition

$$k_{\min}q(e) - w = 0 \tag{12}$$

4. The value of workers' outside option  $v$ , that appears in equations (8) and (11) is consistent with the equilibrium distribution of wages and unemployment.

Equation (12) implies that the least productive position that employers' seek to fill,  $k_{\min}$ , can be written as continuous, differentiable function of  $v$ , or  $k_{\min} = k_{\min}(v)$ :

$$\frac{dk_{\min}}{dv} = \frac{1}{q(e^*)} > 0$$

In addition, equation (12) implies that  $k_{\min}(v) = w/q > v/q$  since  $w > v$  for all  $v$ . In particular,  $k_{\min}(0) > 0$ .

Now consider  $v$  as a function of  $k_{\min}$ . Note that if  $k_{\min} = k_{\max}$ , then  $v = 0$ , since all positions are unprofitable to fill, while  $v > 0$  if  $k_{\min} = 0$ . Since  $v$  is a continuous function of  $k_{\min}$ , the curves representing the functions  $v(k_{\min})$  and  $k_{\min}(v)$  must intersect, as illustrated in Figure 2. At the intersection of the two curves, the four equilibrium conditions are satisfied.

Figure 2 about here

## 5.4 Centralization Wage-Setting

With centralized wage-setting, the employers' confederation chooses a wage schedule  $w(k)$  and an effort schedule  $e(k)$  to maximize aggregate profits:

$$\Pi = \int_{k_{\min}}^{k_{\max}} [kq(e) - w(k)] dF(k)$$

subject to the constraint that workers in each position will choose their effort according to the condition that  $w - v - \lambda(e) = 0$ . The easiest way to proceed is to substitute the constraint into employers' maximand and write the employers' problem as choosing  $e(k)$  to that maximize

$$\Pi = \int_{k_{\min}}^{k_{\max}} [kq(e(k)) - v - \lambda(e(k))] dF(k)$$

The derivative of aggregate profits with respect to the effort supplied in jobs with  $k$  units of capital is

$$\frac{\partial \Pi}{\partial e(k)} = [kq'(e(k)) - \lambda'(e(k))] f(k) - \frac{\partial v}{\partial e(k)} [1 - F(k_{\min})]$$

Employers' collectively optimal wage schedule is characterized by the first-order condition  $\partial \Pi / \partial e(k) = 0$  for all  $k \geq k_{\min}$

If we evaluate  $\partial \Pi / \partial e(k)$  at the decentralized equilibrium, that is at the level of effort,  $e^*(k)$  such that  $kq'(e^*(k)) - \lambda'(e^*(k)) = 0$ , we have

$$\frac{\partial \Pi(e^*(k))}{\partial e(k)} = -\frac{\partial v}{\partial e(k)} [1 - F(k_{\min})] \quad (13)$$

Thus, profits can be increased by reducing  $e(k)$  below the competitive level if and only if a reduction in  $e(k)$ , or equivalently, a reduction in  $w(k)$ , reduces  $v$ , workers' outside option.

To derive an expression for  $v$ , we start with equation (4) in the text and write  $V^U$  as

$$V^U = \frac{E(h) E(V^E) + \text{Cov}(h(w), V^E)}{r + E(h)} \quad (14)$$

where we used the formula that  $E(xy) = E(x)E(y) + Cov(x, y)$ . Using equation (3) in the text, we can write  $E(V^E)$  as

$$E(V^E) = \frac{(1+r)E(w-c) + E(g)V^U - Cov(g, V^E)}{r + E(g)} \quad (15)$$

Combining (14) and (15) yields

$$\begin{aligned} v &= \left( \frac{E(h)}{r + E(g+h)} \right) \left[ E(w-c) - \frac{Cov(g, V^E)}{1+r} \right] + \left( \frac{r + E(g)}{r + E(g+h)} \right) \frac{Cov(h, V^E)}{1+r} \\ &= \left( \frac{E(h)}{r + E(g+h)} \right) E(w-c) + \left( \frac{r}{r + E(g+h)} \right) \frac{Cov(h, V^E)}{1+r} \end{aligned}$$

since equation (5) in the text implies that  $E(h)Cov(g, V^E) = E(g)Cov(h, V^E)$ .

If we let  $r$  become very small, the expression for  $v$  approaches a simple form:

$$v \rightarrow (1-u)E(w-c) = \int_{k_{\min}}^{k_{\max}} (w-c)dF(k) \quad (16)$$

(Remember that the expectation is conditional upon being employed.) Differentiating (16) with respect to  $e(k)$  yields

$$\frac{\partial v}{\partial e(k)} = \left[ \frac{\partial w(k)}{\partial e(k)} - c'(e(k)) \right] f(k) = [\lambda'(e(k)) - c'(e(k))] f(k) \quad (17)$$

If  $\partial v / \partial e(k) > 0$ , or if  $\lambda'(e(k)) - c'(e(k)) > 0$ , then the collectively optimal wage schedule for employers entails reducing the wage paid in plants with  $k$  units of capital. If, in addition,  $\partial^2 v / \partial e(k)^2 > 0$ , or if  $\lambda''(e(k)) - c''(e(k)) > 0$ , then the biggest reductions would occur in the plants that pay the highest wages. Thus, if  $\partial^2 v / \partial e(k)^2 > 0$ , the collectively optimal wage schedule for employers entails reducing the variance of the wage distribution. While equation (16) is only an approximation for  $v$  when  $r > 0$ , the continuity of  $v$  as a function of  $r$  and the strict inequality in (17) implies that the results hold for strictly positive values of  $r$  that are close to zero.

In order to determine the signs of  $\partial v/\partial e(k)$  and  $\partial^2 v/\partial e(k)^2$ , additional restrictions on the functions  $c(e)$  and  $g(e)$  are needed. Consider the special case where the function  $g(e)$  is given by

$$g(e) = g_0 + (1 - g_0) \exp(-\gamma e) \quad (18)$$

with  $0 < g_0 < 1$  and  $\gamma > 0$  and the function  $c(e)$  is given by

$$c(e) = \frac{1}{e_0 - e} - \frac{1}{e_0} \quad (19)$$

for  $0 \leq e < e_0$ . In equation (18),  $g_0 > 0$  is the lower bound on  $g(e)$  while in equation (19),  $e_0$  is the upper bound on  $e$ . It is easy to check that (18) and (19) satisfy the conditions that  $g'(e) < 0$ ,  $g''(e) > 0$ ,  $c(0) = 0$ ,  $c'(e) > 0$  and  $c''(e) > 0$ . Using  $g(e)$  as defined in (18) and  $c(e)$  as defined in (19), straightforward calculation yields

$$\lambda'(e) - c'(e) = [\lambda(e) - c(e)] \left[ \frac{2}{e_0 - e} + \frac{\gamma g_0}{g(e)} \right] > 0$$

and

$$\lambda''(e) - c''(e) = [\lambda(e) - c(e)] \left\{ \left[ \frac{2}{e_0 - e} + \frac{\gamma g_0}{g(e)} \right]^2 + \frac{2}{(e_0 - e)^2} - \frac{\gamma g_0 g'(e)}{g(e)^2} \right\} > 0$$

since  $\lambda(e) > c(e)$  and  $g'(e) < 0$ . More generally, sufficient conditions for  $\partial v/\partial e(k) > 0$  and  $\partial^2 v/\partial e(k)^2 > 0$  are that

$$\frac{d}{de} \left( \frac{g'(e)}{g(e)} \right) > 0 \text{ and } \frac{d}{de} \left( \frac{c''(e)}{c'(e)} \right) > 0 \quad (20)$$

If condition (20) is satisfied, employers collectively would like to reduce both the average and the variance of the wage distribution.

## 6 Endnotes

<sup>1</sup> Calmfors and Driffill (1988) formalized Olson's arguments with a model in which both highly centralized and fully decentralized wage-setting generate lower levels of unemployment than intermediate levels of centralization.

<sup>2</sup> Swenson (1989) and Iversen (1996) are exceptions that emphasize the redistributive aspect of centralized bargaining.

<sup>3</sup> Union membership figures that include retired members are substantially larger (Ebbinghaus and Visser 2000).

<sup>4</sup> There is a debate regarding the extent to which the centralization of wage-setting has changed in recent years. On the one hand, Wallerstein, Golden and Lange (1997) and Wallerstein and Golden (1997) argue that the level of wage-setting has changed less than is commonly thought. On the other hand, scholars such as Katz and Darbishire (1999) and Thelen (2000) argue that significant change has occurred in ways that don't appear in scales of the level of wage-setting, such as the one presented in Figure 2. See Wallerstein and Western (2000) for a review.

<sup>5</sup> To calculate the adjusted poverty measure, we first regressed poverty on GDP per capita (in thousands of US dollars) in 1990 to obtain:

$$\text{Poverty}_i = 15.4 - (.374)\text{GDP per capita}_i + u_i$$

where the coefficient on GDP per capita has a standard error of (.485) and  $R^2 = .05$ . The adjusted poverty measure is equal to average poverty plus the residual,  $u_i$ , of the regression equation.

<sup>6</sup> In part, this is because the advanced industrial societies with more egalitarian wage distributions also spend more on social insurance policies like unemployment, disability and

sickness pay (Moene and Wallerstein 2001).

<sup>7</sup> The assumption that the distribution of jobs is exogenous can be relaxed without altering the basic results. We discuss the extension of the model to allow the distribution of jobs to be endogenous below.

<sup>8</sup> The quasi-linear form of equation (2) is standard in the literature, but it is restrictive. Equation (2) implies that workers' choice of effort is independent workers' views of the fairness of the wage distribution. In defense of equation (2), we would agree that effort depends on workers' views of the fairness of wages offered by their particular employer, as argued by Akerlof (1982) among others, but that is not an issue we wish to focus on in this paper. Workers' views regarding the fairness of the aggregate wage distribution are less likely to influence how hard they work.

<sup>9</sup> Such pictures of the heterogeneity of plants are called Salter diagrams, after Salter's (1960) pioneering empirical investigations.

<sup>10</sup> The result that employers collectively prefer to lower wages bears a similarity to models of monopsony power in the labor market (Manning 2002). In the model of this paper, however, employment is constrained by the demand for labor, not the supply of labor. A central difference is that a wage reduction increases employment in the model of this paper, but not necessarily in the monopsony labor market model.

<sup>11</sup> In a study of productivity in Sweden, Hibbs and Locking (2000) found that reductions in wage inequality was associated with above average productivity growth in the 1950s and 1960s but with below average productivity growth in the 1970s and early 1980s when wage compression reached its peak.

## 7 References

Akerlof, George A. 1982. Labor Contracts as Partial Gift Exchange. *Quarterly Journal of Economics*, 47(4): 543-569.

Bowles, Samuel. 1985. The Production Process in a Competitive Economy: Walrasian, Neo-Hobbesian and Marxian Models. *American Economic Review*, 75: 16–36.

Calmfors, Lars and John Driffill. 1988. Bargaining Structure, Corporatism and Macroeconomic Performance, *Economic Policy*, 3: 13–61.

Ebbinghaus, Bernhard and Jelle Visser. 2000. *Trade Unions in Western Europe Since 1945* (London: Macmillan).

Fehr, Ernst and Klaus M. Schmidt. 1999. A Theory of Fairness, Competition and Cooperation. *Quarterly Journal of Economics*, 114 (April): 817-868.

Flanagan, Robert. 1999. Macroeconomic Performance and Collective Bargaining: An International Perspective. *Journal of Economic Literature*, 37: 1150–75.

Freeman, Richard. 1988. Labour Market Institutions and Economic Performance. *Economic Policy*, 3: 64–80.

Freeman, Richard. 1998. War of the Models: Which Labour Market Institutions for the 21st Century. *Labour Economics*, 5(1): 1-24.

Frohlich, Norman and Joe Oppenheimer with Anja Kurki. 2001. Modeling Other-Regarding Preferences: Insights from Modified Dictator Experiments. Paper presented at the International Meetings of the Economics Society of America, Barcelona, Spain, June.

Golden, Miriam, Peter Lange and Michael Wallerstein. 2002. *Dataset on Unions, Employers, Collective Bargaining and Industrial Relations for 16 OECD Countries*. <http://www.shelley.polisci.ucla.edu/data>

Hall, Peter A. and David Soskice, eds. 2001. *Varieties of Capitalism: The Institutional*

*Foundations of Comparative Advantage* (Oxford: Oxford University Press).

Hibbs, Douglas A. Jr. and Haakon Locking. 2000. Wage Dispersion and Productive Efficiency: Evidence for Sweden. *Journal of Labor Economics*, 18 (4): 755–782.

IMF. 1996. *International Financial Statistics*, CD-ROM edition (Washington DC: IMF).

Iversen, Torben. 1996. Power, Flexibility and the Breakdown of Centralized Wage Bargaining: The Cases of Denmark and Sweden in Comparative Perspective. *Comparative Politics*, 28: 399–436.

Katz, H. C. and O. Darbishire. 1999. *Converging Divergences: Worldwide Changes in Employment Systems* (Ithaca NY: Cornell University Press).

Kenworthy, Lane. 1999. Do Social Welfare Policies Reduce Poverty? A Cross-National Assessment. *Social Forces*, 77(3): 1119-1139.

Kremer, Michael. 1993. The O-Ring Theory of Economic Development. *Quarterly Journal of Economics*, 108: 551–75.

Lange, Peter. 1984. Unions, Workers and Wage Regulation: The Rational Bases of Consent. In John Goldthorpe, ed., *Order and Conflict in Contemporary Capitalism* (Oxford: Clarendon Press).

Manning, Alan. 2002. *Monopsony in Motion* (London School of Economics: forthcoming).

Moene, Karl O. and Michael Wallerstein. 1997. Pay Inequality. *Journal of Labor Economics*, 15 (3): 403–430.

Moene, Karl O. and Michael Wallerstein. 2001. Inequality, Social Insurance and Redistribution. *American Political Science Review*, 95 (4): 859–74.

Olson, Mancur. 1965. *The Logic of Collective Action* (Cambridge MA: Harvard University Press).

Olson, Mancur. 1982. *The Rise and Decline of Nations* (New Haven: Yale University

Press).

Olson, Mancur. 1986. An Appreciation of the Tests and Criticisms. *Scandinavian Political Studies*, 9 (1): 65-80.

Olson, Mancur. 1990. *How Bright are the Northern Lights? Some Questions About Sweden* (Lund: Lund University Press).

OECD. 1997. *Statistical Compendium 1997/1*, CD-ROM edition (Paris: OECD).

OECD. 2000. *Economic Outlook* (June) (Paris: OECD).

Pontusson, Jonas and Peter Swenson. 1996. Labor Markets, Production Strategies, and Wage Bargaining Institutions: The Swedish Employer Offensive in Comparative Perspective. *Comparative Political Studies*, 29 (2): 223–250.

Rødseth, Asbjørn. 1990. Efficiency Wages and Local versus Central Bargaining, Working Paper, Department of Economics, University of Oslo.

Rothstein, Bo. 1989. Marxism, Institutional Analysis and Working Class Power. *Politics and Society*, 18: 317–46.

Salter, W. E. G. 1960. *Productivity and Technical Change* (Cambridge: Cambridge University Press).

Schmitter, Philippe and Gerhard Lehmbruch, eds. 1979. *Trends Toward Corporatist Intermediation* (Beverly Hills CA: Sage Publications).

Shapiro, Carl and Joseph Stiglitz. 1984. Equilibrium Unemployment as a Worker Discipline Device. *American Economic Review*, 74: 433–44.

Swenson, Peter. 1989. *Fair Shares: Unions, Pay and Politics in Sweden and West Germany* (Ithaca NY: Cornell University Press).

Swenson, Peter. 1991. Bringing Capital Back In, or Social Democracy Reconsidered. *World Politics*, 43 (4): 513–44.

- Swenson, Peter. 2002. *Capitalists Against Markets* (Oxford: Oxford University Press).
- Thelen, Kathy. 2000. Why German Employers Cannot Bring Themselves to Abandon the German Model. In Iversen, Torben, Jonas Pontusson and David Soskice, eds., *Unions, Employers and Central Banks* (New York: Cambridge University Press).
- Traxler, Franz. 1994. Collective Bargaining: Levels and Coverage. *OECD Employment Outlook*, July: 167-194.
- Wallerstein, Michael. 1999. Wage-Setting Institutions and Pay Inequality in Advanced Industrial Societies. *American Journal of Political Science*, 43: 649–680.
- Wallerstein, Michael and Miriam Golden. 1997. The Fragmentation of the Bargaining Society: Wage-Setting in the Nordic Countries, 1950–1992. *Comparative Political Studies*, 30 (6): 699–731.
- Wallerstein, Michael, Miriam Golden and Peter Lange. 1997. Unions, Employers' Associations, and Wage-Setting Institutions in North and Central Europe, 1950–1992. *Industrial and Labor Relations Review*, 50 (3): 379–401.
- Wallerstein, Michael and Bruce Western. 2000. Unions in Decline? What Has Changed and Why. *Annual Review of Political Science*, 3: 355-377.
- Western, Bruce. 1997. *Between Class and Market: Postwar Unionization in the Capitalist Democracies* (Princeton: Princeton University Press).

Table 1: Union Density and Coverage in Western Europe and North America					
	Density 1960	Density 1973	Density 1982	Density 1995	Coverage 1990
Denmark	60.1	61.5	80.3	77.0	74
Finland	31.9	61.4	68.4	79.6	95
Norway	52.3	51.1	55.5	55.4	75
Sweden	70.7	70.5	79.3	87.5	83
Average	53.8	61.1	70.9	74.9	82
Austria	60.0	53.0	52.1	41.1	71
Belgium	41.5	48.0	51.9	53.7	90
France	19.6	22.1	17.3	9.9	92
Germany	34.7	32.4	35.0	29.1	76
Italy	24.7	43.3	46.7	38.7	83
Netherlands	41.7	36.2	32.3	24.3	60
Switzerland	37.0	29.1	29.6	23.6	43
Average	37.0	37.7	37.8	31.5	74
Canada	29.6	32.6	36.8	32.3	38
UK	44.9	50.5	54.1	36.7	47
US	31.0	28.8	20.3	14.3	18
Average	35.2	37.3	37.1	27.8	34
Notes: Density refers to active union members (excluding members who are either unemployed or retired) as a share of wage and salary earners. Coverage refers to the share of work force covered by a collective agreement. Sources: Ebbinghaus and Visser (2000) and Golden et al (2002) for density; Traxler (1994) for coverage.					

Table 2: Level of Wage-Setting in Western Europe and North America				
	1950-59	1960-72	1973-81	1982-95
Denmark	100	100	93	100
Finland	73	77	59	55
Norway	87	95	93	81
Sweden	77	100	100	67
Average	84	93	86	76
Austria	47	33	33	33
Belgium	33	33	44	67
France	33	36	33	33
Germany	33	41	33	33
Italy	67	67	67	71
Netherlands	100	82	74	50
Switzerland	33	33	33	33
Average	49	46	45	46
Canada	0	0	33	0
UK	0	44	33	0
US	0	8	11	0
Average	0	17	26	0
<p>Notes: The level of wage-setting refers to the average annual score on a 4 point scale, where 0 is wage-setting at the plant-level, 33 is wage-setting at the industry level, 67 is national-level wage-setting without controls on industry-level wage-setting and 100 is national-level wage-setting with controls on industry-level wage-setting. Data refers to private-sector workers covered by union contracts. Source: Golden et al (2002).</p>				

Table 3: Unemployment in Western Europe and North America				
	1950-59	1960-72	1973-81	1982-95
Denmark	4.5	1.4	6.0	8.2
Finland	1.3	2.0	4.3	8.1
Norway	1.0	1.6	1.8	4.1
Sweden	1.8	1.8	2.0	3.9
Average	2.2	1.7	3.5	6.1
Austria	4.4	1.8	1.8	3.6
Belgium	4.3	2.2	6.7	10.1
France	1.8	1.9	4.8	10.0
Germany	4.9	0.8	3.0	6.5
Italy	7.2	5.1	6.8	10.5
Netherlands	2.6	1.0	5.1	9.2
Switzerland	0.0	0.0	0.3	1.6
Average	3.6	1.8	4.1	7.4
Canada	4.1	5.0	7.0	9.9
UK	1.2	2.6	5.4	9.9
US	4.4	4.8	6.6	6.8
Average	3.2	4.1	6.3	8.9
Notes: Standardized unemployment rate after 1960 in all countries except Denmark; unstandardized otherwise. Source: OECD (1997, 2000).				

Table 4: Inflation in Western Europe and North America				
	1951-59	1960-72	1973-81	1982-95
Denmark	3.7	5.6	10.9	4.1
Finland	5.2	5.2	12.4	4.8
Norway	5.1	4.5	9.4	5.3
Sweden	4.8	4.5	10.1	6.1
Average	3.5	5.0	10.7	5.1
Austria	5.9	3.8	6.5	3.2
Belgium	2.2	3.1	8.0	3.6
France	6.0	4.3	10.9	4.4
Germany	1.9	2.9	5.1	2.6
Italy	3.5	4.0	16.3	7.5
Netherlands	3.2	4.6	7.3	2.2
Switzerland	1.5	3.7	4.8	3.1
Average	3.5	3.8	8.4	3.8
Canada	2.4	2.8	9.5	4.2
UK	3.7	4.4	14.8	5.1
US	2.2	2.8	9.0	3.8
Average	2.8	3.3	11.1	4.4
Notes: Average annual percentage change in the CPI Source: IMF (1996), OECD (1997).				

Table 5: Inequality and Poverty in Western Europe and North America				
	$w_{90}/w_{10}$	$w_{90}/w_{10}$	Poverty	Adjusted Poverty
	1980	1992	1990	1990
Denmark	2.14	2.17 <sup>1</sup>	5.9	6.1
Finland	2.46	2.36	3.7	3.2
Norway	2.06	1.98 <sup>2</sup>	1.7	1.7
Sweden	2.04	2.10	5.8	5.5
Average	2.18	2.15	4.3	4.1
Austria	3.45	3.52	n.a.	n.a.
Belgium	n.a.	2.29	6.0	5.7
France	3.26	3.23	9.8	9.3
Germany	2.69 <sup>3</sup>	2.44	4.3	3.8
Italy	2.64	2.42 <sup>2</sup>	14.3	13.5
Netherlands	n.a.	2.61	7.3	6.6
Switzerland	n.a.	2.67	3.8	6.0
Average	3.01	2.74	7.6	7.5
Canada	4.01 <sup>4</sup>	4.24	6.5	6.9
UK	2.79	3.31	16.8	15.7
US	4.80	5.40	11.7	13.7
Average	3.87	4.32	11.7	12.1
<p>Notes: <math>w_{90}/w_{10}</math> is the ratio of the labor income at the 90th and 10th percentiles of the distribution of wages and salaries for full-time workers. <sup>1</sup>1990, <sup>2</sup> 1991, <sup>3</sup>1983, <sup>4</sup>1981. Poverty is the share of households who would be classified as poor in the US using PPP exchange rates. Adjusted poverty is poverty adjusted for differences in GDP per capita as described in the text. Sources: Wallerstein (1999) for wage inequality; Kenworthy (1999) for poverty.</p>				

Figure 1: The Distribution of Output per Worker and Wages

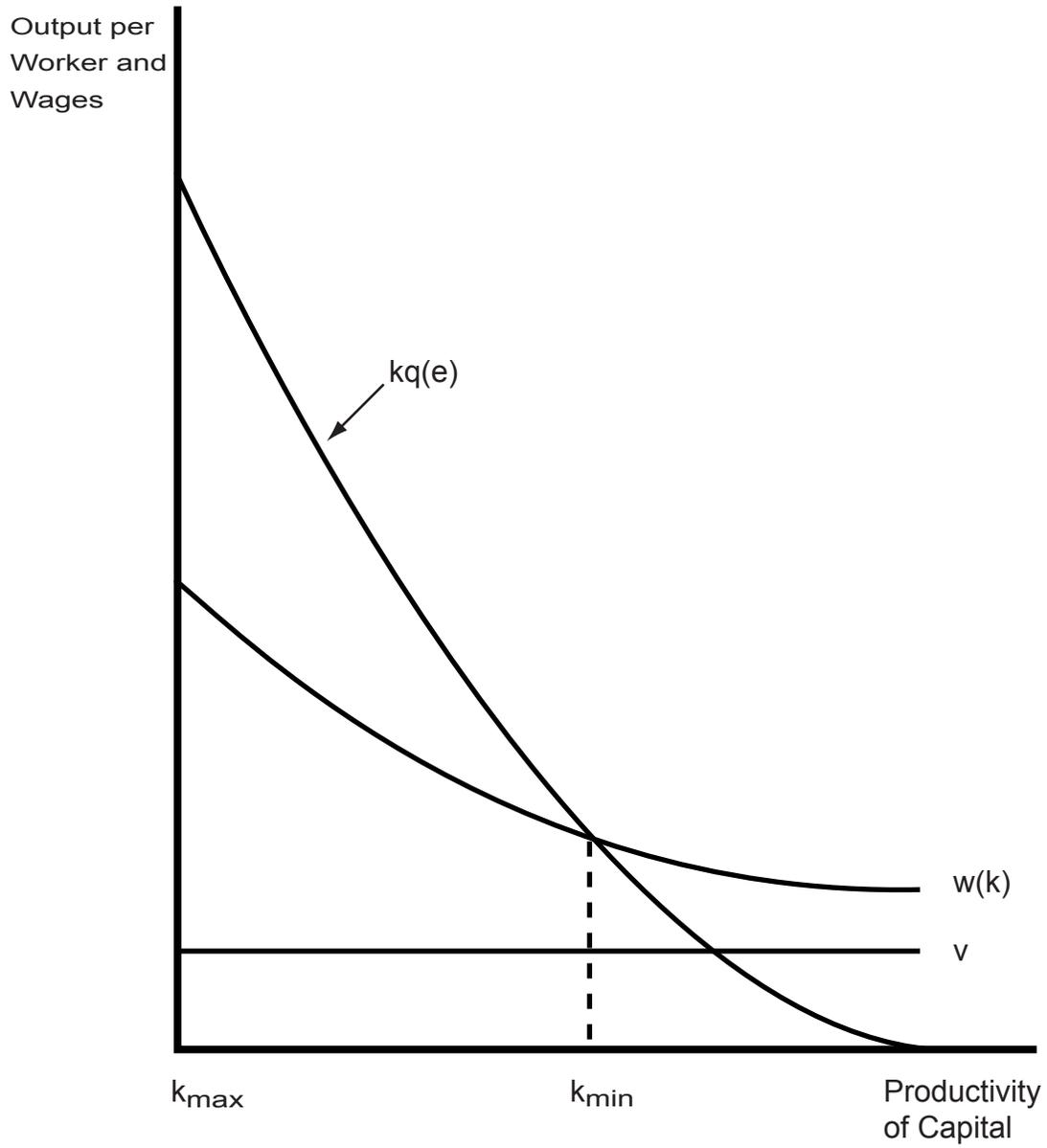


Figure 2: The Existence of an Equilibrium

