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## **Keskusteluaiheita – Discussion papers**

## No. 1171

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## COST COMPETITIVENESS OF CHINESE AND

## FINNISH CHEMICAL INDUSTRIES\*\*

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\*\* Production of chemicals and chemical products and production of rubber and plastic products.

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## Preface

China is becoming more and more important in the world economy. This changes also the operating environment of the Finnish chemical industry. That is why the Chemical Industry Federation of Finland decided to take part in this study on Cost Competitiveness of Chinese and Finnish Chemical Industries by ETLA and the Renmin University of China.

Companies of the Finnish chemical industry have firsthand experience about the recent rapid change in the world economy. This is especially true in the plastic products industry. A blooming Finnish industry producing plastic parts for the telecommunication industry had to move its operations in a rapid pace first to Eastern Europe and later to South-East Asia and China.

During this process of change only anecdotal information about the forces behind this process was available. The study now at hand intends to shed more light on this issue and prepare us for the changes to come.

In our opinion, there are two main results in this study that even alone made it worthwhile. The first is to draw our attention to the low starting point of the recent development in the Chinese economy. The second one is to give enough emphasis to the size and heterogeneity of China and its economy. Without this study it would be too easy to forget that something as huge as China is bound to change slowly, but will still have a large impact on the rest of the world.

We wish to express our thanks to the writers of this study at ETLA and in the Renmin University of China.

Kari Teppola Pasi Ahde Chemical Industry Federation of Finland LI, Enjing – SUNI, Paavo – ZHAO, Yanyun, COST COMPETITIVENESS OF CHINESE AND FINNISH CHEMICAL INDUSTRIES. Helsinki: ETLA, Elinkeinoelämän Tutkimuslaitos, The Research Institute of the Finnish Economy, 2008, 46 p. (Keskusteluaiheita, Discussion papers, ISSN 0781-6847; No. 1171).

**ABSTRACT:** This study focuses on the labour cost competitiveness of the chemical industries in China and Finland in particular, using the corresponding German, the US and Estonian industries as a point of comparison in the early 2000s. This study deepens the analysis of the earlier study of the cost competitiveness of the manufacturing industries in the same group of countries. Separate studies focusing on the labour cost competitiveness are carried out in a parallel manner on the fabricated metal industries and paper industries. The results of these three sector studies deepen the knowledge about the change of competitiveness and its level. Large unit labour cost differences in a common currency were obviously a key factor behind exceptionally rapidly changing international production and trade structures in the late 1990s and early 2000s. The Chinese chemicals and chemical products and rubber and plastic products industries grew by 21 and 23 per cent per year in 2000-2007 as the average annual growth of the value added of world manufacturing volume was only 3 per cent in 2000-2006. Nominal wages as such do not imply good international competitiveness. Chinese wages are, however, low even if the Chinese low labour productivity is taken into account and costs per unit of production are compared in a common currency. The relative levels of the Chinese unit labour costs vis-à-vis Germany, using the unit value ratios (UVR) to make the production volumes comparable, were estimated to be about 6 and 2 per cent in the chemicals and chemical products and rubber and plastic products industries, respectively. In the case of the chemicals and chemical products industry, the ratio has even declined in the course of the 2000s, while in the rubber and plastic products industry it has been stable. Improving labour productivity in China had compensated for the effects of rapidly rising wages and an appreciating Renminbi Yuan in the case of the chemicals and chemical products industry and it had even more than compensated for it in the case of the rubber and plastic products industry.

Keywords: competitiveness, unit value ratio, UVR, chemical industry, NACE 24, NACE 25

LI, Enjing – SUNI, Paavo – ZHAO, Yanyun, COST COMPETITIVENESS OF CHINESE AND FINNISH CHEMICAL INDUSTRIES. Helsinki: ETLA, Elinkeinoelämän Tutkimuslaitos, The Research Institute of the Finnish Economy, 2008, 46 s. (Keskusteluaiheita, Discussion papers, ISSN 0781-6847; No. 1171).

TIIVISTELMÄ: Tutkimuksessa selvitetään Kiinan ja Suomen kemikaalien ja kemiallisten tuotteiden sekä kumi- ja muovituotteiden kustannuskilpailukykyä ja sen kehitystä 2000-luvun alkuvuosina. Laajemman kuvan saamiseksi Suomen ja Kiinan kustannuskilpailukykyä ja sen osatekijöitä verrataan Viron, Yhdysvaltojen ja Saksan vastaavien toimialojen kilpailukykyyn. Tutkimus syventää vastaavien paperiteollisuuden ja metallituoteteollisuuden kustannuskilpailukykytutkimusten ohella aiemmin tehtyä tutkimusta tehdasteollisuuden kilpailukyvystä ja sen tasosta. Tarkoituksena on selvittää globalisaatioon liittyvien etenkin kustannusperäisten muutosvoimien vahvuutta ja potentiaalia. Suuret yksikkökustannuserot yhteisessä valuutassa laskettuina olivat epäilemättä keskeinen tekijä poikkeuksellisien nopeassa maailmantalouden tuotannon ja kaupan rakennemuutoksessa 1990-luvun lopulla ja 2000luvun alussa. Kiinan kemikaalien ja kemiallisten tuotteiden tuotanto (NACE 24 pl. lääkkeet) lisääntyi vastaavana ajanjaksona 21 prosenttia ja kumi- ja muovituotteiden (NACE 25) 23 prosenttia vuodessa. Maailman tehdasteollisuuden kiinteähintainen jalostusarvo lisääntyi vuosina 2000–2006 vain 3 prosenttia vuodessa. Nimellispalkat tai työvoimakustannukset eivät sinällään kuvasta kansainvälistä kilpailukykyä. Halvat kustannukset merkitsevät usein myös heikkoa tuottavuutta. Kiinan kustannukset ovat kuitenkin hyvin edulliset myös tuottavuuskorjattuina eli laskettuna yhtä tuoteyksikköä kohden yhteisessä valuutassa kilpailijoiden kanssa, kun tuotantojen tasot tehtiin vertailukelpoisiksi yksikköarvosuhteiden (UVR) avulla. Kiinan yksikkötyökustannukset Saksan kustannuksiin verrattuina ovat noin 6 prosenttia kemikaalien ja kemiantuotteiden ja 2 prosenttia kumi- ja muovituotteiden tuotannossa, kun yksikkötyökustannukset tehdään vertailukelpoiseksi yksikköarvosuhteita hyväksi käyttäen. Kemikaalien ja kemiallisten tuotteiden tuotannossa suhde jopa aleni 2000-luvulla, kun se pysyi suhteellisen vakaana kumi- ja muovituotteiden tuotannossa. Työn tuottavuuden ripeä kasvu kompensoi työvoima-kustannusten nopean nousun ja renminbin vahvistumisen vaikutuksen kemikaalien ja kemiallisten tuotteiden kustannuskilpailukykyyn ja jopa ylikompensoi niiden vaikutukset kumi- ja muovituotteiden kilpailukykyyn.

Avainsanat: kilpailukyky, yksikköarvosuhde, UVR, kemianteollisuus, NACE 24, NACE 25

# Tiivistelmä raportista "Cost Competitiveness of Chinese and Finnish Chemical Industries<sup>1</sup>"

Maailmantalouden rakenne on muuttunut tuntuvasti monessa suhteessa globalisaatioon liittyvän Kiinan talouden avautumisen ja siihen liittyvän rajun muutoksen seurauksena. Kiinan tehdasteollisuus on ollut tässä muutoksessa keskeisessä asemassa, kun monikansalliset yritykset ovat käyttäneet avautuneita kustannuseroja hyväkseen järkeistäessään alihankintaketjujaan sekä pyrkiessään tälle erittäin lupaavalle markkinalle. Tässä prosessissa Kiinan kokonaistuotanto on noussut noin 10 prosentin vuosivauhtia vuosina 1979 – 2008 ja jopa hieman tätä nopeammin vuosina 2000–2007. Kiinan tehdasteollisuuden kasvuvahti on ollut kiinteähintaisella bruttotuotoksella mitattuna 2000 – 2007 22 prosenttia. Kemikaalien ja kemiallisten tuotteidentuotanto (Nace 24 pl. lääkkeet) lisääntyi vastaavana ajanjaksona 21 prosenttia ja kumi- ja muovituotteiden (Nace 25) 23 prosenttia vuodessa.

Raportissa selvitetään Kiinan ja Suomen kemikaalien ja kemiallisten tuotteiden sekä kumi- ja muovituotteiden kustannuskilpailukykyä ja sen kehitystä 2000-luvun alkuvuosina. Laajemman kuvan saamiseksi Suomen ja Kiinan kustannuskilpailukykyä ja sen osatekijöitä verrataan Viron, Yhdysvaltojen ja Saksan vastaavien toimialojen kilpailukykyyn. Tutkimus syventää vastaavien paperiteollisuuden ja metallituoteteollisuuden kustannuskilpailukykytutkimusten ohella aiemmin tehtyä tutkimusta tehdasteollisuuden kilpailukyvystä ja sen tasosta (Suni Paavo – Ahveninen Harri 2008). Tarkoituksena on selvittää globalisaatioon liittyvien etenkin kustannusperäisten muutosvoimien vahvuutta ja potentiaalia.

Raportissa keskitytään työvoimakustannuskilpailukykyyn osana laajempaa kustannuskilpailukykyä, jossa myös raaka-aineiden hinta ja niiden käytön tehokkuus sekä tuotteesta saatava hinta ovat keskeisiä tekijöitä. Työvoimakustannuserot nähdään globalisaation keskeisenä muutosvoimana, koska kylmän sodan päättyminen ja etenkin Kiinan avautuminen teki mahdolliseksi kehittyvien maiden edullisen työvoiman ja läntisen teknologian yhdistämisen kannattavalla tavalla. Näiden mahdollisuuksien hyväksikäyttö johti edellä kuvattuun rajuun rakennemuutokseen globaalin tehdasteollisuuden ja myös kemianteollisuuden tuotannossa ja kansainvälisessä kaupassa.

Työvoimakustannuksia eri maiden välillä verrataan ns. suhteellisin yksikkökustannuksin. Vertailu tehdään tavanomaiseen tapaan indeksein, jolloin kuvataan suhteellisten kilpailuasetelmien muutosta. Tutkimuksessa pyritään ns. yksikköarvosuhteita käyttäen (Ks. Annex 1) saamaan selville myös maiden väliset absoluuttiset yksikkötyövoimakustannuserot eli kokonaistyövoimakustannukset yhtä tuoteyksikköä kohden. Samalla selvitetään suhteellisten yksikkötyökustannusten osatekijöiden valuuttakurssien, suhteellisten työvoimakustannusten ja tuottavuuksien kehitystä.

<sup>&</sup>lt;sup>1</sup> Li, Enjing – Suni, Paavo – Zhao, Yanyun 2008, Cost Competitiveness of Chinese and Finnish Chemical Industries\*. ETLA DP nro 1171, 2008. Tutkimus on osa hanketta, jossa on tutkittu Kiinan ja Suomen kustannuskilpailukykyä tehdasteollisuudessa (Suni Paavo - Ahveninen Harri (2007), Cost Competitiveness of Chinese Manufacturing Industries from the Finnish Perspective. Prime Minister's Office Reports 3/2008), metallituoteteollisuudessa (ETLA DP nro 1172, 2008 ja paperiteollisuudessa (ETLA DP nro 1173, 2008).



#### Kemikaalien ja kemiallisten tuotteiden tuotanto \* \*Lääketeollisuus sisältyy vain maailman tuotantoon

Kumi- ja muovituotteiden tuotannon kasvu



#### Työvoimakustannuserot

Globalisaation kiihtyminen 1990- ja 2000-luvulla on perustunut kylmän sodan päättymiseen ja kehittyvien maiden, etenkin Kiinan avautumiseen, joka on paljastanut uusia kannattavia liiketoimintamahdollisuuksia. Uudessa tilanteessa esimerkiksi Kiina on hyötynyt teollisuusmaihin verrattuna erittäin alhaisesta palkkatasostaan. Esimerkiksi kemikaalien ja kemiallisten tuotteiden osalta Kiinan kokonaistyövoimakustannukset olivat vuonna 2007 3.9 prosenttia Suomen ja 3.3 prosenttia Saksan euroissa mitatuista vuotuisista kustannuksista työntekijää kohden. Kumi- ja muovituotteiden osalta suhteet olivat 4.4 ja 4.9 prosenttia. Kiinan kustannukset nousivat hyvin nopeasti 2000-luvulla. Käsiteltyjen kemianteollisuuden alaryhmien kustannusnousut olivat euroissa mitattuna 155 ja 65 prosenttia, mitkä vastasivat 14.3 ja 7.3 prosentin vuotuisia kustannusnousuja.

#### Suhteelliset työvoimakustannukset

Nimellispalkat tai työvoimakustannukset eivät sinällään kuvasta kansainvälistä kilpailukykyä. Halvat kustannukset merkitsevät usein myös heikkoa tuottavuutta. Kiinan kustannukset ovat kuitenkin hyvin edulliset myös tuottavuuskorjattuina eli laskettuna yhtä tuoteyksikköä kohden yhteisessä valuutassa kilpailijoiden kanssa.

Kiinan yksikkötyökustannukset Saksan kustannuksiin verrattuina ovat noin 6 prosenttia kemikaalien ja kemiallisten tuotteiden ja 2 prosenttia kumi- ja muovituotteiden tuotannossa, kun yksikkötyökustannukset tehdään vertailukelpoiseksi yksikköarvosuhteita hyväksi käyttäen. Kiinan kumi- ja muovituotteiden yllättävän alhainen suhteellinen yksikkötyökustannus Saksaan verrattuna johtuu todennäköisesti toimialan hyvin erilaisista tuotantorakenteista. Kemikaalien ja kemiallisten tuotteiden tuotannossa suhde jopa aleni 2000luvulla, kun se pysyi suhteellisen vakaana kumi- ja muovituotteiden tuotannossa. Työn tuottavuuden ripeä kasvu kompensoi työvoimakustannusten nopean nousun ja renminbin vahvistumisen vaikutuksen kemikaalien ja kemiallisten tuotteiden kustannuskilpailukykyyn ja jopa ylikompensoi vaikutuksen kumi- ja muovituotteiden kilpailukykyyn.

Suuret yksikkökustannuserot yhteisessä valuutassa laskettuina olivat epäilemättä keskeinen tekijä poikkeuksellisien nopeassa maailmantalouden tuotannon ja kaupan rakennemuutoksessa 1990-luvun lopulla ja 2000-luvun alussa. Kiinan kemikaalien ja kemiallisten tuotteiden tuotannon jalostusarvon määrä (NACE 24 pl. lääkkeet) lisääntyi vuosina 2000 – 2007 22 prosenttia ja kumi- ja muovituotteiden (NACE 25) 23 prosenttia vuodessa. Maailman tehdasteollisuuden kiinteähintainen jalostusarvo lisääntyi vuosina 2000–2006 vain 3 prosenttia vuodessa.

#### Jalostusarvo ja tuotannon rakenne

Kiinan ja Viron kemianteollisuuden jalostusarvon osuus bruttotuotoksesta on panostuotostaulujen mukaan vertailussa olevia teollisuusmaita selvästi pienempi. Työn ja bruttotoimintaylijäämän osuudet ovat myös hyvin alhaiset. Virossa merkittävä määrä tuotannon välituotteista on tuontipanoksia. Tuontiosuus on iso myös Kiinassa maan valtavasta koosta huolimatta. Suomessa tuontiosuus kuvastaa talouden kansainvälisesti verrattuna pientä kokoa.

#### Muutospotentiaali ja sen tekijät

Edellä kuvattujen tilastoihin perustuvien laskelmien valossa Kiinan kasvupotentiaali on edelleen hyvin suuri sekä kemikaalien ja kemiallisten tuotteiden sekä kumi- ja muovituotteiden tuotannossa. Kiinan suhteelliset yksikkötyökustannukset ovat edelleen vain murtoosa läntisistä kustannuksista. Viron talous on esimerkki pienestä avotaloudesta, joka on esimerkiksi Kiinan taloutta huomattavasti joustavammin sopeutunut muuttuviin oloihin. Viron kemianteollisuus on suureksi osaksi jo hyödyntänyt talouden kehityspotentiaalin (catching up), koska sen yhteisessä valuutassa ilmaistut yksikkötyökustannukset ovat nousseet jo perinteisten teollisuusmaiden tuntumaan. Tämä merkitsee jatkossa tuskallista sopeutumista, koska ripeätä työvoimakustannusten nousua ei pystytä enää kompensoimaan tuottavuuden vahvalla nousulla. Viron kruunun sitominen euroon ehkäisee myös valuuttakurssipolitiikan käytön väistämättömään muutokseen sopeutumisessa.

Kiinan talous on poikkeuksellisen kiinnostava sekä suuren kokonsa että muutoksen ja siihen liittyvän maailmanmarkkinavaikutuksensa takia. Kiina on rajussa muutoksessa, mutta talouden perustekijöiden erot muuhun maailmaan ovat edelleen suuret. Palkat nousevat nopeasti, mutta lähtötaso on hyvin alhainen ja talouden rakennemuutos on pitänyt tuottavuuden myös nopeassa nousussa. Tuottavuuden nousu vapauttaa ammattitaidotonta työvoimaa maataloudesta, mikä vaimentaa palkkakustannusten nousua. Ammattitaitoisesta työvoimasta on kuitenkin jo pulaa mikä nostaa uuden työvoimalainsäädännön ohella työvoimakustannuksia. Kiinan harjoittama renminbin vahvistumispolitiikka 2000-luvun alkuvuosina pienensi myös kustannuseroja. Syksyllä 2008 tämä politiikka muuttui kuitenkin varovaisemmaksi kansainvälisen finanssikriisin vaikutusten kohdistuessa voimakkaasti myös Kiinan talouteen. Kiinan kustannusetua kaventaa kiinalaisten tuotteiden hintojen hidas kehitys suhteessa vertailumaihin. Osa rajusta tuottavuushyödystä heijastuu hinnoittelussa.

#### Kiinan kemianteollisuus on muutoksessa

Kiinan kemianteollisuus on rajussa muutoksessa kuten suurin osa maan tehdasteollisuudesta. Tuotanto on keskittynyt muutamaan maakuntaan(Jiangsu, Shandong, Guangdong, Zhejiang, Shanghai ja Hunan), jotka dominoivat tuotantoa. Neljä suurinta tuotantoaluetta tuottavat yli puolet ja 10 suurinta maakuntaa yli kolme neljännestä maan kemianteollisuuden kokonaistuotannosta. Kiinan hallituksen 11. 5-vuotissuunnitelman mukaan kemianteollisuus kasvaa nopeasti vuoteen 2010 mennessä, vaikka joillakin kemianteollisuuden aloilla on jo ylitarjontaa. Kuitenkin esimerkiksi kumin ja muovin tuotanto kasvaa hyvin nopeasti laajenevan autoteollisuuden tarpeisiin. Kemianteollisuuden kasvua rajoittaa lähivuosina ympäristönäkökohtien nousu keskeisempään asemaan investointi- ja tuotantopäätösten arvioinnissa.

Kiinan kemianteollisuus on hyvin kilpailullinen, koska alalla on lukuisa joukko yrityksiä. Kilpailukykyisimmät yritykset, mitattuna Renmin yliopistossa kehitetyllä alueellisella kilpailukykyindeksillä, sijaitsevat Zhejiangissa, Jiangsussa, Hunanissa, Shanghaissa and Shandongissa.

#### Kansainvälisen rahoituskriisin vaikutukset

Kiinan kemianteollisuuden näkymiä varjostaa odottamattoman pahaksi syventynyt kansainvälinen rahoituskriisi, mikä toisaalta rajoittaa vientimahdollisuuksia, toisaalta heikentää kotimarkkinoita. Useat kansainvälisistä markkinoista kuten Yhdysvallat, Japani ja euroalue ovat taantumassa ja siitä toipuminen kestänee pitempään kuin tavallisesti talouden toimintaan keskeisesti vaikuttavan rahoituskriisin syvyyden takia.

## Suhteelliset yksikkötyökustannukset samassa valuutassa kemikaalien ja kemiallisten tuotteiden tuotannossa, %



Suhteelliset yksikkökustannukset samassa valuutassa kumi- ja muovituotteiden tuotannossa,



#### Kiina – kilpailija, mutta myös potentiaalinen yhteistyökumppani

Kiinan kemianteollisuus nostaa pitkällä aikavälillä globaalia merkitystään jo nyt korkealle nousseelta tasoltaan. Tässä kehitysprosessissa kustannuserojen ohella tiedon siirtyminen teollisuusmaista ja nopeasti kasvavat kotimarkkinat ovat tärkeitä osatekijöitä. Kiinan kemianteollisuuden nopea jatkokehitys edellyttää tieto-taidon saamista teollisuusmaista, joiden yritykset pyrkivät parantamaan kannattavuuttaan hyödyntämällä Kiinan nopeasti kasvavia markkinoita ja edullisia tuotantokustannuksia.

Raaka-ainekustannusten, etenkin energiakustannusten suurten muutosten sekä työvoimakustannuserojen kilpailukykyvaikutukset Kiinan ja Suomen kemianteollisuuteen vaativat vielä lisäselvityksiä. Esimerkiksi kustannuskilpailukyvyn tason mittaamista pitäisi kehittää paitsi kilpailukyvyn tason tarkemman selvittämisen, myös kilpailukyvyn muutoksen vaikutusten arvioimiseksi. Lisätutkimus ja kehityksen seuranta syventäisi tietoa kemianteollisuuden muutosprosessista. Tämä on erityisen merkityksellistä sen takia, että Kiinalla ja muilla kehitysmailla on vielä paljon kehityspotentiaalia (catching up). Nykyinen kriisi pysäyttää kehitysprosessit, mutta kunhan palataan normaaliin, alan kehitysprosessit voivat jatkua.

#### Kansainvälinen kilpailukyky ja yritysten toimintaympäristö

Meneillään oleva kansainvälinen finanssikriisi ja maailmanlaajuinen taantuma korostavat kustannuskilpailukyvyn merkitystä kansallisella ja yritystasolla, koska se merkitsee kilpailun kiristymistä ja yritysten hinnoitteluvoiman heikkenemistä.

Kiinan teollisuudessa työvoimakustannusten nousu, renminbin vahvistuminen (vaikeuttaa vientiä ja vahvistaa tuontia), pula ammattitaitoisesta työvoimasta, uusi työvoimalainsäädäntö työntekijöiden olojen kohentamiseksi ja investoinnit ympäristöongelmien parantamiseen ovat heikentäneet kemianteollisuuden kustannuskilpailukykyä.

Teollisuusmaiden yritykset pyrkivät menestymään pitämällä kustannusten nousun kurissa, nostamalla tuotteidensa jalostusarvoa, parantamalla laatua ja kohentamalla tuottavuutta. Kiinan teollisuus puolestaan hyötyy tuntuvasti kotimarkkinoidensa vahvasta kasvusta. Kiinalaiset yritykset pyrkivät menestymään hyödyntämällä hyvää kansainvälistä kilpailukykyään ja suuria maan sisäisiä kehitysmahdollisuuksia sekä tuotteiden kysyntäpotentiaalin että työvoiman tarjonnan osalta panostamalla samalla myös jalostusarvon nostamiseen.

Maailman kemianteollisuus (NACE 24 ja NACE 25), joka tuottaa UNIDOn tilastojen mukaan noin 12 prosenttia maailman tehdasteollisuuden jalostusarvosta kiintein vuoden 2000 hinnoin laskettuna vuonna 2006, on suuressa muutoksessa. Kansainvälisesti toimivien yritysten on tässä tilanteessa seurattava tarkasti erityisesti Kiinan kilpailukyvyn ja tuotannon kehitystä, yhteistyömahdollisuuksia Kiinan kanssa, Kiinan markkinoiden kehitystä sekä kilpailun kiristymistä kansainvälisillä markkinoilla kiinalaisten tuotteiden lisääntyvän merkityksen takia.

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## 1. Introduction

This study dealing with the cost competitiveness of the chemical manufacturing (excluding pharmaceuticals) in China, Estonia, the US, Germany and Finland is one of four complementary studies providing an overall analysis of international competitiveness. The first study, a general description of the cost competitiveness developments of the manufacturing industry, was made for the Council of the Finnish Prime Minister. The other two complementary studies review the developments in the fabricated metal as well as pulp and paper industries.

This study starts with a review of the general developments of the industries to give an overview framework for the description of cost competitiveness. After that the unit labour costs (ULCs) are described and compared in the selected countries on an aggregate level as well as by decomposing the costs into labour costs and productivity. We also describe the fragmented nature of the Chinese chemical industries by comparing the developments by provinces.

The chemical industry is very fragmented by nature. In this study, this heterogeneous structure has been taken into account by dividing the industry into two sub-industries. The first one is production of chemicals and chemical products excluding pharmaceuticals or, in short, the chemicals and chemical products industry (NACE 24 excl. 244) and the second is production of rubber and plastic products (NACE 25). The expression "chemical industry" is in this study used to denote both of these industries combined. These industries cover a large number of commodities varying from perfumes to fertilisers and plastic products. Energy is often a very important raw material, the price of which strongly affects the costs of the sector as do the labour costs.

This study concentrates on labour costs as it is the differences of unit labour costs between industrialised and developing countries which create large incentives for changes in geographical pattern of production and trade.

Comparisons of labour costs are made by relative unit labour costs and their developments in the chemical industries of the countries under examination. The level comparison of costs is made by utilising so-called unit value ratios (UVRs<sup>2</sup>) using Germany as a reference economy. The level comparison is supplemented by decomposition of relative unit labour costs (RULCs) to relative wage costs, productivity and exchange rates.

In the last chapter the results are reviewed and conclusions put forward.

<sup>&</sup>lt;sup>2</sup> UVRs can be used to convert production volumes into comparable figures. See more in Annex 1.

## 2. Background

World economic growth has greatly benefitted from globalisation, via which developing countries, especially China, have gained strong momentum in their economies. In the early 2000s developing countries have made a most significant contribution to the world economic growth. China alone contributed around one percentage point to the world average growth of close to five per cent in 2001-2007. Strong global growth was boosted by the emergence of China due to its liberalisation policies since end of the 1980s into the international community as well as the strengthening growth of other developing countries as technological changes made it easier both to transfer technology and to optimise the processes of the multi-national enterprises on a global basis. At the same time, more efficient production practises kept inflation under control in spite of strong growth. The tide turned in 2008, when the US and Euro Area slid into recession and the growth started to decelerate world-wide.



### World GDP Growth 1950-2010

#### 2.1. Global financial crisis in 2008

The year 2008 marked a drastic change in the global economic development as the global financial crisis, which started already in August 2007, deepened into a very severe down turn in September 2008.

The exceptionally strong growth in the early 2000s was, however, also due to very easy monetary circumstances due to strong savings in the developing countries. This phe-

nomenon was coined the so-called savings-glut by the chairman of the US Federal Reserve Paul Bernanke. The easy monetary environment with low interest rates was one reason behind the surge of subprime loans in the US, which by definition are loans with less than a normal probability of pay back. These loans became very popular and their share of the US mortgages rose from a negligible level close to 20 per cent by 2006, declining afterwards. The usual practise was to package these loans with other loans to a financial instrument called CDOs (Collateralized Debt Obligations). This operation made it possible to spread the risk of these high yielding products to other agents globally. While CDOs were risky, they were often insured against default by so-called CDS (Credit Default Swaps). All went fine until housing prices begun to decline. This resulted in rising foreclosures and subsequent decreases in balance sheets of banks.

Problems of financial markets developed into an international financial crisis already in August 2007, but the severity of the problem was revealed in autumn 2008, when the international financial markets nearly collapsed after the renowned investment banking institution Lehman Brothers filed for chapter 11 bankruptcy protection and the largest US insurer AIG was taken under government control. In short, the leverage-based growth changed to deleverage-based problems in the financial sector. These problems have been exacerbating the problems in the real economy during autumn 2008 and will deteriorate the economic development also in 2009.

The outlook of the global economy is very gloomy. The US and the Euro Area have entered into a recession and the growth prospects have strongly worsened also in other developed countries as well as in emerging economies. The year 2009 will obviously be very weak and a turn-around for the better may be very slow in spite of strong policy reactions by the central banks and governments. The weak demand may be a prolonged phenomenon, as a consequence of the financial crisis, which has badly deteriorated the functioning of this key sector.

The medium-term economic outlook for chemical industries deteriorated substantially in 2008 as well due to the recession in key production areas, the US and Euro Area. A large recent decline in raw material prices and energy in particular, however, provides some relief.

## 3. World chemical industries

#### 3.1. Chemical industry in selected countries

World manufacturing industries, in general, have gained from globalisation with a few exceptions as far as the growth in the volume of value added is concerned. In the late 1990s, the growth strengthened from the early 1990s. The growth moderated, but remained strong in 2000-2006. The annual averages of the growth in volume of value added were 2.5, 3.2 and 3 per cent (UNIDO 2008) in the periods 1990-1995, 1995-2000 and 2000-2006, respectively. The growth rates, however, varied substantially between different industries. The industry which has gained by far the most, is the radio, television and communication equipment industry. Its volume of value added grew 26 and 12 per cent per annum in the latter two periods. The value added of rubber and plastic products production grew 3.6 and 3.3 per cent annually in the respective periods, while chemical and chemical products production expanded by 3.7 per cent per year in both periods. (See adjacent graph and table in the Annex 1.)

Rapid Chinese growth has changed world distribution of manufacturing and also distribution of chemicals and chemical products industry. The share of China of the world chemicals and chemical products industry (NACE 24 including 244) has risen from 5.8 per cent in 2000 to 10.0 per cent in 2006 and to 7.8 to 15.8 per cents in the rubber and plastic products industry (NACE 25) in prices of 2000 (UNIDO 2007).

Chemical industries have gained from the globalisation and a related strong growth in developing economies and China in particular like many other manufacturing industries. World production of these industries has grown somewhat faster than the average growth in the manufacturing industries since the mid 1990s. Chinese volume of value added of



# World Output Growth in Chemicals

rubber and plastic products industry grew by 23 per cent and chemical and chemical products industry (excluding pharmaceuticals) by 21 per cent annually in 2000-2007 compared to 21.5 per cent average growth in Chinese manufacturing.



## World Output Growth in Rubber and Plastic products

## Growth in Volume of World Manufacturing



	Per cent o Value A	of World			
	<b>2000 2000</b>				
USA	22.7	21.4			
Japan	15.3	12.4			
China	5.8	10			
Germany	7.4	6.8			
UK	4.9	4.6			
France	3.8	3.6			
India	2.6	3.4			
Italy	3.1	2.5			
Republic of Korea	2.4	2.4			
Ireland	1.8	2.2			
Puerto Rico	2.3	2.1			
Brazil	2.4	2.0			
Switzerland		2.0			
Canada	2.0	1.9			
Netherlands		1.8			
	80.9	78.7			
* ISIC 24 incl. pharmaceuticals in 2000 prices					

The growth of Chinese production of chemicals and chemical products has been very rapid, close to, but below, the average Chinese manufacturing growth. Chinese growth has, however, started from a very low level. The key to good Chinese development lies in the opening up of China. China, the Soviet Union and other centrally planned economies aimed to work together isolating themselves from the rest of the world economy. Planning and co-operation between the other planned economies were, however, not as productive as economic activities outside the planning systems and/or countries were not able to expand mutual co-operation well enough. This resulted into the economic collapse of the planning systems and the opening up of these economies created a new setting for the international division of labour.

	Per cent of World Value Added		
	2000 20		
USA	22.6	19.2	
China	7.8	15.3	
Germany	10.3	9.4	
Japan	6.8	5.6	
UK	5.9	4.5	
France	4.7	4.1	
Italy	4.7	3.6	
Republic of Korea	3.0	3.1	
Spain	2.9	2.7	
Canada	3.2	2.5	
Brazil	2.6	2.2	
Argentina	1.4	1.7	
China (Taiwan province)	2.1	1.7	
Malaysia		1.6	
Indonesia	1.3	1.5	
Sum of 15 top pro-	80.9	78.7	

China decided to start changing its economy towards a market-orientated economy in 1989 by the decision of the communist party. This move has proved to be very fruitful for China. Opening up of the Chinese frontiers revealed huge differences in labour costs per unit of production or ULCs calculated in a common currency. This created a large incentive to invest in China and led to a rise in investments in China to profit from this new opportunity. As a result a huge change has taken place in China making it e.g. the world's largest manufacturer and also an important producer of chemical industry products.

The development has been especially rapid in the course of the 2000s, when China become the third largest producer of chemicals and chemical products (ISIC 24) and the second largest producer of rubber and plastic products in terms of value added measured in prices of 2000. Chemical production is strongly concentrated geographically as 15 countries produce around 80 per cent of world value added. The four largest countries make up about half of the world chemicals and chemical products products production.

In this study we usually measure with some exceptions the output as gross output instead of value added. By this selection we try to catch a general picture of all the costs, al-though the main focus is on labour costs. In terms of the volume of gross production (nominal production deflated by the ex-factory price index), the growth rates in Chinese chemicals and chemical products and rubber and plastic products production have been impressive and well above the rates in the other selected countries. However, the growth has been somewhat below the average in Chinese manufacturing. The annual average growths of Chinese chemicals and chemical products output and rubber and plastic products outputs were around 20 per cent in 1999-2007. In comparison, the annual average growth in manufacturing was 22 per cent in the same period.





## Volume of Output of Chemicals and Chemical Products in Selected Countries





The level of volume of output in chemicals and chemical products industries (excluding pharmaceuticals) has followed the pattern of value added. The production in the US, Germany, Finland and even in Estonia has been rather stagnant, if compared to China.

Rubber and plastic products production growth in China well exceeds the growth in industrialised countries as in the cases of most other manufacturing industries. Estonian production is also more vivid than production in industrialised countries, but its growth is also well below the Chinese rates. The case of rubber and plastic products production differ from the other industries in the sense that there has been a large change in intermediate production in the course of 2000s as value added has grown faster than gross output. The annual growth rates of the industries were 20 and 23 per cent.

The rapid Chinese growth has had a significant impact on the global production structure of the chemical industry as Chinese industry have become dominant global industry also in the case of chemicals. In all the other selected countries, the growth has been modest. The average annual growth rates in Finland and Germany were 2.6 and 1.8 per cent in 1999-2007. In Estonia and in the US the production even declined by 1.3 and 0.6 per cent per year. The change in the chemicals and chemical products industry and in the rubber and plastic products industry has been one of the strongest in the group of selected industries.

Average price levels<sup>3</sup> of both chemicals and chemical products industry (excluding pharmaceuticals) and rubber& plastic products industry seem to vary surprisingly much in selected countries. The average price levels in China have declined since the early 2000s in comparison to German levels partly due appreciating renminbi. However, a rather strong

<sup>&</sup>lt;sup>3</sup> Unit value ratio vs. Germany divided by the nominal exchange rate.

decline obviously reflects also a rise in the productivity due to modernising production capacity.

The average price levels of the other selected countries, the US, Finland and Estonia, have risen rather strongly compared to Germany in the case of chemicals and chemical products industry since 2003. The depreciation of the US dollar in the early 2000s was not reflected in the price development much. Estonian prices have risen rather strongly already since the beginning of the decade.

The average price level developments in the rubber and plastic products industries have varied more than chemicals and chemical products' price levels. While the Chinese price level has decreased rather strongly as in the previous case, rubber and plastic products' prices have risen very strongly in Estonia.



#### 3.1.1. Cost structure of output

In the group of the five selected countries, the most developed nations use less intermediate goods in their chemicals and chemical products and rubber and plastic products production than the less developed countries. The share of intermediate goods of gross production of chemicals and chemical products varies in the three developed countries between 60 per cent in China and close to 70 per cent in Finland. In rubber and plastic products production the shares in developed nations are all close to 60 per cent according to the input-output tables' data. The share in Estonia is the largest due to the small size of the economy, forcing Estonian producers to import a large part of their raw materials.

The case in China is especially interesting due to its exceptionally rapid growth. Chinese chemicals and chemical products producers use more intermediate goods than industrial-

ised countries, almost as much as small Estonia. The share of intermediate good use in total output has been relatively stable since 1995, though the production has grown strongly. China is importing rather much regarding its large size and abundant natural resources. Imports of the US and even German industries are slightly larger than 10 per cent, while the import contents of Chinese manufacturing output is roughly a quarter.

The stable share of intermediate goods in gross output implies that the share of value added in the chemicals and chemical products industry has also stayed stable. Large investments, which are behind the substantial growth of the industry have modernised production technology and in fact compensated for the effect of strongly rising raw material prices. The effect of the rise of raw material prices is clearly visible in the intermediate use of the US, Germany and Finland. In Estonia, the use of intermediate products was in a decline in the early 2000s.

In the case of the rubber and plastic products industry, the use of intermediate goods by countries varies more than in the chemicals and chemical products industry. In China and Estonia production of rubber and plastic products uses intermediate goods in a roughly similar way as in the chemicals and chemical products industry. In the US, Finland and Germany the rubber and plastic products industry uses much less intermediate goods per output than the chemicals and chemical products industry.



While labour costs in China have risen much faster in the 2000s than in the other countries, they are still well below the wage levels in the industrialised countries in the chemicals and chemical products and rubber and plastic products industries if calculated in euros. Chinese wages are much lower, even if the productivity differences are taken into account. This issue is dealt more in chapters four and five.



### Use of Intermediate Inputs per Gross Production of Chemicals and Chemical Products Manufacturing in Selected Countries



Estonian production, taken from the local input-output tables, is of rather low value added production as is the case of China. Estonian producers are very strongly dependent on the imports in the case of chemicals and chemical products, importing close to 35 per cent of intermediate inputs. In the case of rubber and plastic products, the Chinese production has rather low value added like Estonian production, but it uses very little imports. On the other hand, the Estonian producers of rubber and plastics products have to import about half of their intermediate goods.

The compositions of value added vary significantly. China has a much lower labour compensation share than the industrialised countries partly due to its low wage level. However, it also taxes the production more than the other four countries. Profit shares are consequently also lower. Estonia progressed rapidly in the early 2000s. This was reflected also in rapid wage rises. Surprisingly, in the case of the chemicals and chemical products industry, the Estonian wages have already approached the level in Finland, which has lower wages than Germany and the US. In the case of rubber and plastic products, the Estonian annual compensation per person is clearly lower than in the other countries under comparison.





Annual Labour Compensation per Person in Chemicals and Chemical Products Manufacturing in Selected Countries



## Annual Labour Compensation per Person in Plastic and Rubber Manufacturing





## Employment in Chemicals and Chemical Products manufacturing in Selected Countries





The share of intermediate goods in gross output in selected industrialised countries varies between 62-68 per cent. The industry uses much input made in the same sector as well. The share of these inputs in the gross output varies between 22-26 per cent. The second largest input sector is "other business services" consisting of 6-10 per cent of gross output. China is different in this respect. Due to its rather developing nature it uses little business services.

The size of imports depends on e.g. the abundance of raw materials and the size of the country. Small countries are usually more specialised than big ones, which implies a larger share of imports. This is clearly the case as Finland is importing almost 30 per cent and Estonia almost half of their intermediate inputs for their chemicals and chemical products industry. The Finnish and Estonian rubber and plastic products industries import a quarter and a slightly more than half of the intermediate inputs, respectively. Estonia has clearly specialised in production with relatively low value added.

	USA	Germany	Finland	Estonia	China			
Chemicals and chemical products industry excl. pharmaceuticals (Nace 24 excl. 244)								
Intermediate use	67.0	67.6	61.9	73.7	72.6			
- Chemicals excluding pharmaceuticals	23.2	21.8	25.8	3.9	27.3			
- Other business ser- vices	7.8	9.6	5.8	2.3	1.5			
- imports	14	13.7	29.2	45.5	10.1			
Rubber and plastic produ	cts (Nace	e 25)			1			
Intermediate use	62.8	62	68.9	76.9	71.1			
- Chemicals excluding pharmaceuticals	22.0	24.2	26.2	4.9	17.3			
- rubber and plastic products	6.0	8.3	5.2	2	14.4			
- imports	11.0	19.9	25	51.1	9.5			

### 3.2. Chemical industry in China

In China the chemical industry like most industries has started to grow from a low level, which partly explains the high growth rates. The volume of the chemicals and chemical products industry in this huge country was close to the production in Germany in 1999,

but in 2006 the level had grown three times higher than German production, which had been stagnant in the same period. It also over-took the US, if unit value ratios were used. In the case of rubber and plastic products production, China is clearly dominating in terms of gross output. In both industries, the US is still probably larger if the comparison is made with value added, although the situation in the chemicals and chemical products industry is already rather even.



## **Chinese Gross Output in volumes**

#### 3.2.1. The development process of chemical industry in China

The total numbers of enterprises and gross industrial output have both increased rather rapidly in 2001-2006. However, the percentage shares of both indicators of the industrial sector have decreased slightly. The number of enterprises increases from 12031 in 2001 to 20715 in 2006, a rise of about 72.2 per cent in 5 years. The gross industrial output increased even more rapidly by 224.2 per cent in just 5 years. The development of the chemical industry is really rapid, though slower than in industry in general.



## Gross Output and Number of Enterprises in the Chinese Chemicals and Chemical Products





## Chinese Chemicals and Chemical Products Production excl. Pharmaceuticals

**Rubber and Plastic Product Production in China** 



The Chinese chemicals and chemical products as well as rubber and plastic products production has risen strongly also in volume terms as shown in the adjacent charts. Prices of the products in both sectors have been relatively stable in spite of strong rises of wages and raw material costs. This reflects a strong rise of the productivity in the sector.

#### 3.2.2. Chemical industry in Chinese regions

1999 = 100

The scale of the production as well as the trends in the production vary significantly in China by regions, although the production is strongly increasing in all the regions if compared to the global developments.

In the Renmin University, the competitiveness of the Chinese regions is studied in order to reveal the strengths and weaknesses of industrial sectors. The final result of the general regional competitiveness is expressed as a balance of responses to seven measures. The larger the balance, the better the competitiveness of the region is. The score of the provinces varies from 35 to 69. The provinces which are strong economically are also strong in the chemical industry, like Zhejiang, Jiangsu, Hunan and Shanghai. The significant factors of these strong provinces in competitiveness are a strong ability in independent R&D, high investment in R&D including both capital and employees, high efficiency in innovation and so on. The trends of the indicator vary substantially. For example, Xinjiang is weak in the total economy but its chemical industry performs well. The weakest provinces like Guizhou and Hainan share weak innovation. They are short of investment in innovation, the realization of innovation value is weak and the efficiency of innovations is low. The competiveness of the provinces is not closely correlated with the geographical location. Some inshore provinces like Shanghai are among the strongest. On the other hand, e.g., Fujian is among the weakest. The Chinese development is very unbalanced by region, which implies large catching up potential.

## Chemicals and Chemical Product Industry Production, Volumes by Region





## Rubber and Plastic Products Production, Volumes by Region

## Chinese competitiveness of Chemicals and Chemical Products Industry by Provinces



#### 3.2.3. Performance of the main provinces

We focus on five provinces: Shanghai, Zhejiang, Guangdong, Shandong and Beijing. They all perform well in the chemical industry. Guangdong is a bit weak among this group of selected provinces.

In the attached table the market shares of the top ten provinces are shown. The top five provinces are Jiangsu, Shandong, Guangdong, Zhejiang and Shanghai. Beijing is relatively small compared to other four provinces. Jiangsu is a dominant province with a market share of nearly 20 per cent in China.



### Number of Enterprises in Selected Chinese Provinces

The percentage share of the number of enterprises follows the strength of industrial clustering in the provinces. The number in the top seven provinces accounts for 61% of the total, which reveals the advantage of clustering.



#### Main Factors of Chinese Regional Competitiveness by Provinces

## The market shares of top ten provinces in the Chinese chemical industry

Province	Market shares (%)
Jiangsu	19.62
Shandong	16.72
Guangdong	9.81
Zhejiang	7.85
Shanghai	6.48
Liaoning	3.65
Henan	3.41
Hebei	3.37
Sichuan	2.99
Jilin	2.95

The chart above describes the variation of the seven factors that influence the competiveness indicator developed in Renmin University. Zhejiang is performing very well with respect to most of the factors. Especially, the value of the realization of innovations is close to a maximum score of 100, well above the other provinces. It is also the leader in efficiency, applications, crafts and equipment innovations. Zhejiang is, however, weak in market exploration. Jiangsu is also performing well in all the factors; it is in the top three by almost all the factors. Guangdong and Beijing are not faring so well. In general, all the provinces are not performing well on the management capability and efficiency. This is clearly an aspect that all the provinces should improve, efficiency in particular. Although Jiangsu is performing very well by the other factors, its efficiency is very low, which is a disadvantage for it.

#### 3.2.4. Challenges of regional developments

The trends of the Chinese chemical industry are very unbalanced. Zhejiang, Jiangsu, Shanghai, Shandong and Hunan are the top five provinces. Other provinces in the middle level like Beijing, due to its disadvantage in marketing exploration and realization in innovation are lagging behind the top five provinces. Provinces with the weakest regional competitiveness have low values for all the sub-indicators. In particular, the innovation awareness is low, which is the key for their weakness in innovation.

The economies of scale are also showing the positive influence on innovation. The provinces with large industrial scale are also strong in competiveness. Among the top seven provinces by the economies of scale, Zhejiang, Jiangsu, Shanghai, Shandong, Hunan and Liaoning are all among the top ten provinces by the competiveness measure.

There are four types of innovations: innovation of products, innovation of craft, nontechnology innovation and cooperation innovation. For the chemical industry, innovation of products is the most competitive type. Non-technology innovation, innovation of craft and cooperative innovations are the least competitive.

Chemical industry faces also industry-specific challenges as it has used to be very vulnerable to accidents. According to Plastics Information Europe (2008), the state council has been very critical on the industry in this aspect in autumn 2008. Some measures of tougher control and regulation have already been announced.

The shock of the financial crisis has strongly influenced the chemical industry. Because of the weaker demand and the pessimistic attitude of the market, the output of the main chemical products decreased in the third quarter, especially in September. It is expected that the financial crisis will have a severe impact on the petrochemical industry in China.





## Production of Rubber and Plastic Products in Selected Chinese Provinces, Share of National Total



## 4. Cost competitiveness of chemical industry

The success of a firm or an industry in global competitiveness depends on its ability to produce goods in a profitable way. The management of costs of the production has a key role in this respect in competitive markets. Opening up of the markets in globalisation spawns competition and calls for efficient use of resources. Labour costs are in a key role in this respect due both to their large share in production costs, albeit strongly varying between industries, and the large differences in labour costs between economies, especially between industrialised countries and emerging markets like China. That is why we focus on the role of labour costs in describing the developments in cost competitiveness.

#### 4.1. Unit labour costs in selected countries

In this section we describe the development of unit labour costs and its components in production of chemicals and chemical products (NACE 24 without 244, pharmaceuticals) and production of rubber and plastic products (NACE 25) in the selected countries. Unit labour cost (ULC), i.e. labour costs per unit of gross output in volume terms, has developed in a strikingly different way in China than in the other countries reviewed. Chinese ULC declined in the early 2000s and experienced more stable development after that. Partly, a huge decline in the ULCs of the Chinese chemical industry in early 2000s probably reflects also changes and improvements in the statistics. In most recent years, the reliability of statistics has improved significantly (see annex). The reason for the "real" decline is the quick modernisation of the old-fashioned capacity, although labour costs have also risen rapidly.

In Finland unit labour costs of chemicals and chemical products have risen in 2004-2005 after a rather stable development in the late 1990s and early 2000s save the year 2000, when ULC declined. In 2004-2005 ULC increased due to a strong surge in wages, but later the strong world economy boosted chemical production and consequently also productivity resulting in a stable development of ULC as productivity rose. In the rubber and plastic products industry, the ULC rose rapidly in the 1990s, stagnated in 2000-2001 and was rather stable in 2002-2005. In 2006 the strong world economy resulted in a decline in ULC by raising the production and labour productivity.

The German ULCs in both the chemical and chemical products and especially the rubber and plastic products industry have been stagnant in the 2000s. The developments stemmed from low economic growth in their most important export markets, the Euro Area, after a bubble year of 2000, as well as a strengthening euro. The year 2000 was a year of exceptionally rapid growth in Europe due to overinvestment in the IT sector. The German economy was severely affected by the downturn, which was reflected also in its chemical industries. Germany like most other Euro Area economies benefitted from the especially strong world economic growth, however, in 2006-2007 and early 2008.

In China, unit labour costs declined in 1999-2004 in the case of the chemicals and chemical products industry and 1999-2002 amid strongly rising production. Rapid modernising of the industry with the help of foreign investments have strongly contributed to a large decline, though part of this is probably due to changing statistical coverage and definitions, which are difficult to correct. The growth of nominal labour costs has greatly undercut the rise in production and productivity.

In Estonia, the long-lasting strong growth of the economy boosted labour costs sharply in the 2000s in the case of the rubber and plastic products industries, while in chemicals and chemical products industry wage developments were in line with Finnish developments. The unit labour costs in the rubber and plastic products industry rose very rapidly. This resulted in a very strong rise in the ULCs, which is obviously one reason for the difficulties of the industry in recent years. The Estonian economy has to a large extent utilised its catching up potential, which has changed its further development possibilities.



Wages per Person of Chemicals and Chemical





Unit Labour Costs in Domestic Currencies in Rubber and Plastic Product Manufacturing







## Finnish Wages, Productivity and Unit Labour Costs in Rubber and Plastic Products Manufacturing





## Chinese Wages, Productivity and Unit Labour Costs of Chemicals and Chemical Products Manufacturing

## Chinese Wages, Productivity and Unit Labour Costs in Rubber and Plastic Products Manufacturing



#### 4.2. Relative unit labour costs in selected countries

In this section, we compare labour costs of the chemicals and chemical products (NACE 24 without pharmaceuticals) and rubber and plastic products industries (NACE 25) in selected counties. In comparison of labour costs, the labour compensation in different countries is converted into euros. In addition to this, we calculate relative unit labour costs (RULC)4 in levels using German costs as a comparison basis to achieve relative productivity-corrected wage levels. This is achieved by converting labour compensation into euros and volumes of production into comparable units by using unit value ratios, UVRs<sup>5</sup> from 1999.

The Chinese annual nominal labour compensation per employee is close to four per cent of Finnish labour compensation in the chemicals and chemical products industry and about 4.5 per cent of that in the rubber and plastic products industry. Estonian labour costs were respectively 125 and 25 per cent of the Finnish costs in 2005. The former, a very surprising ratio, obviously reflects the very different structure of the chemical product industries in Finland and Estonia.

Labour costs differ substantially between nations, if calculated in a common currency. This is basically a normal situation. However, in normal circumstances unit wages in a common currency should be close to each other in all the countries.

It is the wage costs per unit of production in a common currency which matters in international competitiveness assessment instead of nominal labour costs as such. The differences in these unit wage costs take into account differences in productivity and exchange rates and thus reflect the true competitive potential of the industry or the firm. Countries with low wages suffer normally from poor infrastructure, low level of skills of the labour force, political instability and/ or isolation from the other economies, which factors should equalise the unit costs.

Before globalisation either labour cost in a common currency and per unit of production has been close to each other giving little incentive to expand production in low-wage countries or there has been limited access to these markets. In fact, in the end it is the profitability that matters and thus also the development in the other costs and the productive use of inputs also matter.

In the process of globalisation differences in relative unit labour costs in a common currency will spur both foreign and domestic investments and production in low unit cost locations and dampen the production growth in expensive locations. Differences in unit labour costs in a common currency gradually diminish as labour costs rise more slowly in expensive countries than in low-wage countries and/or the exchange rate will appreciate in low wage countries vis-à-vis high wage countries. This may happen rather quickly as it seems to be happening in Estonia or slowly like in China. In Estonia, the economic adjustment is taking place quickly as the economy is very small, which makes it possible to benefit from the catching up potential quickly.

<sup>&</sup>lt;sup>4</sup> RULC = e\*ULC\* / ULC = (e\*Comp\*/Q\*) / (Comp/Q) = (e\*Comp\*/L\* / Q\*/L\*) / (Comp/L / Q/L),ULC = unit labour costs, e = exchange rate Comp = labour compensation, , Q= volume of production (converted to comparable units with UVRs), L= Employment, \* denotes foreign country

<sup>&</sup>lt;sup>5</sup> UVR = unit value ratio. Converts volumes into common currency. See Annex 1 and Suni-Ahveninen 2008.

China is huge, the most populous nation in the world with very large labour reserves. In China, there is, in principle, a very large labour force potential in rural areas as the increase in the productivity of low-productive farming and other labour-intensive production will release unskilled low-wage labour force for other purposes. Basically, this hinders rises in the labour compensation of un-skilled labour force and keeps up the wide differences between China and especially industrial countries. In fact, this large difference has diminished slowly in the case of the rubber and plastic products industry in spite of a strong wage rise as productivity has also risen very strongly. In the chemicals and chemical products industry, the Chinese relative unit labour costs have even diminished.

Annual total labour compensation of employees in chemicals and chemical products manufacturing									
		Euro	s per er	nployee	•	%	%	%	%
	2000	2003	2005	2006	2007	Newest /2005	Newest /2000	Newest vs Finland	Newest vs Germany
China	833	1182	1529	1776	2125	39.0	155.1	3.9	3.3
Estonia	40604	51286	62540			0.0	54.0	126.6	105.5
Finland	40975	45326	49392	51469	54097	9.5	32.0	100.0	84.1
Germany	55266	57074	59291	62220	64340	8.5	16.4	118.9	100.0
USA	76926	75336	76891	76891		0.0	0.0	149.4	123.6
Source: KLE	Source: KLEMS, Chinese statistics, ETLA								

Annual total labour compensation of employees in rubber and plastic products industries									
		Euros	per em	oloyee	%	%	%	%	
	2000	2003	2005	2006	2007	Newest /2005	Newest /2000	Newest vs Finland	Newest vs Germany
China	793	1088	1346	1527	1765	31.1	122.6	4.4	4.9
Estonia	4889	7280	8107			0.0	65.8	20.9	22.5
Finland	32421	35740	38855	38909	39879	2.6	23.0	100.0	110.1
Germany	34511	35608	36106	36005	36215	0.3	4.9	90.8	100.0
USA	41617	46501	50580	52928		4.6	27.2	136.0	147.0
Source: KLE	Source: KLEMS, Chinese statistics, ETLA								

Wages and wage compensation in Chinese Chemical industry in 2004										
	Average wage per employee (in yuans)	Pension, medical insurance as % of wage	Housing fund & subsidies as % of wage	Welfare fund per employee as % of wage	Labour, unempl. insurance as % of wage	Average compen- sation per employee (in yuans)	Costs per average wage, %			
Chemical raw materials & products	14806.1	14.96	4.57	13.42	6.00	20573.1	24.0			
Medical & pharmaceutical products	15833.6	13.75	4.07	13.01	5.36	21563.8	22.4			
Chemical fibers	14012.7	13.30	2.40	14.25	4.27	18807.8	20.9			
Rubber products	12152.1	9.79	1.88	10.35	2.48	15129.4	14.7			
Plastic products	12681.7	6.85	1.24	9.68	1.56	15133.0	12.5			
Manu- facturing	13974.3	10.90	2.86	11.59	3.77	18043.6	18.2			
Source: Banister	2007									

In China, the total compensation of the labour includes wages, medical insurance, housing subsidies and welfare fund payments. These auxiliary costs of employment added 24 per cent to wages in chemicals and chemical products manufacturing, 21 per cent in chemical fibre production and 15 per cent in the case of the rubber and plastic products products in 2004. The average addition in manufacturing was 18 per cent.

In the beginning of 2008, the new labour force law became effective. The new law applies to all employers independent of the number of employees. The law aims to protect the workers by e.g. restricting the use of temporary employees. As such it raises the costs and restricts the ability of low margin firms to operate in China.



## **Selected Bilateral Exchange Rates**

## Unit Value Ratios and Exchange Rates vis-à-vis euro in Selected Industries and Countries in 1999

	Germany	USA	Finland	Estonia	China
Manufacturing	1.0	0.98	0.98	10.80	5.62
Paper and paper products	1.0	1.10	0.91	11.20	12.00
Chemicals and chemical products excl. pharmaceuticals	1.0	1.17	0.72	9.07	4.77
Rubber and plastic products	1.0	1.36	1.08	14.30	4.77
Fabricated metal production	1.0	1.02	0.84	9.20	2.79
National currency/€	1.0	1.07	1.00	15.65	8.82

## Relative Unit Labour Costs in Common Currency vs. Germany of Chemicals and Chemical Products Manufacturing in Selected Countries, %



## Relative Unit Labour Costs in Common Currency in Rubber and Plastic Products Manufacturing



Finnish nominal labour compensation per person is about 85 per cent of German compensation in the case of the chemicals and chemical products industry. The difference in levels of unit labour costs (costs per unit of production in a common currency by using comparable volumes of production) is even lower as Finnish unit costs are only slightly more than half of the German unit labour costs in a common currency. The low Finnish unit costs compared to Germany is due to high Finnish productivity, which obviously reflects the different product structures. Finnish industry is very capital intensive, while in Germany there are also many labour intensive production units.

Nominal labour compensation per person in Finnish rubber and plastic products industries is about 10 per cent higher than in Germany, but the unit labour costs are also very close to German costs. The Finnish rubber and plastic products industry is more productive than that in Germany if unit value ratios are used to make production volume comparable.

The development of the US labour costs in euros is strongly affected by the exchange rate movements. The US dollar was very strong in 2000-2002, when one euro cost well below one dollar. In 2000 Finnish nominal compensation per employee and the German compensation were slightly over half of the US compensation. Chinese costs were only one per cent of the US costs in the chemicals and chemical products industry. The trend-wise weakening of the US dollar that took place until summer 2008 diminished the US wages in euros in the chemical product industry and slowed the rise in the case of rubber and plastic products industry. In 2006, Finnish, German and Chinese labour compensation per person was 67, 81 and 2.3 per cent of the US level, respectively.

The US relative unit values were about the same as those in Germany in the first years of this decade as higher productivity compensated for higher wages. However, the strong depreciation of the dollar vis-à-vis the euro improved the US competitiveness – relative unit labour costs – rapidly until summer 2008. In 2006 the US unit labour costs were only about 75 per cent of the German ones and the exchange rate movement indicate even better US competitiveness in 2007 and even in 2008, although the USD started to depreciate in summer 2008. In the case of the rubber and plastic products industry, the percentage was about 107 in 2006, which is only slightly lower than the ratio in the early 2000s.

In Estonia, the exchange rate is fixed to the euro and thus it does not affect the variation of the relative costs measured in euros. In the case of chemicals and chemical products manufacturing, the annual labour compensation per employee was higher than in Germany in 2005 according to the KLEMS data. Unit labour costs were, however, even less than 50 per cent of German costs due to high productivity. Labour costs have continued their rapid rise in 2006-2007, which has obviously deteriorated the situation reflected in closures of some production plants.

Development of the Chinese chemical industry like manufacturing industries in general differs significantly from the development in other countries in the comparison. Nominal labour compensation rose rapidly in 2000-2007. In 2007, total labour compensation in yuans in the chemicals and chemical products industry was 2.7 and in the rubber and plastic products industry 2.1 times higher than in 1999. The annual average rise in compensation per person was 12.4 and 10.7 per cent respectively. There is large regional and occupational variation in compensation. In leading provinces, there has even been a shortage of labour in recent years until summer 2008. Similarly, the lack of experienced management has raised the wages of skilled personal.

## Relative Unit Labour Costs, Productivity and Labour Costs in Chemicals and Chemical Products Industries: Finland / Germany





%



Chinese unit values have been very low and relatively stable in spite of the rapid rise in wages as productivity has also risen strongly due to a "creative destruction". Chinese unit labour compensation relative to Germany was only 6 per cent in 2007 in the case of chemical product manufacturing and 2 per cent in case of the rubber and plastic products

industry. Surprisingly low Chinese unit cost in relation to Germany depends probably from the very different production structures between these economies. Chinese chemicals and chemical products production is concentrated into a few provinces. In the case of rubber and plastic products manufacturing two provinces, Guangdong and Shandong, produce more than half of the production.



There are still much room for catching up in both the chemicals and chemical products and rubber and plastic products industries in China. In addition to cost advantage, the European Reach regulation favours production in China as Chinese regulation, though tightening, is less restrictive than that in the EU (Park et al. 2008).



## 5. Conclusions

#### **Objectives**

This study focuses on the labour cost competitiveness of the chemical industries in China and Finland in particular, using the corresponding German, the US and Estonian industries as a point of comparison. The fragmentation of the chemical industry was taken into account by describing the developments in its two sub-sectors: production of chemicals and chemical products (excl. pharmaceuticals), and production of rubber and plastic products. This study deepens the analysis of the earlier study of the cost competitiveness of the manufacturing industries in the same group of countries. Separate studies focusing on the labour cost competitiveness are carried out in a parallel manner on the fabricated metal industries and paper industries. The results of these three sector studies will be evaluated in due time, with the objective of drawing conclusions on globalization and competitiveness.

#### Wage levels

The theme is very important as the revitalisation of globalisation in the 1990s and early 2000s has revealed new profit possibilities, as China and many other emerging economies began to take part in the global economy in the aftermath of the cold war. In a new situation, many of the emerging markets, China in particular, have benefited from very low wages. For example, in China the level of the nominal labour compensation in euros was only about 4 per cent in the chemicals and chemical products industry and 4.5 per cent in the rubber and plastic products industry of the Finnish compensation in 2007. The rises of the compensation in the early 2000s were, however, 106 and 173 per cent, respectively, in the two Chinese industries. In comparison the rises of the Finnish labour compensations in the respective industries were 9.4 and 13 per cent.

#### **Relative unit labour costs**

Nominal wages as such do not imply good international competitiveness. Chinese wages are, however, low even if China's low labour productivity is taken into account and costs per unit of production are compared in a common currency.

The relative levels of the Chinese unit labour costs vis-à-vis Germany, using the unit value ratios to make the production volumes comparable, were estimated to be about 6 and 2 per cent in the chemicals and chemical products and rubber and plastic products industries, respectively. Surprisingly low Chinese unit cost in relation to Germany depends probably from the very different production structures between these economies. In the case of the chemicals and chemical products industry, the ratio has even declined in the course of the 2000s, while in the rubber and plastic products industry it has been stable. Improving labour productivity in China had compensated for the effects of rapidly rising wages and an appreciating Renminbi Yuan in the case of the chemicals and chemical products industry and it had even more than compensated for it in the case of the rubber and plastic products industry.

Large unit labour cost differences in a common currency were obviously a key factor behind exceptionally rapidly changing international production and trade structures in the late 1990s and early 2000s. The Chinese chemicals and chemical products and rubber and plastic products industries grew by 21 and 23 per cent per year in 2000-2007 as the average annual growth of the value added of world manufacturing volume was only 3 per cent in 2000-2006.

#### Value added and structure of inputs

The Chinese and Estonian chemical industry is of a less value added production type than that in the selected industrialised countries. The shares of labour compensation and profits are low as well according to input - output tables. Estonia imports a substantial amount of its intermediate goods. Import shares are also large in China in spite of its large size and in Finland due to its small size.

#### Development potential and its drivers

According to the calculations, which are based on the available statistical information, there is still a large potential for a continuation of the strong growth of both chemicals and chemical products and rubber and plastic product manufacturing in the case of China. The relative unit labour costs in China are still only a fraction of those in industrialised countries. The Estonian economy as an example of a small emerging economy has been more flexible than that of China, and it has already mostly exploited its catching up potential as its unit labour costs have risen to be close to those in the industrialised countries. This implies painful adjustments of the economy as the further rapid wage rise is not possible and the productivity should be the main source of maintaining the competitiveness as the Estonian kroon (currency) is tied to the euro, the currency of its main trade partners.

The case of China is especially interesting due to is huge size and big impact on the world markets. The economic growth is fast, but the foundations of the huge economy change slowly. Wages are rising fast, but the starting level has been very low and so far the productivity has risen strongly as well. The productivity rise in agriculture can release the low-skilled labour force for manufacturing and help to alleviate the cost pressure. However, there is a lack of skilled labour, which in addition to the obligations set up by the new labour law adds up to increasing labour compensation. The policy of Renminbi appreciation is also diminishing the labour cost differences, but this policy is now very cautious, because of the global financial crisis. The Chinese product price level has developed more moderately than the prices in the other countries in comparison as a part of the productivity gain has been reflected in the price developments.

#### Chinese chemical industry in a process of change

The Chinese chemical industry production is undergoing a process of profound change in the same way as most of the other Chinese manufacturing. Production is so far concentrated into a few regions (Jiangsu, Shandong, Guangdong, Zhejiang, Shanghai, Hunan), which dominate the production. In the case of the chemical industry, four top provinces produce more than half of the production and ten provinces produce more than three quarters. The chemical industry is growing fast according to the 11th five-year plan of the Chinese Government, although in some products like synthetic raw materials the investments have already developed an oversupply. The production and demand for e.g. synthetic rubber and plastics will rise fast as the automobile industry is expanding very rapidly. Special attention is paid to environmental considerations.

The chemical industry consists of a large number of enterprises, so the business environment is very competitive. The most competitive enterprises (as measured by the competitiveness index created by the Renmin University) are located in Zhejiang, Jiangsu, Hunan, Shanghai and Shandong.

#### Impact of current global financial crisis

The outlook of the chemical industry in general is clouded by the difficult global financial crisis, which restricts export possibilities and dampens also the domestic markets of industry. Many of the important export markets like the US, Japan and the Euro Area are in a recession, and the recovery will take more time than in normal downturns as the financial crisis appears to be extremely severe.

#### China – a competitor but also a potential partner

In a longer term, the Chinese chemical industry is raising its impact on the global economy from an already significant level. In this process, in addition to attractive production costs, the knowledge and technology from the industrialised countries as well as strongly expanding domestic markets play key roles. The Chinese development calls for more knowledge from the industrialised countries, while enterprises from industrialised countries wish to improve their profitability by using a low-cost environment where the markets are expanding fast.

The important cost impacts of changes in raw material costs, especially energy and even labour compensation on the competitiveness of Finnish and Chinese industries are still poorly understood. For example, the measurement of the levels of unit costs could be developed and used to monitor the relative competitiveness. This kind of further study would enable a deeper analysis of competitiveness of the chemical industry as well as a continuous monitoring of the developments; this development approach would be justified as there is still a lot of catching up potential implying also rapid future business growth in the chemical industry, despite the current cyclical setbacks.

#### Implications of international competitiveness for further business development

The current global economic recession will accentuate the importance of international cost competitiveness at the national and corporate levels, because it intensifies competition and diminishes pricing power.

The industries in China will face the impacts of increasing labour costs, strengthening value of the Renminbi Yuan (affecting exports negatively but enabling imports), shortage of skilled human resources and costs of pollution abatement investments, which will somewhat reduce the current cost competitiveness advantage of the Chinese chemical industries.

The Chinese chemical industries will benefit from the high growth rate of the domestic market. The companies in industrialised countries will attempt to alleviate the cost increases by moving towards products with higher value added, overall quality improvements, and constant productivity gains. The Chinese companies also share this view while the companies have large catching up potential both internationally and by provinces as shown by the competitiveness indicators.

Global production of chemicals (NACE 24 and NACE 25), consisting of about 12 per cent of world industrial value added (in constant prices) in 2006 according to UNIDO, is in a strong change. It is advisable for chemical industry companies that operate internationally to monitor closely the competitiveness of the Chinese chemical industries, emerging cooperation and marketing opportunities in China, and the competition challenge gradually arising from the Chinese companies in world markets.

## Annex 1. Manufacturing production and unit value ratios

Comparing manufacturing production volumes in different countries neither the exchange rates nor expenditure-based PPPs are suitable. Taxes, subsidies and similar other items disturb the market price information from the perspective of a firm. In practical terms, however, both of these two approaches, in addition to the nominal exchange rates, are sometimes utilised (Klems 2007) The first PPP-based correct approach is to use prices of expenditure side of national accounts on a detailed basis after correcting for the disturbing items. This is in many cases both difficult and cumbersome. The second, a more practical approach, which is adopted also in this study, is the use of so-called unit value ratios (UVRs).

UVRs are calculated at the first stage on a rather low disaggregation basis as unit value ratios. These ratios are weighted together to get a higher level aggregates of different industries as well as ratios for manufacturing (Ruoen-Manying 2001).

 $UVR_{i,j} = \sum w_i * uvr_k$ , aggregated unit value ratio in the first aggregation level

 $w_i$  = volume weight k = commodity k

 $uvr_k = (value_k / quantity_k)_i / (value_k / quantity_k)_j$ , the unit value ratio of the commodity k between countries i and j.

The UVRs are usually calculated using weights of both countries. The final UVRs are usually calculated as a geometric average of these two UVRs. The ratios are usually calculated for a certain year, e.g., 1997 like in the case of the KLEMS project (KLEMS 2007). The UVRs for the other years, if needed, are estimated using suitable price indices in the two countries as the basic calculation is very burdensome.

In this project the UVRs calculated in the KLEMS project for the year 1997 were used as a starting point. The UVRs in 1999, in the first year of the introduction of the euro were, however preferred in order to decrease potential sources of inaccuracy due to a change in currency regimes. The 1999 UVR were calculated from the 1997 values (1995 in case of China) by using gross output price indices (ex-factory price indices in China) in respective countries.

Annex 2 .Volume	Growth o	f World	Value	Added
in Manufacturing				

		1995- 2000	2000- 2006
ISIC	Industry	2000 % n a	2000 % n a
18	Wearing apparel fur	-2.8	-1.6
22	Printing and publishing	2.1	0.1
19	Leather, leather products and footwear	-1.6	0.9
36	Furniture: manufacturing n.e.c.	1.3	0.9
17	Textiles	0.3	1.0
28	Fabricated metal products	2.0	1.4
20	Wood products (excl. furniture)	1.3	1.9
21	Paper and paper products	1.7	1.9
26	Non-metallic mineral products	0.7	1.9
15	Food and beverages	1.2	2.8
23	Coke, refined petroleum products, nu- clear fuel	1.7	3.3
25	Rubber and plastic products	3.6	3.3
29	Machinery and equipment n.e.c.	1.1	3.5
34	Motor vehicles, trailers, semi-trailers	4.3	3.6
24	Chemicals and chemical products	3.7	3.7
30	Office, accounting and computing ma- chinery	17.3	4.1
33	Medical, precision and optical instru- ments	4.0	4.2
27	Basic metals	1.8	4.6
16	Tobacco products	2.1	5.3
31	Electrical machinery and apparatus	5.6	6.2
35	Other transport equipment	5.4	7.7
32	Radio, television and communication equipment	26.0	12.2
	Manufacturing Source: UNIDO, ETLA	3.2	3.0

## Annex 3. The data

Data for Estonia, Finland, Germany and USA are provided by KLEMS project (KLEMS 2007) and it is updated by the more fresh data from Stan data bank, OECD and national sources.

Klems data: http://www.euklems.net/

STAN (STructural ANalysis Database) data:

http://www.oecd.org/document/62/0,3343,en\_2649\_34445\_40696318\_1\_1\_1\_00.html

Chinese data is collected from Chinese Statistical Yearbooks, Chinese Labour Statistical Yearbooks and Chinese Regional Yearbooks.

Input output tables for 2000: Finland, Germany, USA and China (2002), provided by the OECD.

http://www.oecd.org/document/26/0,3343,en\_2649\_34445\_38069722\_1\_1\_1\_1\_00.html In the case of China, the national input-output table differs from the table provided by the OECD. Both are utilised in this study. The OECD has calculated the import-table, which is not available from the national sources. Regional input-output tables of China are provided by Statistics China.

The Chinese data is not very exact due to the developing nature of the country as well as developing statistical techniques. However, it can be utilised for the analysis and the government uses it in its decision making. There are studies which show inaccuracies in the statics. We agree with the conclusions made by Gregory Chow, Princeton University (2005) "... official data are by and large reliable, granted unavoidable errors in certain cases ... Needless to say, any serious scholar using the Chinese official data, as in using any other data, would need to exercise caution in his research even if the data are not purposely falsified".

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