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## Article

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## AN ASSESSMENT OF THE RISK MITIGATING FACTORS IN GHANA'S BANK INDUSTRY

SAMUEL ERASMUS ALNAE<sup>1</sup>, JUABIN MATEY<sup>2</sup>

### Abstract

To maintain financial stability, banks need to recognize, assess, and mitigate potential losses, thus making risk control critical for long-term profitability as well as avoiding unexpected losses. This research examines the risk mitigating factors and performance of Ghanaian domestic banks in terms of capital adequacy, bank size, bank efficiency, and profitability, along with their association with systemic risk in the bank sector, as measured by the Z-score: Insolvency Risk - ( $\mu$ ROA) plus capital asset ratio (equity capital divided by sum of all assets further divided by the standard deviation-(OROA) with a higher score for banks as a measure of bank stability. The study further explores the relationship between this ratio and the explanatory variables for a sample of 11 banks operating in Ghana between 2010 and 2021. Analysis of the data using the fixed effects model shows that profitability and bank efficiency are significant and affect the stability of banks positively. Bank size, on the other hand, is significant but negatively affects the stability of banks. Bank profitability is critical to stabilizing and protecting the banking sector from external shocks; as a result, this study suggests that bank management apply prudent practices to profitability-driven indicators and that the banking sector regulations be congruent with macro-prudential policies.

**JEL classification:** G1, G210, G280

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## INTRODUCTION

### BACKGROUND TO THE STUDY

Although it has been a decade and a half since the Global Financial Crisis (GFC) struck, there are still valuable lessons to be drawn (Silver, 2022). Some financial sector regulators have either deliberately ignored the application of the few lessons drawn, or not fully applied the reams of legislation to prevent a resurgence. Having observed a short-lived recovery of the global economy in the aftermath of the GFC, there is evidence pointing to familiar risks resurfacing along with new ones (Lund et al., 2018). The majority of banks still suffer from a lack of capital buffer, inefficient operations, unregulated bank size, etc. (Dagher et al., 2020). This is traceable to an undue concentration on managing the repercussions of the GFC by financial sector regulators, especially in Africa, instead of designing robust strategic preventive measures relative to the financial system's safety (Xu et al., 2019). An eminent procyclicality of the financial sector cannot be ruled out in the near future (Conerly, 2022), if things follow the old path, because the mistakes upon whose shoulders the GFC rode are still noticeable (Costeiu & Neagu, 2013).

Costeiu and Neagu (2013) observed that there is a lack of synchronization between macro prudential policies and financial sector regulations as a measure to forestall unexpected external shocks. Besides this observation, several resolutions have been proposed, including the inevitable need to link financial sector regulations to macro-prudential policies (International Monetary Fund [IMF], 2022), since literature confirms that macro-prudential policies have aided the safety of the financial sector (Agenor & Pierre da Silver, 2012; Borio, 2014). These suggestions have not been heeded, leading to reported isolated cases of financial crises across the globe. In the US (Federal Deposit Corporation, 2017), in Europe (Tassev, 2019), in Nigeria (Central Bank of Nigeria Bulletin, 2010), in Kenya (Taboi, 2017), in Ghana (Nyalatorghi, 2019; Alnaa & Matey, 2021), and in Asia (Siregar, 2011). It is imperative that national policymakers together with the financial sector regulators undertake steps to ensure the financial system is adequately positioned to withstand the devastating shocks of any unforeseen systemic risk that could see most banks destruct the industry. The absence of this link between the macro-prudential policies and the financial sector regulations made the cost of equity remain at dizzying heights relative to return on shareholder equity in the ensuing 2007-2009 GFC (International Monetary Fund [IMF], 2017; Xu & Hu, 2019). Banks strive to mitigate the pressures on profitability through cost reductions and increases in fee income but only for the short term (Dobler et al., 2020). According to the asset quality review [AQR] appraisal

report in Ghana by BoG in 2016, high levels of non-performing loans and weak corporate governance worsened the vulnerability of most banks through increased credit taking. This study is staged on the backdrop of justifying excessive risk-taking (used interchangeably with stability) or otherwise for the stabilisation of the financial system.

### PROBLEM STATEMENT

Besides the issues of bank size (Viñals et al., 2013; Laeven et al., 2014; Adusei, 2015a) and capital flow fluctuations (Merrouche & Nier, 2010; Demirguc-Kunt et al., 2015; Baudino et al., 2020) that have been linked to the GFC, another regulatory concern that requires cooperative efforts with national governments is the determination of the appropriate leverage for firm operations. There is no doubt that these challenges were among the causes of the global financial crisis of 2007–2009 (Costeiu & Neagu, 2013; Xu & Hu, 2019). For instance in Ghana, Adusei (2015b) examined the impact of bank size and bank funding risk on bank stability and found a positive bank size-stability relationship. This result appears to gain empathy by the concentration-stability hypothesis that suggests that an increase in bank size implies an improvement in bank profitability and by extension its stability. In contrast, the agency theory refutes this position by suggesting that larger bank size negatively affects bank stability because management of organisations (agents) are parochial in their interests, and therefore any attempt to work for increased bank size is self-catered and may increase the risk-taking appetite of these institutions. In another argument on capital adequacy, Torbira and Zaagha (2016) state that for banks to be well stabilised, they must ensure they have adequate capital. Empirically, banks that are financially resourced tend to have low risk-taking behaviour. Flowing from this standpoint, capital adequacy is inversely related to bank stability. Similarly, Ghanaian domestic banks have high operational leverage, and are saddled with inefficiencies, leading to their inability to make sufficient profits. These unsettled arguments about best risk mitigating factors drew the researchers to wade into the dispute as a contribution to the literature on Ghana.

### LITERATURE REVIEW

Credence is given to the concept of bank risk mitigating ability in the context of stability management within the internal parameters of the banking institution, relative to agency theory as a tool used in corporate governance (Bonazzi & Islam, 2007). Based on the definition provided by the Deutsche Bundesbank (2003), financial system stability is a situation where a financial institution led by managers controls the efficient allocation of resources, cautiously spreading cred-

it risk, and the timely settlement of debt on behalf of the owners [who are shareholders] (Allen & Gale, 2000).

As emphasised by Jensen (1986) under the agency theory, owners are the shareholders of corporations as well as principals, while the management and control of these corporate bodies are entrusted to the hands of persons referred to as agents. In a stylized fashion, with the strict observance and application of regulations of the financial system in congruence with macro prudential policies for financial system stability, managers act on behalf of, and for the interest of shareholders (Bonazzi & Islam, 2007). Unless for a parochial interest, which is usually a fallout of the agency theory, agents are to oversee the proper functioning of these financial institutions by aligning regulatory frameworks provided by the banking authorities on macroeconomic policies.

## EMPIRICAL REVIEW

Various attempts, both theoretical and empirical, are made to analyse the risk-taking behaviours of commercial banks across the globe. A pioneering study that used the agency theory to inversely link firm size and bank stability is Jensen and Meckling's (1976). The theory's position is that managers are risk-tolerant, working to consolidate their positions rather than serving the interest of shareholders (Nguyen et al., 2012; Adusei, 2015b; Switala et al., 2020). Bank size was earmarked as one cause of bank failure during the 2007-2009 GFC and has gained acceptance in banking supervision and regulation. Some studies that support this agency theory position include Laeven et al. (2014), who studied size-stability with data from 52 countries and revealed that larger banks are more exposed to vulnerability than smaller banks. Repositioning the bank size-stability hypothesis, Hauner and Peiris (2008) concluded that bank size is only useful in the face of economies of large-scale operations. Kohler (2015), Beck et al., (2013b), Bertay et al., (2013) and Ghosh (2014) equally established a negative relationship between bank size and bank stability. A widely held view on the inverse relationship between bank size and bank stability is that of Beck et al. (2013a), Nguyen et al. (2012), Berger et al. (2009) and Srairi (2013). In another development, a set of studies established insignificant relationship between bank size and bank stability (Anginer et al., 2014; Ghosh, 2014; Gulamhussen et al., 2014; and Williams, 2014).

Conversely, the concentration-stability hypothesis contends that an increase in bank size implies an improvement in bank profitability and by extension its stability (Beck et al., 2013a; Boot & Thakor, 2000; Uhde & Helmeshoff, 2009; Adusei, 2015a; Flamini et al., 2009). A study in Brazil that established a positive relationship between bank asset growth and bank stability is by Tabak et al. (2015).

In another study on bank profitability and risk taking (Keeley, 1990; Berger et al., 2009) it was shown that increased profitability brings about higher "Charter Value"; thus, long term expected profitability and low risk-taking behaviour by banks. In consonance with this finding, Anginer et al. (2014) claimed increased profitability proxied by ROA improves bank stability.

This positive relationship between bank profitability and bank stability was confirmed by Adusei's (2015a) and Flamini et al.'s (2009) studies. Respectively, under the *ceteris paribus* hypothesis, increased profits imply availability of funds for daily operational obligations such as creditor demands and with improvement in bank profitability in the form of dividends, owners could reinvest received dividends to strengthen the capital base of the bank and by extension show an improvement in firm stability.

Results from a number of studies have contended that higher firm profitability could loosen leverage which can increase the risk-taking behaviour of banks (Natalya et al., 2015; cited in Xu & Hu, 2019). Yudistira (2003) in an earlier study found efficiency of banks to positively relate to operational cost. Gardener et al. (2012) revealed that more technically cost-efficient banks in terms of capital risk are more stabilised than their counterparts which are less capitalised. In their working paper on bank profitability and financial stability, Xu and Hu (2019) reported that the relationship between bank capital and bank profitability is shrouded in ambiguity.

Similarly, banks that are well financially resourced tend to have low risk-taking behaviour and have lower expected returns (Goddard et al., 2004). Xu and Hu (2019) again revealed that over-usage of leverage exposes the firm to higher risk. Bank stability is a function of profitability, as it avails funds for usage in the firm. In his case, Srairi (2013) states that banks with lower cost reduction efficiency are exposed to higher risk. Srairi (2013) further concludes that risk taking is positively related to bank profitability which is regarded as instrumental for bank stability. He explains that improvement in profit levels induces higher risk taking. McClure (2019) thinks that optimum use of fixed assets in running operations of the firm has a positive result on the firm. With this positive relationship, low usage of a bank's fixed assets to run operations brings less exposure to risk of collapse. A bank's degree of operating leverage is a measure of its cost structure and a function of profitability (McClure, 2019).

Generally, poorer countries have a weaker governance structure (Srairi, 2013). Risk is lower in countries with a higher GDP per capita. Macroeconomic factors have been employed as control variables in previous research by Kohler (2014) and Čihák and Hesse (2007) to explain changes in the response variable. According

to Soedamono et al. (2011), improved economic growth (GDP) can positively impact bank stability, resulting in more stable bank circumstances. Countries with high inflation will have less financial intermediation which destabilises the financial system (Boyd et al., 2001). While there is evidence of lower inflation increasing the amount of bank assets and hence reducing the quantity of credit risks, higher inflation can have a negative influence on existing borrowers' incomes, lowering the quality of loans that have already been granted. According to Akram and Eitrheim (2008), price volatility can lead to high interest rates, which reduces the financial sector's stability. Inflation and financial stability have a nonlinear negative relationship (Boyd et al., 2001).

**METHODS AND MODEL SPECIFICATIONS**

This study dwells on the risk-mitigating behaviours of domestic commercial banks in Ghana using the Return on Assets Z-score as a measure of risk-taking behaviour, further proxied by bank stability [BSTAB] (e.g., Kohler, 2015; Tabak et al., 2015; Ghosh, 2014). In order to justify our findings, the published financials of eleven (11) selected domestic commercial banks were used for the period 2010-2021. As of the time of data collection for analysis, there were 23 commercial banks in Ghana, comprising 11 locally owned banks and 12 foreign banks. The operations of these banks are under the

regulatory mandate of the Bank of Ghana. The bank selection criteria were based on the following:

- 1) wholly Ghanaian domestic banks with local majority share ownership,
- 2) banks with a complete set of published audited financials as of 2021,
- 3) banks that met the minimum capital threshold of the regulatory body in Ghana,
- 4) banks with enlistment in the Ghana stock exchange,
- 5) banks with a certain threshold of operational efficiency considered by the researchers.

**THEORETICAL MODEL**

Following Kohler's (2015), Tabak et al. (2015) and Ghosh (2014) Z-score model, this current study adopts it with slight modifications in the empirical model.

$$Z - Score_{it} = \frac{ROA_{it} + CAR_{it}}{SDROA_{ip}} \tag{1}$$

Where:

- ROA = Return on Assets of each sampled bank
- CAR = Capital Adequacy Ratio of each selected bank
- SDROA = Standard Deviation of ROA of each bank in the sample
- it = Signifies the a given bank 'i' at time 't'
- p = Denotes the sample frame period over which computations are done

**Table 1: Definition of variables**

Variables	Definition / Measurement
<b>Response variables</b>	
Z-score	Insolvency Risk - (μROA) plus capital asset ratio (equity capital divided by sum of all assets further divided by the standard deviation) - (σROA)
<b>Explanatory variables</b>	
Size	Logarithm of Total Assets
Efficiency	Cost to Income Ratio
Operating leverage	Ratio of Fixed Asset to Total Asset
Profitability (ROA)	Net Income to Total Assets
Capital adequacy ratio	Tier 1 Capital divided by Total Assets
<b>Control variables</b>	
Inflation	Annual Percentage Increase in Cost of Living as Measured by Consumer Price Index
Gross domestic product (GDP)	Annual Growth Rate of GDP in Constant Basic Producers' or Purchasers' Prices Divided by Corresponding Population

Note: Unless otherwise stated, all variables are transformed into their log form to deal with issues of high skewness of some of the variables for a normalized dataset.

Source: Author's own work.

## EMPIRICAL MODEL

$$\begin{aligned}
 BSTAB_{i,t} = & \beta_0 + \beta_1(RROA_{i,t}) + \beta_2(BEFEC_{i,t}) \\
 & + \beta_3(BOPRISK_{i,t}) + \beta_4(BSIZE_{i,t}) + \beta_5(BCAPAR_{i,t}) \quad (2) \\
 & + \beta_6(INFLR_{i,t}) + (GDP_{i,t}) + \varepsilon_{i,t}
 \end{aligned}$$

$$ROA_{i,t} = \alpha_0 + \alpha_1 CRIS + z_{i,t} \quad (3)$$

Equation (2) is the structural equation while equation (3) is the reduced form.

Where:  $BSTAB_{i,t}$  = Represents the Z-Score which is a measure of Bank Stability or Risk taking behaviour for bank  $i$  at time  $t$ ,  $RROA_{i,t}$  = Bank Risk Adjusted ROA,  $BFSIZE_{i,t}$  = Bank Size (Proxied by total assets),  $BEFFEC_{i,t}$  = Bank Efficiency,  $BOPRISK_{i,t}$  = Bank Operational Risk,  $BCAPAR_{i,t}$  = Bank Capital Adequacy Ratio,  $GDP_{i,t}$  = Gross Domestic Product,  $INFLR$  = Inflation Rate (Proxied by Annual Rate of Inflation),  $CRIS_{i,t}$  = Credit Risk (Instrumental Variable),  $\theta_0$  = Constant and  $\theta_1$  to  $\theta_6$  = Coefficients of respective independent and control variables in the study. This study used as proxies for bank stability  $i$  at time  $t$ .

## JUSTIFICATION THE HAUSMAN TEST.

### FIXED AND RANDOM EFFECTS MODELS

Since the study used a longitudinal dataset, there was a need to specify the ideal model and to help identify which model presents researchers with unbiased results, so issues of spurious regression do not crop up. The Hausman Test was useful in this instance to choose between the fixed and the random effects models. The pooled OLS model was already ruled out since it is bedeviled with challenges of homogeneity across sections by pooling all longitudinal data together as though they are identical (Bell et al., 2019). The challenge here is that banks and year by year data are not identical. And since conditions affecting variables of study cannot be the same across banks, researchers were left with the option of using either the FE or the RE Models.

$$\begin{aligned}
 BSTAB_{i,t} = & \beta_0 + \beta_1(ROA_{i,t}) + \beta_2(BEFEC_{i,t}) \\
 & + \beta_3(BOPRISK_{i,t}) + \beta_4(BFSIZE_{i,t}) + \beta_5(CAPAR_{i,t}) \quad (4) \\
 & + \beta_6(INFLR_{i,t}) + (GDP_{i,t}) + \varepsilon_{i,t}
 \end{aligned}$$

Where:  $BSTAB_{i,t}$  is the dependent variable, then  $\lambda_i$  and  $\lambda_t$  are bank level variable and time invariant effect attached to coefficients and independent variables/control variables through the equations. Thus, vector  $\lambda_{i,t}$  of the regressors (i)...1...6, (t)...n, and  $\lambda_i \dots \varepsilon$  are scalar vector of coefficients.

The FE Model recognises that individual datasets by bank or year to year data do not obey the concept of homogeneity and therefore, it observes and treats heterogenous characteristics across bank type dataset

(Bell et al., 2019). This is made possible by accounting for the unobserved characteristics in the pooled OLS. Thus, it accepts the fact that individual banks have different prevailing conditions within their respective institutions through sectional intercepts (Ferdaous, 2016).

In fact, under the random effect model, the issues of time-variant variables are not accounted for. Thus, variables are perceived as being time-invariant and so are not expected to change in values over time which is quite uncharacteristic of variables.

## HAUSMAN TEST

As stated earlier, with all the forgone detailed statistical analysis about the appropriateness of the pooled, fixed, or random effects models, the decision of whether the use of the fixed or random effects model is appropriate is the exclusive preserve of the Hausman Test criterion selection. Hausman (1978) theoretically and empirically opined that the use of either the FE or the RE depends on the test results and therefore he came out with the method of the null ( $H_0$ ) hypothesis and the alternative ( $H_a$ ) hypothesis as follows:

$H_0$ : Random Effect Model is appropriate (null hypothesis)

$H_a$ : Fixed Effect Model is appropriate (alternative hypothesis)

The idea behind this proposition is that the null hypothesis should not be rejected if the Hausman Test result has a p - value of more than 0.05 (5%), otherwise (p - value less than 0.05) the alternative hypothesis that says the fixed effects model is appropriate. And so, the Hausman Test was used to arrive at the usage of the fixed effect model in Tables 6 and 7.

## RESULTS AND DISCUSSION

The study carried out a couple of tests to clarify issues of heteroskedasticity and multi-collinearity. As observed in Table 2, STATA 14 was used to run Breusch-Pagan / Cook-Weisberg test for heteroskedasticity to make sure the model used is free from external influences over independence of regressor variables. Thus, the test was carried out to ascertain the independent behaviours of the regressors. Heteroscedasticity tests imply the two hypotheses listed below.

The data is homoscedastic when the following holds:

$H_0$  is true (p-value > 0.05),

therefore, the null hypothesis should not be rejected.

$H_a$  is true (p-value < 0.05).

According to  $H_a$  (alternative hypothesis) results should be rejected if the p-value associated with a heteroscedasticity test is less than a specific threshold (0.05, for example), we conclude that the data is significantly heteroscedastic.

**Table 2: Breusch-Pagan / Cook-Weisberg test for heteroskedasticity**

Source	chi <sup>2</sup>	df	Probability
Heteroskedasticity	58.15	44	0.0749
Skewness	8.46	8	0.3897
Kurtosis	2.97	1	0.0846
Total	69.58	53	0.0629

Source: Author's own work.

$H_0$  : Constant variance  
 Variables : fitted values of Z – Score  
 $chi^2(1) = 0.00$   
 $Prob > chi^2 = 0.9952$   
 White's test for verification  
 $H_0$  : homoskedasticity  
 Against :  
 $H_a$  : unrestricted heteroskedasticity  
 $chi^2(44) = 58.15$   
 $Prob > chi^2 = 0.0749$

From the two tests, the results show the null hypothesis should not be rejected. Similarly, test for the Variance Inflation Factor (VIF) was conducted. In the least squares regression models, variance inflation factors are used to calculate the correlation between independent variables. Multicollinearity is the statistical term for this type of association. Excessive multicollinearity can throw off results of the regression models (see Table 3).

**Table 3: Variance Inflation Factor Results**

Variable	VIF	1/VIF
GDP	1.59	0.62983
BOPRISK	1.43	0.69930
ROA	1.37	0.72993
BSIZE	1.35	0.74074
BEFEC	1.29	0.77519
CAPAR	1.21	0.82644
INFLR	1.09	0.91743
Mean VIF	1.35	

Source: Author's own work.

**Table 4: Run Summary and Analysis of Variance**

Item	Value
Number of Focus Regressors	7.0000
R - Square	0.7210
Adjusted R - Square	0.6682
F - Ratio	(7, 33)
Durbin Watson Test	1.3300

\*\*\*Significant at 1%

Source: Author's own work.

It is observed from Table 4 that is about 72%, signifying a good fit. This means the focus regressor variables (explanatory variables) combined in this model explain 72% of bank risk taking behaviours. Similarly, the Durbin-Watson test reported a figure of 1.33 implying a weak autocorrelation among sampled variables

besides being less than 2.0 points to a significant positive autocorrelation. The F-Statistic result gives an indication that all the focus regressor variables contribute to influence the risk-taking behaviour of an average bank.

**Table 5: Hausman Test Results**

Variable	(b) Fixed	Coefficient (B) Random	(b-B) Difference
ROA	0.302	0.261	0.041
BSIZE	-0.066	-0.090	0.246
BOPLEV	0.044	-0.138	0.181
EFFE	-0.016	0.005	-0.021
CAPAR	-0.248	0.876	-1.124
GDP	-2.388	-3.266	0.878
INFLA	2.488	2.658	-0.170

Source: Author's own work.

$$chi^2(7) = (b - B)'[(V_b - V_B)^{-1}](b - B) = 263.19$$

$$Prob > (chi^2) = 0.0000$$

$(V_b - V_B)$  is not positive definite

To establish the appropriate model to be used to determine the risk-taking behaviours and bank performance, we employed the Hausman Test. The test has the null hypothesis being in favour of the random effects model; that the difference in coefficients of fixed effects and random effects models is not signifi-

cant whilst the alternative hypothesis (Fixed Effects) holds a contrary view; the difference is significant and therefore the fixed effects model is appropriate (see Greene, 2003). Table 5 gives a tabular picture of this argument. A p - value less than the alpha value of 0.05 after the test is run is in favour of the fixed effects model and vice visa. It is realised from Table 5 that the p-value is less than the alpha value of 0.05 ( $Prob > (chi^2) = 0.0000$ ). Per these results, the fixed effects model was found to be appropriate for analysis.

**Table 6: OLS Regression results: Fixed effects model**

Z-Score	Fixed Effect				Random Effect			
	Coeff	Std. Err	t-test	prob	Coeff	Std. Err	z-test	prob.
ROA	0.302	0.022	13.52	0.000	0.261	0.031	8.35	0.000
BEFEC	-0.016	0.006	-2.56	0.001	0.005	0.007	0.74	0.461
BOPRISK	0.044	0.055	0.80	0.431	-0.138	0.057	-2.42	0.015
BSIZE	-0.066	0.064	-1.03	0.015	-0.090	0.094	-0.95	0.345
CAPAR	-0.248	0.420	-0.59	0.561	0.876	0.068	1.44	0.150
INFLR	2.488	2.859	0.87	0.390	2.658	2.920	0.91	0.361
GDP	-2.388	1.349	-1.77	0.083	-3.266	1.388	-2.36	0.181
Const.	0.480	0.960	0.50	0.619	-0.255	1.214	-0.21	0.831
R-square Overall		0.5940			R-square Overall			
F (7,33)		44.0200			Wald-Chi-sq (7)		95.620	
Pro > F		0.0307			Prob > Chi-sq		0.000	
No.		132.0000			No.		132.000	

Source: Author's own work.

$$Hausman Test = 263.19 (Prob \leq 0.0307)$$

$$Wald(7) = 95.62$$

Table 6 presents regression results on bank risk-taking behaviours which is proxied by bank stability. Although Adusei's (2015b) study that used ROA as one of the determinants of bank stability established a positive but insignificant relationship with bank stability, it resonates with this current study's finding (Table 6) which indicates a statistically positive relationship between profitability (ROA) and bank stability. Impliedly, increasing profitability (ROA) means improvement in bank stability. This finding agrees with Adusei's (2015b) findings that under the ceteris paribus situation, in-

creased profits mean availability of funds to meet daily operational and contingent expenses. Similarly, an increase in bank profit translates into high dividends to shareholders or as an improvement in equity capital through reinvestment of undistributed dividends (Flamini et al., 2009; Adusei, 2015b). Several other studies have reported similar results (Anginer et al., 2014; Keeley, 1990; Berger et al., 2009).

A number of studies (Kohler, 2015; Beck et al., 2013b; Bertay et al., 2013; and Ghosh, 2014) have found a negative relationship between bank size and bank stability, confirming the position of the agency theory which says larger sized banks in certain instances serve as a source of conflict between firm owners

and managers. This is seen where managers who serve as agents to shareholders become overly concerned about consolidating their position and personal interest. The second argument against larger bank size is the research and development initial cost associated with larger firms thereby affecting profitability. Our findings (Table 6) point to a similar story; the Z-score which measures bank stability has a statistically negative correlation with bank size, rejecting the belief that increasing the bank size could improve bank stability (Beck et al., 2013a; Nguyen et al., 2012; Berger et al., 2009; Srairi, 2013; Adusei, 2015a). It is concluded that bank size is useful in the face of economies of large-scale operations. These findings also contradict the concentration-stability hypothesis that sees growth in bank assets as an improvement in bank stability (Boot & Thakor, 2000; Uhde & Helmshoff, 2009).

One other relevant area was the relationship between bank operational leverage (operational risk) and bank stability (BOPLEV). BOPLEV insignificantly influences bank risk mitigation positively. The study tested the ability of an average domestic bank to generate high revenue with comparatively low fixed cost. Table 6 reports a positive but insignificant association between OPLEV and bank risk taking. Although the established relationship is one of insignificance, it highlights the urge by an average Ghanaian domestic bank to take in more risk with improvement in profitability. One of the key studies in the global banking sector closely monitored is that of Srairi (2013) who reports that an average bank's risk taking is positively related to improved profit levels. Since the results of this current study point to a positive relationship, low usage of a bank's fixed assets to run operations has less exposure to risk of collapse and vice versa. A bank's degree of operating leverage is a measure of its cost structure and a function of profitability (McClure, 2019). By implication, banks with a high operational leverage are vulnerable to sharp economic swings and turn out not to be credit worthy (McClure, 2019).

Banks can only decrease financial fragility by a reduction in excessive credit risk. Cost-to-income referred to here as bank efficiency (BEFFEC) had a statistically significant but negative impact on bank stability (Table 6). This revelation explains the practicality that when costs of operations go up, income deteriorates thereby exposing banks to greater fragility. This is in line with the empirical evidence of Yudistira (2003) who concluded that bank efficiency is technically and statistically positive with low operational cost and by extension stability.

Similarly, this study finds that the relationship between capital adequacy ratio and bank stability is negatively insignificant. Thus, the appetite to take in more credit increases with adequate operational capital, implying that there is the readiness to repay with adequate capital. These findings contradict those of Goddard et al. (2004), who see well capitalised banks as having a lower appetite for credit or to give credit without cognizance to liquidity implications, hence they are not much exposed to fragility and tend to have low risk-taking behaviour and have less expected returns respectively.

## CHECKS FOR ROBUSTNESS

### TWO - STAGE LEAST SQUARE

Having reported the results in Table 6, the researchers further needed to determine if there were unobserved factors that could throw off the results of the OLS estimator. This followed the results of a study (Xu et al., 2019) that believes bank performance could pose an endogeneity problem due to its ability to influence risk-taking behaviours of certain banks. As a result, a few tests were conducted and indeed issues of endogeneity were established. This problem was solved by employing credit risk (CRIS; measured as the ratio of total loans to total assets (Alnaa & Matey, 2021) as an instrumental variable (IV) since it correlated with bank performance [ROA] (note: but not so with risk-taking behaviours of some banks).

**Table 7: Regression results with the instrumental variable: Fixed effects model**

Z-Score	Fixed Effect				Random Effect			
	Coeff	Std. Err	t-test	prob	Coeff	Std. Err	z-test	prob.
ROA	0.212	0.031	6.840	0.000	0.121	0.031	3.900	0.000
BEFEC	-0.003	0.005	-0.560	0.002	0.073	0.007	10.430	0.401
BOPRISK	0.031	0.052	0.590	0.441	-0.138	0.057	-2.420	0.011
BSIZE	-0.061	0.055	-1.110	0.017	-0.192	0.094	-2.040	0.088
CAPAR	-0.011	0.422	-0.020	0.661	0.153	0.068	2.250	0.270
INFLR	1.008	2.666	0.380	0.374	1.668	2.920	0.571	0.322
GDP	-3.701	1.103	-3.360	0.077	-0.966	1.388	-0.696	0.281
Const.	0.331	0.660	0.502	0.019	-1.255	1.214	-1.034	0.099

Fixed Effect				Random Effect				
Z-Score	Coeff	Std. Err	t-test	prob	Coeff	Std. Err	z-test	prob.
R-square Overall		0.5041		R - square Overall				
F (7,33)		44.0400		Wald-Chi-sq (7)		93.220		
Pro > F		0.0000		Prob > Chi-sq		0.047		
No.		132.0000		No.		132.000		

Hausman Test of Endogeneity = 17.964\*\*

Source: Author's own work.

A study by Oduro et al. (2019) finds that increased bank credit risk inversely affects corporate performance (Sinkey, 1992). Having identified the instrumental variable, as can be inferred in the reduced equation (3), this was re-estimated using the two-stage least square (2-SLS) regression which aided the performance of the Hausman test against the earlier estimates of the OLS to control for endogeneity (Srairi, 2013). Table 7 shows estimates of the 2SLS regression in which risk-taking is proxied by the Z-Score. The Hausman test of endogeneity openly shows that the IV estimates on bank performance (measured by ROA) are relatively larger (in coefficients) than the OLS coefficients although the OLS is regarded a more robust test. By implication, the results suggest that earlier OLS estimates without the IV were biased and by extension did not give a true reflection of bank performance and bank risk-taking behaviours.

### CONCLUSION AND RECOMMENDATIONS

Modest efforts are made at contributing to the extant literature on factors that influence bank risk taking behaviour in Ghana's bank industry. The results, as established from the analysis, are consistent with those of other countries as pointed out in the literature on cost management (better operating efficiency), profitability management (better focus on generating profits), and considerations for better management (in terms of reducing agency costs for larger banks) which are important for regulators to examine in determining the solvency risk of individual banks.

The implication here is that banks expend more on fixed costs relative to variable costs, which exposes

bank level factors. The argument that reducing bank size will help stabilise the sector is disputed by this current study. Besides, the issue of bank efficiency relates to the ability of banks to efficiently use a given level of financial resources relative to high returns which reduces their exposure to future credit challenges.

It is shown that profitability plays a central role in stabilizing the bank, and based on this realization, we recommend that bank management employ prudent practices to monitor profitability indicators such as ROA. The availability of funds in the organisation implies the ability to run the daily operations smoothly and to readily oblige creditor demands. The other area that needs attention are the capital adequacy requirements. Sufficient bank capital serves as a shock absorber, although this study found an insignificant negative relationship. To avert impending financial sector crisis, bank regulatory policies should be aligned with macro prudential policies.

Future research could look more closely at other aspects of bank management that are not captured in traditional models as variables including liquidity risk (% net loans & leases to assets; % of core insured deposits), credit risk (% net loans losses to total loans, earnings to net losses; % of more risky types of loans, such as construction & development loans), and interest rate risk (% change in NIM each year), net 1 and 3 year positions - (long-term assets less long - term liabilities). This is evident in the recent bank failures, such as in the U.S. for Signature Bank and Silicon Valley Bank; liquidity and interest - rate risk variables were key variables that affected their likelihood of insolvency.

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