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Implications of artificial intelligence and robots for employment and labor productivity: Firm-level evidence from the Republic of Korea

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APPENDIX

Implications of Artificial Intelligence and Robots for Employment and Labor Productivity: Firm-Level Evidence from the Republic of Korea

Donghyun Park and Kwanho Shin

ADB Economics Working Paper No. 769

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TABLES AND FIGURES

Table 1: Summary Statistics

| | Robots | AI | Both | None | All |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Permanent employment | 5.83 (1.56) | 5.83 (1.60) | 6.82 (1.88) | 4.84 (1.05) | 4.87 (1.08) |
| Temporary employment | 3.54 (2.06) | 3.42 (2.02) | 4.51 (2.12) | 2.63 (1.81) | 2.67 (1.82) |
| Total employment | 5.86 (1.58) | 5.89 (1.61) | 6.87 (1.89) | 4.92 (1.07) | 4.95 (1.10) |
| Sales | 7.28 (2.08) | 7.13 (2.28) | 8.60 (2.47) | 5.95 (1.45) | 5.98 (1.49) |
| Labor productivity | -0.05 (0.78) | -0.03 (0.92) | 0.23 (0.88) | -0.26 (0.80) | -0.25 (0.80) |
| Labor share | 0.72 (0.60) | 0.73 (0.63) | 0.66 (0.54) | 0.77 (0.59) | 0.77 (0.59) |
| Parent company | 0.30 (0.46) | 0.32 (0.47) | 0.34 (0.48) | 0.26 (0.44) | 0.26 (0.44) |
| Stock listing | 0.30 (0.46) | 0.35 (0.48) | 0.44 (0.50) | 0.14 (0.34) | 0.14 (0.35) |
| Capital intensity | 0.12 (1.25) | -0.49 (1.66) | 0.12 (1.48) | -0.51 (2.01) | -0.50 (1.99) |
| R&D intensity | -4.21 (1.55) | -4.01 (1.79) | -4.42 (1.93) | -4.43 (1.51) | -4.41 (1.52) |
| Share of manufacturing workers | -0.67 (0.89) | -1.04 (1.18) | -1.00 (1.17) | -0.73 (0.89) | -0.73 (0.90) |
| Exporter | 0.87 (0.33) | 0.73 (0.44) | 0.87 (0.34) | 0.80 (0.40) | 0.80 (0.40) |
| Importer | 0.90 (0.30) | 0.75 (0.43) | 0.87 (0.34) | 0.82 (0.38) | 0.82 (0.38) |
| Foreign-owned | 0.14 (0.35) | 0.09 (0.28) | 0.16 (0.37) | 0.10 (0.30) | 0.10 (0.30) |
| Observations | 945 | 1,806 | 297 | 72,221 | 74,675 |

AI = artificial intelligence; R&D = research and development.

Notes: Permanent employment refers to individuals who have an employment contract with their employer for at least 1 year or who are employed as permanent staff without a fixed term. Temporary employment includes workers with contracts of less than 1 year and encompasses categories such as daily, part-time, and freelance workers. The classification of whether an employee is a manufacturing worker is applied only to permanent workers; thus, the share of manufacturing workers is calculated as the ratio of manufacturing workers to total permanent workers. Labor productivity is defined as value added per worker. Parent company refers to the case when there is a parent company that owns more than 50% of the total issued shares of the firm. If the parent company is from a foreign country, it is defined as foreign-owned. Labor share is defined as the ratio of deflated labor costs to deflated value added. Capital intensity measures the sum of tangible and intangible assets divided by the total number of workers. R&D intensity is defined by deflated R&D expenses that include all associated costs, such as labor, raw materials, depreciation of tangible assets, utilities, and supplies, divided by deflated sales. Export and import dummies indicate whether the firm engages in export or import activities. Sales, labor productivity, capital intensity, R&D intensity, and the share of manufacturing workers are transformed using logarithms. Values in parentheses are standard deviations. "Robots" indicates firms that adopt robots, "AI" signifies firms that use AI, "Both" refers to firms that utilize both technologies, "None" indicates firms that do not adopt any such technologies, and "All" encompasses all firms.

Source: Authors' calculations.

**Table 2.1: Characteristics of Firms That Adopt Robots:
Ordinary Least Squares Estimation**

| OLS | Robot Adoption (0/1 indicator) | | | | | | | |
|-----------------------------------|--------------------------------|--------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) |
| Sales | 0.004*** (0.001) | 0.007*** (0.001) | 0.004*** (0.000) | 0.007*** (0.001) | 0.005*** (0.001) | 0.007*** (0.001) | 0.005*** (0.001) | 0.007*** (0.001) |
| Labor productivity | | | | | -0.003** (0.001) | -0.005 (0.003) | -0.002** (0.001) | -0.005 (0.005) |
| Capital intensity | 0.001 (0.000) | - 0.005*** (0.001) | | -0.005** (0.001) | 0.001*** (0.001) | - (0.001) | | - 0.004*** (0.001) |
| R&D intensity | 0.019*** (0.004) | 0.021 (0.006) | | 0.021*** (0.007) | 0.018*** (0.004) | 0.021*** (0.006) | | 0.020*** (0.007) |
| Share of manufacturing employment | | -0.010** (0.004) | | -0.010** (0.004) | | -0.010** (0.004) | | -0.010** (0.005) |
| Average wage | | 0.003 (0.004) | | 0.002 (0.004) | | 0.008 (0.006) | | 0.008 (0.007) |
| Exporter | | | 0.000 (0.001) | 0.000 (0.001) | | | 0.001 (0.001) | 0.000 (0.001) |
| Importer | | | 0.001** (0.001) | 0.002 (0.001) | | | 0.001 (0.001) | 0.002 (0.001) |
| Foreign-owned | | | -0.000 (0.001) | 0.005 (0.004) | | | -0.000 (0.002) | 0.005 (0.004) |
| Observations | 35,826 | 14,237 | 65,852 | 13,249 | 35,826 | 14,237 | 35,626 | 14,237 |
| R-squared | 0.01 | 0.01 | 0.01 | 0.02 | 0.01 | 0.01 | 0.01 | 0.02 |

OLS = Ordinary Least Squares; R&D = research and development.

Notes: The dependent variable is an indicator for robot use by the firm during the sample period, 2017–2022. The independent variables are measured in the base year, 2016, which is 1 year prior to commencement of the survey on artificial intelligence and robot adoption. Definitions of the variables are detailed in the note to Table 1. Sales, labor productivity, capital intensity, R&D intensity, and share of manufacturing workers are transformed using logarithms to normalize the data. We report the results of the OLS estimation. Column (1) represents the baseline specification. Column (2) incorporates all factor intensity variables, while column (3) adds all globalization variables. Column (4) includes both factor intensity and globalization variables. Columns (5) through (8) replicate columns (1) through (4) but also include labor productivity as a regressor. All estimations include an intercept and industry dummies, although their coefficients are not reported. Robust standard errors are indicated in parentheses, and asterisks *, **, and *** denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Source: Authors' calculations.

**Table 2.2: Characteristics of Firms That Adopt Artificial Intelligence:
Ordinary Least Squares Estimation**

| OLS | AI Adoption (0/1 indicator) | | | | | | | |
|-----------------------------------|-----------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) |
| Sales | 0.013*** (0.001) | 0.013*** (0.001) | 0.010*** (0.001) | 0.015*** (0.002) | 0.014*** (0.001) | 0.015*** (0.002) | 0.013*** (0.001) | 0.015*** (0.002) |
| Labor productivity | | | | | - 0.005*** (0.002) | - 0.017*** (0.005) | - 0.007*** (0.002) | - 0.018*** (0.006) |
| Capital intensity | -0.001 (0.001) | -0.001 (0.001) | | - 0.004*** (0.001) | -0.000 (0.001) | -0.001 (0.001) | | -0.001 (0.002) |
| R&D intensity | 0.221*** (0.031) | 0.150*** (0.036) | | 0.163*** (0.040) | 0.220*** (0.031) | 0.146*** (0.036) | | 0.159*** (0.040) |
| Share of manufacturing employment | | - 0.015*** (0.004) | | - 0.015*** (0.005) | | - 0.016*** (0.004) | | - 0.016*** (0.005) |
| Average wage | | -0.007 (0.005) | | -0.005 (0.006) | | 0.012 (0.008) | | 0.014** (0.009) |
| Exporter | | | -0.003 (0.002) | -0.004 (0.003) | | | -0.002 (0.002) | -0.004 (0.003) |
| Importer | | | -0.004** (0.002) | 0.001 (0.003) | | | -0.005 (0.002) | 0.000 (0.003) |
| Foreign-owned | | | - 0.009*** (0.001) | -0.008** (0.004) | | | - 0.010*** (0.002) | -0.007* (0.004) |
| Observations | 35,163 | 14,178 | 64,880 | 13,195 | 35,163 | 14,178 | 34,976 | 13,195 |
| R-squared | 0.03 | 0.03 | 0.02 | 0.04 | 0.02 | 0.04 | 0.02 | 0.04 |

AI = artificial intelligence; OLS = Ordinary Least Squares; R&D = research and development.

Notes: The dependent variable is an indicator for AI use by the firm during the sample period, 2017–2022. The independent variables are measured in the base year, 2016, which is 1 year prior to the commencement of the survey on AI and robot adoption. Definitions of the variables are detailed in the note to Table 1. Sales, labor productivity, capital intensity, R&D intensity, and share of manufacturing workers are transformed using logarithms to normalize the data. We report the results of the OLS estimation. Column (1) represents the baseline specification. Column (2) incorporates all factor intensity variables, while column (3) adds all globalization variables. Column (4) includes both factor intensity and globalization variables. Columns (5) through (8) replicate columns (1) through (4) but also include labor productivity as a regressor. All estimations include an intercept and industry dummies, although their coefficients are not reported. Robust standard errors are indicated in parentheses, and asterisks *, **, *** denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Source: Authors' calculations.

**Table 2.3: Characteristics of Firms That Adopt Both Technologies:
Ordinary Least Squares Estimation**

| OLS | Adoption of Both (0/1 indicator) | | | | | | | |
|-----------------------------------|----------------------------------|--------------------------|---------------------|--------------------------|--------------------------|---------------------|---------------------|---------------------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) |
| Sales | 0.003*** (0.000) | 0.006*** (0.001) | 0.003*** (0.000) | 0.006*** (0.001) | 0.004*** (0.000) | 0.006*** (0.001) | 0.004*** (0.000) | 0.007*** (0.001) |
| Labor productivity | | | | | - 0.003*** (0.001) | -0.008* (0.004) | -0.002* (0.001) | -0.008* (0.004) |
| Capital intensity | 0.001** (0.000) | - 0.002*** (0.001) | | - 0.002*** (0.001) | 0.002*** (0.000) | -0.001 (0.001) | | -0.001 (0.001) |
| R&D intensity | 0.010*** (0.002) | 0.012*** (0.004) | | 0.014*** (0.004) | 0.009*** (0.002) | 0.011*** (0.004) | | 0.012*** (0.004) |
| Share of manufacturing employment | | -0.005** (0.003) | | -0.006** (0.003) | | -0.006** (0.003) | | -0.006** (0.003) |
| Average wage | | -0.001 (0.002) | | 0.001 (0.003) | | 0.009* (0.006) | | 0.010* (0.006) |
| Exporter | | | -0.000 (0.000) | -0.001 (0.001) | | | -0.000 (0.000) | -0.001 (0.001) |
| Importer | | | -0.000 (0.000) | -0.001 (0.001) | | | 0.001 (0.000) | -0.001 (0.001) |
| Foreign-owned | | | -0.001 (0.001) | 0.000 (0.002) | | | -0.002 (0.001) | 0.001 (0.002) |
| Observations | 36,658 | 14,683 | 67,415 | 13,671 | 36,658 | 14,683 | 36,417 | 13,671 |
| R-squared | 0.01 | 0.02 | 0.01 | 0.03 | 0.01 | 0.02 | 0.01 | 0.03 |

AI = artificial intelligence; OLS = Ordinary Least Squares; R&D = research and development.

Notes: The dependent variable is an indicator for robot and AI use by the firm during the sample period, 2017–2022. The independent variables are measured in the base year, 2016, which is 1 year prior to the commencement of the survey on AI and robot adoption. Definitions of the variables are detailed in the note to Table 1. Sales, labor productivity, capital intensity, R&D intensity, and share of manufacturing workers are transformed using logarithms to normalize the data. We report the results of the OLS estimation. Column (1) represents the baseline specification. Column (2) incorporates all factor intensity variables, while column (3) adds all globalization variables. Column (4) includes both factor intensity and globalization variables. Columns (5) through (8) replicate columns (1) through (4) but also include labor productivity as a regressor. All estimations include an intercept and industry dummies, although their coefficients are not reported. Robust standard errors are indicated in parentheses, and asterisks *, **, *** denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Source: Authors' calculations.

Table 3.1: Characteristics of Firms That Adopt Robots: Probit Estimation

| Probit | Robot Adoption (0/1 indicator) | | | | | | | |
|-----------------------------------|--------------------------------|--------------------|-------------------|--------------------|-------------------|--------------------|-------------------|--------------------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) |
| Sales | 0.24*** (0.02) | 0.26*** (0.03) | 0.21*** (0.01) | 0.25*** (0.03) | 0.25*** (0.02) | 0.26*** (0.03) | 0.26*** (0.02) | 0.26*** (0.03) |
| Labor productivity | | | | | -0.11 (0.08) | 0.02 (0.15) | -0.15** (0.07) | 0.00 (0.15) |
| Capital intensity | -0.05 (0.04) | -0.38*** (0.07) | | -0.38*** (0.07) | 0.03 (0.04) | -0.38*** (0.08) | | -0.38*** (0.08) |
| R&D intensity | 1.07*** (0.20) | 0.81*** (0.27) | | 0.78*** (0.29) | 1.03*** (0.20) | 0.82*** (0.27) | | 0.78*** (0.29) |
| Share of manufacturing employment | | -0.45** (0.20) | | -0.46** (0.20) | | -0.45** (0.20) | | -0.46** (0.21) |
| Average wage | | 0.23* (0.13) | | 0.26 (0.16) | | 0.21 (0.19) | | 0.25 (0.21) |
| Exporter | | | -0.02 (0.07) | 0.07 (0.14) | | | 0.03 (0.10) | 0.07 (0.14) |
| Importer | | | 0.19** (0.08) | 0.49** (0.19) | | | 0.17 (0.12) | 0.49*** (0.19) |
| Foreign-owned | | | 0.02 (0.06) | 0.13 (0.10) | | | 0.02 (0.09) | 0.13 (0.10) |
| Observations | 35,826 | 14,237 | 65,852 | 13,249 | 35,826 | 14,237 | 35,626 | 13,249 |
| Pseudo R-squared | 0.13 | 0.13 | 0.09 | 0.14 | 0.13 | 0.13 | 0.14 | 0.14 |

R&D = research and development.

Notes: The dependent variable is an indicator for robot use by the firm during the sample period, 2017–2022. The independent variables are measured in the base year, 2016, which is 1 year prior to the commencement of the survey on artificial intelligence and robot adoption. Definitions of the variables are detailed in the note to Table 1. Sales, labor productivity, capital intensity, R&D intensity, and share of manufacturing workers are transformed using logarithms to normalize the data. We report the results of the probit estimation. Column (1) represents the baseline specification. Column (2) incorporates all factor intensity variables, while column (3) adds all globalization variables. Column (4) includes both factor intensity and globalization variables. Columns (5) through (8) replicate columns (1) through (4) but also include labor productivity as a regressor. All estimations include an intercept and industry dummies, although their coefficients are not reported. Robust standard errors are indicated in parentheses, and asterisks *, **, *** denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Source: Authors' calculations.

Table 3.2: Characteristics of Firms That Adopt Artificial Intelligence: Probit Estimation

| Probit | AI Adoption (0/1 indicator) | | | | | | | |
|-----------------------------------|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) |
| Sales | 0.26*** (0.01) | 0.30*** (0.02) | 0.21*** (0.01) | 0.31*** (0.02) | 0.27*** (0.01) | 0.31*** (0.02) | 0.26*** (0.01) | 0.32*** (0.02) |
| Labor productivity | | | | | -0.11*** (0.04) | -0.30** (0.12) | -0.16*** (0.04) | -0.29** (0.12) |
| Capital intensity | -0.07*** (0.02) | -0.13*** (0.04) | | -0.15** (0.04) | -0.05** (0.02) | -0.08** (0.04) | | -0.10** (0.04) |
| R&D intensity | 2.64*** (0.26) | 2.23*** (0.33) | | 2.28*** (0.36) | 2.63*** (0.26) | 2.18*** (0.33) | | 2.24*** (0.36) |
| Share of manufacturing employment | | -0.63*** (0.17) | | -0.60*** (0.17) | | -0.65*** (0.17) | | -0.62*** (0.17) |
| Average wage | | -0.20 (0.15) | | -0.16 (0.16) | | 0.15 (0.21) | | 0.17 (0.22) |
| Exporter | | | -0.09* (0.05) | -0.15 (0.11) | | | -0.08 (0.07) | -0.15 (0.11) |
| Importer | | | -0.08 (0.05) | 0.18 (0.14) | | | 0.04 (0.07) | 0.17 (0.13) |
| Foreign-owned | | | -0.25*** (0.05) | -0.11 (0.11) | | | -0.23*** (0.07) | -0.09 (0.11) |
| Observations | 35,163 | 14,178 | 64,880 | 13,195 | 35,163 | 14,178 | 34,976 | 13,195 |
| Pseudo R-squared | 0.13 | 0.18 | 0.09 | 0.18 | 0.14 | 0.18 | 0.11 | 0.19 |

AI = artificial intelligence; R&D = research and development.

Notes: The dependent variable is an indicator for AI use by the firm during the sample period, 2017–2022. The independent variables are measured in the base year, 2016, which is one year prior to the commencement of the survey on AI and robot adoption. Definitions of the variables are detailed in the note to Table 1. Sales, labor productivity, capital intensity, R&D intensity, and share of manufacturing workers are transformed using logarithms to normalize the data. We report the results of the probit estimation. Column (1) represents the baseline specification. Column (2) incorporates all factor intensity variables, while column (3) adds all globalization variables. Column (4) includes both factor intensity and globalization variables. Columns (5) through (8) replicate columns (1) through (4) but also include labor productivity as a regressor. All estimations include an intercept and industry dummies, although their coefficients are not reported. Robust standard errors are indicated in parentheses, and asterisks *, **, *** denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Source: Authors' calculations.

Table 3.3: Characteristics of Firms That Adopt Both Technologies: Probit Estimation

| Probit | Adoption of Both (0/1 indicator) | | | | | | | |
|-----------------------------------|----------------------------------|--------------------|-------------------|--------------------|-------------------|--------------------|-------------------|--------------------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) |
| Sales | 0.35*** (0.03) | 0.55*** (0.07) | 0.31*** (0.02) | 0.56*** (0.08) | 0.37*** (0.03) | 0.55*** (0.02) | 0.39*** (0.01) | 0.56*** (0.02) |
| Labor productivity | | | | | -0.28** (0.11) | -0.09 (0.23) | -0.22** (0.09) | -0.09 (0.23) |
| Capital intensity | 0.01 (0.06) | -0.60*** (0.14) | | -0.58*** (0.14) | 0.08 (0.07) | -0.57*** (0.16) | | -0.54*** (0.16) |
| R&D intensity | 0.25 (1.05) | -4.27 (5.26) | | -4.14 (5.34) | -0.25 (1.32) | -4.51 (5.15) | | -4.39 (5.24) |
| Share of manufacturing employment | | -0.86** (0.44) | | -0.88* (0.45) | | -0.86* (0.44) | | -0.88* (0.46) |
| Average wage | | 0.26 (0.20) | | 0.30 (0.27) | | 0.35 (0.31) | | 0.40 (0.36) |
| Exporter | | | -0.11 (0.11) | -0.34 (0.25) | | | -0.22 (0.14) | -0.34 (0.24) |
| Importer | | | 0.05 (0.13) | 0.53* (0.29) | | | 0.36* (0.19) | 0.52* (0.28) |
| Foreign owned | | | -0.03 (0.09) | 0.11 (0.16) | | | -0.12 (0.13) | 0.12 (0.17) |
| Observations | 36,658 | 14,683 | 67,415 | 13,671 | 36,658 | 14,683 | 36,417 | 13,671 |
| Pseudo R-squared | 0.27 | 0.41 | 0.21 | 0.41 | 0.27 | 0.41 | 0.28 | 0.42 |

Notes: The dependent variable is an indicator for robot and AI use by the firm during the sample period, 2017–2022. The independent variables are measured in the base year, 2016, which is 1 year prior to the commencement of the survey on AI and robot adoption. Definitions of the variables are detailed in the note to Table 1. Sales, labor productivity, capital intensity, R&D intensity, and share of manufacturing workers are transformed using logarithms to normalize the data. We report the results of the probit estimation. Column (1) represents the baseline specification. Column (2) incorporates all factor intensity variables, while column (3) adds all globalization variables. Column (4) includes both factor intensity and globalization variables. Columns (5) through (8) replicate columns (1) through (4) but also include labor productivity as a regressor. All estimations include an intercept and industry dummies, although their coefficients are not reported. Robust standard errors are indicated in parentheses, and asterisks *, **, *** denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Source: Authors' calculations.

**Table 4.1: Impact of Robot Adoption on Permanent Employment:
Difference-in-Differences Analyses**

| Dependent Variable: Permanent Employment | | | | | | |
|--|-----------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | 0.06 (0.06) | 2017 | 2016 | 2017 | 22,588 | 0.000 |
| | -0.01 (0.04) | 2018 | 2017 | 2018 | 23,162 | 0.000 |
| | -0.01 (0.10) | 2019 | 2018 | 2019 | 24,555 | 0.000 |
| | -0.01 (0.09) | 2020 | 2019 | 2020 | 24,607 | 0.000 |
| | 0.03 (0.04) | 2021 | 2020 | 2021 | 24,776 | 0.000 |
| T+1 | 0.13 (0.08) | 2017 | 2016 | 2018 | 23,886 | 0.000 |
| | 0.01 (0.07) | 2018 | 2017 | 2019 | 23,249 | 0.000 |
| | 0.03 (0.06) | 2019 | 2018 | 2020 | 24,524 | 0.000 |
| | -0.08 (0.06) | 2020 | 2019 | 2021 | 24,673 | 0.000 |
| T+2 | 0.12 (0.10) | 2017 | 2016 | 2019 | 23,972 | 0.000 |
| | -0.01 (0.08) | 2018 | 2017 | 2020 | 23,219 | 0.000 |
| | 0.07 (0.08) | 2019 | 2018 | 2021 | 24,587 | 0.000 |
| T+3 | 0.12 (0.13) | 2017 | 2016 | 2020 | 23,941 | 0.000 |
| | 0.06 (0.11) | 2018 | 2017 | 2021 | 23,283 | 0.000 |
| T+4 | 0.10 (0.17) | 2017 | 2016 | 2021 | 24,166 | 0.000 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of permanent employment. The "treatment year" corresponds to the year in which the firm adopts robots, while "period 1" serves as the control year and "period 2" as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 4.2: Impact of Robot Adoption on Temporary Employment:
Difference-in-Differences Analyses**

| Dependent Variable: Temporary Employment | | | | | | |
|--|--------------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | -0.24 (0.53) | 2017 | 2016 | 2017 | 6,060 | 0.089 |
| | 0.08 (0.23) | 2018 | 2017 | 2018 | 6,122 | 0.003 |
| | 0.24 (0.55) | 2019 | 2018 | 2019 | 6,460 | 0.218 |
| | -0.67 (0.72) | 2020 | 2019 | 2020 | 6,567 | 0.194 |
| | 0.34 (0.54) | 2021 | 2020 | 2021 | 7,050 | 0.047 |
| T+1 | -0.57 (1.06) | 2017 | 2016 | 2018 | 6,549 | 0.089 |
| | 0.40 (0.57) | 2018 | 2017 | 2019 | 5,971 | 0.003 |
| | 0.47 (0.87) | 2019 | 2018 | 2020 | 6,739 | 0.218 |
| | 0.25 (0.62) | 2020 | 2019 | 2021 | 6,733 | 0.194 |
| T+2 | -1.68 (1.91) | 2017 | 2016 | 2019 | 6,391 | 0.089 |
| | -0.01 (0.98) | 2018 | 2017 | 2020 | 6,243 | 0.003 |
| | 0.51 (0.87) | 2019 | 2018 | 2021 | 6,902 | 0.218 |
| T+3 | -0.51 (0.52) | 2017 | 2016 | 2020 | 6,667 | 0.089 |
| | 0.31 (0.83) | 2018 | 2017 | 2021 | 6,409 | 0.003 |
| T+4 | -0.83*** (0.11) | 2017 | 2016 | 2021 | 6,830 | 0.089 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of temporary employment. The “treatment year” corresponds to the year in which the firm adopts robots, while “period 1” serves as the control year and “period 2” as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 4.3: Impact of Robot Adoption on Labor Productivity:
Difference-in-Differences Analyses**

| Dependent Variable: Labor Productivity | | | | | | |
|--|------------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | 0.11 (0.17) | 2017 | 2016 | 2017 | 15,640 | 0.335 |
| | -0.04 (0.06) | 2018 | 2017 | 2018 | 22,553 | 0.003 |
| | -0.13 (0.10) | 2019 | 2018 | 2019 | 24,555 | 0.000 |
| | -0.06 (0.13) | 2020 | 2019 | 2020 | 24,606 | 0.000 |
| | -0.07 (0.08) | 2021 | 2020 | 2021 | 24,775 | 0.000 |
| T+1 | 0.44 (0.40) | 2017 | 2016 | 2018 | 17,548 | 0.335 |
| | -0.15 (0.11) | 2018 | 2017 | 2019 | 22,640 | 0.003 |
| | -0.06 (0.13) | 2019 | 2018 | 2020 | 24,523 | 0.000 |
| | -0.11 (0.13) | 2020 | 2019 | 2021 | 24,673 | 0.000 |
| T+2 | 0.34** (0.18) | 2017 | 2016 | 2019 | 17,634 | 0.335 |
| | -0.12 (0.12) | 2018 | 2017 | 2020 | 22,609 | 0.003 |
| | -0.03 (0.11) | 2019 | 2018 | 2021 | 24,587 | 0.000 |
| T+3 | 0.19 (0.36) | 2017 | 2016 | 2020 | 17,602 | 0.335 |
| | -0.19 (0.17) | 2018 | 2017 | 2021 | 22,674 | 0.003 |
| T+4 | 0.33 (0.24) | 2017 | 2016 | 2021 | 17,668 | 0.335 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of labor productivity. The “treatment year” corresponds to the year in which the firm adopts robots, while “period 1” serves as the control year and “period 2” as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 5.1: Impact of Artificial Intelligence Adoption on Permanent Employment:
Difference-in-Differences Analyses**

| Dependent Variable: Permanent Employment | | | | | | |
|--|-----------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | 0.06 (0.04) | 2017 | 2016 | 2017 | 22,129 | 0.000 |
| | 0.00 (0.02) | 2018 | 2017 | 2018 | 22,664 | 0.000 |
| | 0.05 (0.03) | 2019 | 2018 | 2019 | 23,960 | 0.000 |
| | 0.07 (0.06) | 2020 | 2019 | 2020 | 24,020 | 0.000 |
| | 0.07 (0.05) | 2021 | 2020 | 2021 | 24,212 | 0.000 |
| T+1 | 0.07 (0.06) | 2017 | 2016 | 2018 | 23,347 | 0.000 |
| | 0.01 (0.05) | 2018 | 2017 | 2019 | 22,748 | 0.000 |
| | 0.07 (0.07) | 2019 | 2018 | 2020 | 23,913 | 0.000 |
| | 0.08 (0.06) | 2020 | 2019 | 2021 | 24,075 | 0.000 |
| T+2 | 0.13 (0.10) | 2017 | 2016 | 2019 | 23,430 | 0.000 |
| | -0.02 (0.06) | 2018 | 2017 | 2020 | 22,699 | 0.000 |
| | 0.08 (0.08) | 2019 | 2018 | 2021 | 23,968 | 0.000 |
| T+3 | 0.02 (0.17) | 2017 | 2016 | 2020 | 23,384 | 0.000 |
| | 0.03 (0.07) | 2018 | 2017 | 2021 | 22,755 | 0.000 |
| T+4 | 0.02 (0.18) | 2017 | 2016 | 2021 | 23,638 | 0.000 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of permanent employment. The "treatment year" corresponds to the year in which the firm adopts robots, while "period 1" serves as the control year and "period 2" as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 5.2: Impact of Artificial Intelligence Adoption on Temporary Employment:
Difference-in-Differences Analyses**

| Dependent Variable: Temporary Employment | | | | | | |
|--|-----------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | -0.17 (0.48) | 2017 | 2016 | 2017 | 5,848 | 0.045 |
| | 0.52 (0.38) | 2018 | 2017 | 2018 | 5,848 | 0.032 |
| | 0.16 (0.30) | 2019 | 2018 | 2019 | 6,149 | 0.000 |
| | 0.33 (0.63) | 2020 | 2019 | 2020 | 6,258 | 0.161 |
| | 0.18 (0.31) | 2021 | 2020 | 2021 | 6,720 | 0.007 |
| T+1 | -0.51 (0.67) | 2017 | 2016 | 2018 | 6,280 | 0.045 |
| | 0.57 (0.45) | 2018 | 2017 | 2019 | 5,716 | 0.032 |
| | 0.09 (0.28) | 2019 | 2018 | 2020 | 6,406 | 0.000 |
| | 0.33 (0.55) | 2020 | 2019 | 2021 | 6,399 | 0.161 |
| T+2 | -0.17 (0.76) | 2017 | 2016 | 2019 | 6,147 | 0.045 |
| | 0.50 (0.65) | 2018 | 2017 | 2020 | 5,966 | 0.032 |
| | -0.21 (0.42) | 2019 | 2018 | 2021 | 6,534 | 0.000 |
| T+3 | -0.01 (0.78) | 2017 | 2016 | 2020 | 6,396 | 0.045 |
| | 0.38 (0.80) | 2018 | 2017 | 2021 | 6,098 | 0.032 |
| T+4 | 0.61 (0.98) | 2017 | 2016 | 2021 | 6,520 | 0.045 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of temporary employment. The “treatment year” corresponds to the year in which the firm adopts robots, while “period 1” serves as the control year and “period 2” as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 5.3: Impact of Artificial Intelligence Adoption on Labor Productivity:
Difference-in-Differences Analyses**

| Dependent Variable: Labor Productivity | | | | | | |
|--|-----------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | -0.01 (0.16) | 2017 | 2016 | 2017 | 15,296 | 0.012 |
| | -0.02 (0.05) | 2018 | 2017 | 2018 | 22,069 | 0.000 |
| | 0.02 (0.06) | 2019 | 2018 | 2019 | 23,960 | 0.000 |
| | 0.02 (0.10) | 2020 | 2019 | 2020 | 24,020 | 0.000 |
| | -0.01 (0.06) | 2021 | 2020 | 2021 | 24,212 | 0.000 |
| T+1 | 0.14 (0.21) | 2017 | 2016 | 2018 | 17,110 | 0.012 |
| | -0.05 (0.07) | 2018 | 2017 | 2019 | 22,153 | 0.000 |
| | 0.01 (0.11) | 2019 | 2018 | 2020 | 23,913 | 0.000 |
| | 0.01 (0.10) | 2020 | 2019 | 2021 | 24,075 | 0.000 |
| T+2 | 0.07 (0.27) | 2017 | 2016 | 2019 | 17,193 | 0.012 |
| | 0.01 (0.08) | 2018 | 2017 | 2020 | 22,104 | 0.000 |
| | 0.13 (0.12) | 2019 | 2018 | 2021 | 23,968 | 0.000 |
| T+3 | 0.13 (0.29) | 2017 | 2016 | 2020 | 17,147 | 0.012 |
| | 0.00 (0.10) | 2018 | 2017 | 2021 | 22,160 | 0.000 |
| T+4 | 0.15 (0.35) | 2017 | 2016 | 2021 | 17,203 | 0.012 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of labor productivity. The “treatment year” corresponds to the year in which the firm adopts robots, while “period 1” serves as the control year and “period 2” as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

Table 6.1: Impact of Robot and Artificial Intelligence Adoption on Permanent Employment: Difference-in-Differences Analyses

| Dependent Variable: Permanent Employment | | | | | | |
|--|-------------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | 0.103 (0.088) | 2017 | 2016 | 2017 | 23,236 | 0.000 |
| | -0.036 (0.066) | 2018 | 2017 | 2018 | 23,808 | 0.000 |
| | 0.081 (0.061) | 2019 | 2018 | 2019 | 25,220 | 0.000 |
| | -0.033 (0.088) | 2020 | 2019 | 2020 | 25,285 | 0.000 |
| | 0.076 (0.072) | 2021 | 2020 | 2021 | 25,373 | 0.000 |
| T+1 | 0.156 (0.125) | 2017 | 2016 | 2018 | 24,550 | 0.000 |
| | -0.019 (0.106) | 2018 | 2017 | 2019 | 23,904 | 0.000 |
| | -0.028 (0.106) | 2019 | 2018 | 2020 | 25,190 | 0.000 |
| | -0.020 (0.114) | 2020 | 2019 | 2021 | 25,348 | 0.000 |
| T+2 | 0.200 (0.192) | 2017 | 2016 | 2019 | 24,645 | 0.000 |
| | -0.075 (0.102) | 2018 | 2017 | 2020 | 23,874 | 0.000 |
| | 0.021 (0.169) | 2019 | 2018 | 2021 | 25,252 | 0.000 |
| T+3 | 0.156 (0.227) | 2017 | 2016 | 2020 | 24,615 | 0.000 |
| | 0.078 (0.182) | 2018 | 2017 | 2021 | 23,936 | 0.000 |
| T+4 | 0.149 (0.401) | 2017 | 2016 | 2021 | 23,638 | 0.000 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of permanent employment. The "treatment year" corresponds to the year in which the firm adopts robots, while "period 1" serves as the control year and "period 2" as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

Table 6.2: Impact of and Artificial Intelligence Adoption on Temporary Employment: Difference-in-Differences Analyses

| Dependent Variable: Temporary Employment | | | | | | |
|--|----------------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | -0.386 (0.719) | 2017 | 2016 | 2017 | 6,225 | 0.430 |
| | 0.138 (0.375) | 2018 | 2017 | 2018 | 6,277 | 0.000 |
| | 0.667 (0.798) | 2019 | 2018 | 2019 | 6,608 | 0.000 |
| | 0.001 (0.692) | 2020 | 2019 | 2020 | 6,734 | 0.907 |
| | 0.288 (0.533) | 2021 | 2020 | 2021 | 7,236 | 0.013 |
| T+1 | -0.925 (1.347) | 2017 | 2016 | 2018 | 6,718 | 0.430 |
| | 0.488 (0.711) | 2018 | 2017 | 2019 | 6,114 | 0.000 |
| | 0.311 (0.943) | 2019 | 2018 | 2020 | 6,908 | 0.000 |
| | 0.156 (0.176) | 2020 | 2019 | 2021 | 6,910 | 0.907 |
| T+2 | -1.680 (1.915) | 2017 | 2016 | 2019 | 6,553 | 0.430 |
| | 0.453 (0.817) | 2018 | 2017 | 2020 | 6,413 | 0.000 |
| | 0.628 (0.835) | 2019 | 2018 | 2021 | 7,080 | 0.000 |
| T+3 | -0.682 (0.634) | 2017 | 2016 | 2020 | 6,851 | 0.430 |
| | -0.022 (0.539) | 2018 | 2017 | 2021 | 6,583 | 0.000 |
| T+4 | -0.859*** (0.099) | 2017 | 2016 | 2021 | 7,023 | 0.430 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of temporary employment. The “treatment year” corresponds to the year in which the firm adopts robots, while “period 1” serves as the control year and “period 2” as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

Table 6.3: Impact of Robot and Artificial Intelligence Adoption on Labor Productivity: Difference-in-Differences Analyses

| Dependent Variable: Labor Productivity | | | | | | |
|--|---------------------|----------------|--------------|------------------|--------------|--------------------------------|
| | ATT | Treatment Year | Control Year | Measurement Year | Observations | Parallel Trend Assumption Test |
| T | 0.216*** (0.071) | 2017 | 2016 | 2017 | 16,102 | 0.527 |
| | -0.017 (0.107) | 2018 | 2017 | 2018 | 23,193 | 0.000 |
| | -0.188 (0.117) | 2019 | 2018 | 2019 | 25,220 | 0.000 |
| | 0.028 (0.103) | 2020 | 2019 | 2020 | 25,284 | 0.000 |
| | -0.057 (0.135) | 2021 | 2020 | 2021 | 25,372 | 0.000 |
| T+1 | 0.677*** (0.155) | 2017 | 2016 | 2018 | 18,031 | 0.527 |
| | -0.112 (0.138) | 2018 | 2017 | 2019 | 23,289 | 0.000 |
| | -0.303 (0.232) | 2019 | 2018 | 2020 | 25,189 | 0.000 |
| | -0.030 (0.144) | 2020 | 2019 | 2021 | 25,348 | 0.000 |
| T+2 | 0.388 (0.241) | 2017 | 2016 | 2019 | 18,126 | 0.527 |
| | -0.196 (0.177) | 2018 | 2017 | 2020 | 23,258 | 0.000 |
| | -0.244 (0.166) | 2019 | 2018 | 2021 | 25,252 | 0.000 |
| T+3 | 0.199 (0.535) | 2017 | 2016 | 2020 | 18,095 | 0.527 |
| | -0.172 (0.269) | 2018 | 2017 | 2021 | 23,321 | 0.000 |
| T+4 | 0.388 (0.333) | 2017 | 2016 | 2021 | 18,159 | 0.527 |

ATT = average treatment effect on the treated.

Notes: The dependent variable is the logarithm of labor productivity. The “treatment year” corresponds to the year in which the firm adopts robots, while “period 1” serves as the control year and “period 2” as the measurement year. Consequently, T, T+1, T+2, T+3, and T+4 represent the years in which the effects are observed: the same year as the adoption, 1 year after, 2 years after, 3 years after, and 4 years after, respectively. All estimations include an intercept and industry dummies, although their coefficients are not reported. The last column tests the null hypothesis that trend coefficients are identical between groups, thus assessing the parallel trend assumption prior to treatment. Robust standard errors are shown in parentheses. Significance levels are denoted with asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 7.1: Impact of Robot Adoption on Permanent Employment:
Propensity Score Matching**

| Dependent Variable: Permanent Employment | | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Robot | (1) Initial Year 2017 | (2) Initial Year 2018 | (3) Initial Year 2019 | (4) Initial Year 2020 | (5) Initial Year 2021 |
| T | -0.04 (0.04) | 0.01 (0.04) | 0.04 (0.03) | -0.07 (0.07) | 0.03 (0.03) |
| Observations | 5,064 | 9,889 | 11,399 | 11,371 | 11,721 |
| SMD before | 0.425 | 0.532 | 0.515 | 0.477 | 0.345 |
| SMD after | 0.042 | 0.107 | 0.147 | 0.119 | 0.109 |
| T+1 | -0.11 (0.07) | 0.12* (0.07) | -0.02 (0.05) | -0.05 (0.05) | |
| Observations | 4857 | 9479 | 10577 | 10826 | |
| SMD before | 0.419 | 0.526 | 0.501 | 0.469 | |
| SMD after | 0.210 | 0.176 | 0.106 | 0.126 | |
| T+2 | 0.09 (0.21) | 0.15 (0.11) | 0.00 (0.13) | | |
| Observations | 4653 | 8843 | 10106 | | |
| SMD before | 0.419 | 0.517 | 0.495 | | |
| SMD after | 0.336 | 0.160 | 0.110 | | |
| T+3 | 1.37* (0.83) | 0.13 (0.09) | | | |
| Observations | 4349 | 8470 | | | |
| SMD before | 0.416 | 0.513 | | | |
| SMD after | 0.111 | 0.084 | | | |
| T+4 | 0.13 (0.34) | | | | |
| Observations | 4178 | | | | |
| SMD before | 0.415 | | | | |
| SMD after | 0.164 | | | | |

SMD = Standardized Mean Difference.

Notes: We report the impact of robot adoption on permanent employment for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 7.2: Impact of Robot Adoption on Temporary Employment:
Propensity Score Matching**

| Dependent Variable: Temporary Employment | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Robot | (1) Initial Year 2018 | (2) Initial Year 2019 | (3) Initial Year 2020 | (4) Initial Year 2021 |
| T | 0.01 (0.15) | 0.10** (0.05) | 1.45 (1.28) | 0.08 (0.39) |
| Observations | 1,952 | 1,764 | 1,793 | 2,064 |
| SMD before | 0.785 | 0.700 | 0.430 | 0.610 |
| SMD after | 0.211 | 0.046 | 0.688 | 0.150 |
| T+1 | -0.47 (0.53) | -0.38 (0.31) | -0.05 (0.29) | |
| Observations | 1,472 | 1,436 | 1,667 | |
| SMD before | 0.931 | 0.763 | 1.042 | |
| SMD after | 0.261 | 0.191 | 0.541 | |
| T+2 | 0.28 (0.49) | 0.20 (0.37) | | |
| Observations | 1,233 | 1,432 | | |
| SMD before | 1.058 | 0.667 | | |
| SMD after | 0.159 | 0.243 | | |
| T+3 | -0.083 (0.96) | | | |
| Observations | 1,217 | | | |
| SMD before | 0.695 | | | |
| SMD after | 0.394 | | | |

SMD = Standardized Mean Difference.

Notes: We report the impact of robot adoption on temporary employment for the year 2018 under Initial Year 2018, marking the year a firm first employed robots. We do not report the results for Initial Year 2017 since the matching was not satisfactory for the firms that first employed robots in 2017. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2017. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2017 to 2018 (T). For subsequent analyses, such as the impact in 2019 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2017 to 2019, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2019 under Initial Year 2019, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 7.3: Impact of Robot Adoption on Labor Productivity:
Propensity Score Matching**

| Dependent Variable: Labor Productivity | | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Robot | (1) Initial Year 2017 | (2) Initial Year 2018 | (3) Initial Year 2019 | (4) Initial Year 2020 | (5) Initial Year 2021 |
| T | 0.04 (0.12) | -0.12 (0.09) | -0.02 (0.09) | -0.06 (0.13) | -0.12* (0.07) |
| Observations | 4,471 | 9,737 | 11,267 | 11,181 | 11,565 |
| SMD before | 0.465 | 0.569 | 0.512 | 0.473 | 0.034 |
| SMD after | 0.493 | 0.088 | 0.131 | 0.165 | 0.036 |
| T+1 | 0.46** (0.22) | -0.25** (0.11) | -0.04 (0.12) | 0.14 (0.09) | |
| Observations | 4,780 | 9,331 | 10,380 | 10,653 | |
| SMD before | 0.418 | 0.562 | 0.498 | 0.464 | |
| SMD after | 0.047 | 0.201 | 0.119 | 0.091 | |
| T+2 | -0.05 (0.08) | 0.00 (0.15) | -0.09 (0.13) | | |
| Observations | 4,591 | 8,665 | 9,929 | | |
| SMD before | 0.580 | 0.514 | 0.475 | | |
| SMD after | 0.331 | 0.161 | 0.177 | | |
| T+3 | -0.12 (0.29) | 0.09 (0.11) | | | |
| Observations | 4,267 | 8,324 | | | |
| SMD before | 0.576 | 0.481 | | | |
| SMD after | 0.252 | 0.155 | | | |
| T+4 | -0.37 (0.67) | | | | |
| Observations | 4,101 | | | | |
| SMD before | 0.417 | | | | |
| SMD after | 0.423 | | | | |

SMD = Standardized Mean Difference.

Notes: We report the impact of robot adoption on labor productivity for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 7.4: Impact of Robot Adoption on Labor Share:
Propensity Score Matching**

| Dependent Variable: Labor Share | | | | |
|---------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Robot | (1) Initial Year 2018 | (2) Initial Year 2019 | (3) Initial Year 2020 | (4) Initial Year 2021 |
| T | -0.12 (0.15) | 0.00 (0.06) | 0.01 (0.40) | 0.18* (0.11) |
| Observations | 9,889 | 11,399 | 11,369 | 11,721 |
| SMD before | 0.532 | 0.515 | 0.477 | 0.345 |
| SMD after | 0.107 | 0.147 | 0.208 | 0.109 |
| T+1 | -0.28 (0.42) | -0.01 (0.17) | -0.13 (0.12) | |
| Observations | 9,479 | 10,574 | 10,826 | |
| SMD before | 0.526 | 0.501 | 0.469 | |
| SMD after | 0.176 | 0.071 | 0.126 | |
| T+2 | 0.08 (0.06) | -0.79 (0.59) | | |
| Observations | 8,842 | 10,106 | | |
| SMD before | 0.517 | 0.495 | | |
| SMD after | 0.203 | 0.110 | | |
| T+3 | 0.09 (0.14) | | | |
| Observations | 8,470 | | | |
| SMD before | 0.513 | | | |
| SMD after | 0.084 | | | |

SMD = Standardized Mean Difference.

Notes: We report the impact of robot adoption on labor share for the year 2018 under Initial Year 2018, marking the year a firm first employed robots. We do not report the results for Initial Year 2017 since the matching was not satisfactory for the firms that first employed robots in 2017. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2017. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2017 to 2018 (T). For subsequent analyses, such as the impact in 2019 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2017 to 2019, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2019 under Initial Year 2019, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 8.1: Impact of Artificial Intelligence Adoption on Permanent Employment:
Propensity Score Matching**

| Dependent Variable: Permanent Employment | | | | | |
|--|-----------------|-----------------|-----------------|-----------------|----------------|
| AI | (1) | (2) | (3) | (4) | (5) |
| | Initial Year | Initial Year | Initial Year | Initial Year | Initial Year |
| | 2017 | 2018 | 2019 | 2020 | 2021 |
| T | -0.06 (0.06) | 0.02 (0.03) | 0.02 (0.04) | 0.16* (0.1) | 0.05 (0.04) |
| Observations | 5,020 | 9,723 | 11,383 | 11,088 | 11,464 |
| SMD before | 0.469 | 0.462 | 0.431 | 0.375 | 0.193 |
| SMD after | 0.161 | 0.120 | 0.080 | 0.009 | 0.048 |
| T+1 | -0.04 (0.08) | -0.01 (0.06) | 0.09 (0.07) | 0.10* (0.06) | |
| Observations | 4,806 | 9,313 | 10,535 | 10,547 | |
| SMD before | 0.456 | 0.455 | 0.418 | 0.365 | |
| SMD after | 0.123 | 0.088 | 0.102 | 0.065 | |
| T+2 | 0.05 (0.1) | -0.11 (0.07) | 0.14* (0.07) | | |
| Observations | 4,604 | 8,672 | 10,050 | | |
| SMD before | 0.449 | 0.447 | 0.410 | | |
| SMD after | 0.177 | 0.090 | 0.078 | | |
| T+3 | 0.12 (0.17) | 0.03 (0.05) | | | |
| Observations | 4,295 | 8,302 | | | |
| SMD before | 0.439 | 0.442 | | | |
| SMD after | 0.152 | 0.130 | | | |
| T+4 | 0.12 (0.16) | | | | |
| Observations | 4,124 | | | | |
| SMD before | 0.431 | | | | |
| SMD after | 0.114 | | | | |

AI = artificial intelligence; SMD = Standardized Mean Difference.

Notes: We report the impact of AI adoption on permanent employment for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 8.2: Impact of Artificial Intelligence Adoption on Temporary Employment:
Propensity Score Matching**

| Dependent Variable: Temporary Employment | | | | | |
|--|-----------------|-------------------|--------------------|-----------------|----------------|
| AI | (1) | (2) | (3) | (4) | (5) |
| | Initial Year | Initial Year | Initial Year | Initial Year | Initial Year |
| | 2017 | 2018 | 2019 | 2020 | 2021 |
| T | -0.11 (0.43) | 0.61*** (0.22) | 0.09 (0.20) | 0.48 (0.37) | 0.36 (0.38) |
| Observations | 1,909 | 1,878 | 1,894 | 1,685 | 1,949 |
| SMD before | 0.500 | 0.529 | 0.544 | 0.436 | 0.277 |
| SMD after | 0.177 | 0.132 | 0.275 | 0.155 | 0.094 |
| T+1 | -0.47 (0.49) | 0.60* (0.35) | -0.34 (0.42) | 0.43* (0.24) | |
| Observations | 1,691 | 1,409 | 1,496 | 1,562 | |
| SMD before | 0.517 | 0.480 | 0.547 | 0.366 | |
| SMD after | 0.343 | 0.192 | 0.219 | 0.101 | |
| T+2 | -0.13 (0.63) | 0.71 (0.47) | -1.26*** (0.42) | | |
| Observations | 1,376 | 1,172 | 1,492 | | |
| SMD before | 0.663 | 0.620 | 0.424 | | |
| SMD after | 0.115 | 0.196 | 0.064 | | |
| T+3 | 1.61* (0.96) | 0.47 (0.48) | | | |
| Observations | 1,244 | 1,153 | | | |
| SMD before | 0.722 | 0.515 | | | |
| SMD after | 0.276 | 0.229 | | | |
| T+4 | 0.03 (0.54) | | | | |
| Observations | 1,199 | | | | |
| SMD before | 0.798 | | | | |
| SMD after | 0.066 | | | | |

AI = artificial intelligence; SMD = Standardized Mean Difference.

Notes: We report the impact of AI adoption on temporary employment for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 8.3: Impact of Artificial Intelligence Adoption on Labor Productivity:
Propensity Score Matching**

| Dependent Variable: Labor Productivity | | | | | |
|--|------------------|------------------|-----------------|-----------------|----------------|
| AI | (1) | (2) | (3) | (4) | (5) |
| | Initial Year | Initial Year | Initial Year | Initial Year | Initial Year |
| | 2017 | 2018 | 2019 | 2020 | 2021 |
| T | -0.01 (0.10) | -0.01 (0.06) | 0.06 (0.06) | -0.11 (0.13) | 0.04 (0.06) |
| Observations | 4,458 | 9,578 | 11,253 | 10,907 | 11,311 |
| SMD before | 0.620 | 0.459 | 0.428 | 0.373 | 0.201 |
| SMD after | 0.253 | 0.137 | 0.102 | 0.094 | 0.087 |
| T+1 | 0.24 (0.23) | -0.05 (0.07) | 0.04 (0.14) | 0.13 (0.11) | |
| Observations | 4,734 | 9,171 | 10,343 | 10,379 | |
| SMD before | 0.450 | 0.454 | 0.416 | 0.363 | |
| SMD after | 0.081 | 0.103 | 0.198 | 0.069 | |
| T+2 | 0.31** (0.16) | -0.05 (0.08) | 0.22* (0.13) | | |
| Observations | 4,545 | 8,502 | 9,871 | | |
| SMD before | 0.502 | 0.447 | 0.409 | | |
| SMD after | 0.297 | 0.140 | 0.095 | | |
| T+3 | 0.08 (0.18) | 0.24** (0.10) | | | |
| Observations | 4,213 | 8,156 | | | |
| SMD before | 0.492 | 0.434 | | | |
| SMD after | 0.227 | 0.088 | | | |
| T+4 | 0.14 (0.31) | | | | |
| Observations | 4,050 | | | | |
| SMD before | 0.429 | | | | |
| SMD after | 0.061 | | | | |

AI = artificial intelligence; SMD = Standardized Mean Difference.

Notes: We report the impact of AI adoption on labor productivity for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 8.4: Impact of Artificial Intelligence Adoption on Labor Share:
Propensity Score Matching**

| Dependent Variable: Labor Share | | | | | |
|---------------------------------|------------------|-----------------|------------------|-----------------|-----------------|
| AI | (1) | (2) | (3) | (4) | (5) |
| | Initial Year | Initial Year | Initial Year | Initial Year | Initial Year |
| | 2017 | 2018 | 2019 | 2020 | 2021 |
| T | 0.06 (0.14) | 0.04 (0.03) | -0.06 (0.04) | 0.16 (0.38) | -0.92 (0.65) |
| Observations | 4,677 | 9,723 | 11,383 | 11,086 | 11,464 |
| SMD before | 0.431 | 0.442 | 0.410 | 0.365 | 0.193 |
| SMD after | 0.114 | 0.130 | 0.078 | 0.065 | 0.050 |
| T+1 | -0.32* (0.18) | 0.01 (0.03) | 0.02 (0.32) | -0.03 (0.06) | |
| Observations | 4,806 | 9,313 | 10,532 | 10,547 | |
| SMD before | 0.439 | 0.447 | 0.418 | 0.375 | |
| SMD after | 0.095 | 0.052 | 0.118 | 0.019 | |
| T+2 | -0.43 (0.26) | -0.02 (0.22) | -0.46* (0.25) | | |
| Observations | 4,604 | 8,671 | 10,050 | | |
| SMD before | 0.449 | 0.455 | 0.431 | | |
| SMD after | 0.177 | 0.088 | 0.080 | | |
| T+3 | -0.40 (0.55) | -0.02 (0.07) | | | |
| Observations | 4,294 | 8,302 | | | |
| SMD before | 0.456 | 0.462 | | | |
| SMD after | 0.123 | 0.120 | | | |
| T+4 | 0.16 (0.66) | | | | |
| Observations | 4,124 | | | | |
| SMD before | 0.540 | | | | |
| SMD after | 0.270 | | | | |

AI = artificial intelligence; SMD = Standardized Mean Difference.

Notes: We report the impact of AI adoption on labor share for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 9.1: Impact of Adopting Both on Permanent Employment:
Propensity Score Matching**

| Dependent Variable: Permanent Employment | | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Both | (1) Initial Year 2017 | (2) Initial Year 2018 | (3) Initial Year 2019 | (4) Initial Year 2020 | (5) Initial Year 2021 |
| T | 0.09 (0.05) | -0.04 (0.07) | -0.14 (0.24) | -0.15** (0.06) | 0.18** (0.08) |
| Observations | 5,264 | 9,666 | 10,185 | 11,703 | 11,931 |
| SMD before | 0.489 | 0.872 | 0.876 | 0.548 | 0.448 |
| SMD after | 0.290 | 0.094 | 0.178 | 0.122 | 0.073 |
| T+1 | 0.02 (0.19) | -0.00 (0.11) | -0.13** (0.06) | -0.13 (0.08) | |
| Observations | 5,053 | 9,280 | 9,478 | 11,150 | |
| SMD before | 0.482 | 0.868 | 0.867 | 0.539 | |
| SMD after | 0.471 | 0.130 | 0.154 | 0.212 | |
| T+2 | 0.07 (0.16) | 0.00 (0.13) | 0.07 (0.08) | | |
| Observations | 4,845 | 8,683 | 9,072 | | |
| SMD before | 0.482 | 0.862 | 0.863 | | |
| SMD after | 0.437 | 0.200 | 0.086 | | |
| T+3 | 0.25 (0.28) | 0.04 (0.11) | | | |
| Observations | 4,531 | 8,323 | | | |
| SMD before | 0.477 | 0.859 | | | |
| SMD after | 0.343 | 0.279 | | | |
| T+4 | 0.19 (0.40) | | | | |
| Observations | 4,356 | | | | |
| SMD before | 0.475 | | | | |
| SMD after | 0.059 | | | | |

SMD = Standardized Mean Difference.

Notes: We report the impact of adopting both robots and artificial intelligence on permanent employment for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

**Table 9.2: Impact of Adopting Both on Temporary Employment:
Propensity Score Matching**

| Dependent Variable: Temporary Employment | | | |
|--|-----------------|------------------|-----------------|
| Both | (1) | (2) | (3) |
| | Initial Year | Initial Year | Initial Year |
| | 2018 | 2019 | 2021 |
| T | -0.07 (0.30) | 1.05** (0.50) | 0.57* (0.30) |
| Observations | 1,624 | 2,007 | 2,132 |
| SMD before | 1.268 | 1.307 | 0.712 |
| SMD after | 0.461 | 0.303 | 0.103 |
| <hr/> | | | |
| T+1 | 0.08 (0.49) | 0.16 (0.35) | |
| Observations | 1,239 | 1,618 | |
| SMD before | 1.260 | 1.128 | |
| SMD after | 0.253 | 0.388 | |
| <hr/> | | | |
| T+2 | 0.39 (0.36) | 0.89 (0.64) | |
| Observations | 1,078 | 1,624 | |
| SMD before | 1.203 | 1.134 | |
| SMD after | 0.296 | 0.165 | |
| <hr/> | | | |
| T+3 | -0.22 (0.53) | | |
| Observations | 1,062 | | |
| SMD before | 1.179 | | |
| SMD after | 0.112 | | |

SMD = Standardized Mean Difference.

Notes: We report the impact of adopting both robots and artificial intelligence on temporary employment for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

Table 9.3: Impact of Adopting Both on Labor Productivity: Propensity Score Matching

| Dependent Variable: Labor Productivity | | | | |
|--|----------------------|----------------------|----------------------|----------------------|
| Both | (1) | (2) | (3) | (4) |
| | Initial Year 2018 | Initial Year 2019 | Initial Year 2020 | Initial Year 2021 |
| T | -0.12 (0.10) | 0.06 (0.08) | 0.06 (0.17) | -0.11 (0.16) |
| Observations | 9,253 | 11,524 | 11,510 | 11,872 |
| SMD before | 0.871 | 0.874 | 0.547 | 0.444 |
| SMD after | 0.117 | 0.246 | 0.019 | 0.092 |
| T+1 | -0.12 (0.08) | 0.14 (0.10) | -0.15 (0.12) | |
| Observations | 8,905 | 10,678 | 10,972 | |
| SMD before | 0.867 | 0.866 | 0.538 | |
| SMD after | 0.300 | 0.185 | 0.310 | |
| T+2 | -0.06 (0.14) | -0.25* (0.14) | | |
| Observations | 8,327 | 10,243 | | |
| SMD before | 0.861 | 0.888 | | |
| SMD after | 0.300 | 0.082 | | |
| T+3 | -0.03 (0.14) | | | |
| Observations | 8,009 | | | |
| SMD before | 0.786 | | | |
| SMD after | 0.250 | | | |

SMD = Standardized Mean Difference.

Notes: We report the impact of adopting both robots and artificial intelligence on labor productivity for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

Table 9.4: Impact of Adopting Both on Labor Share: Propensity Score Matching

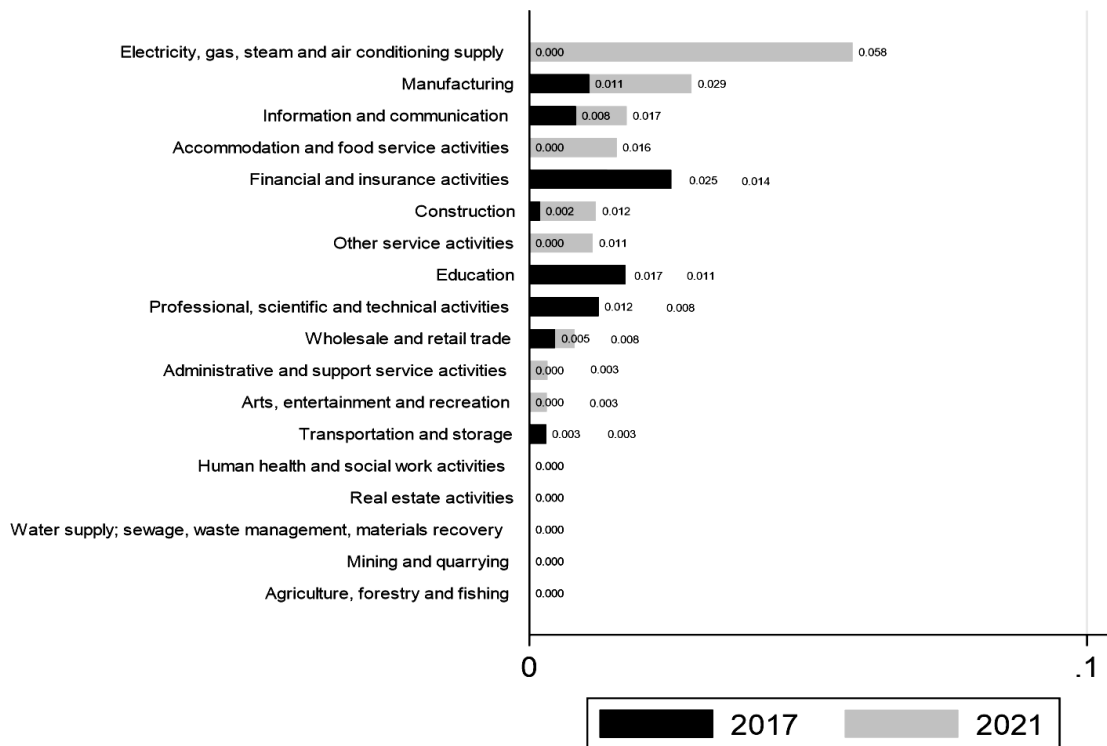
| Dependent Variable: Labor Share | | | | | |
|---------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Both | (1) Initial Year 2017 | (2) Initial Year 2018 | (3) Initial Year 2019 | (4) Initial Year 2020 | (5) Initial Year 2021 |
| T | -0.03 (0.55) | 0.05 (0.05) | 0.01 (0.02) | 0.05 (0.04) | 0.44* (0.24) |
| Observations | 4,937 | 9,370 | 11,638 | 11,700 | 12,031 |
| SMD before | 0.523 | 0.872 | 0.876 | 0.548 | 0.448 |
| SMD after | 0.409 | 0.094 | 0.178 | 0.080 | 0.073 |
| T+1 | -0.47*** (0.17) | 0.08* (0.05) | 0.20 (1.72) | 0.05 (0.05) | |
| Observations | 5,096 | 9,016 | 10,859 | 11,150 | |
| SMD before | 0.482 | 0.868 | 0.867 | 0.539 | |
| SMD after | 0.471 | 0.130 | 0.141 | 0.212 | |
| T+2 | -1.25 (0.97) | 0.10 (0.08) | -1.52 (1.51) | | |
| Observations | 4,887 | 8,474 | 10,402 | | |
| SMD before | 0.482 | 0.862 | 0.863 | | |
| SMD after | 0.437 | 0.200 | 0.086 | | |
| T+3 | -7.02*** (2.45) | -0.07 (0.12) | | | |
| Observations | 4,568 | 8,130 | | | |
| SMD before | 0.477 | 0.859 | | | |
| SMD after | 0.267 | 0.279 | | | |
| T+4 | 4.53 (3.88) | | | | |
| Observations | 4,391 | | | | |
| SMD before | 0.475 | | | | |
| SMD after | 0.059 | | | | |

SMD = Standardized Mean Difference.

Notes: We report the impact of adopting both robots and artificial intelligence on labor share for the year 2017 under Initial Year 2017, marking the year a firm first employed robots. A counterfactual group was constructed using a logit regression model to estimate the likelihood of adopting robots in 2016. This model incorporated key regressors, including total employment (both permanent and temporary workers), labor productivity, a parent company dummy, and industry dummies. We then analyzed changes in employment for these matched pairs by comparing employment differences from 2016 to 2017 (T). For subsequent analyses, such as the impact in 2018 (T+1), we retained the same matched groups and calculated the treatment effect based on differences in employment from 2016 to 2018, and so forth. To ensure the analysis accounted for variances in the impact of robot adoption from one year to the next, we repeated the procedure for firms adopting robots in 2018 under Initial Year 2018, and similarly for subsequent years. To assess the balance of covariates after propensity score matching, we report the average SMD both before and after matching. Significance levels are indicated by asterisks: * for 10%, ** for 5%, and *** for 1%.

Source: Authors' calculations.

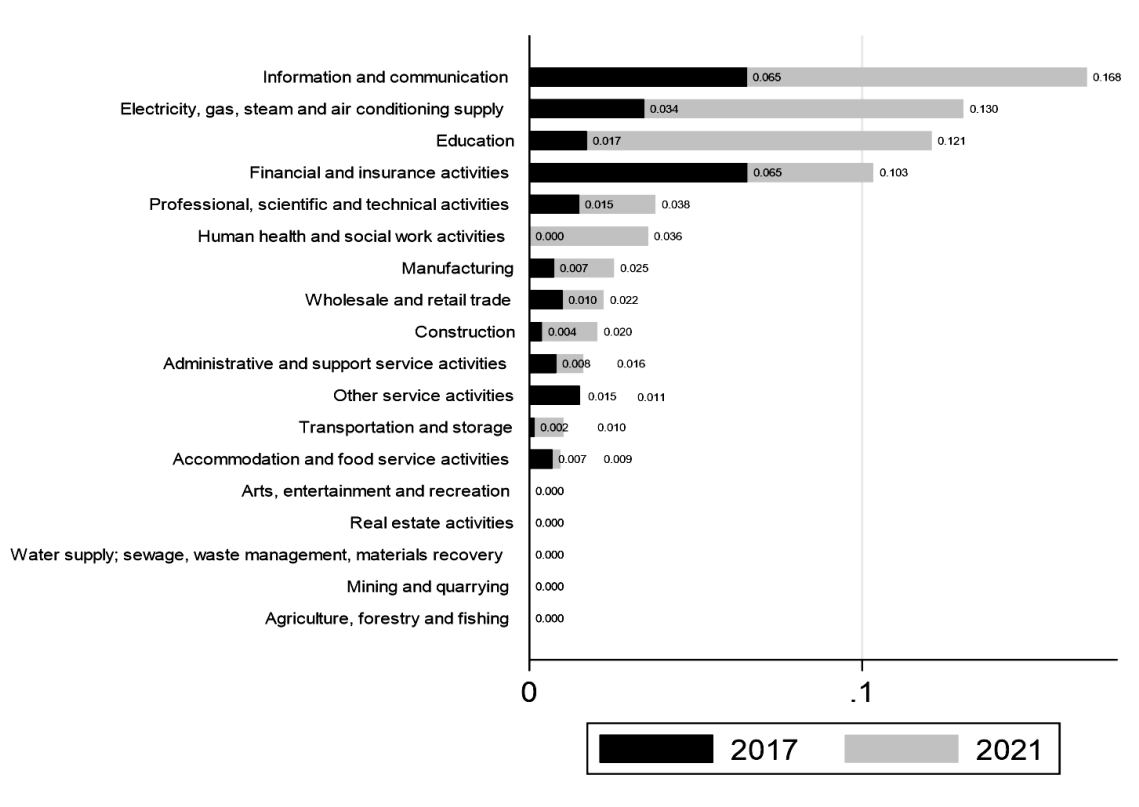
Figure 1.1: Share of Firms Adopting Robots



Notes: The Korean industry classification follows the 1-digit level of the Korean Standard Industrial Classification. Industries without firms adopting robots are excluded. The share is calculated as the number of robot-adopting firms divided by the total number of firms within each industry.

Source: Authors' calculations

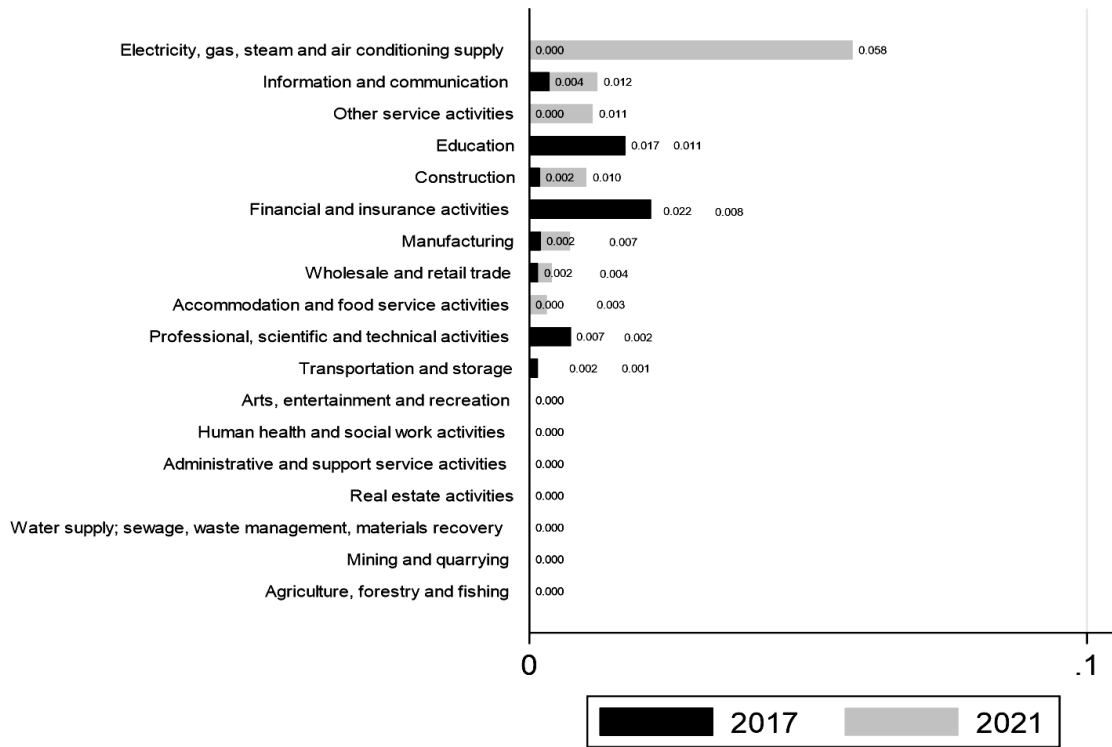
Figure 1.2: Share of Firms Adopting Artificial Intelligence



Notes: The Korean industry classification follows the 1-digit level of the Korean Standard Industrial Classification. Industries without firms adopting artificial intelligence are excluded. The share is calculated as the number of artificial intelligence-adopting firms divided by the total number of firms within each industry.

Source: Authors' calculations

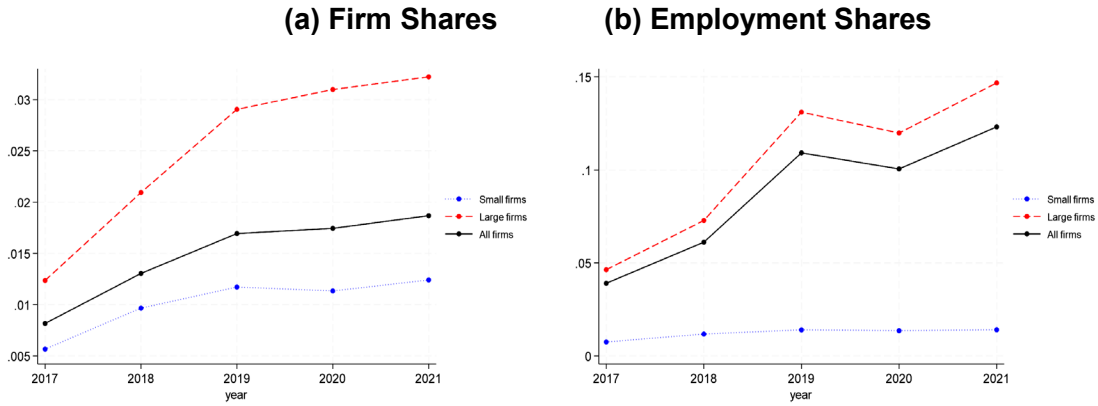
Figure 1.3: Share of Firms Adopting Both Robots and Artificial Intelligence



Notes: The Korean industry classification follows the 1-digit level of the Korean Standard Industrial Classification. Industries without firms adopting both robots and artificial intelligence are excluded. The share is calculated as the number of firms adopting both robots and artificial intelligence divided by the total number of firms within each industry.

Source: Authors' calculations

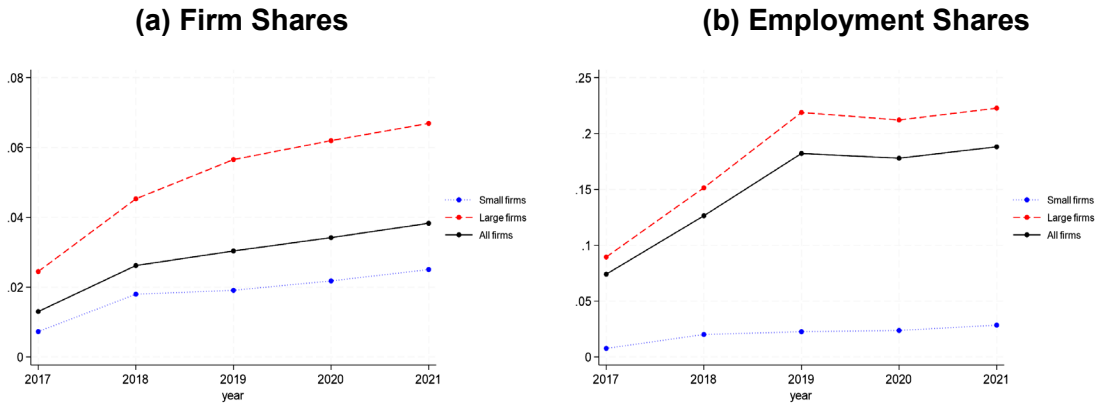
Figure 2.1: Evolution of Robot Adoption



Notes: Panel (a) illustrates the shares of robot-adopting firms, categorized into small firms (dotted line), large firms (dashed line), and all firms (solid line). Small firms are defined as those with fewer than 200 employees, while large firms include those with 200 or more employees. Panel (b) presents the employment shares corresponding to these firms.

Source: Authors' calculations.

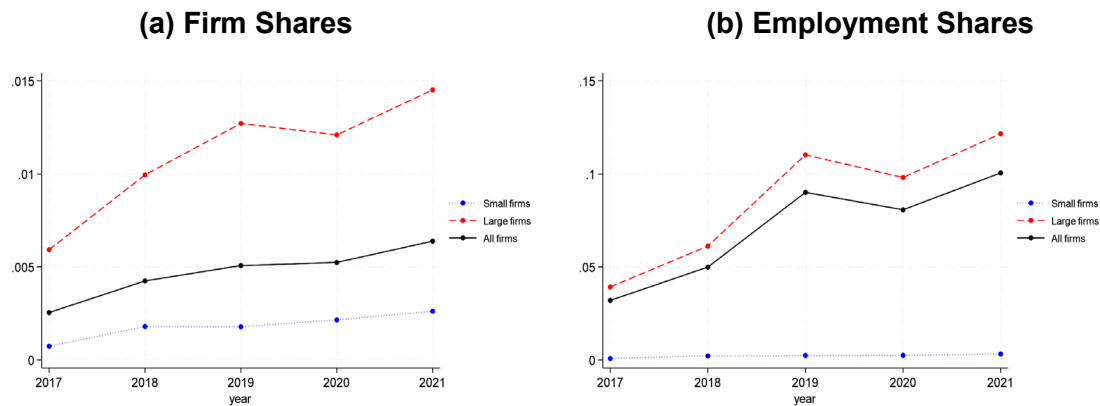
Figure 2.2: Evolution of Artificial Intelligence Adoption



Notes: Panel (a) illustrates the shares of artificial intelligence-adopting firms, categorized into small firms (dotted line), large firms (dashed line), and all firms (solid line). Small firms are defined as those with fewer than 200 employees, while large firms include those with 200 or more employees. Panel (b) presents the employment shares corresponding to these firms.

Source: Authors' calculations.

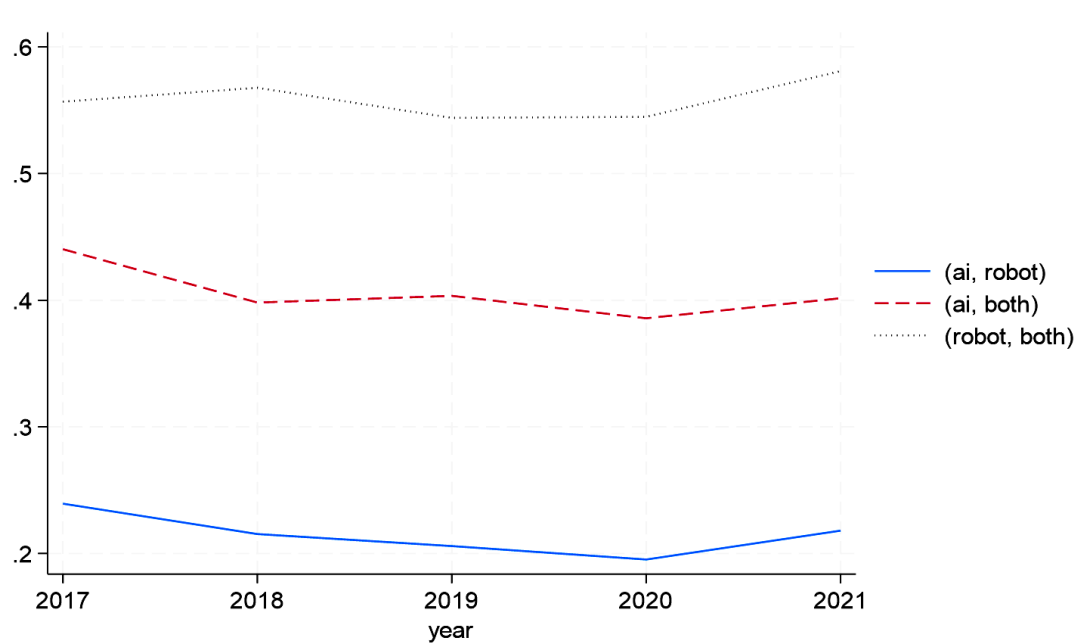
Figure 2.3: Evolution of Both Robot and Artificial Intelligence Adoption



Notes: Panel (a) illustrates the shares of firms adopting both robots and artificial intelligence, categorized by small firms (dotted line), large firms (dashed line), and all firms (solid line). Small firms are defined as those with fewer than 200 employees, while large firms include those with 200 or more employees. Panel (b) presents the employment shares corresponding to these firms.

Source: Authors' calculations.

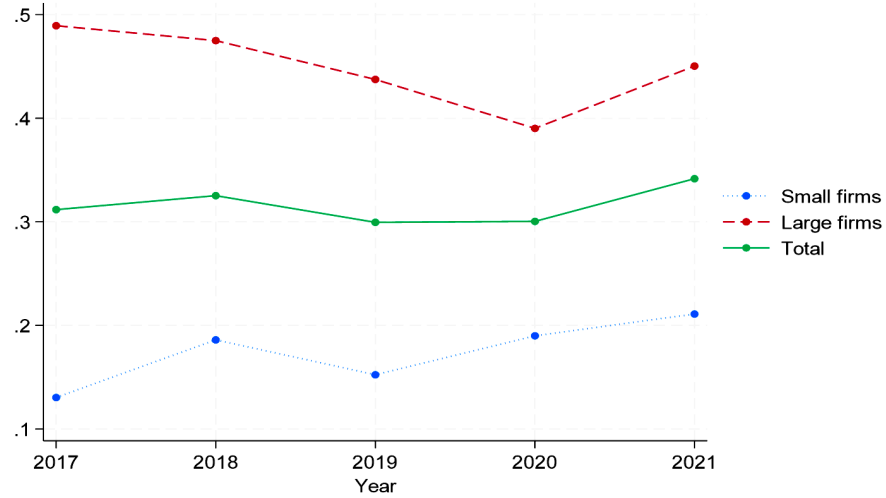
Figure 3: Evolution of Correlation Coefficients Among Robot-Adopting, Artificial Intelligence-Adopting, and Both-Adopting Firms



Notes: The solid line represents the correlation coefficient between robot and artificial intelligence adoption across firms. The dashed line indicates the correlation between firms adopting both robots and artificial intelligence and those adopting only robots, while the dotted line represents the correlation between firms adopting both technologies and those adopting only artificial intelligence.

Source: Authors' calculations.

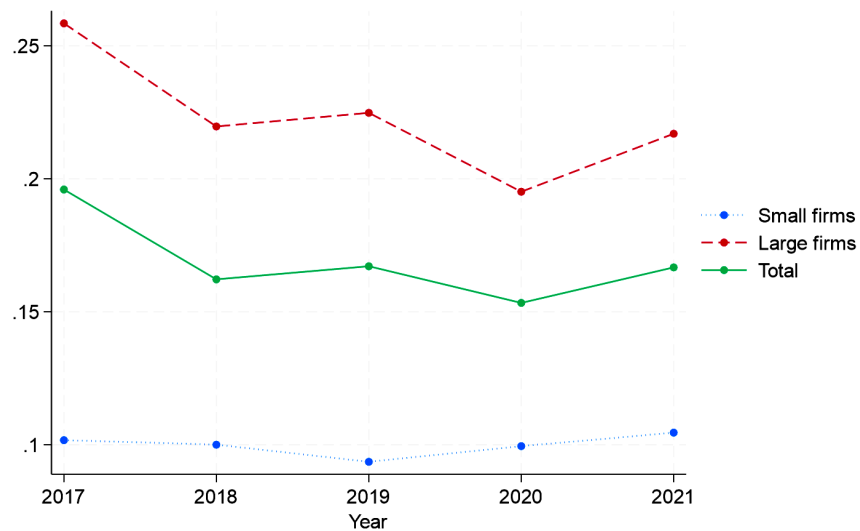
Figure 4.1: Proportion of Firms That Adopt Robots



Notes: The shares of firms that adopted artificial intelligence among those that had previously adopted robots are presented, with a breakdown for small firms (dotted line), large firms (dashed line), and all firms (solid line).

Source: Authors' calculations.

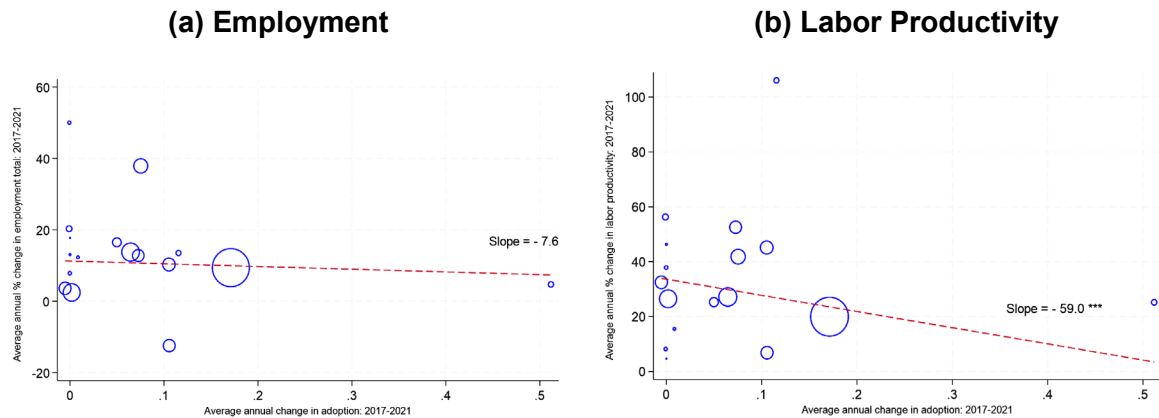
Figure 4.2: Proportion of Firms That Adopt Artificial Intelligence



Notes: The shares of firms that adopted robots among those that had previously adopted artificial intelligence are presented, with a breakdown for small firms (dotted line), large firms (dashed line), and all firms (solid line).

Source: Authors' calculations.

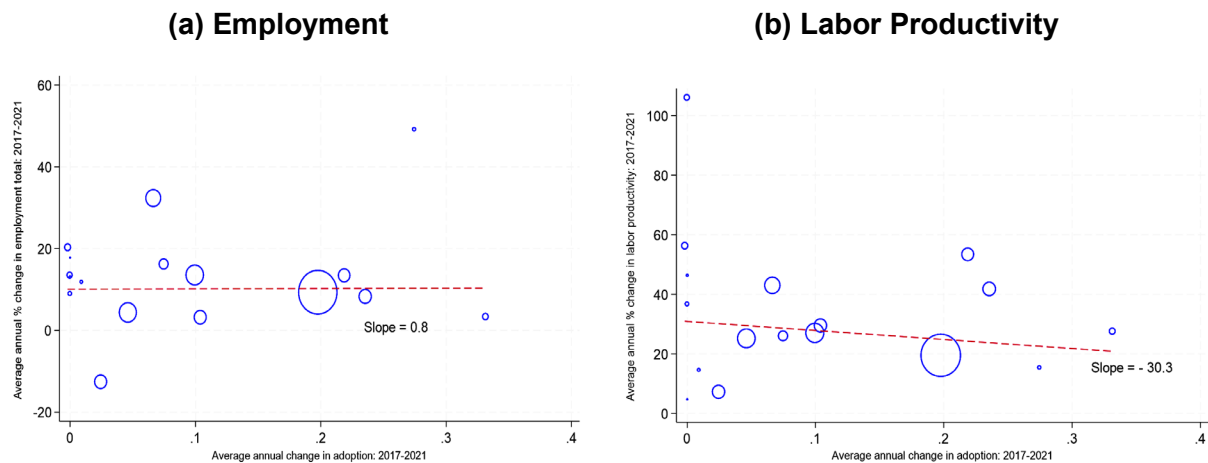
Figure 5.1: Changes in Employment and Labor Productivity Associated with Robot Adoption



Notes: This figure presents changes in employment and labor productivity in relation to robot adoption at the industry level. In panel (a), the horizontal axis represents the change in the share of employment among firms that adopted robots within each industry from 2017 to 2021, while the vertical axis shows the change in total employment for the same industry. In panel (b), the vertical axis indicates the change in labor productivity at the industry level. The size of each circle represents the employment size of the corresponding industry. The fitted lines are derived from weighted Ordinary Least Squares regressions, with the initial level of employment serving as the weight. *** denotes significance of the fitted line at the 1% level.

Source: Authors' calculations.

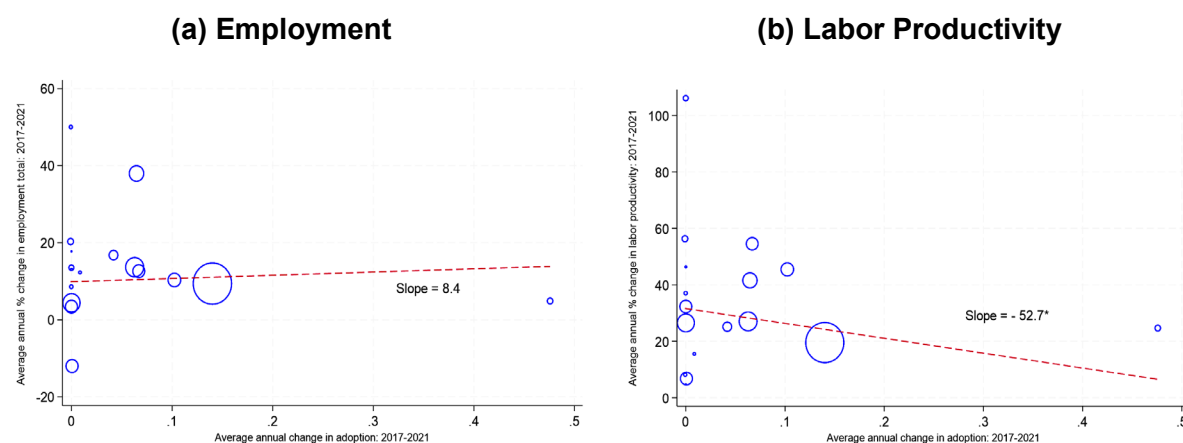
Figure 5.2: Changes in Employment and Labor Productivity Associated with Artificial Intelligence Adoption



Notes: This figure presents changes in employment and labor productivity in relation to artificial intelligence adoption at the industry level. In panel (a), the horizontal axis represents the change in the share of employment among firms that adopted artificial intelligence within each industry from 2017 to 2021, while the vertical axis shows the change in total employment for the same industry. In panel (b), the vertical axis indicates the change in labor productivity at the industry level. The size of each circle represents the employment size of the corresponding industry. The fitted lines are derived from weighted Ordinary Least Squares regressions, with the initial level of employment serving as the weight.

Source: Authors' calculations.

Figure 5.3: Changes in Employment and Labor Productivity Associated with Both Robot and Artificial Intelligence Adoption



Notes: This figure presents changes in employment and labor productivity in relation to both robot and artificial intelligence adoption at the industry level. In panel (a), the horizontal axis represents the change in the share of employment among firms that adopted both robots and artificial intelligence within each industry from 2017 to 2021, while the vertical axis shows the change in total employment for the same industry. In panel (b), the vertical axis indicates the change in labor productivity at the industry level. The size of each circle represents the employment size of the corresponding industry. The fitted lines are derived from weighted Ordinary Least Squares regressions, with the initial level of employment serving as the weight. * denotes significance of the fitted line at the 10% level.

Source: Authors' calculations.