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## Article

# Do We Need a Separate Banking System? An Assessment

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## **Do We Need a Separate Banking System? An Assessment**

By Gunnar Lang and Michael Schröder<sup>1</sup>

### **Abstract**

Motivated by the current discussion on different separate banking systems, we provide an overview and assessment of the different proposed systems and outline their potential effects on systemic stability and the German banking sector. The results show that the various separate banking systems only play a minor role in reducing and limiting systemic risk. They only marginally contribute to solving conflicts of interest and can even be detrimental to banking business diversification. A separate banking system could, however, facilitate banking supervision and banking resolution by reducing the banking system's complexity. Furthermore, credible threats to not support investment banks with federal resources in times of crisis could lead to a more adequate incentives structure of suppliers of equity and debt capital. More efficient measures to further reduce systemic risk in the financial sector should, however, use different levers, such as additional minimum regulatory capital requirements. (G01, G18, G24)

### **Zusammenfassung**

#### **Brauchen wir ein Trennbankensystem? Eine kritische Bestandsaufnahme**

Ziel unserer Studie ist es, ein umfassendes Bild über die derzeit diskutierten verschiedenen Trennbankensysteme zu liefern, die bestehenden Überlegungen kritisch zu hinterfragen und Folgen einer möglichen Umsetzung in Bezug auf die Systemstabilität sowie Bankenstruktur in Deutschland aufzuzeigen. Die Ergebnisse zeigen, dass die unterschiedlichen Trennbankensysteme nur einen eher untergeordneten Beitrag zur Reduktion und Begrenzung von Systemrisiko leisten

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können. Für die Lösung von Interessenkonflikten scheinen sie keinen signifikanten Beitrag zu leisten und hinsichtlich der Diversifikation des Bankgeschäfts könnten sie sogar nachteilig sein. Ein Trennbankensystem könnte allerdings die Bankenaufsicht sowie die Bankenrestrukturierung durch die Reduktion der Komplexität des Bankensystems vereinfachen. Außerdem könnte die glaubhafte Drohung, die Investmentbanken im Falle einer Krise nicht durch staatliche Zuschüsse zu unterstützen, zu einer ökonomisch adäquateren Anreizstruktur der Eigen- und Fremdkapitalgeber führen. Effiziente Maßnahmen zur weiteren Reduktion des Systemrisikos im Finanzsektor sollten aber besser an anderen Hebeln ansetzen, wie etwa zusätzlichen Erfordernissen hinsichtlich des regulatorischen Mindesteigenkapitals. (G01, G18, G24)

## I. Introduction

The current discussion about restructuring the European banking sector is centred around the introduction of a separate, specialist banking system. The most prominent contribution to this discussion is the European Commission's Expert Group on Reforming the Structure of the EU Banking Sector, whose report was published in October 2012 (*Liikanen et al. (2012)*). The overarching goals of introducing a separate banking system are a more stable financial system, an increase in the security of deposits and a reduction of public financial support needed to stabilise financial institutions. These goals were motivated by the developments of the financial crisis in the late 2000s. In a separate banking system, the particularly risky investment banking activities are separated from the other business areas of a universal bank (particularly from deposit banking, payment transactions and lending to individuals as well as companies) and are assigned to a separate investment bank. This is designed to create two largely separate banking cycles. According to the Liikanen Report, both retail and investment banks will have to comply with regulatory capital requirements. In a separate system, however, investment banks would no longer be able to benefit (directly or indirectly) from the retail bank's deposit banking business. A potential subsidy concerning refinancing costs, namely a lower risk premium due to possible government intervention in times of crisis, would also be eliminated. After all, investment banks, as opposed to retail banks, are to receive no or only very limited government support during a financial crisis.

The idea of two separate banking cycles is not recent. In 1933, the US introduced a separate, specialist banking system through the Glass-Steagall Act, in response to the Great Depression. It was designed to avoid conflicts of interest between different banking activities of a universal

bank and thus to protect customers. This banking system was watered down over the years and finally resolved in the 1990s. Beforehand, influential studies had documented that the danger stemming from conflicts of interest in universal banks had been overestimated in the 1920s (*Kroszner/Rajan* (1994), *White* (1986)). Studies on the period after 1987, when important deregulation measures were taken, reach similar conclusions (e.g., *Gande et al.* (1997), *Gande et al.* (1999), *Mullineaux* (2002), *Focarelli et al.* (2011)).

The aim of our study is to provide a comprehensive overview of the different proposals on banking separation which are currently discussed, to question existing ideas and to discuss the potential effects of a separation for the stability of the banking sector in general and in particular the consequences for the German banking system.

The analysis is structured as follows. Chapter II describes and discusses current proposals for the introduction of a specialist banking system. Building up on this, in Chapter III, we analyse whether a separate banking system can improve the stability of the banking sector in general and discuss the repercussions of the introduction of such a system for Germany. Chapter IV concludes and discusses additional measures for increasing the stability of banks.

## II. Overview of the Current Reform Proposals

The introduction and design of a separate banking system is the topic of public and academic debate. Two options are already being implemented: the so-called Volcker Rule (included in the Dodd Frank Act) in the US and the proposals by the Vickers Commission in the UK. The latter is based on a 2009 OECD proposal, which is centred on so-called Non-Operating Holding Company Structures (NOHC). This approach has also been considered by the Liikanen Report, which is the main basis for the discussion on a separate banking system in the European Union. All four current approaches will be systematically described and discussed.<sup>2</sup>

The main common characteristics of the approaches are the separation of retail and investment banking and the protection of deposits against

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<sup>2</sup> The new German legislation on protection against risks and on planning the reorganisation and winding up of banks and financial groups will be briefly described in the chapter on Avenue 2 of the Liikanen Report.

losses from investment banking activities. The separated bank units are legally and economically separate entities with an own management, an own supervisory board, and a separate reporting system. The two bank units have to fulfil – at least – the minimum capital requirements defined in Basel III. But with the exception of the Volcker Rule it is possible to organize both banking units under an umbrella company which allows for the generation of economies of scale and scope.

The proposals differ significantly in some respects, for example, in the way the separated banking units are defined, the necessity of the banks to develop a living will for resolving the bank in a period of crisis, or the prescription of additional capital requirements. Table 1, at the end of this chapter, gives a concise overview and summary of the main elements of the four proposals.

### 1. OECD Proposal<sup>3</sup>

In 2009, OECD researchers *Blundell-Wignall et al.* (2009) published a proposal to create a non-operating holding company (NOHC) structure for banks. They analysed whether a restructuring was necessary, and if so in what way, to stabilise the banking sector, especially with an eye to the too-big-to-fail issue. The authors come to the conclusion that the proposals on a financial market reform collated by the G-20 at the 2009 financial summit in Pittsburgh and designed to increase financial market stability (esp. Basel III) are not sufficient. An NOHC structure proposes the operative separation of individual business areas of a (universal) bank under one umbrella company. Each legally independent entity has its own capital base which is a priori non-transferrable between the entities. Only the umbrella company is entitled to borrow on the capital market and can then invest these resources in the different entities, but it is not entitled to pursue banking activities itself. Excluding customer deposits from liability for losses of the investment bank addresses the too-big-to-fail problem. Each business unit has to develop its own “living will” for a potential insolvency and joint and several liability among the separated business units is excluded. Equity investments and loans between the separated banks are allowed but only under the same conditions as with all other third parties.

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<sup>3</sup> The proposal by the German candidate for the chancellorship, SPD’s Peer Steinbrück on the introduction of a separate banking system largely follows that of the OECD (*Steinbrück* (2012)) and will thus not be considered separately.

Every bank unit has its own board of management, supervisory board and reporting, so that an intermeshing of staff that could water down the separation is avoided. Despite a complete legal separation, the holding company is allowed to fulfil tasks (e.g. IT and Marketing) which may be used by all entities in order to create economies of scale and scope.

The proposal of the OECD for a separate banking system is important as it defines the main elements the proposals of the Vickers commission and the Liikanen group.

## 2. Vickers Commission and White Paper

In June 2010, the UK government set up the Independent Commission on Banking (ICB) chaired by the former Governor of the Bank of England, Sir John Vickers. The Commission's goal was to create a stable and efficient banking system and secure people's savings deposits. To achieve this goal, business units handling deposits were to be strictly shielded from other banking areas ("ring fencing"). The proposal was published in late 2011 and served as the basis for a draft law published by the UK government in June 2012 as a White Paper. The White Paper included many of the recommendations made by the Commission. The government seeks to pass this law by the end of the current legislature in May 2015 and fully implement it by 2019. The draft law calls for a ring fence between the economically relevant banking areas – traditional retail banking with deposit banking and lending – and the remaining areas that are less important for the whole economy. Passing through losses in the investment banking branch to retail banking would thus become impossible. Client deposits under a certain threshold are to be assigned to the separated business unit (*White Paper* (2012)).<sup>4</sup>

The Vickers Commission categorises financial services as: (1) exclusively permissible for ring-fenced banks, (2) prohibited for ring-fenced banks, and (3) permitted financial services which may be offered by ring-fenced banks. The *White Paper* (2012) stipulates – inter alia – the following rules for ring-fenced banks:

1. Higher capital requirements apply in a ring fence than for other banking activities. A tier-1 capital ratio of 10 to 13% is planned, as well as

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<sup>4</sup> The threshold has yet to be determined, but thresholds from 250,000 to 750,000 GBP are being discussed. The same holds true for company deposits. Their threshold may be set between 6.5 and 25 million GBP (*White Paper* (2012)).

an overall capital ratio (tiers 1 and 2) of up to 17% for systemically important banks (SIBs). Outside of the ring fence, the – lower – Basel III requirements apply.

2. Lending to other banks or financial institutions (e.g. insurance companies) outside of the ring fence is prohibited.
3. Transactions between the ring-fenced entity and the remaining financial institutions are limited and have to be treated as business with third parties in terms of risk management and financial supervision.
4. Financial services for clients outside of the European Economic Area (EEA) may not be carried out.

As in the OECD structure, the two business units are to be separated legally, i.e. each entity has to set up its own reporting, board of management and supervisory board. The two business units may transfer capital between each other as long as each entity complies with its specific capital requirements. These measures are planned to enter into force in 2019. Therefore, its effects will only become visible later on.

There have been mixed responses from the UK financial industry. Some assume that diversification stemming from different business areas may decrease and thus make the overall banking business riskier. On the other hand, such a law is not expected to make banks and other financial institutions leave the financial centre of London, as the investment industry there would not be regulated more strictly than in other financial centres.<sup>5</sup>

In terms of higher capital requirements, *The Economist* (2011) sees similarities between the Vickers Commission's proposal and the Swiss banking reform, which prescribes a capital ratio of 19%. *Chow/Surti* (2011) see difficulties in defining "economically important" banking activities. The authors also doubt whether ring-fencing is sufficient to minimise contagion risk. In its annual report 2011/2012, the *Sachverständigenrat*<sup>6</sup> (2011) criticises that the Vickers Commission's proposal might have an adverse effect on international reform efforts towards a uniform prudential supervision through a "geographic splitting of financial insti-

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<sup>5</sup> A *Financial Times* (2011) article assumes that the location choice for financial activities is made first and foremost based on long-term business strategies and that, therefore, a more profound change in business models would have to take place to motivate a change in location. This assumption meets the results of *Lang* (2012), who analyses determinants of location attractiveness of financial centres.

<sup>6</sup> German Council of Economic Experts.

tutions". This is because according to the Vickers Report, only private customers located in the UK have to be ring-fenced; for all other clients in the European Economic Area, ring-fencing is merely an option. Therefore, retail banks outside of the EEA can also remain outside of the ring fence. The Vickers Commission therefore hampers global efforts to create a supranational supervisory authority (*Sachverständigenrat* (2011)).

### 3. Volcker Rule

The Volcker Rule is part of the Dodd-Frank Wall Street Reform and Consumer Protection Acts and was signed into law by President Obama in late July 2010. It was supposed to enter into force by July 2012, but has not yet done so due to politically motivated delays.<sup>7</sup> Other parts of the Dodd-Frank Act have been successfully put into practice.<sup>8</sup> According to this proposal, banks with deposit business are subject to further regulations. Compliance with these regulations is a prerequisite for inclusion into the federal deposit insurance scheme (Federal Deposit Insurance Corporation).<sup>9</sup> For business operations, this means: (1) a prohibition of short-term proprietary trading, (2) a limit on investments in assets defined as "very risky" and (3) a restriction of mergers (see *Dodd-Frank-Act* (2010), Sec. 619):

1. "Short-term" is defined as a holding period of less than 60 days. Proprietary trading with US bonds or bonds of companies or institutes with close links to the government is not subject to this prohibition. Providing liquidity for customers (market-making) and hedging are permitted.
2. Assets considered to be "very risky" are private equity funds and hedge funds. In order to limit funds financed by banks, banks may only hold a maximum of 3% of fund volume and may only invest a maximum of 3% of their tier-1 capital in such financial instruments.
3. Mergers which would result in a retail bank with a total balance of more than 10% of the aggregate US banking market are prohibited.

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<sup>7</sup> In early 2012, the FED published a statement saying the Volcker Rule was not properly thought out. The definition of prohibited banking activities was seen as a particularly big issue (see *Tarullo* (2012)).

<sup>8</sup> Two examples are the introduction of a new supervisory authority for financial services or the new federal institution for customer protection (Consumer Financial Protection Bureau (CFPB)).

<sup>9</sup> This also applies to foreign entities who accept deposits in the US.



*Chow/Surti* (2011) fear the rise of problems for the regulatory categorisation of business areas. According to the authors, the definition of permitted hedging activities is too vague, making it almost impossible to distinguish these from prohibited activities. The authors also fear a potential shift of risks to shadow banks, where they would be difficult to monitor. However, new laws and regulations will take years to show their effect even after complete implementation, due to the high number of transition periods of up to 144 months (*Liikanen* (2012)). These transition periods are conditional on the size of a bank and its involvement in risky assets. Larger banks are granted longer transition periods. Another point of critique is that the Volcker Rule could limit companies' supply of capital market products and render market making more expensive (e.g. *Duffie* (2012)). EU Commissioner Barnier points out a potential drop in demand for European government bonds due to restricted proprietary trading under the Volcker Rule. This could intensify the debt crisis of the affected European countries (*Wall Street Journal* (2012)).

The Volcker Rule does create new requirements for mergers in order to limit the size of individual banks relative to the financial system. However, the intended cluster risk reduction only applies to new cases and does not affect the size of existing financial institutions. The Volcker Rule does not limit business activities of financial services providers that have a different legal form than banks, which could be an advantage for insurance companies and private equity firms (*The Economist* (2010)).

#### 4. The Liikanen Report

When the ICB's detailed proposal and the introduction of the Volcker Rule in the US took shape, the EU Commission for the Internal Market and Services instructed an Expert Group ("Liikanen Group") in early 2012 to find a solution tailored to the needs of the European Union. In early October 2012, the Liikanen Group submitted its final report. Similar to *Altunbas et al.* (2011), they found that "no particular business model fared particularly well, or particularly poorly in the financial crisis" (*Liikanen et al.* (2012), p. 99). Instead, the Liikanen Group found that the causes of the financial crisis were "excessive risk-taking – often in trading highly-complex instruments [...] – and excessive reliance on short-term funding" (*Liikanen et al.* (2012), p. 99).

In order to counteract these developments, the Liikanen Group recommends supporting the framework set by Basel III and CRD III/IV by

stricter capital and risk management requirements. Furthermore, the expert group proposes to make efficient consolidation plans compulsory, to introduce “bail-in” instruments<sup>10</sup>, as well as to secure property investments with more capital. In addition, supervisory authorities are to be strengthened by easier supervision, stricter risk management regulations, and the introduction of effective sanctions. The rules governing the payment of bankers should furthermore be tightened. The greater share of variable pay stipulated by CRD III is to include more “bail-in” instruments so that the management has a share in losses. This is considered a crucial step in building up the public’s confidence in a just financial system.

The group of authors in *Liikanen et al. (2012)* also comes to the conclusion that separating risky trading activities in a separate banking unit (“investment bank”) is necessary to guarantee financial stability. The Liikanen Group proposes two alternative ways (“Avenues”) to separate retail and investment banking. In the following the main differences between the two avenues are described.

- *Avenue 1*

All banks have to develop a “restructuring and liquidation plan” in which they have to explain how they would prevent losses in the investment branch from spilling over to the retail branch (this corresponds to the OECD proposal’s “living will”) in case of a crisis. These plans have to be scrutinised by the supervisory authorities. If the supervisory authorities deem the banks’ plans to be insufficient, a legal separation of investment banking from retail banking becomes compulsory. This scrutinization basically requires a single supervisory body for the EU (as, for example, proposed as part of a EU banking union) with the same supervisory rules across countries to create a level playing field. Otherwise, there would be national incentives to treat this issue differently, which could lead to differences in the attractiveness of location (see *Lang (2012)*).

As in the OECD proposal, a separation of banking units makes it impossible to finance investment banking with deposits or to move capital between the two entities (*Blundell-Wingall et al. (2009)*).

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<sup>10</sup> A “bail-in” instrument triggers the conversion of debt into equity in a previously defined of crisis scenario. This increases the loss share of investors.

- *Avenue 2*

This approach does not require previous scrutinization by the supervisory authorities for a separation of investment activities. Rather, exceeding a certain numerical threshold for a bank's investment business calls for a separation. The Liikanen Report discusses both a complete separation of investment activities and the option to only separate the volume exceeding the threshold.<sup>11</sup> As in Avenue 1, the bank will be separated into two legally independent banking units, which, similar to the British system, have to have their own management and reporting and which are not allowed to transfer capital between each other. One exception is a retail bank in distress. Here, the investment unit can help out with capital. Furthermore, in case of separation the retail banking unit is not allowed to be owner or property of an internal or external investment banking unit.

But most of the proposals of the Liikanen Group are common to both avenues. In particular, all banks whose investment activities exceed a certain threshold have to introduce an additional, non-risk-weighted capital buffer. The volume of this buffer depends on the share and amount of trading activities. A higher capital buffer is also considered for banks with a high share of deposit financing in order to further protect retail banks from the higher risk incurred from investment banking activities.

The numerical thresholds are defined as follows: Investment activities must not exceed (1) a volume of 15 to 25 per cent of the total balance sheet or (2) a total maximum value of 100 billion euro. However, defining numerical thresholds will be difficult and requires continuous scrutinization. One may assume that defining thresholds for the permitted share of investment activities may be an incentive for banks to fulfil the (same) return expectations with riskier activities. This means a bank could stay below the threshold but yield an average return which, before, it was only able to reach by exceeding the threshold.

According to Liikanen not all investment banking activities are affected by a separation but only the riskiest. Particularly proprietary trading with securities and derivatives and other activities in the securities and derivatives markets are to be separated. The latter affects all trading po-

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<sup>11</sup> See *Liikanen et al.* ((2012), p. 98). The latter option is designed to consider diversification benefits. However, whether a separation of only those investment activities exceeding the threshold can result in an independent, surviving entity is doubtful.

sitions in market making. Trading activities within a bank's own asset and liability management are an exception. The report lists further activities that should be part of a separate investment unit,<sup>12</sup> as well as those which should continue to be allowed in the remaining banking unit, but which have to be restricted nonetheless.<sup>13</sup>

In case of a splitting of the (universal) bank the two resulting units can continue operation as two legally independent entities or can be bundled underneath the umbrella of a holding (NOHC structure). Bundling can evoke economies of scale and scope. Nevertheless, the Liikanen Group assumes that refinancing of banks will become more costly, which could make banking products more expensive.

Avenue 1 especially leaves room for interpretation and therefore uncertainties for banks concerning their business model. These uncertainties firstly affect the supervisory authority responsible for the scrutinization of restructuring and liquidation plans of banks. The wording of the Liikanen Report suggests concessions to the status quo: Scrutinization is carried out by the responsible national supervisory authority according to EU-wide parameters. However, the Report's own discussion of the proposal already suggests that a uniform supervisory framework in the EU with a central supervisory authority is essential. Major uncertainties also arise because the criteria for the assessment of restructuring and liquidation plans are not specified in more detail. The Liikanen Report only mentions that the risk positions should be assessed with a view to market size and that the complexity of trade instruments and organisational structures of a bank have to be considered.<sup>14</sup>

The public has often applauded the Liikanen Group's approaches because they facilitate the monitoring of large, complex universal banks as well as their liquidation in times of crisis. However, the thresholds are

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<sup>12</sup> Loans and brokerage for hedge funds, off-balance-sheet business and investments in private equity.

<sup>13</sup> Lending business with companies, foreign trade financing, consumer credit business, mortgages, inter-bank loans, shares in loan syndication, securitization concerning refinancing, wealth management and asset management, as well as arrangements with money market funds.

<sup>14</sup> "The triggers would be related to the scale of the risk positions and their relation to market size, as large positions are difficult to wind down, particularly in a market stress situation. The triggers would also be related to the complexity of the trading instruments and organization (governance and legal structure) of the trading activities, as these features materially affect the resolvability of trading operations" (Liikanen et al. (2012), p. 96).

viewed as too high, as only few banks would fall into that category (e.g. *Financial Times* (2012)). *The Economist* (2012) detects good points in the Report but criticises that it focuses too strongly on risky banking activities which are to be separated rather than identifying those business activities that are relevant for the real economy and should therefore be protected. Many industry representatives have welcomed the Liikanen Report and praise its consideration of the needs of banks and the advantages of a universal banking system (*Bloomberg* (2012)). The rating agency Fitch favours the idea of securing property investments with more capital in order to limit potential losses in this sector (*Reuters* (2012)). British business lawyers criticise the Liikanen Report's deviation from the *White Paper* (2012). British banks would have to comply with both, which would entail a considerable legal effort (e.g., *McNulty* (2012)).

The new German legislation on protection against risks and on planning the reorganisation and winding up of banks and financial groups is similar to Avenue 2 of the Liikanen Report. The numerical thresholds are defined as (1) a volume of 20 per cent of the total balance sheet or (2) a total maximum value of 100 billion euro. But these thresholds do not refer to all investment bank activities but only to proprietary trading. And only the proprietary trading activities have to be separated into the investment bank. These investment banks have to be set up until 2016 and have to be legally and economically independent from the commercial bank. The other similarities to Avenue 2 are the possibility of an umbrella company structure and the obligation to develop a living will<sup>15</sup>. Thus, this new German law can be considered as being a subset of the original proposals of the Liikanen Group.

### 5. Summary of the Proposals

In the following Table 1 the essentials of the four proposals on a separate banking system are summarized.

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<sup>15</sup> Only those banks that are globally or domestically systemically relevant have to develop a living will according to the new German law.

Table 1: Proposals for a Separate Banking System – A Summary

|                                      | OECD   | Volcker  | Vickers  | Liikanen  |   |
|--------------------------------------|--|--|--|---|---|
|                                      |  |  |  | Avenue 1  | Avenue 2  |
| Separation <sup>1</sup>              | Separation of investment banking.  | No strict separation, but restrictions to banking business of retail banks.              | Separation of retail banking (“ring fence”).   | Separation of investment banking (trading activities).                                  | Separation of investment banking (trading activities).                          |
| Trigger <sup>2</sup>                 | Unconditional.   | –  | Unconditional.   | Conditional on living will, share and absolute amount of investment banking activities. | Conditional on share and absolute amount of investment banking activities.      |
| Additional requirements <sup>3</sup> | –  | Deposit-taking banks are restricted regarding proprietary trading and risky investments. | Higher minimum capital requirement for ring-fenced retail bank.<br>Transactions between separated bank units are restricted. | Additional minimum capital requirements for the investment banking activities.          | Additional minimum capital requirements for the investment banking activities.  |
| Living will <sup>4</sup>             | Yes.   | Not necessary.   | Not necessary.   | Yes.  | Yes.  |
| Umbrella company <sup>5</sup>        | Possible.  | –  | Possible.  | Possible.   | Possible.   |
| Transfers <sup>6</sup>               | No capital transfers allowed. Equity investments and loans possible (in the same way as with other third parties). | –  | Retail bank is not allowed to give loans to non-ring fenced bank.  | No capital transfer allowed. Loans in the same way as with other third parties.         | No capital transfer allowed. Loans in the same way as with other third parties. |
| Deposits <sup>7</sup>                | Prohibited.  | Restricted.  | Prohibited.  | Prohibited in case of complete separation, otherwise restricted.                        | Prohibited in case of complete separation, otherwise restricted.                |
| Other                                | –  | Mergers between banks are restricted.  | –  | –   | –   |

Notes: <sup>1</sup> Separation of bank segments, <sup>2</sup> Trigger that leads to a separation, <sup>3</sup> Additional requirements for the business of the bank, <sup>4</sup> Is a living will compulsory?, <sup>5</sup> Use of an umbrella company structure, <sup>6</sup> Rules for capital transfers between the separated segments of the bank, <sup>7</sup> Use of deposits for financing investment banking activities.

### III. Effects of the Proposals

#### 1. *Effects of a Separate Banking System on the Stability of the Banking Sector*

Investment banks are spun off so that, in a financial crisis, the taxpayer only has to pay for rescuing (part of) the retail banks, while investment banks, which are deemed economically less important can go bankrupt.<sup>16</sup> Suppliers of equity and debt capital to investment banks could thus lose their entire capital invested. The risk premia they demand should rise accordingly. The higher price for capital should, *ceteris paribus*, lead to a slower growth of the investment banking unit. A further advantage of a separate banking system as pointed out by the Liikanen Report is that the banking system's structure becomes less complex and that higher transparency makes banking supervision easier. These arguments support the introduction of a separate banking system in order to stabilise the banking sector.

There is clear evidence from research that investment banking is a particularly risky part of the banking business (see e.g. *Demirgüç-Kunt/Huizinga* (2010)). All empirical studies included in this chapter III.1 agree on this topic. *Adams et al.* (2010) in particular conclude that significantly negative effects could originate in hedge funds in times of crisis, which could move from investment banks (as the transmission channel) to retail banks and even the insurance sector.<sup>17</sup> The study identifies hedge funds as one of the central risk factors for systemic crises and shows that investment banks would be adversely affected by them but could also function as transmission channel to other areas of the financial sector. The results of the study could be interpreted as that a separation of investment banks from retail banks could significantly reduce the systemic risk stemming from hedge funds. A separate banking system would leave most of the risk stemming from hedge funds in investment banks.

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<sup>16</sup> The *Sachverständigenrat* ((2011), pp. 161–162) voices its doubts about this in its brief analysis of separate banking systems based on the Vickers Report. It assumes that the threat of not providing government means to rescue investment banks in times of crisis will be difficult to put into practice. Complete avoiding of system-wide domino effects in the banking sector by ring-fencing banks is also deemed improbable.

<sup>17</sup> The study analyses the US financial sector and uses daily data for the period from April 2003 to the end of 2009. The results are confirmed by *Schröder et al.* ((2011), Chapter 3.4) for the extended period until December 31, 2010.

But overall, empirical research is less conclusive. Some studies have analysed the differences in return and risk of various banking business models. Among other things, they address the question of whether, and in how far, a “mix” of investment banking and retail banking would be sensible. Most, but not all, of these studies find that universal banks with a relatively low share in investment banking might be less prone to crises than the alternative of pure investment and retail banks.

A relatively early study is that of *Templeton/Severiens* (1992). The authors analyse how different diversifications of the banking business affect US banks’ share prices between 1979 and 1986. They find that business diversification made banks more stable in terms of lower share price volatility. However, this is only an indirect result for the analysis of diversification benefits, because share prices serve as reference point, as opposed to a bank’s success.

*Demirgüç-Kunt/Huizinga* (2010) analyse 1,334 banks from 101 countries for the period from 1995 to 2007. They divide banking activities into interest business and all other business areas (non-interest business)<sup>18</sup> and analyse the effects of the business model on return and risk. Their main finding is that a small share in investment banking activities (characterised by an emphasis on “non-interest business” and a larger share in short-term financing through the capital market) generates diversification benefits in the business model.<sup>19</sup>

*Altunbas et al.* (2011) analyse the effect of certain pre-crisis characteristics of banks on risk realised during the crisis. They analysed 1,100 banks in Europe and the United States. Characteristics such as size, equity, volume of loans granted, and financing structure were collated for the period of late 2003 to the third quarter of 2007. For the time of the financial crisis, from the end of 2007 until the end of 2009, measures for risk susceptibility of banks were calculated, such as the risk of bankruptcy and the amount of liquidity provided by the central bank. Altunbas et al. show that the size of a bank, relatively little equity, strong credit growth and a small share of deposit funding lead to higher risk. The effect of the business model on risk seems to be non-linear: a greater share of deposit funding (and therefore a lower share in short-term capi-

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<sup>18</sup> “Non-interest business” includes as main parts commission business and proprietary trading.

<sup>19</sup> Diversification benefit denominates the idea, in portfolio theory, that higher returns can be generated at the same risk or the same return can be generated at a lower risk.



tal market financing) lowers the risk of particularly risky banks disproportionately. In less risky banks, however, an increase in short-term capital market financing does not immediately lead to a significant risk increase. When applied to separate banking systems, the results of this study find that a small investment banking unit only marginally increases the overall risk of a low-risk retail bank. A split-up into retail and investment bank would therefore not be necessary for such banks.

*Beltratti/Stulz* (2012) analyse which banks were particularly affected by the financial crisis. Their study was conducted on about 220 large international banks from mid-2007 until late 2008. Banks with an ex ante high equity ratio, a high share of deposit funding and a focus on credit business were found to have performed relatively well. This study underlines the particular robustness of retail banks with a small share in investment banking.

While *Demirgüç-Kunt/Huizinga* (2010), *Altunbas et al.* (2011), and *Beltratti/Stulz* (2012) focus on large listed banks, *Köhler* (2012) also analyses smaller, non-listed banks and considers around 3,000 retail banks, savings banks and cooperative banks in 15 EU Member States over the period from 2003 until 2009.<sup>20</sup> Similar to *Altunbas et al.* (2011), the study analyses the factors of banking risk. One of the main influencing factors is strong credit growth, whereas the type of financing (capital market vs. deposits) does not seem to play an important role. An increase in non-interest business even lowers risk through a greater diversification of sources of income. This effect appears to be particularly strong in smaller banks. The author reasons that larger banks have more possibilities to carry out risky activities in non-interest business, which counter diversification benefits.<sup>21</sup>

This result is similar to that of *De Nicolo et al.* (2004). These authors find that banks with a broader services spectrum are subject to greater risk. The study is based on data on 500 financial institutions worldwide and analyses the time period from 1995 until 2000. The authors argue that larger banks with a wider range of services (universal banks) are more difficult to monitor and are therefore more strongly prone to principal-agent problems. As a consequence these banks are incurring higher risks than smaller, specialised and less complex financial institutions and thus over-compensate potential diversification benefits.

<sup>20</sup> Köhler does not include investment banks.

<sup>21</sup> Such as risky off-balance sheet activities and proprietary trading.

The abovementioned empirical studies elaborate implications for banking regulation and the assessment of separate banking systems:

- A relatively low participation in investment banking activities seems to improve the risk-return ratio of universal banks (see *Demirgüç-Kunt/Huizinga* (2010)).
- A low participation in investment banking will only marginally increase the overall risk of retail banks which are managed in a low-risk manner (see *Altunbas et al.* (2011)). A strict separation into retail bank and investment bank would therefore not be necessary for such banks.
- An increase in investment banking activity (non-interest business) in relatively small banks could lower risk through greater diversification of sources of income, while this connection cannot be found in large banks (see *Köhler* (2012)). There are indications that banks with a wider range of services tend to run higher risks and could thus over-compensate diversification benefits (see *De Nicolo et al.* (2004)).
- A main source of systemic risk in the financial sector seems to be hedge funds. Investment banks serve as a transmission channel for risks to other areas of the financial sector (retail banks, insurance companies) (see *Adams et al.* (2010)).

These results rather speak against the introduction of a pure separate banking system, but in favour of strictly limiting the influence of investment banking on the universal bank. The Liikanen Report's Avenue 2 takes account of this fact by proposing a compulsory separation into investment bank and retail bank only above a threshold of 15 to 25 percent (*Liikanen et al.* ((2012), p. 101)) and a certain absolute amount of investment banking business. This would permit a significant participation in investment banking without requiring a separate investment bank, particularly for relatively small (universal) banks. However, under Avenue 2, a positive diversification effect would almost be eliminated after a complete separation of the investment bank.<sup>22</sup>

This supports the introduction of Avenue 1 in combination with a stricter limit on a bank's share in investment banking. However, the Liikanen Report does not make clear suggestions for the allocation of bank-

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<sup>22</sup> Diversification benefits could still arise in this case because not all investment banking activities have to be transferred to the investment bank. According to the Liikanen Report, proprietary trading and other trading activities are to be transferred while, for example, M&A business, which is not systemically important, may remain in the retail bank.

ing activities to the two separated entities. According to Liikanen et al. ((2012), p.98), it would be possible to only transfer those investment activities to the investment banking unit which exceed the 15–25% threshold. This would at least constitute a diversification benefit for the retail bank.

Empirical studies such as *Altunbas et al. (2011)* and *Köhler (2012)* use their empirical findings to argue that the main factors for systemic risk are strong credit growth, insufficient equity and a large share of short-term capital market financing. These risk factors are already considered in the new Basel III regulations, e.g. through the introduction of higher regulatory capital requirements, the anti-cyclical capital buffer or the minimum liquidity requirement. The discussion on separate banking systems does not significantly touch upon these main risk factors and therefore seems to not play a central role in the debate on how to reduce systemic risk.

## 2. Effects on the German Banking Structure

In this chapter we are discussing the potential consequences of the different proposals for a separate banking system for the German banking sector.

Under the Volcker Rule, banks wishing to continue using the deposit-guarantee scheme and the access to central bank resources have to either legally separate their investment business or limit its operation in compliance with regulation. Since customer-driven investments continue to be permitted, however, they would still be able to offer a wide range of products without a spin-off of their investment banking unit. Nevertheless, the Volcker Rule has to be viewed as a solution tailored to the needs of the US banking market, which could lead to distortions of various magnitudes in other national banking systems. Introducing the Volcker Rule in Germany would not entail a great change for savings banks and regional banks (*Landesbanken*), since savings banks do not participate in business of risky assets and are not permitted to act outside of the savings bank sector (*Becker/Peppmeier (2011)*, p. 86). Savings banks and regional banks are not part of the national deposit-guarantee schemes, but secure their customers' deposits through institutional guarantee and savings bank support funds (*Sparkassenstützungsfonds*). Should the exclusion from deposit-guarantee schemes of institutions active in short-term proprietary trading be applied to these support funds, and should regu-

lations on central bank funds come into force, regional banks would have to adjust their business according to the regulations. Since customer-driven short-term proprietary trading is permitted under the Volcker Rule, regional banks could still offer a wide range of products for corporate customers. Cooperation between savings banks and regional banks in an association would not be affected.

The proposal of Vickers could pose a problem for the German public banking sector. An issue for cooperation between savings banks and regional banks could be the prohibition of transactions between the ring-fenced entities (savings banks) and the non-ring-fenced entities (regional banks and DekaBank). According to the regulations, the ring-fenced retail units would not be allowed to grant loans to or participate in non-ring-fenced financial institutions. Furthermore, savings banks would have to comply with the additional capital requirements.

The proposals of the OECD and the Liikanen Group would only affect large German banks (such as Deutsche Bank, Commerzbank, LBBW). This should lead to a reduction of proprietary trading. In particular, refinancing the investment banking unit is expected to become much more expensive. The OECD proposal should constitute a feasible model for savings banks and regional banks, since it largely corresponds to the existing structures in the sector. The OECD proposal indicates in particular that cooperation between savings banks and regional banks will continue to be possible.<sup>23</sup>

In contrast, cooperation between savings banks and regional banks could be changed by Liikanen's Avenue 1. This would be the case when a financial institution crosses the thresholds, which are deemed to be significant for the categorisation of trading activities. According to the Liikanen Report this could apply to LBBW. Figures published by the Association of German Public Banks (VÖB), however, show that almost all regional banks would be affected.

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<sup>23</sup> Landesbank Berlin serves as a good example of a holding structure in the savings bank and regional banking sector. Under the umbrella of LBB Holding AG, Landesbank Berlin and Berliner Sparkasse, as universal banks, are responsible for customer business, while LBB Invest, as a fund provider, is responsible for capital market business. LBB Holding yielded an interest surplus of EUR 951 mio. in 2011, almost 3.5 times as much as the commission surplus (EUR 260 mio.). However, adjustments would have to be made due to the partial overlap in the boards of directors of holding parent and subsidiaries and concerning potential restrictions in operations for banks in the customer business.

Whether a separation of trading activities under the Liikanen proposal would become reality depends on the credibility of the restructuring and liquidation plans to be submitted. If a prevention of spill-overs of losses from the investment bank to the retail unit is credible or if the responsible supervisory authority uses its discretionary scope for decision, a separation is not necessary. Nevertheless, regional banks would still be affected by the additional non-risk-weighted capital buffer requirements. Since supervisory authorities cannot always take into account national characteristics in their decisions, the Liikanen group considers certain exceptions for associations, which it does not describe in more detail.

The repercussions of Liikanen's Avenue 2 for the savings bank and regional banking sector would be similar to those of Avenue 1.

#### **IV. Conclusions for Economic Policy and Banking Regulation**

This section summarizes the main findings of our study. A separate banking system is not necessary to prevent conflicts of interest within the banks. This is the result of many empirical studies analysing banks' business policy before the introduction of the Glass-Steagall Act in 1933 against the backdrop of the separate banking system in the US which was abolished in the late 1990s. These studies show that there were no systemic differences between the issuing activities of a universal bank and a pure investment bank.

None of the current reform proposals calls for a complete separation of all investment banking functions from the universal bank. The Volcker Rule in the US aims at restricting the investment banking participation of deposit-taking banks. Short-term proprietary trading and high participation in risky assets are prohibited. The other proposals, on the other hand, aim directly at banks' business structures. The Vickers Commission's proposals in the UK stipulate especially harsh requirements for the retail banking sector, strictly separating it from other banking units. The reform proposals by the OECD and the Liikanen Group, however, focus on specific investment banking activities. According to Liikanen, proprietary trading with securities and derivatives and further trading activities are to be transferred to the investment bank.

Not all proposals on separate banking systems adequately address the association structures in the public banking sector. Problems are to be

expected when cooperation in an association is no longer permitted, which would be the case under the Vickers Commission's proposal. The Volcker Rule and the proposals on NOHC structures, on the other hand, could be implemented relatively well in the association of savings banks and regional banks. The Liikanen Group's Avenue 1 on stabilising the banking sector would affect public banks relatively little, as long as supervisory authorities use their scope for decision to take into account public banks' needs. However, it is not clear how to take German associations into consideration should Avenue 2 be introduced, which entails an automatic separation of the entire trading business when thresholds are exceeded.

A separate banking system in general reduces potential banking business diversification: A strict separation of investment banks from retail banks would diminish useful diversification effects, which could cause both retail banks and investment banks to become less stable. The separation of investment bank and retail bank as proposed by the Liikanen Report takes account of potential diversification benefits of the universal bank by introducing thresholds. Since a separation is only recommended for a minimum participation in investment banking of about 15 to 25 per cent, diversification benefits could still be reached by combining a small share of investment banking with a larger share of retail banking. However, diversification benefits from the banking business would largely be lost for the investment bank, should a strict separation (Avenue 2) occur.

Another potential benefit of a separate banking system for banking supervision, besides the fact that a separate banking system might be less complex, would be to facilitate banking restructuring in periods of crises. If living wills or resolution plans for banks<sup>24</sup> are not credible under a universal bank regime, for what reasons so ever, then a separate banking system will help to increase credibility as it not only defines cut off lines for banking restructuring but really cuts off. Nevertheless the question remains whether a non-bail out rule for investment banks is credible per se.<sup>25</sup>

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<sup>24</sup> Living wills or resolution plans are usual elements of banking restructuring and resolution law, as can be seen, for example, in the proposal for a directive of the European Parliament and the Council establishing a framework for the recovery and resolution of credit institutions and investment firms ([http://ec.europa.eu/internal\\_market/bank/docs/crisis-management/2012\\_eu\\_framework/COM\\_2012\\_280\\_en.pdf](http://ec.europa.eu/internal_market/bank/docs/crisis-management/2012_eu_framework/COM_2012_280_en.pdf)).

<sup>25</sup> See, for example, *Sachverständigenrat* (2011), pp. 161–162.

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of Investment Banking*

The aim of separate banking systems is to remove the highly risky investment banking activities from the universal bank and manage it as a separate entity. This constitutes a strong intervention in existing banking structures and raises the question whether the risks stemming from investment banking could be reduced adequately with less cost. This section presents two alternatives geared towards reducing the systemic risk stemming from investment banks.

The general idea is to make existing<sup>26</sup> or additional capital requirements conditional on the size of the investment business. Such a component of regulatory equity could be defined depending on the size of a bank's participation in investment banking relative to the overall bank size. This measure could be compulsory for all banks with a certain participation in investment banking or, alternatively, only for systemically important banks (e.g. global or domestic systemically relevant banks (G-SIB, D-SIB)). Since proprietary trading constitutes a particularly risky part of investment banking, this equity requirement could also be defined as dependent on the size of a bank's proprietary trading.

A second alternative would be to link additional regulatory equity for banks to the size of a bank's hedge fund business. A good reason for this alternative is that lending to hedge funds is a main influencing factor for systemic risk stemming from investment banks. Contrary to the Volcker Rule, this regulation would not limit the maximum participation rate but would stipulate capital requirements and therefore increase the price for lending to hedge funds. An advantage for banking supervision would be that banks cooperating with hedge funds are easier to regulate than hedge funds themselves, which in turn means that hedge funds could (indirectly) be regulated more easily. The disadvantage would be that banks would have to bear the burden and costs of this regulation, instead of hedge funds, which are more difficult to grasp.

These two alternatives would avoid the costs of splitting of banks, which would also entail large consequences for banks' business models. Nevertheless, these two approaches could set incentives to reduce investment banking participation. However, there already are comprehensive regulation reforms under way (Basel III, EU Directive on Alternative In-

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<sup>26</sup> As, for example, the capital conservation buffer or the systemic buffer.

vestment Fund Managers<sup>27</sup> etc.) whose repercussions would have to be known before introducing new measures.

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