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# What Does Job Applicants' Body Art Signal to Employers?

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# ABSTRACT

# What Does Job Applicants' Body Art Signal to Employers?

In this study, we present a state-of-the-art scenario experiment which, for the first time in the literature, directly measures the stigma surrounding job candidates with tattoos and piercings using real recruiters. We find that job candidates with body art are perceived as less pleasant to work with, less honest, less emotionally stable, less agreeable, less conscientious and less manageable. This goes hand in hand with lower hireability for men with body art but not for women. Compared to candidates who reveal obesity, a characteristic we also randomise, those with body art score better overall in terms of hireability and rated personality, similar in terms of rated taste to collaborate but worse in terms of rated direct productivity drivers.

JEL Classification:	C91, J24, J71
Keywords:	body art, obesity, stigma, personality, hiring, taste
	discrimination, statistical discrimination

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## 1 Introduction

A recent worldwide meta-analysis of correspondence experiments exploring recruitment discrimination using fictitious job applications shows that physical appearance is, together with age and disability, one of the three main grounds for discrimination standing in the way of a job interview (Lippens et al., 2023). In terms of the effect of physical appearance on hiring opportunities, previous research has mainly focused on characteristics that are largely out of applicants' control, such as low attractiveness and facial disfigurement (Baert, 2018; Lippens et al., 2023; López Bóo et al., 2013; Stone & Wright, 2013). However, recent studies have also focused on a potentially significant stigmainducing physical feature that does constitute self-choice: visible body art, namely tattoos and piercings. For example, recent research indicates that a visible tattoo results in a 35.1% reduction in job interview invitations in the German banking sector (Jibuti, 2018). Regarding piercings, we are unaware of an objective measure of discrimination via correspondence experiments, the gold standard of such research. Nonetheless, survey and observational research indicate the possibility of a hiring stigma related to piercings (McElroy et al., 2014), although to a lesser degree than that for tattoos (Timming et al., 2017).

In addition to the lack of studies directly measuring the effect of body art on recruitment opportunities, let alone its relative direct effect, this literature is limited in that it does not provide a clear picture of why unfavourable treatment occurs. That is, it fails to ask precisely what stigma visible body art evokes within the recruitment context. However, indirect evidence exists in the form of stigma identified in related contexts and the selfreported suspicions of workers with body art. More concretely, first, findings indicate that others, clients in particular, would be less willing to work with individuals with visible body art (Dean, 2010, 2011; Doleac & Stein, 2013; Ruggs, 2013; Timming, 2014), which may

give employers a reason not to hire them. Second, individuals with visible body art are attributed negative personality traits, in particular lower conscientiousness (Dean, 2011; Jennings et al., 2014; McElroy et al., 2014; Ruggs, 2013; Seiter & Sandry, 2003), a trait shown to lower labour market success (Baert, 2018; Baert & Decuypere, 2014; Mueller & Plug, 2006). Third, additional perceptions of individuals with visible body art – specifically lower autonomy, lower manageability and lower intelligence – are negatively associated with productivity (Dean, 2011; McElroy et al., 2014; Ruggs, 2013; Seiter & Sandry, 2003; Timming et al., 2017). However, to our knowledge, no research has directly and jointly examined these stigmas.

Apart from these limitations on whether and why visible body art limits job candidates' opportunities, the existing research also offers limited insight into the contexts in which body art, in particular, evokes stigma – that is, for which job candidates, in which occupations and with which recruiters? Previous research suggests that tattoos evoke greater stigma when worn by women (Broussard & Harton, 2017; Hawkes et al., 2004). In line with the above mechanism related to the distaste for collaborating with job candidates with body art, this stigma is expected to be greater in jobs with high customer contact (Baumann et al., 2016; Timming, 2014; Timming et al., 2017). Finally, individuals who do not wear body art themselves (Arndt & Glassman, 2012; Chen, 2017; Timming, 2014) – and men in general (Baumann et al., 2016; Burgess & Clark, 2010) – have also sometimes been found to disfavour people with body art. However, direct evidence within the recruitment context is lacking.

In this study, we push the boundaries of this literature through a state-of-the-art scenario experiment in which participants with recent recruiting experience in the US evaluate fictitious job candidates who randomly differ in body art in terms of hireability, taste to collaborate, personality and direct productivity drivers. In this way, we directly identify the stigma surrounding job candidates with body art. We distinguish between the effects

of piercings and tattoos, large and small expressions of body art and male and female wearers. We also study heterogeneous effects by job and recruiter characteristics.

Moreover, to avoid giving away the purpose of our experiment, we also randomise whether or not the candidates are obese; thus, we can compare the effect of body art with that of obesity. This also allows us to take the logical next step within the scientific literature on body weight discrimination by exposing the underlying stigma of obesity by measuring unequal treatment based on this characteristic (Agerström & Rooth, 2009; Busetta et al., 2020; Campos-Vazquez & Gonzalez, 2020; Rooth, 2011).

In addition to its scientific added value, this study offers a guide for body art wearers (and overweight persons) and those accompanying them in the labour market (such as public employment agency officers) on the stigma they should anticipate when applying for a job and the contexts in which they should expect higher thresholds for success.

## 2 Methods

#### 2.1 Experiment

We conducted a state-of-the-art scenario experiment in the tradition of Auspurg and Hinz (2014), more specifically leaning towards the recent application of this approach described in Van Borm et al. (2021).

Participants were asked to put themselves in the recruiter role at a fictitious company. They were then shown job descriptions, in line with those in O\*NET, of one of the following eight job groups for which a vacancy had to be filled: (i) mine shuttle car operators; (ii) travel agents; (iii) poets, lyricists and creative writers; (iv) locomotive firers; (v) geological sample test technicians; (vi) archivists; (vii) software developers and (viii) cytogenetic technologists. We chose these job groups because they varied across four different requirements: (a) educational level, (b) customer contact, (c) creativity and (d) reliability. This gave our experiment greater external validity than similar experiments, which often focus on a single occupation or sector (Sterkens et al., in press). Moreover, this choice allowed us to examine the extent to which the effect of body art on job applicants' recruitment probabilities is heterogeneous according to these characteristics. Appendix Table 1 presents the descriptions of the occupations and their variation by the above job characteristics according to O\*NET. This table also shows how the experimental participants rated the customer contact, creativity and reliability required in these occupations on a scale from 0 (extremely unimportant) to 10 (extremely important).

Participants were then given four graduate applicants with the desired diploma to assess based on a short description that, according to the scenario, had been prepared by a colleague. This consisted of a picture and a table, which varied according to seven vignette factors with varying numbers of vignette levels. These are explained below and summarised in Appendix Table 2.

Each participant was shown, in varying order, photos of the same four people: two men and two women. The images, generated by AI using the Generated Photos website, depicted male and female white young adults looking straight into the camera, who had been scored similarly in terms of attractiveness by a test panel. They had neutral expressions and brown hair.

We then experimentally varied these pictures based on two initial vignette factors: (1) body art (none, small piercing, large piercing, small tattoo, large tattoo); and (2) weight (not obese, obese). As Auspurg and Hinz (2014) recommended, we added this last dimension to vary the experiment on enough factors to avoid giving away the research aim. This also allowed us to test the interaction between body art and obesity, a more

frequently studied classical dimension of physical appearance. This also allowed us to contribute to the scientific literature on obesity and labour market success as the first study to test this stigma among recruiters directly. Figure 1 shows an example of a generated profile with and without obesity, varying on the body art factor. Including a photo with an application is common in Flanders (Belgium), where we ran the experiment (Baert, 2018).

The table shown to each recruiter varied experimentally on five additional factors: (3) gender (male, female); (4) experience from a student job (none, related to degree, unrelated to degree); (5) study delay (none, delay); (6) school results (lowest 25%, top 50%, top 25%) and (7) stated hobbies (artistic, intellectual, sports, social). Again, these factors aimed to increase the experiment's ecological validity and to allow us to identify interactions with wearing body art. We were particularly interested in interaction with the candidate's gender, given the abovementioned evidence suggesting that body art would have a more significant negative impact on females.

Participants evaluated the candidates based on the 14 items summarised in Appendix Table 3, using an 11-point Likert scale (0 to 10) to indicate the extent to which they agreed with a statement.

First, participants assessed the presented candidates' hireability via two items in line with Van Belle et al.'s (2018) seminal vignette aimed at uncovering stigma towards long-term job seekers, namely, 'I will invite the candidate for an interview' and 'There is a high probability that the candidate will be effectively recruited'. In what follows, we refer to the participants' scores for these items as 'interview appropriateness' and 'hiring appropriateness'. We also take them together via their mean as a 'hireability scale', given their good internal consistency based on the scores for both items (see Appendix Table 3 for Cronbach's alpha).

Second, in line with the theory of taste-based discrimination (Becker, 1957), and as operationalised by Van Belle et al. (2018), we probed taste to collaborate via three items that captured 'taste to collaborate as employer', 'taste to collaborate as colleague' and 'taste to collaborate as customer' via statements such as 'I think customers would enjoy collaborating with this person'. The average score for these items became the 'taste to collaborate scale'.

We added a third and fourth set of judgements in line with the theory of statistical discrimination (Arrow, 1973) – the primary counterpart of the taste-based discrimination theory – and in line with signalling theory (Spence, 1973). Both of these theories share the core idea that when people must make decisions without access to all the relevant information, they will use the information they do have to indicate factors that cannot be observed. In this respect, in line with the suggestive evidence mentioned in the introduction, personality and drivers of personality, which cannot be inferred directly from a CV, may be estimated differently when someone is visibly wearing body art in the photograph accompanying the CV. We estimated perceived personality through the six dimensions of the HEXACO model (Ashton & Lee, 2008): 'perceived honesty', 'perceived emotional stability', 'perceived extraversion', 'perceived agreeableness', 'perceived conscientiousness' and 'perceived openness to new experiences'. Here, we refer to the mean score for these items as the 'perceived beneficial personality scale'. Finally, we used the 'perceived productivity drivers scale', consisting of the items 'perceived autonomy', 'perceived manageability' and 'perceived intelligence', formulated in line with the items related to statistical discrimination in Van Belle et al. (2018), as seen in Appendix Table 3.

Finally, we gave the participants a post-experimental questionnaire consisting of four components. First, we asked them whether they had body art (yes, no) since, based on the suggestive evidence in the introduction, we would expect this to interact with their judgment of job candidates with body art. Second, we collected information on three

socio-demographic factors: gender (male, female), age and level of education (no tertiary education, tertiary education). Third, we checked participants' level of experience: the frequency with which they make hiring decisions (monthly, less than monthly) and the amount of experience they have in their jobs (less than five years, five years or more) to examine, in line with Van Belle et al. (2018), whether any stigma attenuates with maturity. Finally, we presented them with the Marlowe-Crowne scale on the tendency towards socially desirable responses (Reynolds, 1982), with a maximum score of 13 (the higher the score, the greater the propensity for socially desirable responses). This scale allowed us, in line with Van Belle et al. (2018) and Sterkens et al. (in press), to check the robustness of the propensity score.

#### 2.2 Sample

We formatted the experimental survey in Qualtrics, after which we administered it via the online platform Academic Prolific. We chose this platform because of its diverse respondents (Peer et al., 2017). In addition, the respondents on Academic Prolific produce high-quality data, of even better quality than those on CrowdFlower according to Peer et al. (2017). Academic Prolific is a paying platform; only respondents who completed the survey fully and accurately were paid. This ensured the optimisation of the data quality. Moreover, survey respondents had to have recruitment experience, which was indicated as a requirement on the online platform. More concretely, upon preregistration to the panel, members complete multiple, extensive pre-screening batteries on, among others, demographics, lifestyle and professional activity. Consequently, it is unlikely that participants provided incorrect information regarding their hiring experience in order to be eligible for specifically this study – and its compensation.

At the start of the survey, the informed consent clearly communicated that completing the survey was voluntary. We assured participants of their anonymity and the protection

of their personal data. Furthermore, the informed consent clearly described how the data would be processed.

About a third of our participants (35.8%), to whom we refer from now on as 'recruiters', reported having body art themselves. Women comprised 45.8% of our sample, 82.1% of whom have a tertiary education degree. The average age of our recruiters was 41.8 years. Regarding experience, 49.1% of our recruiters had been in their position for five years or more, and 34.9% were involved in recruitment decisions at least monthly. To check whether our sample represents real-world American HR professionals, in line with Van Borm et al. (2022), we compared these statistics with a sample of HR professionals in the American Community Survey (ACS). That is, we conducted binomial tests (for the binary variables) and one one-sample t-test (to compare the mean age between the two samples). This shows that our sample contains more males than the ACS sample (45.8% females versus 67.0%; p = 0.000) and is slightly younger (41.8 years old versus 45.4 years old; p = 0.000). Somewhat reassuring in that respect is that the effects found in our analyses do not appear heterogeneous to these recruiter traits.

#### 2.3 Analytical framework

We analysed the experimental data as follows. Our dependent variables are the various items and scales that capture hireability, taste to collaborate, perceived beneficial personality and perceived productivity drivers, as discussed in Section 2.1. We regressed these dependent variables on the presence or absence of body art in the candidate's photo as an independent variable and on the other candidate characteristics (the categorical variables in line with the vignette specifications in Appendix Table 2), job characteristics (recruiters' perceptions of required customer contact, creativity and reliability) and the recruiter characteristics discussed at the end of the previous section. In our primary analyses, we operationalised our independent variable as a simple indicator of whether or not the photo reveals body art. In further models, we split this variable by type of body art and by size. Then, we added interactions with the other candidate characteristics, job characteristics and recruiter characteristics. Here, we used a linear regression model with clustered standard errors at the recruiter level. Alternative models, particularly ordered logistic models, led to the same conclusions.

Since they were experimentally manipulated, we can offer a causal interpretation of the effects of candidate characteristics, job characteristics and their interaction effects. This is not the case for recruiter characteristics, as they may correlate with other unobserved recruiter characteristics.

#### 3 Results

#### 3.1 Body art and hireability

The study's insights into the effect of body art on job applicants and their hireability fall into several categories. On the one hand, as seen in columns (1), (4) and (7) of Table 1, applicants with body art in the experiment do not have lower odds of being invited to an interview overall (p = 0.283). Moreover, they do not have a lower probability of being hired (p = 0.227) and do not score lower on the overall hireability scale (p = 0.242) than candidates without body art after controlling for the other variables included in the regression models.

<Table 1 about here.>

When we split these effects by type of body art (by including an indicator for tattoos) and by size of body art (by including an indicator for large body art) in columns (2), (5) and (8), we find no evidence of heterogeneous effects in this dimension.

On the other hand, as seen in Table 2, when we include interaction effects between body art among applicants and all other candidate, job and recruiter characteristics, we find evidence for a robust, significant interaction between body art and applicants' gender. More specifically, contrary to exploratory evidence in previous studies (see Section 1), we get a positive interaction with the female gender for each of the three outcomes related to hireability.

#### <Table 2 about here.>

We find no robust evidence for other interactions. In particular, we there is no significant interaction with the propensity for socially desirable responses. Also, we reach the same conclusions when we repeat the analyses with some subsamples with a low propensity for socially desirable answers. Thus, the finding across all candidates that body art does not affect hireability does not seem to be an underestimation due to socially desirable answers. However, we cannot completely rule out this possibility.

Given the strong interaction between a candidate's gender and whether or not they have visible body art, in the following (summary) analysis tables, we include (only) this interaction, in line with columns (3), (6) and (9) of Table 1. When more extensive analyses provide evidence for additional interactions, we list them in the following subsections (with the full results available on request).

Finally, columns (4), (8) and (12) of Table 1 divide the effect of body art in the baseline model into an effect for males ('male with body art') and an effect for females ('female with body art'). We find that the overall probability of being invited to a job interview decreases by 5.4 percentage points (coefficient -0.542 on a Likert scale ranging from 0

to 10; p = 0.018) when men with body art apply for a job (versus men without body art). Their hiring appropriateness score falls by 5.7 percentage points (p = 0.009), and their score on the full hireability scale falls by 5.6 percentage points (p = 0.010).

Strikingly, among the other candidate characteristics, in line with the experimental field evidence presented in Section 1, revealed obesity also significantly lowers hireability. For instance, as seen in columns (3) and (6), revealed obesity lowers both the probability of being invited to a job interview and the probability of eventually being hired by a significant 2.7 percentage points.

Furthermore, the effects of candidate characteristics align with the literature. We find significantly higher probabilities for better study results (Baert & Verhaest, 2021; Pinto & Ramalheira, 2017), lower probabilities after repeating a grade (Baert & Picchio, 2021; DiStasio, 2014) and higher probabilities when listing a student job in line with one's studies (Van Belle et al., 2020). Interestingly, the effect of a man revealing body art via his CV is of the same order as that of experiencing grade retention. That no effect is found for the included hobbies may be explained by the reference category, that is, artistic hobbies.

#### 3.2 Body art and taste to collaborate

Table 3 presents the results of the main regression models with taste to collaborate as the outcome. We find that both one's taste to collaborate with candidates with body art ( $\beta = -0.300$ ; p = 0.002) and the estimation of this taste among other employees ( $\beta = -0.245$ ; p = 0.018) as well as that among customers ( $\beta = -0.326$ ; p = 0.002) are significantly more negative when job candidates insert a photo with visible body art. No significant interactions with gender or type of body art are found here.

<Table 3 about here.>

This finding is somewhat at odds with the fact that in Table 2, we found no significant interactions between the effect of revealed body art and the estimated required customer contact in the profession concerning hireability. However, it corroborates the evidence in Section 1 suggesting a high penalty for visible body art in environments with many interpersonal interactions.

Interestingly, the effect of revealing body art via the photograph on taste to collaborate is of the same order as that of revealing obesity, both regarding the recruiter's own estimated taste ( $\beta = -0.331$ ; p = 0.002) as well as the estimated taste among employees ( $\beta = -0.257$ ; p = 0.013) and that among customers ( $\beta = -0.270$ ; p = 0.012).

#### 3.3 Body art and perceived personality

Concerning perceived personality, Table 4 indicates that, abstracting from interactions with the type of body art and gender of the wearer, candidates with body art are generally rated as less honest ( $\beta = -0.227$ ; p = 0.023), less emotionally stable ( $\beta = -0.251$ ; p = 0.016), less agreeable ( $\beta = -0.327$ ; p = 0.001) and less conscientious ( $\beta = -0.249$ ; p = 0.023). Given the links mentioned in Section 1 between conscientiousness and productivity, the fact that visibly wearing body art decreases estimated conscientiousness by about 2.5 percentage points (i.e. 11.6 of the item's standard deviation of 2.140) appears to be an important finding. At the same time, those who reveal body art are also perceived to be more extroverted ( $\beta = -0.271$ ; p = 0.128) and – in a weakly significant way – more open to new experiences ( $\beta = -0.173$ ; p = 0.099).

#### <Table 4 about here.>

The perception of lower emotional stability appears to be a stigma only among male body art wearers, which helps to explain why the hireability of male body art wearers, but not female body art wearers, is estimated to be lower than those without body art (see Section 3.1).

As a secondary finding, obese candidates are perceived as less extroverted ( $\beta$  = -0.312; p = 0.006), less open to new experiences ( $\beta$  = -0.306; p = 0.002) and – in a weakly significant way – as less conscientious ( $\beta$  = -0.203; p = 0.065). However, they are not seen differently from non-obese candidates regarding perceived honesty, emotional stability or agreeableness.

#### 3.4 Body art and productivity drivers

Regarding further productivity drivers, Table 5 indicates that recruiters estimate job candidates with visible body art to be less manageable ( $\beta = -0.299$ ; p = 0.008). This appears to align with a lower estimated taste to collaborate by employers and peers, as observed in Section 2.2. Furthermore, weakly significant evidence emerges of a lower appraisal of job candidates with body art regarding autonomy ( $\beta = -0.215$ ; p = 0.092) and intelligence ( $\beta = -0.181$ ; p = 0.076). Taken together, the score on the perceived productivity drivers scale is 2.3 percentage points lower for these candidates than for those without body art ( $\beta = -0.232$ ; p = 0.017). We find further that the effect of body art in this regard is homogeneous by gender and type of body art.

#### <Table 5 about here.>

Overall, revealed obesity does not affect these perceived productivity drivers. However, the interaction between body art and obesity is close to weak significance for many other outcome variables, and it is close to significance at the 5% level (p = 0.052) with regard to intelligence. Thus, these stigmas tend to reinforce each other regarding this outcome.

## 4 Conclusion

In this study, we explored the stigma surrounding job candidates with tattoos and piercings in the context of recruitment. Scientifically, we distinguished ourselves from previous studies both in terms of internal validity, through the experimental randomisation of tattoos and piercings across fictitious job candidates, and in terms of external validity, through the broader scope of our study, measuring the effect of body art on hireability and a wide range of possible stigmas, in various occupations, and studying heterogeneous effects in a structured way. Moreover, randomising the fictitious candidates' obesity allowed us to compare the relative impact of different dimensions of physical appearance and to take steps forward in the study of hiring stigma around obesity.

Our findings suggest that job candidates with body art are perceived as less pleasant to collaborate with, both when it comes to recruiters' ratings in our experiment of their own taste to collaborate and the tastes of other employees and clients to collaborate. Regarding personality, candidates with body art are seen as less honest, less emotionally stable, less agreeable and less conscientious overall. The stigma of lower emotional stability applies only to men with body art. On the other hand, job candidates with body art are also seen as more extroverted and open to new experiences. In terms of direct productivity drivers, candidates with body art are seen as less manageable. All of this translates into lower hireability for men with body art but not for women. Candidates who reveal obesity when applying to a job score worse overall in terms of hireability and rated personality, similar in terms of rated taste to collaborate and better in terms of rated direct productivity drivers compared to candidates with body art.

This study exhibits the classical limitations of a scenario experiment. Unlike field experiments, data collection in this kind of experiment does not occur under real-life circumstances, and participants know they are participating in an experiment. While this

presents an advantage from an ethical standpoint and allows for an understanding of thought processes, participants may respond in a socially desirable manner when not confronted with the urgency of real-life decision-making (Auspurg & Hinz, 2014; Charness et al., 2013; Sterkens et al., in press; Van Belle et al., 2018). Nonetheless, the widespread use of this type of experiment in the social and behavioural sciences is justified by the strong correlation between self-reported measures of perceptions and actual behaviour (Hainmueller et al., 2015; Sterkens et al., in press; Van Belle et al., 2018). Furthermore, in our experiment, each participant was only exposed to a limited number of vignettes, varying in multiple factors, making it highly improbable for participants to discern the socially desirable response (Auspurg & Hinz, 2014; Liechti et al., 2017; Sterkens et al., in press; Van Belle et al., 2018). We also conducted robustness checks to account for participants' inclination to provide such responses. Nevertheless, we advocate for experimental field research that, despite providing less insight into the 'why' question addressed in this study, can more precisely uncover the costs of wearing body art in terms of employment prospects.

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#### Figure 1. Examples of the pictures used.



Note. This is one of two female photos used, with the first row showing the non-obese version and the second row showing the obese version, and with both rows from left to right showing the following levels of the vignette factor body art: (i) small piercing, (ii) large piercing, (iii) small tattoo and (iv) large tattoo.

Table 1. Body art among job applicants and hire	reability: Main regression analysis
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	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
	Dependent	t variable: inte	erview approp	oriateness	Dependent	t variable: hiri	ing appropria	teness	Dependent	t variable: hir	eability scale	
Body art	-0.162 (0.150)	-0.166 (0.234)	-0.499 (0.271)		-0.175 (0.144)	-0.216 (0.235)	-0.564** (0.276)		-0.168 (0.143)	-0.191 (0.228)	-0.531** (0.263)	
Body art x Tattoo		0.118 (0.225)	0.047 (0.233)			0.192 (0.223)	0.117 (0.230)			0.155 (0.220)	0.082 (0.227)	
Body art x Large version		-0.079 (0.216)	-0.104 (0.216)			-0.074 (0.221)	-0.099 (0.219)			-0.076 (0.211)	-0.101 (0.210)	
Body art x Female			0.723** (0.335)				0.756** (0.325)				0.739** (0.319)	
Male with body art				-0.542** (0.226)				-0.579*** (0.220)				-0.560*** (0.215)
Female with body art				0.181 (0.217)				0.190 (0.209)				0.185 (0.207)
Obese	-0.283**	-0.288**	-0.269**	-0.269**	-0.280**	-0.288**	-0.269**	-0.264**	-0.282**	-0.288**	-0.269**	-0.267**
	(0.132)	(0.132)	(0.132)	(0.132)	(0.132)	(0.133)	(0.133)	(0.132)	(0.128)	(0.129)	(0.129)	(0.128)
Female	0.462***	0.452***	0.096	0.098	0.412***	0.394***	0.022	0.025	0.437***	0.423***	0.059	0.062
	(0.130)	(0.133)	(0.212)	(0.212)	(0.134)	(0.135)	(0.211)	(0.211)	(0.129)	(0.131)	(0.206)	(0.206)
Study results: 1st quartile	3.699***	3.711***	3.729***	3.725***	3.349***	3.370***	3.389***	3.377***	3.524***	3.541***	3.559***	3.551***
	(0.208)	(0.209)	(0.208)	(0.207)	(0.199)	(0.201)	(0.199)	(0.197)	(0.199)	(0.201)	(0.199)	(0.198)
Study results: 2nd quartile	2.632***	2.621***	2.596***	2.602***	2.497***	2.480***	2.454***	2.465***	2.564***	2.551***	2.524***	2.533***
	(0.178)	(0.180)	(0.179)	(0.178)	(0.174)	(0.175)	(0.173)	(0.172)	(0.172)	(0.173)	(0.172)	(0.171)
Grade retention	-0.633***	-0.635***	-0.642***	-0.640***	-0.637***	-0.639***	-0.646***	-0.644***	-0.635***	-0.637***	-0.644***	-0.642***
	(0.138)	(0.139)	(0.138)	(0.138)	(0.138)	(0.139)	(0.138)	(0.138)	(0.135)	(0.135)	(0.135)	(0.134)
Student job: related to studies	0.844***	0.866***	0.913***	0.905***	0.888***	0.924***	0.973***	0.953***	0.866***	0.895***	0.943***	0.929***
	(0.176)	(0.183)	(0.183)	(0.177)	(0.181)	(0.186)	(0.187)	(0.182)	(0.174)	(0.180)	(0.180)	(0.175)
Student job: unrelated to studies	-0.184	-0.170	-0.179	-0.180	-0.274*	-0.249	-0.258	-0.270*	-0.229	-0.210	-0.218	-0.225
	(0.168)	(0.175)	(0.173)	(0.166)	(0.163)	(0.170)	(0.167)	(0.160)	(0.161)	(0.167)	(0.165)	(0.158)
Hobbies: intellectual	0.051	0.050	-0.029	-0.029	0.199	0.198	0.115	0.115	0.125	0.124	0.043	0.043
	(0.180)	(0.181)	(0.185)	(0.184)	(0.181)	(0.181)	(0.186)	(0.185)	(0.175)	(0.176)	(0.180)	(0.179)
Hobbies: sports	-0.251	-0.257	−0.318*	-0.309*	-0.135	-0.140	-0.203	-0.197	-0.193	-0.198	-0.260	-0.253
	(0.178)	(0.181)	(0.181)	(0.177)	(0.178)	(0.180)	(0.180)	(0.178)	(0.173)	(0.175)	(0.175)	(0.173)
Hobbies: social	0.025	0.051	-0.010	-0.021	0.150	0.190	0.127	0.101	0.088	0.121	0.058	0.040
	(0.202)	(0.210)	(0.212)	(0.202)	(0.199)	(0.207)	(0.210)	(0.199)	(0.196)	(0.204)	(0.206)	(0.196)
Job characteristics	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Recruiter characteristics	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Constant	5.248***	5.261***	5.460***	5.433***	4.783***	4.788***	4.995***	4.979***	5.015***	5.024***	5.227***	5.206***
	(1.208)	(1.220)	(1.232)	(1.219)	(1.369)	(1.378)	(1.378)	(1.370)	(1.234)	(1.244)	(1.251)	(1.242)
Observations	848	848	848	848	848	848	848	848	848	848	848	848

Table 2. Body art among job applicants and hireability: Extended regression analysis with more interactions.

	(1)	(2)	(3)
	Dependent variable: interview appropriateness	Dependent variable: hiring appropriateness	Dependent variable: hireability scale
Body art	-0.104 (1.798)	-0.897 (1.680)	-0.500 (1.670)
Body art x Tattoo	0.084 (0.281)	0.142 (0.275)	0.113 (0.273)
Body art x Large version	-0.146 (0.220)	-0.115 (0.226)	-0.130 (0.216)
Body art x Obese	-0.529 (0.360)	-0.559 (0.366)	-0.544 (0.354)
Body art x Female	0.694** (0.336)	0.697** (0.323)	0.696** (0.318)
Body art x Study results: 1 <sup>st</sup> quartile	-0.054 (0.361)	0.129 (0.362)	0.038 (0.350)
Body art x Study results: 2 <sup>nd</sup> quartile	0.054 (0.440)	-0.343 (0.432)	-0.144 (0.424)
Body art x Grade retention	0.151 (0.355)	0.048 (0.364)	0.099 (0.350)
Body art x Student job: related to studies	0.147 (0.453)	0.331 (0.445)	0.239 (0.433)
Body art x Student job: unrelated to studies	-0.259 (0.381)	0.047 (0.392)	-0.106 (0.375)
Body art x Hobbies: intellectual	-0.550 (0.509)	-0.444 (0.512)	-0.497 (0.497)
Body art x Hobbies: sports	-0.326 (0.484)	-0.404 (0.466)	-0.365 (0.464)
Body art x Hobbies: social	0.065 (0.509)	0.072 (0.498)	0.068 (0.490)
Body art x Job: perceived level of customer contact	-0.022 (0.056)	-0.035 (0.049)	-0.028 (0.052)
Body art x Job: perceived level of required creativity	-0.031 (0.056)	-0.012 (0.050)	-0.021 (0.052)
Body art x Job: perceived level of required reliability	0.021 (0.143)	0.022 (0.130)	0.021 (0.132)
Body art x Recruiter: body art	-0.117 (0.228)	0.068 (0.241)	-0.024 (0.229)
Body art x Recruiter: female	0.151 (0.315)	0.178 (0.302)	0.164 (0.300)
Body art x Recruiter: age	0.001 (0.016)	0.003 (0.016)	0.002 (0.016)
Body art x Recruiter: tertiary education	0.124 (0.344)	0.329 (0.335)	0.226 (0.329)
Body art x Recruiter: ≥ monthly hiring decision	0.351 (0.297)	0.249 (0.279)	0.300 (0.279)
Body art x Recruiter: $\geq$ 5 years of experience in job	-0.042 (0.357)	0.050 (0.328)	0.004 (0.334)
Body art x Recruiter: social desirability bias	-0.019 (0.088)	0.018 (0.089)	-0.000 (0.087)
Obese	-0.008 (0.217)	0.004 (0.224)	-0.002 (0.215)
Female	0.129 (0.222)	0.059 (0.220)	0.094 (0.215)
Study results: 1st quartile	3.622*** (0.311)	3.487*** (0.302)	3.555*** (0.300)
Study results: 2nd quartile	2.474*** (0.270)	2.404*** (0.267)	2.439*** (0.261)
Grade retention	-0.705*** (0.219)	-0.809*** (0.226)	-0.757*** (0.218)
Student job: related to studies	0.785** (0.316)	0.754** (0.312)	0.769** (0.305)
Student job: unrelated to studies	-0.063 (0.221)	-0.264 (0.227)	-0.163 (0.217)
Hobbies: intellectual	0.212 (0.315)	0.326 (0.318)	0.269 (0.308)
Hobbies: sports	-0.125 (0.324)	0.055 (0.309)	-0.035 (0.308)
Hobbies: social	-0.025 (0.330)	0.109 (0.325)	0.042 (0.319)
Job characteristics	Yes	Yes	Yes
Recruiter characteristics	Yes	Yes	Yes
Constant	5.296*** (1.603)	5.160*** (1.549)	5.228*** (1.536)
Observations	848	848	848

Table 3. Body art among job applicants and taste to collaborate: Main regression analysis.

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Dependent to collabora ployer	variable: taste ate as em-	Dependent to collabora league	Dependent variable: taste to collaborate as col- league		variable: taste ate as cus-	Dependent variable: taste to collaborate scale	
Body art	-0.300***	-0.309	-0.245**	-0.281	-0.326***	-0.532**	-0.290***	-0.374**
	(0.097)	(0.210)	(0.102)	(0.206)	(0.104)	(0.213)	(0.089)	(0.188)
Body art x Tattoo		-0.091 (0.202)		0.031 (0.204)		-0.001 (0.205)		-0.020 (0.186)
Body art x Large version		0.084 (0.170)		0.151 (0.169)		0.080 (0.165)		0.105 (0.150)
Body art x Female		-0.005 (0.271)		-0.136 (0.255)		0.299 (0.264)		0.053 (0.237)
Obese	-0.331***	-0.328***	-0.257**	-0.265***	-0.270**	-0.266**	-0.286***	-0.286***
	(0.107)	(0.109)	(0.103)	(0.102)	(0.107)	(0.106)	(0.095)	(0.094)
Female	0.446***	0.455**	0.237**	0.298*	0.300**	0.147	0.328***	0.300**
	(0.107)	(0.176)	(0.107)	(0.155)	(0.115)	(0.164)	(0.100)	(0.149)
Study results: 1st quartile	1.522***	1.513***	1.496***	1.497***	1.215***	1.228***	1.411***	1.413***
	(0.149)	(0.150)	(0.151)	(0.154)	(0.156)	(0.157)	(0.137)	(0.139)
Study results: 2nd quartile	1.171***	1.180***	1.157***	1.163***	0.994***	0.983***	1.107***	1.109***
	(0.149)	(0.152)	(0.150)	(0.153)	(0.150)	(0.154)	(0.136)	(0.140)
Grade retention	-0.291***	-0.289***	-0.326***	-0.323***	-0.367***	-0.369***	-0.328***	-0.327***
	(0.111)	(0.111)	(0.104)	(0.104)	(0.108)	(0.108)	(0.097)	(0.097)
Student job: related to studies	0.429***	0.412***	0.464***	0.460***	0.299**	0.325**	0.397***	0.399***
	(0.129)	(0.133)	(0.133)	(0.137)	(0.148)	(0.149)	(0.125)	(0.127)
Student job: unrelated to studies	-0.054	-0.063	0.142	0.154	0.079	0.084	0.056	0.058
	(0.125)	(0.134)	(0.128)	(0.135)	(0.128)	(0.137)	(0.110)	(0.120)
Hobbies: intellectual	0.108	0.109	-0.094	-0.078	-0.099	-0.131	-0.028	-0.033
	(0.154)	(0.157)	(0.145)	(0.150)	(0.150)	(0.154)	(0.136)	(0.139)
Hobbies: sports	-0.184	-0.178	-0.064	-0.039	-0.080	-0.097	-0.109	-0.104
	(0.138)	(0.143)	(0.133)	(0.134)	(0.140)	(0.144)	(0.115)	(0.118)
Hobbies: social	-0.031	-0.051	0.095	0.108	0.041	0.021	0.035	0.026
	(0.149)	(0.159)	(0.135)	(0.148)	(0.145)	(0.153)	(0.125)	(0.133)
Job characteristics	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Recruiter characteristics	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Constant	4.986***	4.967***	5.820***	5.738***	4.978***	5.030***	5.261***	5.245***
	(0.989)	(0.993)	(0.914)	(0.922)	(0.993)	(1.000)	(0.910)	(0.917)
Observations	848	848	848	848	848	848	848	848

Table 4. Body art among job applicants and perceived personality: Main regression analysis.

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	Dependen perceived	t variable: honesty	Depender perceived stability	nt variable: I emotional	Dependen perceived sion	it variable: extraver-	Depender perceived bleness	nt variable: I agreea-	Depender perceived tiousness	it variable: conscien-	Dependen perceived to new exp	t variable: openness periences	Dependen perceived personalit	nt variable: beneficial ty
Body art	-0.227**	-0.129	-0.251**	-0.517**	0.271**	-0.149	-0.327***	-0.302	-0.249**	-0.305	0.173*	0.065	-0.102	-0.223
	(0.099)	(0.214)	(0.104)	(0.204)	(0.128)	(0.225)	(0.096)	(0.189)	(0.109)	(0.227)	(0.104)	(0.205)	(0.071)	(0.156)
Body art x Tattoo		-0.234 (0.195)		-0.216 (0.185)		0.030 (0.212)		−0.115 (0.185)		-0.007 (0.203)		-0.186 (0.195)		-0.121 (0.151)
Body art x Large version		-0.038 (0.169)		0.161 (0.172)		0.303 (0.184)		0.042 (0.157)		0.075 (0.187)		0.244 (0.176)		0.131 (0.134)
Body art x Female		0.060 (0.252)		0.500** (0.231)		0.415 (0.266)		0.001 (0.239)		0.023 (0.270)		0.077 (0.243)		0.180 (0.194)
Obese	-0.075	-0.061	-0.096	-0.078	-0.312***	−0.311***	-0.094	-0.089	-0.203*	-0.204*	-0.306***	-0.300***	-0.181**	-0.174**
	(0.095)	(0.095)	(0.103)	(0.104)	(0.113)	(0.114)	(0.101)	(0.100)	(0.109)	(0.111)	(0.098)	(0.097)	(0.069)	(0.070)
Female	0.200**	0.195	0.083	-0.151	-0.025	-0.246	0.168*	0.178	0.279***	0.266	-0.031	-0.058	0.112	0.031
	(0.094)	(0.157)	(0.103)	(0.155)	(0.111)	(0.175)	(0.100)	(0.157)	(0.105)	(0.170)	(0.102)	(0.152)	(0.072)	(0.120)
Study results: 1st quartile	0.936***	0.909***	1.128***	1.124***	0.767***	0.792***	1.009***	0.996***	2.410***	2.412***	0.926***	0.911***	1.196***	1.191***
	(0.137)	(0.138)	(0.149)	(0.149)	(0.148)	(0.149)	(0.134)	(0.137)	(0.160)	(0.163)	(0.134)	(0.132)	(0.103)	(0.104)
Study results: 2nd quartile	0.660***	0.675***	0.826***	0.826***	0.412***	0.398**	0.764***	0.774***	1.645***	1.646***	0.509***	0.525***	0.803***	0.807***
	(0.136)	(0.140)	(0.141)	(0.145)	(0.156)	(0.159)	(0.132)	(0.134)	(0.150)	(0.153)	(0.134)	(0.140)	(0.106)	(0.109)
Grade retention	-0.256***	-0.255***	-0.178*	-0.179*	-0.185	−0.185	-0.080	-0.079	-0.251**	-0.250**	-0.236**	-0.232**	-0.198***	-0.197***
	(0.091)	(0.091)	(0.103)	(0.102)	(0.114)	(0.115)	(0.103)	(0.103)	(0.107)	(0.107)	(0.104)	(0.104)	(0.073)	(0.073)
Student job: related to studies	0.386***	0.346***	0.296**	0.299**	0.039	0.082	0.259**	0.238*	0.380***	0.381***	0.263**	0.237*	0.271***	0.264**
	(0.119)	(0.124)	(0.138)	(0.137)	(0.154)	(0.162)	(0.123)	(0.129)	(0.134)	(0.136)	(0.130)	(0.138)	(0.096)	(0.101)
Student job: unrelated to studies	0.156	0.120	0.162	0.141	-0.234	-0.213	0.149	0.134	0.048	0.051	0.152	0.137	0.072	0.062
	(0.121)	(0.131)	(0.113)	(0.116)	(0.143)	(0.150)	(0.115)	(0.126)	(0.132)	(0.138)	(0.134)	(0.141)	(0.091)	(0.099)
Hobbies: intellectual	-0.014	-0.020	0.113	0.060	-0.175	-0.219	0.026	0.026	0.176	0.174	-0.309**	-0.315**	-0.031	-0.049
	(0.139)	(0.147)	(0.148)	(0.150)	(0.177)	(0.176)	(0.133)	(0.138)	(0.156)	(0.160)	(0.143)	(0.146)	(0.104)	(0.107)
Hobbies: sports	-0.154	-0.165	0.066	0.038	0.220	0.214	-0.121	-0.119	-0.160	-0.155	-0.336***	-0.323**	-0.081	-0.085
	(0.125)	(0.132)	(0.136)	(0.142)	(0.159)	(0.158)	(0.129)	(0.136)	(0.146)	(0.150)	(0.127)	(0.131)	(0.094)	(0.098)
Hobbies: social	0.056	0.005	0.314**	0.236	0.576***	0.551***	0.073	0.049	0.054	0.050	-0.070	-0.116	0.167	0.129
	(0.128)	(0.140)	(0.140)	(0.148)	(0.159)	(0.167)	(0.129)	(0.135)	(0.157)	(0.167)	(0.137)	(0.148)	(0.101)	(0.111)
Job characteristics	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Recruiter characteristics	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Constant	3.989***	4.037***	4.485***	4.584***	6.238***	6.251***	5.074***	5.072***	3.181***	3.165***	5.681***	5.644***	4.775***	4.792***
	(1.094)	(1.111)	(0.993)	(1.007)	(1.078)	(1.086)	(0.981)	(0.989)	(1.023)	(1.034)	(1.122)	(1.111)	(0.917)	(0.923)
Observations	848	848	848	848	848	848	848	848	848	848	848	848	848	848

Table 5. Body art among job applicants and perceived productivity drivers: Main regression analysis.

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Dependent ceived auto	variable: per- onomy	Dependent ceived man	Dependent variable: per- ceived manageability		Dependent variable: per- ceived intelligence		variable: per- ductivity driv-
Body art	-0.215*	-0.487**	-0.299***	-0.210	-0.181*	-0.358*	-0.232**	-0.352*
	(0.127)	(0.237)	(0.111)	(0.212)	(0.102)	(0.209)	(0.096)	(0.186)
Body art x Tattoo		0.028 (0.219)		-0.320 (0.195)		0.044 (0.202)		-0.082 (0.180)
Body art x Large version		0.314* (0.175)		-0.094 (0.168)		0.057 (0.179)		0.092 (0.148)
Body art x Female		0.122 (0.267)		0.219 (0.247)		0.231 (0.287)		0.191 (0.232)
Obese	-0.082	-0.087	-0.109	-0.086	-0.139	-0.138	-0.110	-0.104
	(0.115)	(0.117)	(0.102)	(0.103)	(0.109)	(0.112)	(0.091)	(0.093)
Female	0.153	0.080	0.325***	0.251	0.118	-0.004	0.199**	0.109
	(0.119)	(0.175)	(0.105)	(0.161)	(0.105)	(0.187)	(0.092)	(0.151)
Study results: 1st quartile	2.063***	2.078***	1.918***	1.886***	3.083***	3.098***	2.355***	2.354***
	(0.162)	(0.166)	(0.162)	(0.162)	(0.162)	(0.164)	(0.139)	(0.141)
Study results: 2nd quartile	1.512***	1.512***	1.542***	1.555***	2.191***	2.179***	1.748***	1.749***
	(0.152)	(0.153)	(0.143)	(0.147)	(0.139)	(0.142)	(0.125)	(0.129)
Grade retention	-0.256**	-0.254**	-0.373***	-0.374***	−0.213*	−0.215*	-0.281***	-0.281***
	(0.129)	(0.128)	(0.110)	(0.111)	(0.115)	(0.114)	(0.102)	(0.101)
Student job: related to studies	0.636***	0.655***	0.509***	0.466***	0.612***	0.641***	0.586***	0.587***
	(0.141)	(0.145)	(0.140)	(0.142)	(0.128)	(0.132)	(0.116)	(0.119)
Student job: unrelated to studies	0.039	0.059	0.011	-0.039	0.200	0.210	0.083	0.077
	(0.141)	(0.147)	(0.133)	(0.141)	(0.124)	(0.129)	(0.113)	(0.120)
Hobbies: intellectual	0.066	0.054	0.171	0.148	0.081	0.056	0.106	0.086
	(0.152)	(0.158)	(0.156)	(0.156)	(0.155)	(0.159)	(0.133)	(0.135)
Hobbies: sports	-0.044	-0.026	-0.117	-0.147	-0.186	-0.199	-0.116	-0.124
	(0.152)	(0.155)	(0.140)	(0.142)	(0.143)	(0.142)	(0.120)	(0.122)
Hobbies: social	0.162	0.156	0.131	0.052	0.272*	0.266	0.188	0.158
	(0.159)	(0.170)	(0.155)	(0.163)	(0.157)	(0.166)	(0.135)	(0.143)
Job characteristics	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Recruiter characteristics	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Constant	3.950***	3.884***	4.822***	4.935***	2.894**	2.932**	3.889***	3.917***
	(1.026)	(1.034)	(0.846)	(0.845)	(1.146)	(1.150)	(0.930)	(0.933)
Observations	848	848	848	848	848	848	848	848

# Appendix: Additional tables

#### Appendix Table 1. Used jobs and their (perceived) characteristics.

Job	Description in O*NET	Required education level	Level of customer contact		Level o require	f creativity d	Level of required reliability	
		O*NET	O*NET	Sample of re- cruiters	O*NET	Sample of re- cruiters	O*NET	Sample of re- cruiters
Mine shut- tle car op- erators	Operates a diesel or electric-powered shuttle car in an underground mine to transport materials from working face to mine cars or conveyors. The most important tasks of the mine shuttle car operator are to drive, control and guide mine shuttle cars and repair or replace parts if needed.	Low	Low	1.556	Low	2.593	Low	9.148
Travel agents	Plans and sells transportation and accommodations for travel agency customers. The agent may also assist in resolving clients' travel problems. The most important tasks of the travel agent are to determine destination, modes of transportation, travel dates, costs and accommodations required.	Low	High	9.333	Low	6.519	Low	9.222
Poets, lyri- cists and creative writers	Creates original written works, such as scripts, essays, prose, poetry or song lyrics, for publication or perfor- mance. The most important tasks of the creative writer are to write fiction or non-fiction, revise written material and prepare works in an appropriate format for publication.	Low	Low	2.630	High	9.000	Low	8.444
Locomotive firers	Monitors locomotive instruments and watches for dragging equipment, obstacles on rights-of-way, and train sig- nals during run. The most important tasks of the locomotive engineer are to observe and monitor train signals and verify their meanings for engineers and to operate the locomotive in emergency situations.	Low	Low	1.500	Low	2.423	High	9.692
Geological sample test technicians	Tests or analyses geological samples, crude oil or minerals to detect the presence of petroleum, gas or mineral deposits indicating potential for exploration or production or to determine physical or chemical properties to ensure that products meet quality standards. The most important tasks of the quality control technician are to test and analyse samples and to collect or prepare samples for analysis.	High	Low	1.880	Low	3.600	Low	9.520
Archivists	Appraises, edits and directs safekeeping of permanent records and historically valuable documents. The most important tasks of the archivist are to participate in research activities based on archival materials, organise archival records and develop classification systems.	High	High	3.259	Low	5.556	Low	9.296
Software developers	Analyses user needs and develops software solutions. The most important tasks of the software developer are to develop, create and modify general computer applications software or specialised utility programs.	High	Low	3.308	High	7.731	Low	9.038
Cytogenetic technolo- gists	Analyses chromosomes found in biological specimens such as amniotic fluids, bone marrow and blood to aid in the study, diagnosis or treatment of genetic diseases. The most important tasks of the clinical laboratory specialist in cytogenetics are to analyse chromosomes, identify structural abnormalities and create images of the chromosomes using computer imaging systems.	High	Low	1.444	Low	4.852	High	9.481

Note. Job descriptions are based on those in O\*NET, as described in Section 2.1. An occupation scores low (high) on a given dimension according to O\*NET when it belongs to the lowest (highest) quartile of all O\*NET occupations. The scores for the sample of recruiters in our experiment were given on a scale from 0 to 10, as described in Section 2.1.

# Appendix Table 2. Vignette factors and levels.

Vignette factors	Vignette levels
Body art	{None, Small piercing, Large piercing, Small tattoo, Large tattoo}
Obese	{No, Yes}
Gender	{Male, Female}
Student job	{None, Unrelated to studies, Related to studies}
Grade retention	{No, Yes}
School results	{Third or fourth quartile, Second quartile, First Quartile}
Hobby	{Artistic, Intellectual, Sports, Social}

Cluster	Cronbach's alpha of corresponding scale	Item	Statement
Hireability	0.960	Interview appropriateness	I will invite the candidate for a job interview.
		Hiring appropriateness	There is a high probability that this candidate will be effectively recruited.
Taste to collaborate	0.914	Taste to collaborate as an employer	I think I would enjoy collaborating with this person.
		Taste to collaborate as a colleague	I think other employees would enjoy collaborating with this person.
		Taste to collaborate as a customer	I think customers would enjoy collaborating with this person.
Perceived beneficial personality	0.886	Perceived honesty	I think this person is honest (i.e. telling the truth, to be trusted).
		Perceived emotional stability	I think this person is emotionally stable (i.e. seldom worried or nervous).
		Perceived extraversion	I think this person is extroverted (i.e. energetic, enjoys being with other people).
		Perceived agreeableness	I think this person is agreeable (i.e. friendly, pleasant).
		Perceived conscientiousness	I think this person is conscientious (i.e. hard-working, careful).
		Perceived openness to new experiences	I think this person is open to new experiences.
Perceived productivity drivers	0.888	Perceived autonomy	I think this person is autonomous enough to perform well in this job.
		Perceived manageability	I think this person is manageable enough to perform well in this job.
		Perceived intelligence	I think this person is intelligent enough to perform well in this job.

# Appendix Table 3. Statements used for outcome variables.