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#### **Article**

Exploring the relationship of marketing & technological innovation on store equity, word of mouth and satisfaction

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#### MARKETING | RESEARCH ARTICLE

## Exploring the relationship of marketing & technological innovation on store equity, word of mouth and satisfaction

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**Abstract:** While innovation affects company efficiency, research into service innovation is scarce and lacks consensus. In retailing, in latest years, innovation has aroused significant interest in corporate and academic world. This research analyses retail experience innovation from the perspective of marketing innovation and technological innovation perspectives to comprehend its effect on satisfaction. The main goal of this research is to explore the relationship between technological and marketing innovation, word-of-mouth and satisfaction through three key constructs: brand store equity, customer value and store image. A total of 315 retail

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#### **PUBLIC INTEREST STATEMENT**

Research shows that both technical advancement and marketing innovation make it possible to enhance the reputation of the customer. The implementation of innovations also increases market demand and customer loyalty with the shop. Marketing creativity has a major indirect influence on satisfaction by the logo of the shop. (Musso, 2010).

The improvement in market satisfaction increases the customer's view of the brand and the happier the customer is with the perception of the store. The research shows that further recommendations are made to consumers who are more pleased with retail experience.

"Shoppers may have distorted their understanding of marketing innovation with respect to advertisement, fraud or unethical practises. This paper adds to the literature on satisfaction and loyalty in retail through the study of the role of creativity. Marketing and technical advancement increase the degree of satisfaction, both directly and indirectly, through the reputation of the shop.







clients from grocery, apparel, furnishings and electronics shops were covered for the study on which multiple regression was used. The study found that technological innovation was important for shaping image, value and satisfaction compared to marketing innovation. Simultaneously, shop image had the biggest effect on customer satisfaction and satisfaction is a very essential ingredient for word-of-mouth behaviour (WOM-Referral and activity).

Subjects: Marketing Communications; Services Marketing; Marketing Research; Relationship Marketing; Retail Marketing

Keywords: Innovation; satisfaction; retailing; store brand equity; consumer value; WOM behaviour; technological innovation; marketing innovation

#### 1. Introduction

One of the cornerstones of the sales industry is considered to be the Customer. It has become increasingly broader and international in context. Retailers are in a developed and competitive environment in which consumer preferences are constantly increasing and changing (Grewal et al., 2009). The retail theory originally had focussed on improved grocery purchases and convenience stores as well as shopping centers. Innovation addresses the development of various aspects such as technology, services, products, and ideas of selling, processes, and working methods to improve the company's financial performance (Townsend, 2010). Recent fields of studies investigate the marketing operations and strategies (Gil et al., 2014), but little empirical evidence is available relating this creativity to the variables of satisfaction and loyalty (Nemati et al., 2010). However, rapid changes in information and communications technology (ICT) has improved business conditions dramatically by providing customers with innovations and better experience (Thiesse et al., 2009). The incentives such as price reduction, increased customer loyalty, increased job performance, to name a few are seen through the use of ICT in industries (e.g. Gil et al., 2014). Nonetheless, the new area of focus is innovative retail technologies (Renko & Druzijanic, 2014).

This study examines recent customer progress in the retail sector by analyzing technological and marketing developments. The study also explores the internal and external impact of innovation on customer satisfaction. Word of mouth (WOM) is the most important aspect of customer satisfaction and has a major impact on loyalty of customers. For this research, three variables were selected: word of mouth, store brand equity (SBE), and customer value (CV), which are strongly linked with loyalty and satisfaction. These have always been particularly important in competitive industries and demonstrate no distinction between tangible or intangible products and services (Cortinas et al., 2010). The role of the store image is very critical to strategize for the acquisition of competitive advantage (Delgado et al., 2014). In recent years, the customer value has evolved as an important metric for retail experience (Yoon et al., 2014). Whilst brand equity is changing in retail sector, it requires further and in-depth research exploring its different avenues (Gil et al., 2016; White et al., 2013). Therefore, such considerations are known as a stronger and broader framework than traditional models of linear loyalty. In order to enhance the comfort of consumers buying life insurance products and improve the anticipated efficacy of such products, managers should reinforce and apply their service innovation strategies to increase the purpose of consumers. Service innovation customers administered by insurance company operators would help to increase the WOM impact in terms of service definition, customer experience, service delivery system and technology choices. The direct impact of CR on WOM (J. I. Chang & Lee, 2020) means that respectable banks get optimistic WOM. That is, the client continues to speak favourably to their friends and relatives about their respectable banks regularly. (Manohar et al., 2019)



#### 1.1. Purpose of the study

While innovation has an effect on business results, research into innovation in services is minimal and lacks consensus. Innovation has aroused tremendous scholarly and industry concern in retailing in recent years. This study analyses progress in retail engagement that is a result of innovation strategies of retailer. The objective is further to study the developments from the point of view of marketing innovation and technical innovation to appreciate its effect on loyalty and satisfaction. Our goal is therefore to research the contribution of marketing and technical advancement to satisfaction and WOM through image, customer value and brand equity in retail experience. This research would help us to discern variations in the results of each form of innovation and to better understand the relationship between innovation and consumer satisfaction. Results will help company managers build plans and disperse resources to boost customer loyalty standards and their resulting feedback.

#### 2. Literature review and hypothesis development

Innovation is key to making shopping more pleasant; it enables environments which have a strong impact on consumer inspiration. Innovation has never evolved as quickly as it is now. Customer companies, especially large customer shops (malls and supermarkets), are expected to offer unique customer experience that can contribute to customer loyalty and commitment. Fairness and customer satisfaction are therefore important for every company's survival, growth, and progress (Davis, 2013). For loyal customers, it could be more important to implement technological advancements while making decisions on shopping compared with price. This is because they are generally less responsive to price fluctuations and play a significant role in informal advertising (Martos-Partal, González-Benito, 2013). To distributors, consumer satisfaction is the primary focus. It is essentially understood to be the main purpose of retail managers and is also an important notion of interest for marketing researchers (Cooil et al., 2007). Loyalty in current literature is defined as a specific/collective technique (Boulding et al., 1993) and a cognitive/effective approach (Oliver, 2010). A strategy shared by many researchers is an analysis of concrete experience fulfillment (Giese & Cote, 2000). However, retail satisfaction refers to a collection of accumulated experiences. Cognitive awareness is a nice level of consumer satisfaction (Oliver, 2010). Store satisfaction can be a special evaluation in the sense that the store fulfills or exceeds customer expectations (Helgesen et al., 2010). Successful views indicate that satisfaction is a summary of the varying intensity of emotions (Giese & Cote, 2000). Some of the studies which can be referred on similar issues. (Khaled et al., 2018, p. 2019) A key contribution of current research is that the assessment of the e- constructs of e- in India suggests a smaller, more sophisticated scale. The various dimensions of quality e-service and relationships with customers after purchase have been recognized by customers. This document also leads to linking e-commerce, e-satisfaction with other e-service buildings of quality such as comfort, protection and reactivity. It helps advertisers build a roadmap for enhancing consumer engagement and advocacy services provided by e-tailers. The era of information technology has changed, with the sensitivity that was very critical determinants of customer satisfaction. (Khaled et al., 2020)

#### 2.1. Technological and Marketing Innovation (TI-MI)

Innovation studies concentrate on the marketing and technological innovation in two significant aspects (Musso, 2010). Service innovation, along with services from distributors, is a continuing issue and very hard to identify and assess (Tether, 2005). Technological change is generally connected with innovation. In recent years, technological innovation has become consolidated through the implementation and growth of ICTs in terms of policy investments that run in the long term which has the potential to bring benefits competitively by adding a surplus of value to the end customer (Thiesse et al., 2009). Despite this, there are ample possibilities for companies to improve in retailing because the distribution in the retail businesses is at a premature stage of growth and access to sophisticated ICTs. There are various technologies such as radio frequency (RFID), self-payment/product self-scanning, and thousands of other applications in mobile phones that are the real thrust of revolution in technology that is becoming a prime requirement to enhance the retailing experience competitively. (Gil et al., 2014 and A. Kumar et al., 2014). The literature explores various approaches to explain the role of innovation in customer satisfaction, as



Table 1. Review of literature on innovation ro	le
Authors	Description
(Hu, 2014)	Designs of business models based on productivity and creativity implicitly affect the quality of technological innovation.
(Moon et al., 2013)	Design activities—as well as those involving the use of technology—are important components of the design phase, particularly to recognize customer requirements.
(Petermans et al., 2013)	Web interaction tools could be used to examine customer experiences in retail settings in depth, allowing for valuable insights into various experiential attributes.
(Acosta et al., 2015)	Technology has a positive impact on expectations of consumers, even those that decide the habits of customers.
(Sharma, Chaubey, 2014; Meyer, Schwager, 2007]	Technology is a big way of boosting revenue through customer contact.
(Verhoef et al., 2009)	Through delivering a better user experience, technology increases customer satisfaction. In a retail environment, given the increasingly competitive markets, it is best to focus on the 'appropriate 'customers.
(Shankar et al., 2011)	Technology provides more power than it has ever been to consumers over their exposure to it using of data. Technology-related advances like search engine results, mobile devices, user apps, peer-to-peer messaging vehicles and social networks have increased the ability of advertisers to attract consumers through touch screen points.
(Jacobs, 2013; Verganti, 2008)	Ethnographic analyzes and field findings indicate that software improves people-social systems interactions.
(Brown, 2008; Schneider & Stickdorn, 2011; Vianna et al., 2011)	Deep understanding of the market greatly improves the design process and improves the customer.
(Pere et al., 1999)	Technology improves data analysis performance, pattern detection, customer expectations, as well as other companies 'strategies.

outlined in Table 1. The effect of technology could be seen from both consumer and corporate performance indicators (e.g. market share, efficiency, revenue) perspectives. Technology undeniably plays an important role in improving the fruitful experience that improves customer satisfaction.

As mentioned earlier, the growth of ICTs offers benefits not only for customers in the form of value (Thiesse et al., 2009), but also by enhancing competitiveness through companies (Gil et al., 2014). This enhanced competitiveness could be also transmitted to clients through improved brand image of consumers (Yeh, 2015) and lower product prices. Regarding all such contributions, one believes that the innovation experienced by clients can have a beneficial impact on picture and perceived value with the techniques implemented in the shop. Some studies indicate that these impacts result from the implementation of ICTs resulting in enhanced client satisfaction (Gil et al., 2014; Ochoa & Pimiento, 2014). Renko and Druzijanic (2014) noted that, technological innovation (TI) allows retail businesses to better comprehend client requirements and create strategies to enhance their satisfaction. This finding also indicates a beneficial effect on satisfaction from perceived technological innovation. Hence, the first of hypotheses framed were:

H1a:Technological innovation (TI) has a significant and positive influence on store image (SI).



H1b:Technological innovation (TI) has a significant and positive influence on consumer value (CV).

H1c:Technological innovation (TI) has a significant and positive influence on satisfaction (S).

The contribution of marketing innovation (MI) to image storage and other related constructs, such as satisfaction and value, is one area of innovation that keeps calling for further research. Research on the relationship between image and innovation, such as (Weerawardena et al., 2006), emphasizing the significance of innovation in enhancing the picture of the company is an area of ongoing investigation. Various writers agree that there is a positive relationship between value and innovation and that the primary goal of Technology is designed to generate profit to clients otherwise technology wouldn't be cost-effective. (Beckeman & Olsson, 2011; Jensen et al., 2013). Empirical proof as cited in (Ganesan et al., 2009 and Sekhon et al., 2015) indicate that service innovation or change in even some elements of the shop has a favourable value effect as it helps enhance the supply and lower prices. Moreover, from a marketing view, the core of innovation is to offer clients something distinct that meets their requirements (Simon & Honore, 2012). Marketing innovation could help to develop marketing tools and techniques to better target buyers (Christofi et al., 2015, p. 360) and should therefore be focused on enticing adequate clients (Nemati et al., 2010). Gil et al. (2014) found an important direct connection in the shop between fulfillment and innovation, it shows that the views of customers about innovation in the marketing procedures of the store will have a beneficial impact on judgments of picture, value and satisfaction. The second sets of hypotheses framed were:

H2a:Marketing innovation (MI) has a significant and positive influence on store image (SI).

H2b:Marketing innovation (MI) has a significant and positive influence on consumer value (CV).

H2c:Marketing innovation (MI) has a significant and positive influence on Satisfaction (S).

#### 2.2. Store image

Managing Store Image is the main strategic instrument used to achieve competitive benefit (Delgado et al., 2014 and Bolton et al., 2000) and therefore, it is currently receiving great attention in academic as well as corporate world (A. Kumar et al., 2014). The concept of store image is basically the customer's perspective about the retailer (Morschett et al., 2005 and Rust & Oliver, 2000). In terms of physical features, it has a distinct combination of marketing and its own set of psychological characteristics. (C.H. Chang & Tu, 2005). There have been various studies on this concept recently which has resulted in the integration of pictures perception, beliefs and information on specific categories of stores (Hartman & Spiro, 2005 and Szymanski & Henard, 2001). In this perspective, the image of the store is described as "consumer's perceptions of the activities that is primarily concerned with the marketing of the store" (JJinfeng & Zhilong, 2009, p. 488). Therefore, image presents the perception and identity of store in customers mind by previous tangible and intangible experience of stores component (Ailawadi & Keller, 2004; Hartman & Spiro, 2005). Now, the researchers have agreed that image can be framed subjectively, can be context-dependent and can be totally a customercentred concept (Burt et al., 2007). As a result, a range of factors or characteristics have been acknowledged that contribute to image formation and, in specific, too, the atmosphere, quality, display of products, assortment, comfort, prices and services (Shen, 2010a).

Concerning the potential impact on the satisfaction of shop pictures, previous studies acknowledge that this picture plays a significant role in these judgments (e.g. Thomas, 2013; Yoon et al., 2014). Currently, Thomas (2013) proves that the connexion between loyalty and image is mediated by satisfaction. Furthermore, customers decide to choose and evaluate a shop by relying on perception or picture of it from their past experience for a reason (Blackwell



et al., 2006), store image decreases the perceived danger associated with the purchase (Ailawadi & Keller, 2004; Delgado et al., 2014). This finding implies that store image can make a substantial contribution to the shopping experiences of customers. Therefore, the belief is that the store's image among customers will have a beneficial and direct effect on satisfaction.

H3:Store image (SI) has a statistically significant influence on satisfaction (S).

#### 2.3. Consumer value

There has been much valuable research that has focussed on the product but less emphasis has been on the scope of the retails that includes a concentration on a range of viewpoints like the value of experiences directly linked with the store that a customer gets while shopping (Terblanche & Boshoff, 2004; Parasuraman & Grewal, 2000 and Sweeney et al., 1999), the value regarding the process of shopping (Mathwick et al., 2002) and those experience which are gathered while shopping that is general in nature (Babin et al., 1994; Parasuraman & Grewal, 2000; Woodruff, 1997). Previous studies have discussed the importance of utilitarian vs. hedonistic and connected it in the light of economic as well as non-economic approaches of the significance of the study (Sweeney & Soutar, 2001; Babin et al., 1994). The utilitarian value of shopping contains factors like an assortment of merchandise, location, promotion of sales and price (Sullivan et al., 2012), and is positively linked to customer's WOM and satisfaction (Laroche et al., 2005). A usual practice in service literature works is to choose certain dimensions for value study (Leroi-Werelds et al., 2014; Mathwick et al., 2002). Besides, the primary element of consumer perceived value has traditionally been financial value (Gallarza et al., 2016; Sullivan et al., 2012).

Another relationship to assess is the impact of customer value on store brand equity. Different studies consider quality as one of its facets (Arnett et al., 2003; Gil et al., 2013). However, several studies confirmed the effect on store equity of value or distinct value dimensions, such as cost or perceived quality (Bigne et al., 2013; Gil et al., 2013; JJinfeng & Zhilong, 2009), because the value is a cost-benefit analysis (Zeithaml, 1988), it can be the main measure of a brand's evaluation (Teas & Agarwal, 2000; Woodruff, 1997) that generates preferential and positive attitudes, thus influencing brand equity. This theory is supported by some empirical studies (Hellier et al., 2003; Johnson et al., 2006). Following this strategy and taking into consideration the above proof, it is assumed that if customers perceive a shop as value-added by investing in advertising behaviour (e.g. price reductions); they will demonstrate higher preference and thus enhance their view of brand equity. The following hypothesis was suggested:

H4:Consumer value (CV) has a positive influence on store brand equity (SBE).

#### 2.4. Store brand equity

In retail distribution's literature, brand equity is an evolving idea (Beristain & Zorrilla, 2011; Pappu & Quester, 2006; White et al., 2013). A broad range of phrases like "equity based on the customer" (Hartman & Spiro, 2005), "equity based on the retailer" (Pappu & Quester, 2006 and Arnett et al., 2003) or "store value" are often used interchangeably (Bigne et al., 2013). The overall equity of the brand relates to additional value acquired from the presence of the brand (Yoo et al., 2000), based on traditional brand ideas concentrating on the product (Rust & Oliver, 2000). Store brand equity is observed when customers create powerful connections with a brand that is familiar to them (Keller, 1993). Aaker and Equity (1991, p. 15), this contributes immensely particularly in the field of brand equity and described as "difference of value that a company and/or its clients are offered by a product or service from the summation of all assets and liabilities that are related to the brand including its name and symbol".

Besides picture impact, store brand equity also has a significant role in attaining customer satisfaction. Brand equity satisfaction from various perspectives has been defined in the literature (e.g. Aaker & Equity, 1991; Huang et al., 2014; Schreuer, 2000). Satisfaction is an antecedent, according to some research studies, because findings indicate brand equity increases with satisfaction rates (e.g. Pappu & Quester, 2006; Rambocas et al., 2014; Yoo et al., 2000). However, empirical evidence is scanty for the reverse impact. Qualitative studies (Glynn et al., 2012; Huang et al., 2014; Yoo et al., 2000), have shown that brand equity can play a major role in satisfying customers (Huang et al., 2014; Yoo et al., 2000). Research confirms that the level of satisfaction is the same as brand equity rises. Hence, this study considers brand equity to be an antecedent of satisfaction along with shop picture.

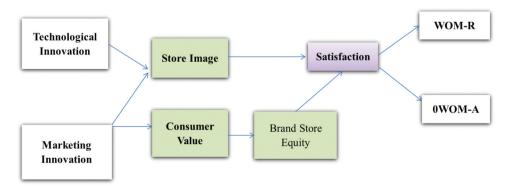
H5:Brand Store equity (BSE) has a statistically significant influence on satisfaction(S).

#### 2.5. Word of mouth behaviour

Word of Mouth behaviour or suggestions is one of the greatest important symptoms of satisfaction identified in the literature of loyalty (Janda et al., 2002). Even though WOM is not a new concept and was originally studied and conceptualized in the 1960s, recent years have also seen a significant increase in research on this topic. The notion of WOM had been defined differently by different authors (Litvin et al., 2008; Nooteboom et al., 1997). There is a classic definition of WOM given by Westbrook (1987, p. 261) and defined it as all casual communications about the possession, use or features of certain products and services or their vendors to other customers. Important facets of WOM comprise the hypothesis that it is simple, personal and involves true and reliable independent company message than marketing or promotion (Litvin et al., 2008 and Zeithaml et al., 1996). WOM therefore, excludes standard customer-company interaction (complaints or suggestions) and between businesses and clients (advertising activities) (Mazzarol et al., 2007; Zeithaml et al., 1996). Individuals are looking for data for the strategies that can reduce the risks in the pre-purchase stage, and customers are using WOM in the post-purchase stage to vengeance, assist or decrease cognitive dissonance (RCD) (Halstead et al., 2002; Verhoef et al., 2002). WOM is usually defined as having a two-dimensional existence with such an interpretative element (valence or degree of accurate information)

Finally, there are a few conflicting outcomes for the connection between happiness and allegiance in the satisfaction–WOM relationship (Kumar et al., 2013; Litvin et al., 2008; Seiders et al., 2005; Verhoef, 2003; Vesel & Zabkar, 2009). However, the immediate impact of satisfaction on WOM behavior or intention is confirmed by many latest retail research,) (Binninger, 2008; 2008; Fuentes et al., 2014; Nesset et al., 2011; Walsh et al., 2008), studies which suggested that satisfaction can have a beneficial impact on WOM's intentions. On the basis of these findings, one assumes that happiness received from the use of a product or service has a positive effect on word of mouth (Figure 1) and proposes the final hypothesis:

Figure 1. Conceptual model for the study.





**H6:**Satisfaction has a significant effect on WOM.

#### 3. Conceptual framework and proposed model

The contribution of satisfaction towards loyalty has been studied. (Agustin & Singh, 2005) and the relation have been established with factors such as expectations, quality of service and perceived value (e.g. Payne & Holt, 2001), among others. Although the relationship between happiness and allegiance appears evident, several latest studies have identified the need to go deeply in the background and establish the relationship between the two concepts (e.g. Pomirleanu et al., 2016). Although, few studies had already disclosed nonlinear and/or asymmetrical effect (e.g. Cooil et al., 2007), another verify that satisfaction impacts are dependent on various moderator and mediator variables (e.g. Eisenbeiss et al., 2014; Kumar et al., 2013). On a practical level, this complicated connection is particularly crucial as companies need to evaluate the extent to which and where it is appropriate to spend on satisfaction to create loyalty (Kumar et al., 2013). Loyalty still poses significant problems that need further inquiry. The advancement of technology has resulted into important modifications in customer requirements and behaviours (Grewal et al., 2017). Recent work on retail loyalty in this digital era highlights the constraints of assessing customer satisfaction as final consequence and insists about the need to assess each customer touch point with the distributor, integrating techniques (e.g. mobile wallets) into loyalty programs (Kumar et al., 2017). Given these problems, the study on innovation at retailer level is essential in defining which elements contribute to customer satisfaction directly and indirectly and bring loyalty to store.

In relation to innovation, there is a substantial presence in the loyalty system of factors such as shop picture, customer value and brand equity. Store picture relates to the perception of marketing operations (e.g. merchandising, promotion, etc.) (JJinfeng & Zhilong, 2009), Value is generally connected with hedonic and utilitarian elements such a price (Sweeney & Soutar, 2001) and brand value is the added value connected with consumer-perceived product (Yoo et al., 2000). Consequently, these factors are strongly related to various touch-points between the client as well as the store and make important contribution to loyalty and satisfaction. In view of the increasing interest in customer suggestions and remarks (Leppaniemi et al., 2017; Jayawardhena et al., 2016), particularly online (King et al., 2014), the current research approaches allegiance based on word-of-mouth behavior (Leppaniemi et al., 2017 and Jayawardhena et al., 2016). Service innovation is far less tangible and tends to require continuous evaluation and is harder to describe (Tether, 2005).

In particular, the literature on innovation in this context is comparatively new and fragmented in retailing (e.g. Djellal et al., 2013; Musso, 2010) and provides two study lines: innovation in marketing innovation (MI) and technological innovation (TI). There are still very few researchers to identify and classify retail marketing innovation. Among the most significant contributions are from Homburg et al. (2002), who think it relates to the degree to which fresh concepts about services or merchandising are adopted. Merchandising innovation focuses on integrating new ways of displaying, organizing and distributing services and products in the shop, while service innovation focuses on providing fresh services related to the shopping experience. From this point of view, innovation implies incorporating fresh sales improvement methods and instruments. Thus, the OECD (2005) definition concentrates on defining the marketing innovation (MI) as the application of fresh techniques of marketing. Most contributions to marketing development literature are purely conceptual (Musso, 2010; Ganesan et al., 2009 and Hristov & Reynolds, 2015). Some studies have focussed on qualitative aspects (e.g. Anselmsson & Johansson, 2009 and Hristov & Reynolds, 2015) while others focus on quantitative aspects. However, the academic marketing sector has hardly made any contribution (Naidoo, 2010).

#### 3.1. Model specification

$$\mathsf{SI} = \alpha + \beta_1 \mathsf{MI} + \beta_2 \mathsf{TI} + \varepsilon \tag{1}$$



$$CV = \alpha + \beta_1 MI + \beta_2 TI + \varepsilon \tag{2}$$

$$S = \alpha + \beta_1 SI + \varepsilon \tag{3}$$

$$\mathsf{BSE} = \alpha + \beta_1 \mathsf{CV} + \varepsilon \tag{4}$$

$$S = \alpha + \beta_1 BSE + \varepsilon \tag{5}$$

$$S = \alpha + \beta_1 WOM - R + \varepsilon \tag{6}$$

$$S = \alpha + \beta_1 WOM - A + \varepsilon \tag{7}$$

Where in

SI = Store Image

CV = Consumer Value

MI = Marketing Innovation

TI = Technological Innovation

S = Satisfaction

WOM-R = WOM- Referral

WOM-R = WOM- Activity

#### 4. Research methodology

#### 4.1. Measures and development of survey instrument

In recent literature, the study was created with a product of carefully selected measurements, checked and adapted to the retail context. Wu et al. (2006) took technological innovation scale (4 items) and measured customer insight into distributor use and growth of ICTs. The picture scale consists of four items created by Chowdhury et al. (1998), maintaining accessibility characteristics, organization, convenience and equipment. Marketing innovation scale has three items to calculate retail innovation. The idea has found new progress related to services or merchandise sales, incorporating a factor with the number of technologies implemented, the pace of adoption and the consistency of innovation over time. Because marketing innovation is related to the use of fresh marketing techniques (OECD, 2005), the idea was focused on commitment (Homburg et al., 2002). Assuming new concepts relate to the shop's creative marketing activities in merchandising such as good assortment, product positioning, in-store, animation, promotions and setting at the point of purchase and facilities such as fresh (services, experiences) (Kotler & Keller, 2012). Regarding the shop brand equity scale (4 items), few writers claim that this structure could be measured against a fictitious shop buying intention or preference for a particular shop (Hartman & Spiro, 2005; Yoo et al., 2000), using worldwide product-adapted brand equity measures. Worldwide store equity appraisal products are based on this methodology (Shen, 2010b), which adapted the measure originally created for commodity equity (Yoo et al., 2000) to the shop environment.

This study uses the financial context to measure customer value (4 items) using the economic value metric suggested by Sweeney and Soutar (2001). It's dimension is related



Table 2. Study	Table 2. Study variables								
No.	Variable names	Variables code	No. of items	Measurement	Evidence				
	Store image	(SI)	4 items	Five likert scale	Chowdhury et al. (1998)				
	Marketing innovation	(MI)	3 items	Five likert scale	(Homburg et al., 2002)				
	Brand store equity	(BSE)	4 items	Five likert scale	(Hartman & Spiro, 2005)				
	Technological innovation	(TI)	4 items	Five likert scale	Wu et al. (2006)				
	Satisfaction	(S)	5 items	Five likert scale	(Gelbrich, 2011)				
	Consumer value	(CV)	4 items	Five likert scale	(Sullivan et al., 2012)				
	WOM—R & A)	WOM—R & A)	6 items	Five likert scale	(Harrison- Walker, 2001)				

to the utility of rising expected long-term and short-term expenses. Oliver (2010). Finally, based on the new Gelbrich (2011) guideline, which distinguishes WOM referral and procedure (Harrison-Walker, 2001; Swan & Oliver, 1989), WOM intervention (6 items) was assessed. The work was created with carefully selected collection indicators, reviewed in recent literature, customized to retail context. A five-point Likert scale was used to evaluate all variables. 35 statement-based instruments were used to collect data from respondents on a five-point likert scale covering these seven variables. The table below shows the variables used in this study.

#### 4.2. Sample

Population for the study consisted of the customers of various retail outlets. The sample frame for the study was taken from Delhi, Aligarh and NCR region as it was more financially feasible for the researcher. Since the data were collected from these three cities which are an educational hub so the maximum number of respondent are students. The questionnaires were circulated to respondents at multiple retail outlets in Delhi, Aligarh and NCR. Participants were randomly selected at retail centres. Three hundred and forty-one (341) questionnaires were delivered. The questionnaires were 41 online and 276 (offline), meaning 307 questionnaires were obtained. The study covered interactions of clothes, electronic goods, grocers and furniture. Information was collected using an advanced study-based questionnaire method. The questionnaire administered had an open-ended question encouraging feedback on technology and marketing progress that respondents desired. SPSS version 22.00 for study.

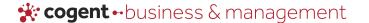
#### 4.3. Scope of study

The scope of study is defined in terms of sector, geography and variables of study. The study is limited retail industry and undertaken in India. The retail centres covered are garments, electronic, goods, furniture and grocery. The scope of the study is limited to Aligarh NCR. It is limited to study four variables they being store equity word of mouth, and store image.

#### 4.4. Respondents profile

The demographics data of the 307 respondents are shown in Table 3Table 2 with interpretations for each item.

In the study, 185 participants were male, while 122 participants were female. 131 participants were 15–25 years of age, 126 were 25–35 years of age, 43 were 35–45 years of age, 7 were over 45 years of age. The majority of participants were graduates, 126 were post graduates, 85 were high school students, and 45 were PhD students. The majority of participants were pupils, 100 of whom were



Demographic	Items	Frequency	Percent
Age	15-25	131	42.7
	25–35	126	41
	35-45	43	14
	above 45	7	2.3
	Total	307	100
Education	10 + 2	54	17.6
	Graduate	123	40.1
	Post graduate	85	27.7
	Ph.D.	45	14.7
	Total	307	100
	10 + 2	54	17.6
Gender	Male	185	60.3
	Female	122	39.7
	Total	307	100
Occupation	Student	150	48.9
-	Unemployed	100	32.6
	in service	49	16
	Housewife	8	2.6
	Total	307	100

unemployed, 49 of whom were on duty and 8 of whom were housewives. 38% of participants choose fabric stores, 32% select food stores and 19% choose digital and household stores, respectively.

#### 5. Data analysis and discussion

#### 5.1. Kaiser-Meyer-Olkin (KMO)

To perform data analysis initially Kaiser-Meyer-Olkin (KMO) test was done to check the sampling adequacy of data. The measurement value of KMO = 0.899 was higher than 0.6 (Hair et al., 2010) and also the correlation of elements within the variables was created by Bartlett's sphericity test (BTS), which was of complete significance at P < 0.01 (P = 0.000). So, the sample of 315 participants is sufficient and satisfactory (Hair et al., 2010) for further analysis. The results of KMO and Bartlett's test are presented below in Table 4.

#### 5.2. Reliability analysis

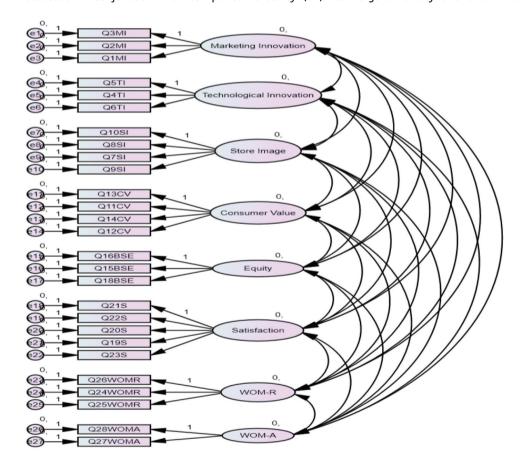
After finding that data is suitable for sample adequacy, reliability of the constructs were measured. Reliability of the constructs was assessed to check the internal consistency; thus, Cronbach's Alpha was used to check the numerical coefficient of reliability (Cronbach, 1951). Reliability value for each construct and whole scale were found to be greater than 0.80. The result of reliability analysis for each factor and the overall reliability of scale is shown below in Table 5.

Table 4. KMO and Bartlett's Test						
Kaiser-Meyer-Olkin Measure of Sam	pling Adequacy.	. 0.899				
Bartlett's Test of Sphericity	Approx. Chi-Square	5325.415				
	Df	820				
	Sig.	.0000				

Table 5. Reliability analysis								
S.no	Scale	Items	Cronbach's Alpha	Overall scale Reliability				
1.	Market innovation	02	0.898	0.890				
2.	Technological innovation	03	0.889					
3.	Store image	03	0.888					
4.	Consumer value	04	0.888					
5.	Brand store equity	04	0.891					
6.	Satisfaction	05	0.888					
7.	WOM- referral	03	0.887					
8.	WOM- Activity	02	0.895					

#### 5.3. Confirmatory Factor Analysis (CFA)

CFA was performed to test the how well the measured variables represents the number of constructs. CFA was used instead of considering fit for individual constructs to determine the model fit of the overall model. Confirmatory analysis was carried out using maximum likelihood method and those factors with more than three (3) items were retained for the analysis. It was possible to set the total fit of the template values: chi-square = 1167.754, freedom level = 634, CHIMIN/DF = 1.842, GFI = 1.833, AGFI = .788, CFI = .891, RMSEA = .069 All results were found to be good for the model fit values (Hair et al., 2010). A validity and reliabilities of all constructs were assessed in conjunction with composite reliability (CR). Convergent validity and discriminant





validity were calculated to test the validity of the constructions. The validity of convergence has been checked: i) all components must have statistically significant loads of factor (ii), standardized loads should exceed 0.6, while iii) average extracted variance (AVE) should exceed 0.5. The unequal validity of two buildings by AVE was calculated above a square connection between the buildings and the AVE (Fornell & Larcher, 1981). Table 3 shows the composite estimates of reliability and validity.

#### 5.4. Correlation analysis

Table 6 presents' correlation matrix and multicollinearity diagnostics. As presented in panel Y there is a positive mid-level of correlation among MI, TI, SI, CV, BSE, S, WOM-R and WOM-A. The variables (MI, TI, SI, CV, BSE, S, WOM-R and WOM-A) have correlation between the range of 0.20–0.70. As shown in panel Y there is a positive correlation among variables MI, TI, SI, CV, BSE, S, WOM-R and WOM-A. Furthermore, as shown in panel X, VIF for all variables MI, TI, SI, CV, BSE, S, WOM-R and WOM-A are less than 3 and the tolerance is less than 0.20 which is considered to be good values and indicates the absence of multicollinearity problem.

#### 5.5. Hypothesis testing and path analysis using regression

It was found that the impact of marketing innovation on store image exists and that the model (1) is significant (P. value0.002). Further, the adjusted R square is 0.56, which means that the independent variable marketing innovation contribute only 0.56 to the total variation in the dependent variable. Moreover, the model reveals that marketing innovation positively and significantly impacts store image; the coefficient is 0.22 which indicates that when marketing innovation increase by one unit, store image would increase by 0.22 units. Thus hypothesis H1a is accepted. Similarly, the model demonstrates that technological innovation has a positive and significant impact on store image (P. value 0.00). The coefficient values suggest that an increase in technological innovation by one unit results in 0.507 increase in store image. Thus, hypothesis H2a accepted. Concerning the impact of technological innovation on customer value in model 2, Table 6 shows that the adjusted R square is 0.41, which means the technological innovation contributed only 0.41 to the total variation in the consumer value. Furthermore, the model reveals that technological innovation has a positive and significant impact on consumer value (P. value 0.00). The coefficient is 0.32 which indicate that when technological innovation increases by one unite consumer value will increase by 0.32 units. Thus, the hypothesis H2b is accepted. Moreover, the model demonstrates that marketing innovation positively and significantly impacts on consumer value (P. value 0.00). The coefficient values suggest that an increase in technological innovation by one unit results in 0.32 increasing in consumer value. Thus the hypothesis H1b accepted.

Concerning the impact of store image on satisfaction in model 3, Table 7 shows that the adjusted R square is 0.41, which means the technological innovation contributed only 0.38 to the total variation in the consumer value. Furthermore, the model reveals that store image has a positive and significant impact on satisfaction (P. value 0.00). The coefficient is 0.61which indicate that when store image increases by one unit satisfaction will increase by 0.61 units. Thus the hypothesis H3 is accepted. Regarding model (4) which examines the impact of consumer value on brand store equity, it is clear from Table 7 that the model is significant (P. value0.000). Further, the adjusted R square is 0.44, which means that the independent variable consumer value contributes only 0.44 to the total variation in the dependent variable. Moreover, the model reveals that consumer value positively and significantly impacts brand store equity. Furthermore, the hypothesis H4 is accepted.

Regarding model (5) demonstrates that brand store equity has a positive and significant impact on satisfaction (P. value 0.00). The coefficient values suggest that an increase in satisfaction by one unit results in 0.44 increase in satisfaction. Therefore, the hypothesis H5 is accepted.

Table 6. Correlation matrix	ıtion matrix							
Panel Y: Spearman Correlation	nan Correlation							
	IM	II	IS	CV	BES	s	WOMR	WOMA
Marketing Innovation	1							
Technolog ical Innovation	.628*	11						
Store Image	.475*	.558*	1					
Consumer Value	.511*	.557*	.525*	1				
Brand Store Equity	.393*	.372*	.319*	.641*	1			
Satisfactio N	.384*	*864.	.466*	.473*	.545*	1		
WOM- referral	.422*	*977.	.363*	.434*	*077	*987	1	
WOM- Activity	.223*	.320*	.264*	.364*	.333*	*007.	.587*	1
Panel X: Multicolinearity Diagnostics	earity Diagnostics							
VIF	1.723	1.723						
Tolerance	0.58	0.58						

Note:  $\Pi$  = technological innovation, CV = consumer value, SI = store image, S = satisfaction, WOM referral, WOM activity, MI = marketing innovation,

BES = brand store equity

\*correlation is significant at the level of 0.01



Table 7. I	Regression	analysis						
Models		Model 1		Model 2			Мос	lel 3
Variable		SI		CV				S
	С	Si	g.	С	Sig.		С	Sig.
С	0.695	0.0	000	0.32	0.021	С	0.735	0.00
MI	0.22	0.0	002	0.384	0	SI	0.615	0.00
ΤΙ	0.507	0.0	000	0.454	0			
Adj.R Squar	e	0.55	0.55954		0.414			0.385
Prob.		.000a			.000a			.000a
Models		Model 4			Мо	Model 5		
Variable		BSE		Variable		S		
	С	Si	g.		С	Sig.		
С	1.022	0.0	000	С	0.703	0.000		
CV	0.542	0.000		BSE	0.727	0.000		
Adj.R Squar	e	0.4	44			0.470		
Prob.		.00	)0a			0.000		
Models	Mod	lel 6	Мос	del 7				
Variable	WO	M-R	WO	M-A				
	С	Sig.	С	Sig.				
С	0.497	0.021	0.14	0.00				
CV	0.674	0.000	0.75	0.000				
Adj.R Squar	re	0.280		0.33				
Prob.		.000a		.000a				

Note: SI = store image, TI = technological innovation, CV = consumer value, BES = brand store equity,, WOM activity, S = satisfaction, WOM referral, MI = marketing innovation

Regarding model (6) demonstrates that satisfaction has a positive and significant impact on WOM-referral (P. value 0.00). The coefficient values suggest that an increase in satisfaction by one unit results in 0.28 increase in WOM-referral. Furthermore, the hypothesis H6 is accepted. Concerning the impact of satisfaction on WOM-activity in model 7, Table 7 shows that the adjusted R square is 0.33, which means the satisfaction contributed only 0.33 to the total variation in the WOM-activity. Furthermore, the model reveals that satisfaction has a positive and significant impact on WOM-activity (P. value 0.00). Furthermore, the hypothesis H7 is accepted.

#### 6. Conclusion & implication

The key purpose of the work was the study of retail advancement in marketing and technology and their direct impact on loyalty and eventual recommendations. It is a recent field of research, still scattered and with no scientific data (e.g. Christofi et al., 2015; Djellal et al., 2013; Musso, 2010). In view of this void, this work introduces, after a theoretical analysis of the variables, an observational model evaluated on a group of 341 consumers in various types of stores.

The major conclusion of the study indicates that both marketing innovation and technological innovation have significant impact on store image and consumer value. Further, the study reveals that store image and brand store equity has impact on satisfaction while consumer value has impact on WOM-R & WOM- A and brand store equity.

The study indicates that retailers should invest on innovation in marketing so this would increase the reputation of the store and its image in the eyes of the consumers. Also, the perception and the value the consumer has about the store is enhanced. The study further suggests that technology plays a significant role in increasing innovation in retail set up. However, finance being scarce,

retailers should make investment intelligently to enhance experience and engagement of consumers and thus improve their level of satisfaction at the retail store.

This study adds to the literature on satisfaction and loyalty in retail. It is observed that marketing and technical advancement increase the degree of satisfaction, both directly and indirectly, through the reputation of the shop, customer value and brand equity, and that satisfaction encourages referrals to other customers. From a theoretical viewpoint, these findings offer a wider approach by adding new antecedents to the mechanism of loyalty.

#### 7. Limitation and direction for future research

This research has several limitations that offer significant opportunities for future studies. The size is standardized for marketing innovation (MI), so future assessments would use a scale representing the various aspects of this method. A distinction could be established between technical innovation, customer collaborations, and practical or structural innovations. In further study, the picture scale for (Shen, 2010a), which has four aspects: object, service, facilities and atmosphere to better represent the nature of the system could be used. The value scale can also be expanded to represent certain parameters known in the literature in relation to cash value (e.g. Gallarza et al., 2016; Holbrook, 1999). The impact of technological innovation and marketing on new product offerings or private labels could also be explored. The study to other states in India to generalize the results to the Indian market. Further, the study could be conducted on a pan of India basis to generalize the results.

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