

A Service of

ZBW

Leibniz-Informationszentrum Wirtschaft Leibniz Information Centre for Economics

Hayden, Evelyn; Porath, Daniel; von Westernhagen, Natalja

# Working Paper Does Diversification Improve the Performance of German Banks? Evidence from Individual Bank Loan Portfolios

Working Paper, No. 110

**Provided in Cooperation with:** Oesterreichische Nationalbank (OeNB), Vienna

*Suggested Citation:* Hayden, Evelyn; Porath, Daniel; von Westernhagen, Natalja (2006) : Does Diversification Improve the Performance of German Banks? Evidence from Individual Bank Loan Portfolios, Working Paper, No. 110, Oesterreichische Nationalbank (OeNB), Vienna

This Version is available at: https://hdl.handle.net/10419/264702

#### Standard-Nutzungsbedingungen:

Die Dokumente auf EconStor dürfen zu eigenen wissenschaftlichen Zwecken und zum Privatgebrauch gespeichert und kopiert werden.

Sie dürfen die Dokumente nicht für öffentliche oder kommerzielle Zwecke vervielfältigen, öffentlich ausstellen, öffentlich zugänglich machen, vertreiben oder anderweitig nutzen.

Sofern die Verfasser die Dokumente unter Open-Content-Lizenzen (insbesondere CC-Lizenzen) zur Verfügung gestellt haben sollten, gelten abweichend von diesen Nutzungsbedingungen die in der dort genannten Lizenz gewährten Nutzungsrechte.

#### Terms of use:

Documents in EconStor may be saved and copied for your personal and scholarly purposes.

You are not to copy documents for public or commercial purposes, to exhibit the documents publicly, to make them publicly available on the internet, or to distribute or otherwise use the documents in public.

If the documents have been made available under an Open Content Licence (especially Creative Commons Licences), you may exercise further usage rights as specified in the indicated licence.



# WWW.ECONSTOR.EU



#### OESTERREICHISCHE NATIONALBANK

Stability and Security.

# WORKING PAPER IIO

# DOES DIVERSIFICATION IMPROVE

# THE PERFORMANCE OF GERMAN BANKS?

# EVIDENCE FROM INDIVIDUAL BANK LOAN

PORTFOLIOS

Evelyn Hayden, Daniel Porath and Natalja von Westernhagen

 A second sec second sec 

## **Editorial Board of the Working Papers**

Eduard Hochreiter, Coordinating Editor Ernest Gnan, Guenther Thonabauer Peter Mooslechner Doris Ritzberger-Gruenwald

### **Statement of Purpose**

The Working Paper series of the Oesterreichische Nationalbank is designed to disseminate and to provide a platform for discussion of either work of the staff of the OeNB economists or outside contributors on topics which are of special interest to the OeNB. To ensure the high quality of their content, the contributions are subjected to an international refereeing process. The opinions are strictly those of the authors and do in no way commit the OeNB.

Imprint: Responsibility according to Austrian media law: Guenther Thonabauer, Secretariat of the Board of Executive Directors, Oesterreichische Nationalbank

Published and printed by Oesterreichische Nationalbank, Wien.

The Working Papers are also available on our website (<u>http://www.oenb.at</u>) and they are indexed in RePEc (http://repec.org/).

# Editorial

Should banks be diversified or focused? Does diversification indeed lead to increased performance and therefore greater safety on the part of banks as traditional portfolio and banking theory would suggest? This paper investigates the link between banks' profitability and their portfolio diversification across different industries, broader economic sectors and geographical regions. To explore this issue, the authors use a unique data set of the individual bank loan portfolios of 983 German banks for the period from 1996 to 2002. The overall evidence shows that there are no large performance benefits associated with diversification since each type of diversification tends to reduce the banks' returns. Additionally, it is found that banks do not use diversification to operate at a constant level of risk-return efficiency, which implies that banks are not risk-return efficient. Moreover, the authors find that the impact of diversification strongly depends on the risk level. However, only for moderate risk levels and in the case of industrial diversification does diversification significantly improve the banks' returns.

January 9, 2006

# Does Diversification Improve the Performance of German Banks? Evidence from Individual Bank Loan Portfolios

Evelyn Hayden<sup>1</sup> Banking Analysis and Inspections Division Österreichische Nationalbank Otto-Wagner-Platz 3, POB 61, A -1011 Vienna Tel: +43 1 40420 3224 E-mail: <u>Evelyn.Hayden@oenb.at</u>

Daniel Porath<sup>1</sup> Banking and Financial Supervision Department Deutsche Bundesbank Postfach 10 06 02, D-60006 Frankfurt am Main Tel: +49 6131 3773366 E-mail: Daniel.Porath@bundesbank.de

Natalja v. Westernhagen<sup>1</sup> Banking and Financial Supervision Department Deutsche Bundesbank Postfach 10 06 02, D-60006 Frankfurt am Main Tel: +49 69 9566 8437 E-mail: <u>Natalja.von-Westernhagen@bundesbank.de</u>

<sup>&</sup>lt;sup>1</sup> This paper represents the authors' personal opinions and does not necessarily reflect the views of the Österreichische Nationalbank or the Deutsche Bundesbank or of their staff.

# Abstract

Should banks be diversified or focused? Does diversification indeed lead to increased performance and therefore greater safety on the part of banks as traditional portfolio and banking theory would suggest? This paper investigates the link between banks' profitability and their portfolio diversification across different industries, broader economic sectors and geographical regions. To explore this issue, we use a unique data set of the individual bank loan portfolios of 983 German banks for the period from 1996 to 2002. The overall evidence we provide shows that there are no large performance benefits associated with diversification since each type of diversification tends to reduce the banks' returns. Additionally, we find that banks do not use diversification to operate at a constant level of risk-return efficiency, which implies that banks are not risk-return efficient. Moreover, we find that the impact of diversification strongly depends on the risk level. However, only for moderate risk levels and in the case of industrial diversification does diversification significantly improve the banks' returns.

**Keywords:** focus, diversification, monitoring, bank returns, bank risk **JEL Classification:** G21, G28, G32

# **Non-Technical Summary**

Should banks be diversified or focused? Does diversification indeed lead to increased performance and therefore greater safety on the part of banks as traditional portfolio and banking theory would suggest? In this paper, we try to shed some light on these questions by empirically investigating the situation of German banks. By exploiting a unique data set of individual bank loan portfolios for the period from 1996 to 2002, we analyse the link between banks' profitability and their portfolio diversification measured by the Herfindahl Index across different industries, broader economic sectors and geographical regions. To the best of the authors' knowledge, this is the first paper studying the effect of all three types of diversification jointly based on micro-level data on German banks.

The evidence which we present indicates that each kind of diversification tends to damage banks' returns, ie focusing generally increases profitability. Moreover, our results suggest that banks do not use diversification to operate at a constant level of risk-return efficiency, which implies that, overall, German banks are not risk-return efficient. Furthermore, the impact of any diversification on banks' return changes in line with the risk level. While the effect of sectoral focus on return declines monotonously with increasing risk, there is mixed evidence to suggest either a monotonously decreasing or a U-shaped relationship for regional focus as well as a rather distinct indication of a U-shape with respect to industrial focus. In addition, our data shows that diversification significantly improves banks' profits only in the case of moderate risk levels and industrial diversification. Hence, from a policy point of view, our results suggest that bank regulations which may increase the level of industrial, sectoral or geographical diversification should be evaluated carefully.

## Nicht-Technische Zusammenfassung

Sollen Banken ihre Aktivitäten diversifizieren oder sie auf einzelne Bereiche fokussieren? Stimmt es tatsächlich, dass Diversifikation, wie von der traditionellen Portfolio- und Bankentheorie behauptet, die Ertragskraft stärkt und somit die Sicherheit der Banken erhöht? Die vorliegende Arbeit versucht mittels einer empirischen Untersuchung der Lage der deutschen Banken näheren Aufschluss über diese Fragen zu geben. Auf der Grundlage eines spezifischen Datensatzes zu den Kreditportfolios einzelner Banken für den Zeitraum von 1996 bis 2002 wird der Zusammenhang zwischen der Rentabilität der Banken und der Diversifikation der Bankenportfolios über verschiedene Branchen, breiter gefasste Wirtschaftssektoren und geographische Regionen hinweg analysiert. Soweit den Verfassern bekannt ist, handelt es sich hierbei um den bislang einzigen Beitrag, der sich mit der Wirkung aller drei Diversifikationsarten gleichermaßen beschäftigt, und auch um die erste Untersuchung, die sich dabei auf Mikrodaten deutscher Banken stützt.

Die hier vorgestellten Erkenntnisse weisen darauf hin, dass jede Art von Diversifikation die Ertragslage von Banken tendenziell beeinträchtigt und somit die Konzentration auf einzelne Bereiche die Rentabilität im Allgemeinen steigert. Darüber hinaus legen die Ergebnisse nahe, dass die Diversifikation von den Banken dazu genutzt wird, ihr Ertrags-Risiko-Verhältnis zu verändern; dies impliziert, dass deutsche Banken insgesamt kein effizientes Ertrags-Risiko-Verhältnis aufweisen. Hinzu kommt, dass sich der Einfluss jeder Diversifikationsart auf die Ertragslage der Banken mit dem Risikoprofil verändert. Während bei einer sektoralen Konzentration der Effekt auf die Ertragslage bei steigendem Risiko monoton abnimmt, gibt es im Hinblick auf die regionale Fokussierung sowohl für einen monoton abnehmenden als auch einen U-förmig verlaufenden Zusammenhang Hinweise, während die Ergebnisse bei der industriellen Branchenfokussierung ziemlich deutlich für einen U-förmigen Verlauf sprechen. Außerdem hat für unsere Daten Diversifikation nur bei moderaten Risikoprofilen und einer Diversifikation nach Branchen einen signifikanten positiven Effekt auf die Ertragslage der Banken. Aus Sicht der Bankenaufsicht legen unsere Ergebnisse daher nahe, dass bankaufsichtliche Regelungen, die den Diversifikationsgrad auf industrieller, sektoraler und geographischer Ebene tendenziell erhöhen könnten, mit Vorsicht zu bewerten sind.

# Content

Abs	stract	1
Non	n-Technical Summary	2
Nich	ht-Technische Zusammenfassung	3
1	Introduction	5
2	Data	7
2.1	1 DATA SOURCES	7
2.2	2 DIVERSIFICATION MEASURES	8
2.3	3 BALANCE-SHEET VARIABLES	9
2.4	4 SUMMARY STATISTICS	
3	Empirical framework	13
3.1	1 A VERAGE IMPACT OF DIVERSIFICATION	
3.2	2 CONSISTENCY WITH PORT FOLIO THEORY	14
3.3	3 DIVERSIFICATION, MONITORING EFFECTIVENESS AND RETURNS	
4	Conclusions	
5	References	

## **1** Introduction

Should banks dversify their portfolios across different industries or even broader economic sectors and geographical regions, or should they focus on a few related fields? Does diversification indeed lead to increased performance and therefore greater safety on the part of banks as traditional portfolio and banking theory would suggest? In this paper, we try to shed some light on these questions by empirically investigating the situation of German banks.

The focus vs. diversification issue is important in the context of banks as they are affected by several regulations that create incentives either to diversify or to focus their portfolios, ie the imposition of capital requirements tied to the risk of the banks' assets or asset investment restrictions. Hence, policymakers should be especially interested to see whether or not banks benefit from diversification.

Experts on financial institutions generally argue that banks – which are typically highly leveraged – should diversify to reduce their chances of suffering costly financial distress. In addition, several models of intermediation theory suggest that diversification makes it cheaper for institutions to achieve credibility in their role as screeners or monitors of borrowers (see eg Diamond (1984) and Boyd and Prescott (1986)). However, corporate finance theory suggests that firms should focus so as to obtain the greatest possible benefit from management's expertise and to reduce agency problems, leaving investors to diversify on their own (see eg Jensen (1986), Berger and Ofek (1996), or Denis et al. (1997)). Since real world cases can be found to support either view, the question arises as to which circumstances call for one strategy or the other to be applied.

Winton (1999) presents a theoretical framework to investigate the above issue. He argues that the benefit from diversification should be greatest when banks' loans have medium levels of downside risk, ie the banks' probabilities of default are moderate. By way of example, let us assume that the banks' ability to monitor loans is constant across different sectors. Such pure diversification increases the central tendency of the banks' return distribution, which generally reduces their chance of failure. However, if the loans have a low exposure to sector downturns, specialised banks have a low probability of failure anyway and the benefits of diversification are minor. Moreover, diversification can actually increase the banks' default probabilities if their loans have sufficiently high downside risk, as then a downturn in one sector is enough to make a bank fail, and a diversified bank is exposed to more sectors than a specialised one. Furthermore, diversification involves moving into economic sectors or geographical regions that differ from the banks' home base, therefore implying a lower monitoring effectiveness in these areas, at least initially. Some papers also suggest that a bank entering a sector with several established banks faces increased adverse selection in its pool of borrowers (see eg Gehrig (1998) and Shaffer (1998)). Thus, overall, diversification is more likely to be unattractive, particularly when the bank's home sector loans have either low or high downside risk.

Although the issue of focus versus diversification has a long history in corporate finance literature, it has not been addressed thoroughly in an empirical context for financial institutions and banks. The existing literature focuses mainly on geographical diversification and US data, and also provides mixed results. Hughes et al. (1996) and Berger and DeYoung (2001), for example, use more aggregated measures of bank diversification to examine geographical diversification for US banks, while Caprio and Wilson (1997) consider cross-country evidence of a relationship between on-balance-sheet concentration and bank insolvency. In addition, Dahl and Logan (2003) and Buch at al (2004) suggest that international diversification offers benefits while, according to Klein and Saidenberg (1998) and Morgan and Samolyk (2003), the geographical diversification of US banks is not necessarily associated with an increase in profitability. DeLong (2001) finds that geographically-focused bank mergers in the US result in superior performance, while Stiroh and Rumble (2003) and Stiroh (2004) show that a shift towards non-interest income does not offer large diversification benefits.

Therefore, there is clearly a need for more empirical evidence on the effects of diversification on banks' performance based on individual bank-level data from European countries. The leading study in this respect is probably the one by Acharya et al (2004), which examines the effect of sectoral and industrial loan diversification on the performance of Italian banks. The results of this study are consistent with Winton's theory of a deterioration in the effectiveness of banks' monitoring activities at high levels of risk. In addition, Acharya et al find that both industrial and sectoral loan diversification reduces banks' returns while endogenously producing riskier loans for high risk banks in their sample, so that a diversification of banks' assets is not guaranteed to result in a superior return performance and/or greater safety on the part of Italian banks.

The question now arises as to whether the Italian results are valid for other European countries, too. Our study attempts to fill this gap by studying the situation of the German banking industry. Based on a unique data set of Deutsche Bundesbank involving data on individual bank loan portfolios disaggregated at a very fine and micro level for the period from 1996 to 2002, we assess the impact of sectoral, industrial and geographical diversification on banks' profitability by looking at three major aspects. Firstly, we are interested in the average effect on banks' returns of banks' portfolio diversification across industries, sectors and regions. Secondly, we try to gain an insight into whether diversification is used as an instrument to induce shifts in banks' risk-return efficiency. Thirdly, we test how monitoring effectiveness on the part of low, medium and high-risk banks impacts on the relationship between banks' portfolio diversification and banks' returns. Here – in contrast to previous studies – we apply a Value at Risk approach to measure banks' risk and derive unexpected losses for each individual bank as, in our opinion, unexpected losses are better suited to capturing banks' riskiness than the more common proxy of expected losses.

Our main findings are as follows. Firstly, we find that portfolio diversification across different sectors, industries and regions tends to have a detrimental effect on banks' profitability rather than to lead to improved returns. The highest benefits are associated with geographical focus, whereas benefits from industrial focus appear to be only moderate. Secondly, there is evidence that, instead of operating at a constant risk-return efficiency level, banks use diversification in order to change their risk-return profile. As banks with highly risky credit portfolios are not systematically more profitable than banks with low risk portfolios, it seems that, overall, banks are not risk-return efficient. Thirdly, the profitability benefits associated with diversification are strongly dependent on the banks' risk level. In addition, the type of focus plays a crucial role. While the effect of sectoral focus on return declines monotonously with increasing risk, there is mixed evidence to suggest either a monotonously decreasing or a U-shaped relationship for regional focus as well as a rather distinct indication of a Ushape with respect to industrial focus. Therefore, our results at least partly confirm Winton's theory that diversification benefits are highest for moderate risk levels. Finally, our data shows that diversification significantly improves banks' profitability only in the case of moderate risk levels and industrial diversification. Hence, from a policy point of view, our findings suggest that bank regulations which may force banks to increase the level of industrial, sectoral or geographical diversification should be evaluated carefully.

The remainder of this paper is structured as follows: in Section 2 we describe our data and in Section 3 we present the empirical results before reaching a conclusion in Section 4.

## 2 Data

#### 2.1 Data sources

The main data source for our analysis originates in the database of the credit register for loans of 1.5 million euro (formerly 3 million Deutsche Mark) or more at the Deutsche Bundesbank. German banks have to provide quarterly reports on all claims exceeding the threshold of 1.5 million euro. Bank claims are defined fairly broadly, covering details of types of claims<sup>2</sup>, types of borrowers by industries and sectors, international claims by individual foreign countries and regions<sup>3</sup>. In addition to balance sheet bank activities, claims also incorporate information on off-balance-sheet activities<sup>4</sup>. This credit register data set on the exposures of individual banks is combined with financial data from the second

<sup>&</sup>lt;sup>2</sup> For example, lease receivables, mortgage loans, publicly guaranteed loans, interbank loans (with a residual maturity of up to one year) are listed separately under on balance sheet activities.

<sup>&</sup>lt;sup>3</sup> The following items are deemed not to be credit exposures: shares in other enterprises irrespective of how they are shown in the balance sheet and securities in the trading portfolio (Deutsche Bundesbank, 1998).

<sup>&</sup>lt;sup>4</sup> Off balance sheet items include derivatives (other than written option positions), guarantees assumed in respect of these and other off balance sheet transactions (Deutsche Bundesbank, 1998).

Bundesbank data source, namely BAKIS (BAKred<sup>6</sup> Information System). BAKIS incorporates information derived from the bank balance sheets and supervisory reports of all German banks. Since the data on bank balance sheets is mostly of annual frequency, we used annual data for the period from 1996 to 2002. Both the credit register and BAKIS represent unique data sources never before exploited to investigate the relationship between the diversification and performance of German banks.

Our data sample not only includes banks but also their subsidiaries and amounts to 3760 individual entities. However, as small banks usually grant only very few large loans, the loans reported to the credit register sometimes cover only a rather small fraction of the total credit volume outstanding according to the banks' balance sheets. This implies that it might be misleading to analyse the diversification structure of these small banks based on the information from the credit register, as the breakdown of the total portfolio could differ significantly from that of one of the large loans. Therefore, our study focuses only on those banks where the ratio of the reported loans to the total amount of loans according to the balance sheet exceeds 50%.<sup>6</sup> We also exclude affiliates of German banks abroad, mortgage banks and special purpose banks from our analysis. This reduces the number of eligible banks to 983.

### 2.2 Diversification measures

The data from the credit register provides considerable details about the industrial, broader sectoral and geographical breakdown of German bank claims. On an individual bank basis, the following information on the portfolio breakdown is available.

1. The disaggregated industrial sector breakdown includes (1) agricultural, forestry and fishing products, (2) energy products, (3) iron and non-iron material and ore, (4) ores and products based on non-metallic minerals, (5) chemicals, (6) metal products, apart from machinery and means of conveyance, (7) agricultural and industrial machinery, (8) office, EDP machinery and others, (9) electrical material, (10) transport, (11) food products, beverages and tobacco-based products, (12) textiles, leather, shoes and clothing products, (13) paper, publishing and printing products, (14) rubber and plastic products, (15) other industrial products, (16) construction, (17) services trade and similar, (18) hotel and public firms' products, (19) internal transport services, (20) sea and air transport, (21) transport-related services, (22) communication services and (23) other sales-related services. It should be noted that, in aggregate, these exposures (collectively defined in the data as non-financial and household exposures) constitute the dominant part of most banks' portfolios.

<sup>&</sup>lt;sup>5</sup> The former Federal Banking Supervisory Authority, now BaFin (*Bundesanstalt für Finanzdienstleistungsaufsicht*), ie the Federal Financial Supervisory Authority.

<sup>&</sup>lt;sup>6</sup> For these banks, the average coverage rate is about 70%.

- 2. The broader sectoral breakdown includes (1) financial institutions and banks, (2) non-financial corporations, (3) households, (4) the public sector and (5) other counter-parties.
- 3. The geographical breakdown includes (1) Germany, six regions according to the IMF classification: (2) industrial countries, (3) Asia, (4) Africa, (5) the Middle East, (6) the Western hemisphere, (7) emerging Europe, and (8) others.<sup>7</sup>

To measure diversification (or respectively focus), we use the Hirschmann-Herfindahl Index. It is calculated as the sum of the squares of exposures as a fraction of total exposure under a given classification and is represented by the following formula

$$H = \sum_{i=1}^{n} \left( \frac{X_i}{X} \right)^2,$$

where *n* is the number of groups and  $X_i$  measures exposure to industry, sector or region *i*. The smallest and largest possible values for the Herfindahl Index are given by 1/n = H = 1. Hence, lending is more concentrated the closer the Herfindahl Index is to one and is perfectly diversified if H equals 1/n.

In our case, we constructed three different kinds of Herfindahl Indices: one industrial (and household) sector Herfindahl Index (HI), one broad æset type (or sectoral) Herfindahl Index (HT) and one regional (or geographical) Herfindahl Index (HR).

### 2.3 Balance-sheet variables

We employed the following (annual) variables obtained from the balance sheet data for the banks in our sample in the period from 1996 to 2002.

#### Return measures

"Operating Profit / Assets" serves as the principal measure of return. All of the results displayed are based on this measure. However, we also performed robustness checks using other measures, such as "Operating Profit / Equity". We found that, overall, the results are robust with respect to the return measure employed.

#### Risk measures

The simplest method of measuring risk would be to look at a balance sheet ratio such as "Doubtful and Non-Performing Loans / Total Loans", which could be interpreted as capturing the level of expected losses. However, we consider that risk is more accurately represented by unexpected losses, which is

<sup>&</sup>lt;sup>7</sup> For further details, see Nestmann *et al.* (2003).

the reason why we focused on a Value at Risk (VaR) measure.

Value at Risk is the most widespread method of determining a bank's loan portfolio risk. The Value at Risk of bank *i* in period *t*,  $VaR_{it}$ , is the maximum loss over a target horizon such that with a prespecified probability *p* the realised loss will be smaller. The unexpected loss can be determined from the distribution of the portfolio losses at the target horizon as the difference between the mean of the portfolio value and the value at the p-percentile. In our calculations, *p* is 99.9%. This is based on the observation that banks typically work with percentiles higher than 99.5%. Since the following estimations are fixed-effects panel models where the levels of the variables are differenced out, the exact level of *p* will not affect our results. The values for the *VaR* have to be taken from the distribution of the portfolio value. We estimated the portfolio's value distribution using a simplified version of CreditMetrics.<sup>8</sup> The basic assumptions of CreditMetrics are that the returns of a creditor's assets are normally distributed and that a default occurs when the returns of a creditor fall below a certain threshold. The default threshold is determined from the probability of default (PD).

As our data set does not comprise rating information for individual loans, we used the average insolvency rate of the industry associated with the loan to proxy the default probability for a loan and to calculate its return threshold. We further assumed that the correlation between the returns of creditors can be approximated by the correlation between the industries' insolvency rates.<sup>9</sup> Using equal probabilities of default for each bank, however, may bias the results since, for example, focused banks may have more effective monitoring systems and therefore grant loans with lower PDs than diversified banks. Therefore, as no information on the risk of loans at an industry and individual bank level is available for German banks, we had to adjust the (observed) industry insolvency ratios by bank-specific factors. To do so, we defined the industry insolvency ratio multiplied by a scale parameter which is related to a bank's loan loss provisions as a bank-specific PD.<sup>10</sup> As a result, banks with high loan loss provisions (divided by the amount of total loans) are assigned higher PDs for loans

$$Scale_{it} = \frac{LoanLoss \operatorname{Pr} ovisions_{it}}{Total Loans_{it}} / \frac{\sum_{j} InsolvencyRate_{jt} Exposure_{jit}}{\sum_{j} Exposure_{jit}}$$

<sup>&</sup>lt;sup>8</sup> J.P. Morgan (1997)

<sup>&</sup>lt;sup>9</sup> The insolvency data used were that of the Federal Statistical Office (*Statistisches Bundesamt*). The industry codes of the insolvency data correspond to the industry codes of the credit register. The insolvency rate of a specific industry is calculated as the number of insolvencies divided by the total number of companies in the industry. The probability of default of a specific industry is then calculated as the average of the annual data from 1994 to 2002. The correlation between insolvencies of the industries is calculated using monthly data for the same period.

<sup>&</sup>lt;sup>10</sup> More precisely, the scale parameter for bank i is defined as

where *i*, *t* and *j* index the bank, the period and the industry. *Loan Loss Provisions* and *Total Loans* are taken from the balance sheet data and *Exposure* is derived from the credit register. In line with Moody's KMV Credit Monitor, we introduce a cap of 20% for the resulting PD; see Bohn et al (2005).

to a specific industry than banks with lower provisions. It should be noted that bank loans to all industries are adjusted using the same scale factor because, unfortunately, the data does not allow for a more precise adjustment.

The current value of a bank's overall portfolio at the beginning of a period is given by the sum of the bank's individual exposures to each industry, which we took from the credit register as described above. We then simulated returns using a multivariate normal distribution with mean zero and the correlation matrix from the insolvency data.<sup>11</sup> Defaults occur when the simulated returns fall below the threshold given by the critical values derived from the industries' annual insolvency rates. The simulated value of the portfolio at the end of the period is equal to the value at the beginning of the period less 45% of the loans defaulting in the simulations, which means that we assume a loss given default (LGD) of 45% in line with the Basel II proposal (see Basel Committee on Banking Supervision (2004)).<sup>12</sup> We then repeated this exercise 50,000 times in order to obtain the simulated loss distribution of a single bank in a specific period. Using the loss distribution, we calculated the unexpected loss as the difference between the 99.9% quantile and the mean. Finally, the variable *Risk<sub>it</sub>* was calculated as

#### $Risk_{it} = Unexpected Loss_{it} / Assets_{it}$

In order to obtain a panel of observations for  $Risk_{it}$ , we repeated the simulations for each bank and each period of our sample.

#### Control variables

Banks' returns might not only be dependent on the respective banks' diversification and risk but are also likely to differ as a result of other criteria. In the estimation, we controlled for unobservable individual and time effects by using dummy variables. The bank-specific dummies check for all effects which do not change for individual banks over time. These effects include eg characteristics which differ between banking groups, such as regional constraints on the part of German savings or cooperative banks or different ownership structures. In addition to these fixed effects, we also monitored characteristics which may change over time.

 $Personal_{it} = Personal Costs_{it} / Assets_{it}$  $Size_{it} = Ln(Assets_{it}).$ 

<sup>&</sup>lt;sup>11</sup> Insolvency data are used as a proxy for asset correlations since the latter are not observable. As a result  $VaR_{it}$  might be negatively biased as asset correlations usually are higher than insolvency correlations. However, with the assumption that the difference between the correlations of assets and insolvency are constant over time, the bias will difference out in the fixed-effects estimation.

<sup>&</sup>lt;sup>12</sup> As mentioned above, the VaR level differences out in the fixed effects estimations, which means that the value of the LGD will not affect our results.

In line with Acharya et al (2004) we used the variable  $Personal_{it}$  to proxy cost efficiency. The rationale is that banks with different cost efficiency levels may transform the benefits from diversification in a different way. The variable  $Size_{it}$  captures the possible effects of scale on return.

The banks' equity ratio is a common control variable in many empirical studies.

#### $Equity_{it} = Equity Capital_{it} / Assets_{it}$

According to the capital buffer theory, equity ratios above the regulatory minimum requirement of 8% serve as a buffer to shield banks from insolvencies due to unexpected losses. The amount of the buffer depends on the banks' risks and risk preferences. Correspondingly, *Equity*<sub>it</sub> depends on *Risk*<sub>it</sub> and the Herfindahl Indices. We tried to avoid the emergence of bias from this dependency and thus estimated the influence of diversification on returns without controlling for equity. However, in order to compare our results with those from other studies (eg Acharya et al (2004)), we report results which include *Equity*<sub>it</sub>, too.

### 2.4 Summary statistics

Table 1 presents univariate descriptive statistics for the variables used in the following estimations. Note that the mean (median) bank's size in the sample is about 4.2 billion (0.9 billion) EUR. The average industrial and sectoral focus measures (HI and HT) are quite low suggesting a significant degree of diversification in these areas. However, the average geographical focus HR is rather high capturing the fact that most German banks primarily do business with domestic counter-parties.

Besides, Table 1 presents the correlation matrix among the explanatory variables of the following estimations. As it illustrates, the three Herfindahl Indices are not highly correlated. This suggests that the effects of industrial, sectoral and regional diversification on the banks' return might be different.

 $HT_{it}$ HR<sub>it</sub> HI<sub>it</sub> Risk<sub>it</sub> Personali Return it Size<sub>it</sub> Equity<sub>it</sub> 0.291 Mean 0.569 0.929 0.004 0.034 0.013 20.623 0.052 0.514 0.972 0.204 0.026 20.623 0.044 Median 0.004 0.013 Standard Deviation 0.156 0.076 0.241 0.028 0.041 0.015 1.366 0.054 Minimum 0.299 0.284 0.001 0.066 -0.018 0.000 0.001 15.626 Maximum 1.000 1.000 1.000 0.054 0.493 0.073 26.472 0.305 Correlation  $HT_{it}$ 1.000 HR<sub>it</sub> 0.034 1.000  $HI_{it}$ -0.250 -0.243 1.000 Return it 0.030 0.006 0.026 1.000 -0.227 -0.085 -0.160 -0.025 **Risk**<sub>it</sub> 1.000 Personal<sub>it</sub> 0.085 0.048 0.044 -0.164 -0.082 1.000 Sizeit -0.438 0.013 0.152 0.016 0.151 -0.283 1.000 Equity<sub>it</sub> 0.130 -0.200 0.200 0.085 -0.104 0.484 -0.302 1.000

Table 1Summary Statistics (3,529 observations)

## **3** Empirical framework

Our aim is to assess the impact of diversification on banks' profitability for German banks. We address this question by looking at three aspects. First of all, we are interested in the average effect of diversification on return. Subsequently, we try to answer the question of whether the link between return and diversification is consistent with portfolio theory. Finally, we test how monitoring effectiveness affects the relationship between diversification and return.

#### 3.1 Average impact of diversification

We investigated the average impact of diversification on banks' performance in a panel regression where we regressed return on the Hirschman-Herfindahl Indices. More precisely, we estimated the following equation.

$$Return_{it} = \mathbf{a}_0 + \mathbf{a}_1 H T_{it} + \mathbf{a}_2 H R_{it} + \mathbf{a}_3 H I_{it} + \sum_{n=4}^{N} \mathbf{a}_n X_{nit} + \mathbf{v}_{it}, \qquad (1)$$

where *Return<sub>it</sub>*, *HT<sub>it</sub>*, *HR<sub>it</sub>* and *HI<sub>it</sub>* are measured as described in the previous section.  $X_n$  is the set of control variables described above, which comprises time dummies, individual dummies,<sup>13</sup> *Personal<sub>it</sub>*, *Size<sub>it</sub>* and – for reasons of comparability with other studies – *Equity<sub>it</sub>*. Owing to the presence of the dummy variables, estimating (1) with OLS is equivalent to adopting the two-way fixed effects estimator.  $w_{it}$  is iid with mean zero and a constant variance. The coefficients  $a_1$ ,  $a_2$  and  $a_3$  capture the average impact of focus on bank performance, which means that they are not conditioned by the banks' risk levels.

We estimate (1) with several restrictions. The results are reported in Table 2. In all specifications, the coefficients for the Herfindahl Indices are positive; in most cases they are also highly significant. The results are remarkably stable for the estimations (1a) – (1d); however, they change when *Equity<sub>it</sub>* is added to the equation, see specification (1e). In specification (1e), the coefficients for the Herfindahl Indices are considerably lower in terms of both absolute magnitude and significance level; at the same time, *Equity<sub>it</sub>* is highly significant. Hence, the inclusion of *Equity<sub>it</sub>* reduces the impact of the Herfindahl Index on *Return<sub>it</sub>*. This is consistent with our assumption that *Equity<sub>it</sub>* is determined by banks' risk preferences and that the coefficients  $a_1$ ,  $a_2$  and  $a_3$  in (1e) thus no longer reflect the average impact of focus on *Return<sub>it</sub>*. Aside from this assumption, the results of all specifications confirm a positive impact of geographical focus at a 1% confidence level and a positive impact of sectoral focus at a level of at least 10%. Furthermore, concerning the magnitude of the coefficients, all estimations reveal the same order with *HR<sub>it</sub>* having the highest and *HI<sub>it</sub>* having the lowest coefficient.

<sup>&</sup>lt;sup>13</sup> To facilitate disposition, the coefficients of the dummies will not be reported here.

	(1a)	(1b)	(1c)	(1d)	(1e)
$HT_{it}$	0.018***	0.020***			0.005*
	(4.87)	(5.74)			(1.65)
$HR_{i1}$	0.030***		0.039***		0.017***
	(4.38)		(5.83)		(2.81)
$HI_{it}$	0.006**			0.005**	0.001
	(2.50)			(2.00)	(0.47)
Equity <sub>it</sub>					0.185***
-					(24.66)
Size <sub>it</sub>	-0.022***	-0.023***	-0.023***	-0.022***	-0.006***
	(14.75)	(-15.69)	(-15.13)	(-14.92)	(-4.27)
Personal <sub>it</sub>	-1.439***	-1.433***	-1.434***	-1.408***	-1.780***
	(-15.02)	(-14.89)	(-14.91)	(-14.54)	(-20.55)
Constant	0.429***	0.480***	0.438***	0.476***	0.124***
	(13.39)	(15.66)	(13.77)	(15.22)	(3.99)
No. of obs.	3,529	3,529	3,529	3,529	3,529

Table 2Two-way fixed effects estimation of Equation (1) with alternative restrictions<br/>Dependent variable:  $Return_{ii}$ ,

T-values in brackets, \*, \*\*, \*\*\* denotes significance at 10%, 5% and 1%. Blanks indicate that the coefficient of the variable is restricted to zero.

The positive coefficients of the Herfindahl Indices can be interpreted as a confirmation that (at least on average) the mean profits arising from focusing loan portfolios exceed the mean profits achievable through diversification. The highest benefits seem to be attainable through geographical focus, whereas the benefits from industrial focus appear to be only moderate.

In the following subsections, we will analyse whether the results are in line with portfolio theory and/or how the quality of monitoring influences the link between diversification and returns.

#### 3.2 Consistency with portfolio theory

Portfolio theory describes the relationship between diversification, expected returns and risk in a liquid portfolio. For our purpose, the most important implication is that diversification is an instrument to increase expected returns for a given risk value and may therefore be used to induce shifts in banks' risk-return efficiency. Alternatively, banks may use diversification to change their risk-return profile at the same efficiency level. In order to test which policy is prevalent, we added the variable  $Risk_{it}$  (measured as described above) to Equation (1).

$$Return_{it} = \mathbf{b}_0 + \mathbf{b}_1 H T_{it} + \mathbf{b}_2 H R_{it} + \mathbf{b}_3 H I_{it} + \mathbf{b}_4 Risk_{it} + \sum_{n=5}^{N} \mathbf{b}_n X_{nit} ? \mathbf{e}_{it}.$$
(2)

Here, the coefficients  $\mathbf{b}_1$ ,  $\mathbf{b}_2$ , and  $\mathbf{b}_3$  capture the impact of a variation in focus on return conditioned by the banks' risk level. If banks have operated at the same efficiency level, the conditional coefficients take the value zero and  $\mathbf{b}_4$  is positive. Deviations from zero in  $\mathbf{b}_1$ ,  $\mathbf{b}_2$ , and  $\mathbf{b}_3$  and/or non-negative values for  $\mathbf{b}_4$  indicate that banks have used diversification to change their risk-return efficiency. It should be noted that *Risk*<sub>it</sub> is endogenous in  $HT_{it}$ ,  $HR_{it}$  and  $HI_{it}$ . Therefore, (1) can be interpreted as the reduced form of (2). Table 3 shows the estimated coefficients. Interestingly, conditioning by risk does not change the results from (1) since the conditional coefficients  $b_1$ ,  $b_2$ , and  $b_3$  are almost equal to the average coefficients  $a_1$ ,  $a_2$  and  $a_3$  in Table 2. At the same time,  $Risk_{it}$  is significantly negative in specifications (2a), (2c) and (2d). In the other specifications, the coefficient for  $Risk_{it}$  is insignificant. It should be noted that the outcome does not seem to result from a potential multicollinearity between  $Risk_{it}$  and the Herfindahl Indices as  $b_4$  remains stable when the Herfindahl Indices are excluded from Equation (2), see specification (2e). When  $Equity_{it}$  is added to the equation (see specification (2f)), the coefficients of both  $Risk_{it}$  and the Herfindahl Indices become insignificant. Again, we believe that this finding is induced by the fact that  $Equity_{it}$  depends on the banks' risk preferences.

	(2a)	(2b)	(2c)	(2d)	(2e)	(2f)
$HT_{it}$	0.017***	0.020***				0.005
	(4.77)	(5.63)				(1.621)
<i>HR</i> <sub><i>it</i></sub>	0.030***		0.039***			0.017***
	(4.38)		(5.82)			(2.81)
$HI_{it}$	0.007***			0.006**		0.001
	(2.71)			(2.28)		(0.55)
<i>Risk</i> <sub>it</sub>	-0.018*	-0.014	-0.018*	-0.022**	-0.019*	-0.006
	(-1.67)	(-1.27)	(-1.67)	(-2.02)	(-1.71)	(-0.56)
Equity <sub>it</sub>						0.109***
						(24.60)
Size <sub>it</sub>	-0.021***	-0.022***	-0.022***	-0.022***	-0.022***	-0.006***
	(-14.29)	(-15.35)	(-14.76)	(-14.40)	(-15.09)	(-4.17)
Personal <sub>it</sub>	-1.431***	-1.429***	-1.427***	-1.398***	-1.406***	-1.777***
	(-14.92)	(-14.81)	(-14.83)	(-14.43)	(-14.52)	(-20.48)
Constant	0.421**	0.475***	0.431***	0.466***	0.480***	0.122***
	(13.00)	(15.36)	(13.45)	(14.72)	(15.45)	(3.89)
No. of obs.	3,52	9 3,529	3,529	3,529	3,529	3,52

Table 3Two-way fixed effects estimation of Equation (2) with alternative restrictions<br/>Dependent variable:  $Return_{ii}$ ,

T-values in brackets, \*, \*\*, \*\*\* denotes significance at 10%, 5% and 1%. Blanks indicate that the coefficient of the variable is restricted to zero.

Since there is no evidence of a positive relationship between risk and return, it appears that banks have not used diversification to operate at a constant risk-return efficiency level. Banks with highly risky credit portfolios were not systematically more profitable than banks with low risk portfolios. One conclusion derived from this finding is that, overall, banks were not risk-return efficient. This is confirmed by the non-zero coefficients of the Herfindahl Indices.

To sum up, the positive Herfindahl Indices in Table 3 indicate that banks with a higher level of focus tend to be more profitable than diversified banks and, at the same time, banks with a higher risk level seem to be less profitable. Accordingly, instead of operating at a constant risk-return efficiency level, banks appear to have used diversification as an instrument to change their risk-return profiles.

#### 3.3 Diversification, monitoring effectiveness and returns

Finally, we analysed how monitoring effectiveness affects the link between diversification and banks' returns. In Winton's (1999) model, effective loan monitoring is the force that prevents banks from failure by catching problem loans before the situation deteriorates too far. Therefore, the monitoring of loans allows banks to improve their loan returns and reduce their default probability. When deciding whether to diversify or not, banks take into account the impact of diversification on their incentives to monitor their loans and their probability of failure. Specialised banks which are exposed to sectors with low downside risk will derive only moderate benefits from diversification as they have a low default probability anyway. Alternatively, in the case of diversified banks with loans of sufficiently high downside risk, bank owners (equity holders or managers) have only few incentives to monitor as, on an expected basis, most of the benefits from monitoring will accrue only to the bank's creditors (uninsured depositors and providers of borrowed funds) and diversification are greatest if banks' loans have moderate levels of downside risk and if banks' monitoring incentives need to be strengthened.

In terms of empirically testable hypotheses, Winton's theory implies that the relationship between return and focus (or respectively diversification) should be expected to be non-linear and U-shaped in risk. To try to capture this, we first of all reproduced the tests proposed by Acharya et al. (2004). They expanded Equation (2) by non-linear terms.

$$Return_{it} = \mathbf{b}_{0} + \mathbf{b}_{1}HT_{it} + \mathbf{b}_{2}HR_{it} + \mathbf{b}_{3}HI_{it} + \mathbf{b}_{4}Risk_{it} + \sum_{n=5}^{N} \mathbf{b}_{n}X_{nit}$$

$$+ \mathbf{a}_{11}HT_{it}*RISK_{it} + \mathbf{a}_{12}HT_{it}*RISK^{2}_{it}$$

$$+ \mathbf{a}_{21}HR_{it}*RISK_{it} + \mathbf{a}_{22}HR_{it}*RISK^{2}_{it}$$

$$+ \mathbf{a}_{31}HI_{it}*RISK_{it} + \mathbf{a}_{32}HI_{it}*RISK^{2}_{it} + \mathbf{v}_{it}.$$
(3)

By calculating the first derivative of return on focus, it is easy to see that a U-shape in risk is given if

$$a_{11} < 0, a_{12} > 0, a_{21} < 0, a_{22} > 0, a_{31} < 0 \text{ and } a_{32} > 0$$

see Acharya et al. (2004).

The estimated coefficients (see Table 4) are in line with the patterns associated with a U-shaped form, the only exception being the specification which contains  $Equity_{it}$ . In all other equations, the coefficients of the Herfindahl Indices interactant with  $RISK_{it}$  are negative, whereas they are positive when interactant with  $RISK_{it}^2$ . Most of the coefficients are significant at a 5% or even at a 1% confidence level. Thus, the results could be interpreted as strong evidence of a U-shaped relationship between focus and return depending on the level of risk.

	(3a)	(3b)	(3c)	(3d)	(3e)
HT <sub>it</sub>	0.023***	0.022***	× /	× /	0.008**
	(5.64)	(6.02)			(2.12)
HT <sub>it</sub> *RISK <sub>it</sub>	-0.324***	-0.254***			-0.255
	(-3.25)	(-3.22)			(0.25)
$HT_{it}$ *RISK <sup>2</sup> <sub>it</sub>	0.293**	0.215**			0.430
	(1.96)	(2.15)			(0.74)
$HR_{it}$	0.029***		0.046***		0.022***
	(3.89)		(6.32)		(3.19)
HR <sub>it</sub> *RISK <sub>it</sub>	-0.123		-0.217***		-0.076
	(-1.16)		(-2.77)		(-0.79)
$HR_{it} * RISK^{2}_{it}$	0.140**		0.113**		-0.197
	(2.11)		(2.02)		(-0.63)
$HI_{it}$	0.011***			0.010***	0.001
	(3.58)			(3.40)	(0.48)
HI <sub>it</sub> *RISK <sub>it</sub>	-0.197*			-0.220***	0.025
	(-1.78)			(-2.89)	(0.25)
$HI_{it}$ *RISK <sup>2</sup> <sub>it</sub>	0.603*			0.702***	-0.057
	(1.79)			(3.86)	(-0.19)
Risk <sub>it</sub>	0.166**	0.066*	0.129*	-0.053***	0.173**
	(2.05)	(1.74)	(1.84)	(-2.68)	(2.38)
Equity <sub>it</sub>					0.184***
					(24.06)
$Size_{it}$	-0.021***	-0.022***	-0.022***	-0.022***	-0.006***
	(-14.12)	(-15.26)	(-14.84)	(-14.41)	(-4.14)
Personal <sub>it</sub>	-1.458***	-1.435***	-1.437***	-1.424***	-1.778***
	(-15.23)	(-14.92)	(-14.94)	(-14.71)	(-20.48)
Constant	0.415***	0.471***	0.428***	0.469***	0.117***
	(12.72)	(15.23)	(13.32)	(14.75)	(3.67)
No. of obs.	3,529	3,529	3,529	3,529	3,529

 Table 4:
 Two-way fixed effects estimation of Equation (3) with alternative restrictions

 Dependent variable:
 Return<sub>it</sub>

T-values in brackets, \*, \*\*, \*\*\* denotes significance at 10%, 5% and 1%. Blanks indicate that the coefficient of the variable is restricted to zero.

However, to better understand the economic significance of this potential U-shaped relationship, Figure 1 plots the marginal effect d(return)/d(focus) for different values of risk for all three types of diversification based on the estimated coefficients from (3b), (3c) and (3d). The range of risk is taken to be between 0% and 50%, which represents the minimum and the maximum value over our entire sample period. It should be noted that the mean (median) risk is about 3.4% (2.6%), while the 90th percentile is about 9%.

As can be seen in Figure 1, in our sample a small increase in industrial focus  $(HI_{it})$  has a rather minor and positive effect on return in the case of the mean (median) bank. For risk levels above 10%, the effect becomes slightly negative, but returns to a positive and sharply rising curve at a risk level of about 22% (corresponding to the 99th percentile of risk). Hence, we conclude that, within the range of risk levels observed in our sample, the marginal effect of industrial focus on return might indeed be Ushaped.

However, the result of the graphical analysis is different for sectoral and geographical focus ( $HT_{it}$  and  $HR_{it}$ ). Here, an increase in focus also leads to rising returns for banks with risk levels below 12% and

27% respectively, but then the effect of focus stays negative and decreases for all of the risk levels observed. In fact, the effect becomes positive again only at hypothetical risk bels as high as 110% and 160%. Therefore, we suspect that the true impact of sectoral and geographical focus on return might be a linear or at least monotonous decrease with risk rather than a U-shaped relationship.

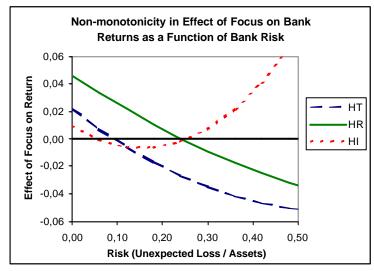


Figure 1 The marginal effect of focus on return for different risk values for HT, HR and HI based on the estimated coefficients from (3b), (3c) and (3d)

To further explore this issue, we have to overcome the drawback of the above test, ie the restrictions imposed by the parameterisation of the non-linearities between diversification, risk and return in (3). Richer patterns of non-linearity can be detected with non-parametric methods. To this end, we follow the example of Acharya et al. (2004) and define a set of dummy variables which measure different risk levels. The dummy variables are as follows:

$$D_1 = 1$$
 if  $Risk^{[10]} < Risk_{it} \le Risk^{[25]}$  and zero otherwise,  
 $D_2 = 1$  if  $Risk^{[25]} < Risk_{it} \le Risk^{[50]}$  and zero otherwise,  
 $D_3 = 1$  if  $Risk^{[50]} < Risk_{it} \le Risk^{[75]}$  and zero otherwise,  
 $D_4 = 1$  if  $Risk^{[75]} < Risk_{it} \le Risk^{[90]}$  and zero otherwise,  
 $D_5 = 1$  if  $Risk_{it} \ge Risk^{[90]}$  and zero otherwise,

where  $Risk^{[p]}$  is the  $p^{th}$  percentile of  $Risk_{it}$ . We then interacted the dummies with the Herfindahl Indices and regressed the resulting variables on risk. The estimation results are shown in Table 5.

It should be noted that the coefficients of the Herfindahl Indices which are not interactant with the dummy variables capture the impact of focus on return when risk is low. These coefficients of the Herfindahl Indices which are not interactant are generally positive (again the only exception being the

equation which includes equity) and highly significant. In the specifications where the Herfindahl Indices are analysed separately, the coefficients of sectoral and geographical focus are significantly negative when interactant with the dummies. At the same time, they exhibit a slight decrease in magnitude with rising risk (see (4b) and (4c)). This pattern confirms the hypothesis that the benefits from focus are greater for low-risk banks than for banks with higher levels of risk.

	(4a)	(4b)	(4c)	(4d)	(4e)
$HT_{it}$	0.026***	0.025***			-0.001
	(2.89)	7.08			(-0.10)
$D_1 * HT_{it}$	-0.003	-0.011***			0.015*
	(-0.40)	(-6.56)			(1.93)
$D_2 * HT_{it}$	-0.017*	-0.012***			0.002
	(-1.86)	(-6.15)			(0.02)
$D_3 * HT_{it}$	-0.018*	-0.013***			0.006
	(-1.86)	(-5.68)			(0.73)
$D_4 * HT_{it}$	-0.013**	-0.014***			0.004
	(-2.53)	(-5.43)			(0.44)
$D_5 * HT_{it}$	-0.014	-0.014***			0.012
	(-1.28)	(-4.38)			(0.20)
$HR_{it}$	0.038***		0.046***		0.046***
	(3.73)		(6.85)		(5.00)
$D_1 * HR_{it}$	-0.004		-0.010***		-0.016**
	(-0.61)		(-7.08)		(-2.47)
$D_2 * HR_{it}$	0.005		-0.010***		-0.006
	(0.67)		(-6.60)		(-0.82)
$D_3$ * $HR_{it}$	0.006		-0.011***		-0.007
	(0.81)		(-6.19)		(0.33)
$D_4 * HR_{it}$	0.011		-0.012***		-0.005
	(1.30)		(-5.92)		(0.52)
$D_5 * HR_{it}$	0.004		-0.012***		-0.009
	(0.51)		(-5.23)		(-1.13)
$HI_{it}$	0.016***			0.023***	-0.025***
	(3.00)			(4.23)	(-4.97)
$D_1 * HI_{it}$	-0.076***			-0.081***	-0.055***
	(-7.22)			(-8.15)	(-5.80)
$D_2 * HI_{it}$	-0.033***			-0.038***	-0.073***
D *III	(-4.30)			(-4.41)	(-10.35)
$D_3 * HI_{it}$	-0.015**			-0.024***	0.029***
ם אנו	(-2.22) -0.017***			(-3.59) -0.025	(4.62) 0.023***
$D_4 * HI_{it}$	(-2.60)			-0.023	(3.86)
$D_5 * HI_{it}$	-0.011			-0.019	0.031***
$D_5 m_{lt}$	(-1.56)			(-2.84)	(4.77)
Equity <sub>it</sub>	(-1.50)			(-2.04)	0.185***
Equity <sub>it</sub>					(24.22)
Size <sub>it</sub>	-0.019***	-0.022***	-0.021***	-0.020***	-0.009***
Size <sub>ll</sub>	(-13.77)	(-14.90)	(-14.47)	(-12.94)	(-6.36)
Personal <sub>it</sub>	-1.382***	-1.500***	-1.505***	-1.288***	-1.670***
	(-14.65)	(-15.63)	(-15.71)	(-13.20)	(-19.58)
Constant	0.373***	0.463***	0.422***	0.424***	0.151***
	(12.19)	(15.07)	(13.31)	(13.27)	(5.22)
No. of obs.	3,529		3,529	3,529	3,529

Table 5 Two-way fixed effects estimation of Equation (1) with interaction terms for different risk levels, alternative restrictions, dependent variable: *Return*<sub>it</sub>,

T-values in brackets, \*, \*\*, \*\*\* denotes significance at 10%, 5% and 1%. Blanks indicate that the coefficient of the variable is restricted to zero. Furthermore, similar to the parametric analysis above, the overall influence of sectoral and geographical focus on return stays positive for all levels of risk as the absolute magnitude of the (negative) coefficients of the terms interactant with the risk dummies is lower than the (positive) baseline coefficient of the respective Herfindahl Index without interaction. However, in the case of industrial focus, the overall impact on return is negative for moderate levels of risk (compare the coefficients for  $HI_{it}$  and  $D_1 *HI_{it}$  in (4d)) and a U-shaped relationship with return can be detected as the overall impact of industrial focus increases to slightly positive (though insignificant) levels for the banks with the greatest risk.

Although these patterns are less pronounced for the estimations (4a) and (4d), in all cases the coefficients reveal evidence of a nonlinear relationship between diversification and risk, with a strong positive impact of Herfindahl Indices in the case of low-risk banks and a moderate or insignificant impact for higher-risk banks. The more sluggish results for sectoral and geographical diversification in specification (4a) as compared with (4b) and (4c) may be attributed to the lower degree of freedom in the estimation.

To sum up, the dummy variable approach provides strong evidence that the impact of a bank's portfolio diversification on its return depends strongly on the bank's risk level. Industrial, sectoral and geographical focus yield the highest benefits when risk is low. The benefits from focus decrease and, hence, the benefits from diversification increase with rising risk levels. For industrial focus, the impact becomes insignificant for high risk levels. The findings in Tables 2 and 3, namely that on average industrial focus has a lesser impact on returns than sectoral and geographical focus, can be attributed mostly to banks with moderate risk.

However, it is still difficult to test the hypothesis of a U-shaped form, since the classes which define the dummy variables are fixed heuristically and may be too rough to detect the underlying structure of the relationship between diversification, risk and return. In order to gain a more precise picture of the shape of the non-linearities, we performed a second non-parametric procedure. We classified the data set according to risk level. We then estimated (1) with a window of 1,000 observations shifting from the lowest risk level to the highest risk level. More precisely, we first of all used a sub-sample of 1,000 observations with the lowest risk level to estimate (1), then shifted the sample by one observation and repeated the estimation. The result is a series of roughly 2,500 estimations for  $a_1$ ,  $a_2$  and  $a_3$  of Equation (1), which are classified according to the risk level. Plotting the series provides information about the impact of risk on the relationship between focus and return. Figures 2, 3 and 4 represent estimations for the specifications (1b), (1c) and (1d).

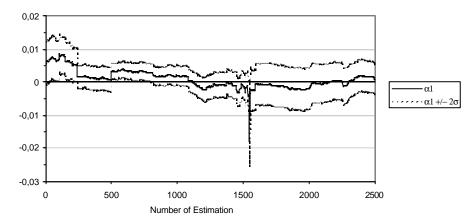


Figure 2: Coefficient of  $HT_{it}$  for different risk levels ( $\alpha_1$  in equation (1), specification (1b))

Figure 3: Coefficient of  $HR_{it}$  for different risk levels ( $\alpha_2$  in Equation (1), specification (1c))

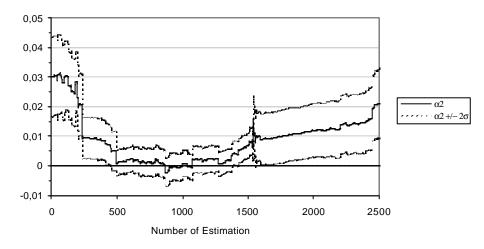
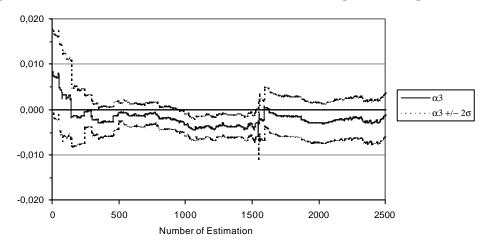


Figure 4: Coefficient of  $HI_{it}$  for different risk levels ( $\alpha_3$  in Equation (1), specification (1d))



As expected, all of the charts reveal that the coefficients for the Herfindahl Indices ( $a_i$ ) vary according to the risk level. Although some of the coefficients of the Herfindahl Indices fluctuate considerably, there is some evidence to suggest that the relationships are either U-shaped or monotonously decreasing. In addition, taken all together, the influences depicted are comparable to those derived using the parametric and dummy variables approaches. Sectoral focus ( $HT_i$ ), for example, has a positive coefficient for a low risk level. However, in the case of increasing risk values,  $a_i$  decreases and becomes slightly (and insignificantly) negative. Therefore, as with the former approaches, the effect of sectoral focus on return seems to monotonously decrease with risk. On the other hand, the coefficient of regional focus ( $HR_{ii}$ ) now shows – in contrast to former results – a U-shaped form. It is highly positive for low risk levels, decreases for moderate risk levels (although it remains positive) and then rises again for high-risk banks. Finally, industrial focus ( $HI_{ii}$ ) has a positive coefficient only at low risk levels. For moderate risk levels, it is slightly but significantly negative, while the coefficient becomes insignificantly negative for the highest risk. As such, the rolling window approach provides less distinct evidence of a U-shaped relationship between industrial focus and banks' returns than the above results.

To sum up, in order to assess the impact of banks' portfolio diversification or focus on their returns at different risk levels, we applied and compared three different approaches. We first of all introduced non-linear terms in the base specification and then applied two non-parametric tests by interacting the Herfindahl Indices with dummies for different risk levels and using a rolling window approach for each type of diversification. Table 6 goes some way towards summarising the different results.

Disk perceptile	0-1 <sup>th</sup>	-10 <sup>th</sup>	-25 <sup>th</sup>	-50 <sup>th</sup>	-75 <sup>th</sup>	-90 <sup>th</sup>	-99 <sup>th</sup>	-100 <sup>th</sup>
Risk percentile	perc.							
Sectoral focus ( <i>HT</i> <sub>it</sub> )								
Parametric approach	(+)**	(+)**	(+)**	(+)**	$(+)^{**}$	(+)**	(+/-)**	(-)**
(see Table 4, 4b)	(d)							
Dummy var. approach		(+)***	(+)***	(+)***	(+)***	(+)***	(+)***	
(see Table 5, 5b)			(d)	(d)	(d)	(d)	(c)	
Rolling window approach			(+)#	$(+)^{\#}$	(-)	(-)		
(see Figure 2)			(d)	(d)	(d)	(i)		
Geographical focus (HR <sub>it</sub> )								
Parametric approach	(+)**	(+)**	(+)**	(+)**	(+)**	(+)**	(+)**	(-)**
(see Table 4, 4c)	(d)							
Dummy var. approach		(+)***	(+)***	(+)***	(+)***	(+)***	(+)***	
(see Table 5, 5c)			(d)	(c)	(d)	(d)	(c)	
Rolling window approach			$(+)^{\#}$	(+)	(+)	$(+)^{\#}$		
(see Figure 3)			(d)	(d)	(i)	(i)		
Industrial focus (HI <sub>it</sub> )								
Parametric approach	(+)***	(+)***	(+)***	$(+)^{***}$	(+)***	(+)***	(-)***	(+)***
(see Table 4, 4d)	(d)	(d)	(d)	(d)	(d)	(d)	(d/i)	(i)
Dummy var. approach		(+)***	(-)***	(-)***	(-)***	(-)	(+)	
(see Table 5, 5d)			(d)	(i)	(i)	(d)	(i)	
Rolling window approach			(+)	(-)	(-)#	(-)		
(see Figure 4)			(d)	(d)	(d)	(i)		

Table 6 Comparison of the results of the impact of focus on return for different risk levels

d / i / c indicate a decreasing / increasing / constant level for the respective risk interval.

\*, \*\*, \*\*\* denote significance at 10%, 5% and 1%.

# highlights that the interval  $\alpha$  +/-  $2\sigma$  does not intersect the x-axis.

Table 6 clearly demonstrates that the benefits from industrial, sectoral and geographical diversification systematically and noticeably vary according to banks' risk levels. Therefore, banks' decisions on whether or not to diversify their loan portfolio should be closely linked to their current risk level. Moreover, the type of focus plays a crucial role. According to all three approaches, sectoral focus, for example, is moderately beneficial for low-risk banks, while its influence on return decreases monotonously for higher risk levels. This effect either stays positive for all banks or becomes only (insignificantly) negative for rather high risk levels. In the case of geographical focus, however, all of the results indicate a positive effect on return for all risk profiles. However, while the parametric and dummy variables approaches reveal a monotonous decline in this positive relationship for higher-risk banks, the rolling window approach clearly depicts a U-shaped form. Furthermore, for industrial focus, we found evidence of a U-shaped link to return, as the results show a positive influence for low risk, a significantly negative impact for moderate risk and almost no effect for very high-risk banks. Hence, our analyses at least partly confirm Winton's theory that the diversification benefits are highest at moderate risk levels.

## 4 Conclusions

Should banks diversify across different geographical regions and industrial sectors, or should they specialise in a few related fields? In this paper, we tried to shed some light on this question by empirically investigating the situation of German banks. By exploiting a unique data set of individual bank loan portfolios for the period from 1996 to 2002, we analysed the link between banks' profitability and their portfolio diversification across different industries, broader economic sectors and geographical regions. To the best of the authors' knowledge, this is the first paper studying the effect of all three types of diversification jointly based on micro-level data on German banks.

The relevant academic literature puts forward two conflicting theories concerning the optimum degree of diversification. While traditional banking theory based on a delegated monitoring argument (see, for example, Diamond (1984) and Boyd and Prescott (1986)) recommends that the optimum organisation of a bank is one where it is as diversified as possible, corporate finance theory suggests that a firm should focus so as to obtain the greatest possible benefit from management's expertise and to reduce agency problems (see Jensen (1986), Denis et al. (1997) and Rajan et al. (2000)). Our results clearly support the latter theory, as the evidence we present indicates that each kind of diversification tends to lower German banks' returns, ie focusing generally leads to greater profitability benefits.

However, the impact of all types of diversification on banks' returns changes according to the risk level While the effect of sectoral focus on return declines monotonously with increasing risk, there is mixed evidence to suggest either a monotonously decreasing or a U-shaped relationship for regional focus as well as a rather distinct indication of a U-shape with respect to industrial focus. Therefore,

our results at least partly confirm Winton's theory regarding poor monitoring incentives for high-risk banks, which – in terms of empirically testable hypotheses – implies that the relationship between return and focus should be non-linear and U-shaped in risk.

Furthermore, in the case of our data, diversification improves banks' profitability only in the case of moderate risk levels and industrial diversification. Hence, from a policy point of view, our results suggest that bank regulations which may increase the level of industrial, sectoral or geographical diversification should be carefully evaluated.

# 5 References

Acharya, V., I. Hasan and A. Saunders (forthcoming), Should Banks be Diversified? Evidence from Individual Bank Loan Portfolios, Journal of Business.

Basel Committee on Banking Supervision (2004), International Convergence of Capital Measurement and Capital Standards: A Revised Framework, June.

Berger, P. and E. Ofek (1996), Bustup Takeovers of Value-Destroying Diversified Firms, Journal of Finance 51, 1175-1200.

Berger, A. and R. DeYoung (2001), The Effects of Geographic Expansion on Bank Efficiency, Journal of Financial Services Research, 19, No 2/3, 163-185.

Bohn, J., N. Arora, and I. Korablev (2005), Power and Level Validation of the EDF<sup>™</sup> Credit Measure in the U.S. Market, White Paper, Moody's KMV Company, March.

Boyd, J., and E. Prescott (1986), Financial Intermediary Coalitions, Journal of Economic Theory, 38, 211-232.

Buch, C.M., J.C. Driscoll and C. Ostergaard (2004), Cross-Border Diversification in Bank Asset Portfolios, Working Paper No. 04-26, Federal Reserve Board of Washington.

Caprio, G. and B. Wilson (1997), On Not Putting All the Eggs in One Basket: the Role of Diversification in Banking, Working Paper, World Bank.

Dahl, D. and A. Logan (2003), Granularity and International Diversification: An Empirical Analysis of Overdue Claims at Banks, mimeo, Bank of England.

DeLong, G. (2001), Stockholder Gains from Focusing Versus Diversifying Bank Mergers, Journal of Financial Economics, 59(2), 221-252.

Denis, D., D. Denis, and A. Sarin (1997), Agency Problems, Equity Ownership, and Corporate

Diversification, Journal of Finance, 52, 135-160.

Deutsche Bundesbank (1998), Monthly Report, August 1998.

Diamond, D. (1984), Financial Intermediation and Delegated Monitoring, Review of Economic Studies, 59; 393-414.

Gehrig, T. (1998), Screening, Cross-Border Banking, and the Allocation of Credit, Review in Economics, 52, 387-407.

Hughes, J., W. Lang, L. Mester and C. Moon (1996), Safety in Numbers? Geographic Diversification and Bank Insolvency Risk, Working Paper No. 96-14, Federal Reserve Bank of Philadelphia.

J. P. Morgan (1997), "CreditMetrics-Technical Document", New York, April.

Jensen, M.C. (1986), Agency Costs of Fee Cash Flow, Corporate Finance, and Takeovers, American Economic Review, 76, 323-329.

Klein and Saidenberg (1998), Diversification, Organization, and Efficiency: Evidence from Bank Holding Companies, Center for Financial Institutions Working Papers 97-27, Wharton School Center for Financial Institutions, University of Pennsylvania.

Morgan, D.P. and K. Samolyk (2003), Geographic Diversification in Banking and Its Implications for Bank Portfolio Choice and Performance, the paper was presented at the BIS Workshop "Banking and Financial Stability", 20-21 March 2003

Nestmann, T., M. Wedow and N. v. Westernhagen (2003), A Micro Data-Set on Foreign Claims of German Banks, Deutsche Bundesbank, mimeo.

Rajan, R., H. Servaes and L. Zingales (2000), The Cost of Diversity: The Diversification Discount and Inefficient Investment, Journal of Finance, 55(1), 35-80.

Shaffer, S. (1998), The Winner's Curse in Banking, Journal of Financial Intermediation, 4, 158-187.

Stiroh, K. (2004), Diversification in Banking: Is Noninterest Income the Answer?, Journal of Money, Credit and Banking, 36(5), 853-882.

Stiroh, K. and A. Rumble (2003), The Dark Side of Diversification for U.S. Bank Holding Companies, unpublished paper, Federal Reserve Bank of New York.

Winton, A. (1999), Don't Put All Your Eggs in One Basket? Diversification and Specialization in Lending, Working Paper No. 00-16, University of Minnesota.

# Index of Working Papers:

January 2, 2002	Sylvia Kaufmann	56	Asymmetries in Bank Lending Behaviour. Austria During the 1990s
January 7, 2002	Martin Summer	57	Banking Regulation and Systemic Risk
January 28, 2002	Maria Valderrama	58	Credit Channel and Investment Behavior in Austria: A Micro-Econometric Approach
February 18, 2002	Gabriela de Raaij and Burkhard Raunig	59	Evaluating Density Forecasts with an Application to Stock Market Returns
February 25, 2002	Ben R. Craig and Joachim G. Keller	60	The Empirical Performance of Option Based Densities of Foreign Exchange
February 28, 2002	Peter Backé, Jarko Fidrmuc, Thomas Reininger and Franz Schardax	61	Price Dynamics in Central and Eastern European EU Accession Countries
April 8, 2002	Jesús Crespo- Cuaresma, Maria Antoinette Dimitz and Doris Ritzberger- Grünwald	62	Growth, Convergence and EU Membership
May 29, 2002	Markus Knell	63	Wage Formation in Open Economies and the Role of Monetary and Wage-Setting Institutions
June 19, 2002	Sylvester C.W. Eijffinger (comments by: José Luis Malo de Molina and by Franz Seitz)	64	The Federal Design of a Central Bank in a Monetary Union: The Case of the European System of Central Banks
July 1, 2002	Sebastian Edwards and I. Igal Magendzo (comments by Luis Adalberto Aquino Cardona and by Hans Genberg)	65	Dollarization and Economic Performance: What Do We Really Know?

July 10, 2002	David Begg	66	Growth, Integration, and Macroeconomic
601y 10, 2002	(comment by Peter Bofinger)	00	Policy Design: Some Lessons for Latin America
July 15, 2002	Andrew Berg, Eduardo Borensztein, and Paolo Mauro (comment by Sven Arndt)	67	An Evaluation of Monetary Regime Options for Latin America
July 22, 2002	Eduard Hochreiter, Klaus Schmidt-Hebbel and Georg Winckler (comments by Lars Jonung and George Tavlas)	68	Monetary Union: European Lessons, Latin American Prospects
July 29, 2002	Michael J. Artis (comment by David Archer)	69	Reflections on the Optimal Currency Area (OCA) criteria in the light of EMU
August 5, 2002	Jürgen von Hagen, Susanne Mundschenk (comments by Thorsten Polleit, Gernot Doppelhofer and Roland Vaubel)	70	Fiscal and Monetary Policy Coordination in EMU
August 12, 2002	Dimitri Boreiko (comment by Ryszard Kokoszczyński)	71	EMU and Accession Countries: Fuzzy Cluster Analysis of Membership
August 19, 2002	Ansgar Belke and Daniel Gros (comments by Luís de Campos e Cunha, Nuno Alves and Eduardo Levy-Yeyati)	72	Monetary Integration in the Southern Cone: Mercosur Is Not Like the EU?
August 26, 2002	Friedrich Fritzer, Gabriel Moser and Johann Scharler	73	Forecasting Austrian HICP and its Components using VAR and ARIMA Models
September 30, 2002	Sebastian Edwards	74	The Great Exchange Rate Debate after Argentina
October 3, 2002	George Kopits (comments by Zsolt Darvas and Gerhard Illing)	75	Central European EU Accession and Latin American Integration: Mutual Lessons in Macroeconomic Policy Design

October 10, 2002	Eduard Hochreiter, Anton Korinek and Pierre L. Siklos (comments by Jeannine Bailliu and Thorvaldur Gylfason)	76	The Potential Consequences of Alternative Exchange Rate Regimes: A Study of Three Candidate Regions
October 14, 2002	Peter Brandner, Harald Grech	77	Why Did Central Banks Intervene in the EMS? The Post 1993 Experience
October 21, 2002	Alfred Stiglbauer, Florian Stahl, Rudolf Winter-Ebmer, Josef Zweimüller	78	Job Creation and Job Destruction in a Regulated Labor Market: The Case of Austria
October 28, 2002	Elsinger, Alfred Lehar and Martin Summer	79	Risk Assessment for Banking Systems
November 4, 2002	Helmut Stix	80	Does Central Bank Intervention Influence the Probability of a Speculative Attack? Evidence from the EMS
June 30, 2003	Markus Knell, Helmut Stix	81	How Robust are Money Demand Estimations? A Meta-Analytic Approach
July 7, 2003	Helmut Stix	82	How Do Debit Cards Affect Cash Demand? Survey Data Evidence
July 14, 2003	Sylvia Kaufmann	83	The business cycle of European countries. Bayesian clustering of country-individual IP growth series.
July 21, 2003	Jesus Crespo Cuaresma, Ernest Gnan, Doris Ritzberger- Gruenwald	84	Searching for the Natural Rate of Interest: a Euro-Area Perspective
July 28, 2003	Sylvia Frühwirth- Schnatter, Sylvia Kaufmann	85	Investigating asymmetries in the bank lending channel. An analysis using Austrian banks' balance sheet data
September 22, 2003	Burkhard Raunig	86	Testing for Longer Horizon Predictability of Return Volatility with an Application to the German DAX
May 3, 2004	Juergen Eichberger, Martin Summer	87	Bank Capital, Liquidity and Systemic Risk

June 7, 2004	Markus Knell, Helmut Stix	88	Three Decades of Money Demand Studies. Some Differences and Remarkable Similarities
August 27, 2004	Martin Schneider, Martin Spitzer	89	Forecasting Austrian GDP using the generalized dynamic factor model
September 20, 2004	Sylvia Kaufmann, Maria Teresa Valderrama	90	Modeling Credit Aggregates
Oktober 4, 2004	Gabriel Moser, Fabio Rumler, Johann Scharler	91	Forecasting Austrian Inflation
November 3, 2004	Michael D. Bordo, Josef Christl, Harold James, Christian Just	92	Exchange Rate Regimes Past, Present and Future
December 29, 2004	Johann Scharler	93	Understanding the Stock Market's Response to Monetary Policy Shocks
Decembert 31, 2004	Harald Grech	94	What Do German Short-Term Interest Rates Tell Us About Future Inflation?
February 7, 2005	Markus Knell	95	On the Design of Sustainable and Fair PAYG - Pension Systems When Cohort Sizes Change.
March 4, 2005	Stefania P. S. Rossi, Markus Schwaiger, Gerhard Winkler	96	Managerial Behavior and Cost/Profit Efficiency in the Banking Sectors of Central and Eastern European Countries
April 4, 2005	Ester Faia	97	Financial Differences and Business Cycle Co-Movements in A Currency Area
May 12, 2005	Federico Ravenna	98	The European Monetary Union as a Committment Device for New EU Member States
May 23, 2005	Philipp Engler, Terhi Jokipii, Christian Merkl, Pablo Rovira Kalt- wasser, Lúcio Vinhas de Souza	99	The Effect of Capital Requirement Regulation on the Transmission of Monetary Policy: Evidence from Austria
July 11, 2005	Claudia Kwapil, Josef Baumgartner, Johann Scharler	100	The Price-Setting Behavior of Austrian Firms: Some Survey Evidence

July 25, 2005	Josef Baumgartner, Ernst Glatzer, Fabio Rumler, Alfred Stiglbauer	101	How Frequently Do Consumer Prices Change in Austria? Evidence from Micro CPI Data
August 8, 2005	Fabio Rumler	102	Estimates of the Open Economy New Keynesian Phillips Curve for Euro Area Countries
September 19, 2005	Peter Kugler, Sylvia Kaufmann	103	Does Money Matter for Inflation in the Euro Area?
September 28, 2005	Gerhard Fenz, Martin Spitzer	104	AQM – The Austrian Quarterly Model of the Oesterreichische Nationalbank
October 25, 2005	Matthieu Bussière, Jarko Fidrmuc, Bernd Schnatz	105	Trade Integration of Central and Eastern European Countries: Lessons from a Gravity Model
November 15, 2005	Balázs Égert, László Halpern, Ronald MacDonald	106	Equilibrium Exchange Rates in Transition Economies: Taking Stock of the Issues
January 2, 2006	Michael D. Bordo, Peter L. Rousseau (comments by Thorvaldur Gylfason and Pierre Siklos)	107	Legal-Political Factors and the Historical Evolution of the Finance-Growth Link
January 4, 2006	Ignacio Briones, André Villela (comments by Forrest Capie and Patrick Honohan)	108	European Banks and their Impact on the Banking Industry in Chile and Brazil: 1862 - 1913
January 5, 2006	Jérôme Sgard (comment by Yishay Yafeh)	109	Bankruptcy Law, Creditors' Rights and Contractual Exchange in Europe, 1808-1914
January 9, 2006	Evelyn Hayden, Daniel Porath, Natalja von Westernhagen	110	Does Diversification Improve the Performance of German Banks? Evidence from Individual Bank Loan Portfolios