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Working Paper 2020:27

Department of Economics  
School of Economics and Management

# Subjective Judgment and Gender Bias in Advice: Evidence from the Laboratory

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# Subjective Judgment and Gender Bias in Advice: Evidence from the Laboratory

Juliana Silva-Goncalves and Roel van Veldhuizen\*

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Better understanding and reducing gender gaps in the labor market remains an important policy goal. We study the role of advice in sustaining these gender gaps using a laboratory experiment. In the experiment, “advisers” advise “workers” to choose between a more ambitious and a less ambitious task based on the worker’s subjective self-assessment. We expected female workers to be less confident and advisers to hold gender stereotypes, leading to a gender bias in advice. However, we find no evidence that women are less confident or that advice is gender-biased. Our results contribute to our understanding of the mechanisms driving gender differences in the labor market. They also call for caution when making general interpretations of research findings pointing to a gender bias in specific settings.

**Keywords:** Advice, Subjective judgment, Gender bias

*JEL codes:* C91, D91, J16

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## **I. Introduction**

Despite recent progress, there are still sizable gender gaps in labor market outcomes (Goldin, 2014). Women and men choose different occupations, and women earn lower wages and are less likely to attain leadership positions even within a given profession (Blau and Kahn, 2017; Ganguli et al., 2020). These results have prompted a large body of research investigating potential drivers of these gender gaps, as nicely summarized by Blau and Kahn (2017) and Bertrand (2011).

In this paper, we study the role of advice in sustaining the gender gap in labor market outcomes. Many of the key decisions we make in our lifetimes are hard decisions that are made under a great deal of uncertainty. An example is the decision of which career to pursue. According to standard economic theory, we should make this decision by comparing the lifetime expected utility of all possible options and select the most favorable one. In reality, very few of us have the information required to make this decision alone. Instead, we often rely on the advice from our family, teachers, career counselors, colleagues and managers. Although such advice can be helpful in many cases, it may also generate or help sustain gender gaps in the labor market if advisers give advice in a gender-biased way. Such biases are particularly likely to emerge since even the best advisers do not have perfect information on all available options and therefore have to rely on their subjective judgment. Recent research suggests that gender biases are particularly likely to emerge in settings characterized by subjective judgment (e.g., Barron et al., 2020; Bohren et al., 2019; Carlana, 2019; Sarsons et al., 2020). If advice is gender-biased, then this bias may help to explain the persistence of gender differences in labor market outcomes.

Studying gender differences in advice requires overcoming two key empirical challenges. First, advice is often private and qualitative, and therefore difficult to measure and quantify. Second, in studying gender differences in advice, there is

also the typical identification problem that any gender differences in advice could be driven by gender differences in (unobserved) characteristics. These issues may help explain why, despite the importance and ubiquity of advice, it has traditionally received little attention in the literature on gender gaps.

In this study, we introduce a novel identification strategy that allows us to circumvent both issues. To address the measurement issue, we run a laboratory experiment in which “advisers” advise “workers” to opt for either a more ambitious job or a less ambitious job, in terms of possible earnings and difficulty. Both jobs involve performing a stereotypically-male math task, for which previous laboratory studies have typically observed no gender difference in actual performance. The advisers have an informational advantage relative to the workers about the characteristics of both jobs, making their advice valuable for the workers. The advisers also face incentives to give good advice, by virtue of receiving a bonus of 50% of the worker’s earnings. Prior to giving advice, advisers see the workers’ portfolio in which workers subjectively describe their general skills in math both qualitatively, by writing a motivation letter, and quantitatively by self-rating their skills. These procedures give us direct measures of both the advice itself and all the subjective information used by advisers to make their decision.

To address the fact that gender is unlikely to be independent from relevant worker characteristics, we use the following approach. We assign each adviser to a single worker, whose gender was revealed in a subtle way. The adviser sees and gives advice to that worker’s portfolio, as well as to the portfolios of four other workers, without knowing which of the five portfolios belongs to their worker. Because only the advice given to their actual worker will ever be sent, it is optimal for the adviser to treat all five portfolios as-if they belong to their actual worker. This feature implies that a given portfolio is evaluated both by advisers assigned to a female worker, incentivized to judge all portfolios as if they belong to a woman, and advisers assigned to a male worker, incentivized to judge all portfolios as if

they belong to a man. In other words, the same portfolio is evaluated by advisers incentivized to treat them as ‘male’ or ‘female’ portfolios respectively, providing a source of exogenous variation in the gender of a given portfolio.

We ran the laboratory experiment at the University of Sydney in 2019 with 190 participants. We pre-registered our design, identification strategy and analysis plan in the American Economic Association Randomized Controlled Trials registry and reprinted it in Appendix B for convenience. Overall, we expected advisers to be gender-biased and female workers to be less confident, leading to a gender-bias in advice. However, we find no evidence of a gender bias in advice in our sample. Instead, we find that advisers appear to rely on the workers’ motivation letter and self-ratings to determine their advice, and the gender of their assigned worker does not seem to play a role. We show that this result is robust across a number of pre-registered specifications and is not the result of a lack of power. We do find some suggestive evidence that male advisers (but not female advisers) give less ambitious advice to female workers, but this effect only appears in one specification and is not robust to adjustments for multiple testing.

Our pre-registered power calculations suggest that our result is not due a lack of statistical power and appears in a setting where a gender bias in advice might well be expected. For one, we used a task (addition problems) in which men are thought to be better than women, which could induce advisers to give different advice to female workers. For another, we study advice based on subjective judgment, creating ample scope for underlying biases to influence advice. Finding no gender difference in advice in this setting implies that such a bias may also not be found in settings that are less favorable to a gender bias.

Our study builds on a large literature studying the reasons why men and women sort into different careers.<sup>1</sup> Gender stereotypes (Carlana, 2019; Nürnberger et al.,

<sup>1</sup> See Blau and Kahn (2017) for a review of some of the mechanisms. Charlesworth & Banaji (2019) provides a recent survey of the reasons for the persistent gender gap in STEM.

2016), lower earnings expectations for women than men in top career tracks (Blau & Kahn, 2017) and greater childbearing responsibilities for women are all thought to explain why women are less likely to pursue and succeed in ambitious career tracks (Charlesworth & Banaji, 2019). Discrimination may also be a contributing factor, but here the evidence is more mixed (Bertrand and Mullainathan, 2004; Blau & Kahn, 2017; Breda and Ly, 2015; Moss-Racusin et al., 2012).<sup>2</sup> Gender differences in preferences and beliefs such as risk aversion, competitiveness and optimism may also explain gender differences in career choices (Baldiga, 2014; Buser et al., 2014; Ors et al., 2013; Reuben et al., 2012). Recent evidence from the field suggests that advice may also contribute to the gender gap in career progression, with women benefiting less from advice in a same-gender mentorship program compared to men (Ellis and Gershenson, 2020) and compared to mix-gender mentorship programs (AlShebli et al., 2020).

Our study also builds on previous experimental research on advice. One branch of this literature examines how exogenous variation in advice affects, e.g., college enrolment (Hoxby and Turner, 2015), truth-telling in matching markets (Guillen and Hakimov, 2018) and tournament entry (Kessel, Mollerstrom and Van Veldhuizen, 2017). Another branch of the literature examines how institutional features affect advice sent by participants to subsequent generations of participants (e.g., Çelen, Kariv and Schotter, 2010; Chaudhuri, Schotter and Sopher 2009; Schotter and Sopher 2003, 2007). While most of this work does not look explicitly at gender, notable exceptions are Brandts, Groenert and Rott (2015) and Brandts and Rott (2020), who study advice in the context of tournament entry and, like in our study, show that advisers give similar advice to men and women and advice

<sup>2</sup> Some studies find no evidence of gender discrimination (Bertrand and Mullainathan, 2004; Booth et al., 2012; Edo et al., 2019), including among high skilled job candidates (Duguet et al., 2012). Breda and Ly (2015) even find evidence of positive discrimination of women among high achievers. In the context of a French selective higher education institution, they report that women are favored by examiners and benefit from a grade premium in male-related fields (math and physics).

therefore has no impact on the gender gap in tournament entry. A key feature that is distinct from our study is that advisers know about the performance of the advisee. In our study, advisers have to rely on their own and the advisee's subjective judgment, potentially increasing the scope for gender-biased advice.

Our study also relates to previous work on the role of subjectivity in generating biased judgments. Previous research shows that unethical and biased behavior becomes more prevalent in settings characterized by subjective judgment (Babcock et al., 1995; Dana, Weber and Kuang, 2007; Exley, 2016; Gneezy et al., 2019, 2020). When it comes to gender, Bohren et al. (2019) find that questions asked by inexperienced women on online STEM-related forums receive lower (subjective) ratings than those asked by inexperienced men, whereas questions asked by experienced women receive higher ratings than those asked by experienced men. Krawczyk and Smyk (2016) find that academic papers with a female author are evaluated less favorably (by non-experts) than academic papers with a male author. Similarly, Özgümüs et al. (2020) find that the subjective evaluation of teaching materials is worse when male evaluators believe that the materials belong to a female lecturer instead of a male lecturer. Relatedly, Sarsons et al. (2020) show that women receive less credit for group work when objective contributions cannot be easily established.

Our study makes several contributions to the economics literature. Firstly, it extends the literature on gender gaps by exploring the role of advice in sustaining them. Secondly, it contributes to the literature on the role of subjectivity in generating biased judgment by examining the role of subjective judgment in generating a gender gap in advice. Finally, our study makes a methodological contribution to the experimental literature on gender differences by introducing a

novel method that allows us to generate exogenous variation in personal attributes like gender without the use of deception.<sup>3</sup>

The paper proceeds as follows. In Section II we detail our experimental design and proceedings, in Section III we describe our identification strategy and hypothesis, in Section IV we present our results and in Section V we discuss the implications of our findings.

## II. Experimental Design

In this section, we describe our design in a sequential order. Figure 1 provides an overview of all parts of our design. We also briefly describe the procedures we followed for each session.

### *Part 1: Addition Task*

We randomly assigned all participants to a computer terminal upon entering the laboratory. Participants were informed that half of them would be asked to work on an addition task, and the other half would have to wait for the first group to finish. The addition task consisted of adding five two-digit numbers for five minutes; participants received 1 dollar per correct answer.<sup>4</sup> The group of participants working on the task would go on to play the role of worker in the remainder of the experiment; the other participants would play the role of adviser. The allocation of

<sup>3</sup> The most common method to exogenously assign personal attributes is the one followed in audit studies which consists of creating fictitious individual profiles (see, for example, Bertrand and Mullainathan, 2004; Bohren et al., 2019; Özgümüs et al., 2020). Other studies use vignettes which also involve creating fictitious individual profiles but do not involve deception because study subjects are aware that they are making hypothetical decisions based on fictitious profiles (see, for example, Kübler et al., 2018; Tobback et al., 2020). Krawczyk and Smyk (2016) exogenously assign gender to academic papers, without the use of deception, by letting judges know about the gender of one of the authors which could either be male or female since all papers were co-authored by at least one man and one woman. Some judges evaluated the paper knowing that it has been co-authored by a woman, whereas other judges evaluated the same paper knowing that it had been co-authored by a man.

<sup>4</sup> All earnings in our experiment are expressed in Australian dollars. At the time of the experiment, 1 AUD = 0.6 EUR/0.7 USD.

the adviser and worker roles was only revealed to participants at the start of part 2. This first part was aimed at giving us an objective measure of workers' skill at the task and giving workers some idea of what task to expect in part 2.

We chose the addition task because it is thought to be a stereotypically male task. In line with this idea, previous studies report that despite the absence of a gender gap in performance, men are typically more optimistic than women about their performance in this task (e.g., Gillen, Snowberg and Yariv, 2019; Niederle & Vesterlund, 2007; Van Veldhuizen, 2020). If our participants share these stereotypes, this could induce advisers to give different advice to male and female workers.

**Figure 1: Overview of the Experimental Design**

	<b>Worker</b>	<b>Adviser</b>	<b>Duration</b>
Part 1	Works on addition task	Waits	5 min.
Part 2a	Read instructions		~5 min.
Part 2b	Writes the motivation letter and rates own math skills	Waits and reads additional instructions	10 min.
Part 2c	Confirm presence in the lab		~10 min.
Part 2d	Waits	Sees the worker portfolios and determines advice	~10 min.
Part 2e	Sees advice and decides on which job to take	Waits	~3 min.
Part 2f	Works on addition task	Rates worker' chance of success	10 min.
Earnings	Receive information on earnings		~2 min.
Questionnaire	Answer a questionnaire		~5 min.
IAT	Complete an Implicit Association Test		~5 min.

### *Part 2a: Instructions*

Following part 1, all participants received a new set of instructions that informed them about their role in the second part of the experiment (worker or adviser) and their tasks. In particular, we informed all participants that workers would need to opt between working on an ‘advanced’ (A) and a ‘basic’ (B) job. We also informed them that each adviser would send a binary signal (‘advanced’ or ‘basic’) to one worker and had an incentive to give good advice by virtue of receiving a bonus of 50% of the worker’s earnings. Workers only learned that both jobs were related to the task they performed in part 1, and would last for 10 minutes. By contrast, all participants were told that advisers would learn the exact content of each job. We introduced this design feature because it represents an extreme version of the information asymmetry between advisers and workers in the real world, and it implied that workers would be very likely to follow the adviser’s recommendation. The latter helps rule out strategic considerations (where advisers expect workers not to follow their advice and adjust their advice accordingly).

### *Part 2b: Motivation Letter and Self-rating*

After all participants had finished reading the instructions, workers were asked to rate their ability at the task (on a scale from 0 to 10) and to write a motivation letter. In the letter, we asked them to describe their math experience and math skills in general terms. They had ten minutes to write the letter and no restrictions were imposed on what they could write. In the instructions we emphasized that each letter and self-rating (their “worker portfolio”) would be sent to their adviser. This implied that the more informative their letter, the better the advice they were likely to receive. The reason we provided advisers with these two subjective indicators (and not, for example, the worker’s actual score on the task) was to ensure that

advice would be based on subjective factors. This introduces scope for biased advice if advisers have gender stereotypes, by allowing them to interpret the subjective information they receive in a way that fits their underlying stereotypes.<sup>5</sup>

While workers wrote their motivation letter, advisers received detailed information about what the advanced and the basic jobs were. They were told that workers would perform the same task as in the first part of the experiment, but the payment for performance would be different. For the basic job, workers would earn \$13 if they got at least 13 correct answers and earned nothing if they fell short of this performance target. For the advanced job, workers would earn \$26 if they got at least 26 correct answers and nothing otherwise. These thresholds were calibrated using data from Buser, Ranehill and Van Veldhuizen (2017) to ensure that about half of the participants could be expected to meet the advanced job's threshold. The advisers received a bonus equal to 50% of their worker's earnings. Therefore, advisers had an incentive to advise workers to choose the job that best matched their expected performance.

At this time, we also informed advisers that they would receive five worker portfolios instead of one. We informed them that one of the five portfolios belonged to their assigned worker and would determine their payment, and the other portfolios belonged to other workers in the session. They were also told that they would only be informed about which portfolio belonged to their worker at the end of the experiment. It was, therefore, optimal for them to treat each portfolio as if it belonged to their worker.

<sup>5</sup> Previous studies have used a similar approach to engender biased judgments in the context of bargaining (Babcock et al., 1995), bribery (Gneezy et al., 2019) and financial advice (Gneezy et al., 2020).

### *Part 2c: Confirming Presence in the Lab*

After all workers had finished their motivation letter and self-rating, we informed all participants that we would start calling up each worker-adviser pair sequentially to ask them to confirm their presence in the laboratory. We called out each participant's number and asked them to confirm their presence by loudly saying "I am worker / adviser (their desk number) and I am here", so that all other participants could hear them. This procedure, introduced by Bordalo et al. (2019), allows participants to hear the voice of the person they are matched with and, therefore, form an accurate guess on whether that person is a man or a woman. This allows us to subtly reveal participants' gender without conveying additional information (such as physical appearance or personality) or alerting participants to the purpose of the study. This helps alleviate the concerns regarding a possible gender bias in advice being driven by an experimenter demand effect. We set up the participant desks in the laboratory so that workers and advisers could not see each other but could hear each other clearly.<sup>6</sup>

### *Part 2d: Giving Advice*

After all participants had confirmed their presence in the laboratory, advisers received the worker portfolios (consisting of the motivation letter and self-rating) of their worker and four other workers. They were then asked, for each portfolio, to read through the portfolio and advise its worker to choose the basic or advanced job. We presented the five worker portfolios sequentially; advisers were unable to

<sup>6</sup> As reported by participants in the post-experimental questionnaire, advisers correctly identified the gender of the workers in 84% of the cases, showing that our method was generally successful in revealing gender. Our success rate is slightly lower than, but nonetheless similar, to the one found in Bordalo et al. (2019) (92% and 95%, depending on the laboratory where the sessions were conducted).

change their advice after moving on to the next worker portfolio.<sup>7</sup> We also reminded advisers that only the performance of their worker would actually determine their payment, and that it was in their best interest to judge each worker portfolio as if it belonged to their worker. This means that if advisers have a different advice strategy for male and female workers (e.g., because of a gender bias), they are incentivized to use the strategy corresponding to the gender of their assigned worker. Having each adviser evaluate five different worker portfolios also greatly increases our statistical power; see the power calculation in Appendix B for more details.

### *Part 2e: Communication of Advice and Job Choice*

After all advisers had given their advice to all five worker portfolios, workers received the advice from their adviser, and chose between the advanced and the basic job. After making their choice, they received detailed instructions about the task they would perform and its associated payment (a payment of \$26 for obtaining at least 26 correct answers if they chose the advanced job, and a payment of \$13 for obtaining at least 13 correct answers if they chose the basic job) and then proceeded to the task. In the meantime, advisers were waiting for workers to make their decision.

<sup>7</sup> In the experiment, we randomly (and unbeknownst to participants) formed matching groups of five advisers and five workers. Each adviser sees the worker portfolio of each of the five workers in their group, in a random order. This way, we ensure that each worker portfolio is judged by five advisers. We aimed to have 20 participants taking part in each experimental session, giving us two matching groups, each including five workers and five advisers. In the cases where we had more or fewer than 20 participants in a session, each adviser who was not part of a group of 10 saw the worker portfolio from their own worker and four other randomly chosen worker portfolios.

### *Part 2f: Addition Task and Adviser Ratings*

Workers had 10 minutes to work on the addition task. While workers performed the task, advisers saw the five worker portfolios once again, and indicated how confident they were, on a scale from 0 to 10, that each worker would achieve the performance targets of the basic and the advanced job. This gives us a more continuous measure of the advisers' beliefs about the ability of the worker at the task. The advisers' answers were not incentivized.

### *Earnings, Questionnaire, and Implicit Association Test*

At the end of part 2, all participants received a summary of their earnings. Workers were told whether they achieved their threshold and final earnings, including their earnings from part 1 and part 2 as well as a \$5 participation fee. Advisers were also informed about their final earnings, including their earnings in part 2 (50% of their matched worker's earnings plus a \$10 flat fee) and a \$5 participation fee. Advisers were also informed about which of the five worker portfolios belonged to their worker.

All participants were then given a short questionnaire that asked them to explain how they made their decisions in the experiment, to indicate the gender of their partner in the experiment and to answer sociodemographic questions. We also asked advisers about the importance of several factors (on a scale between 0 and 10) for the advice they had given to the workers, including the workers' self-confidence, willingness to take risk, skill at the task, and motivation letter. They also had the possibility to describe other factors that influenced their advice. Meanwhile, the workers were asked to explain how they chose between the advanced and the basic job. All participants were asked about their willingness to take risks in general (Dohmen et al., 2011), their general self-confidence and the

extent to which they believed that men and women differed in their ability at the additions task.

Finally, participants performed an implicit association test (IAT) to measure their implicit attitudes with regards to personality traits of men and women.<sup>8</sup> Participants had to associate personality traits – which either were or were not related to professional success and ambition – with male and female roles as fast as they could. In one stage, the association rule was consistent with the stereotypical view, with male roles being associated with traits that relate to professional success and ambition (such as confidence, competitiveness, leadership) and female roles being associated with other traits (such as kindness, caution and generosity). In another stage, the association rule was reversed. The extent to which a participant held a stereotypical view is measured by the gap in response time between the first and the second case, with a quicker response in the first case indicative of a stereotypical belief that men are more competitive and confident and less generous and kind. More detailed information on the IAT procedures can be found in Appendix A1.

### *Experimental Procedure*

We conducted our experiment with students at the University of Sydney. Our participants were recruited through ORSEE (Greiner, 2015), and each participant took part in one session only. The experiment was computerized using the experimental software oTree (Chen et al, 2016). A session lasted about 1 hour, and participants earned on average AU\$22 (including a \$5 participation fee), paid out

<sup>8</sup> The conceptualization of our IAT follows Greenwald et al. (1998). The IAT has been widely used in social psychology and more recently in economics, to measure implicit stereotypical attitudes (e.g. Beaman et al., 2009; Glover et al., 2017; Carlana, 2019).

in cash at the end of the session. One hundred and ninety participants took part in the experiment across 10 experimental sessions.

Participants read all instructions on the computer screen. The experimenter also gave oral instructions to the participants during the experimental proceedings aimed at revealing the participants' gender. During the experiment, participants could ask questions, which were answered quietly at their desk. Throughout the instructions, they also answered comprehension questions displayed on the computer screen.

### III. Hypothesis and Identification Strategy

In this section we will first set up a simple general model that illustrates the various channels that may generate gender differences in advice in our experiment. We will then outline our identification strategy and introduce our main hypothesis.

Let us first consider the general problem faced by an agent  $i$  (the 'worker' in our experiment) choosing from a discrete set of possible careers  $c$  (or, equivalently, jobs, tasks, or other uncertain prospects) among a set of possible alternatives. Assuming that the agent's preferences  $\succsim_i$  over outcomes satisfy the axioms of Savage Expected Utility, we can represent the agent's maximization problem as follows:

$$\max_{c \in C} EU_i = \sum_{s=1}^S p_{ic}^s u_i^s$$

where,  $p_{ic}^s$  is the agent's subjective probability that she will end up in state  $s \in S$  for a given career  $c$ , and  $u_i^s$  is the utility obtained in a given state.<sup>9</sup> Gender differences in career choices can emerge from gender differences in beliefs  $p_{ic}^s$ , for example if men expect greater success in traditionally male careers and women

<sup>9</sup> States can be thought of as job outcomes, such that  $u_i^s$  could be interpreted as sum of discounted utilities if a given job outcome is reached, i.e.,  $u_i^s = \sum_{t=0}^{\infty} \delta(t) u_{it}^s$ .

expect greater success in traditionally female careers. They can also emerge from gender differences in preferences  $u_i^s$ , for example if women and men prefer different professions or differ in their risk aversion or competitiveness (Niederle and Vesterlund, 2007). Both beliefs and preferences may be affected by advice.

Now let us consider the problem faced by an adviser  $k$ . We assume that the adviser may care not just about how the agent's choice affects their own compensation but may also care about the agent's utility and may have some personal preferences over the agent's choice or the advice given (e.g., due to stereotypes). Assuming that the adviser's preferences  $\succsim_k$  satisfy Savage's axioms, we can represent the adviser's problem of giving advice to agent  $i$  as follows:

$$\max_{a \in A} EU_k = U(EU_i(c^*), \pi_k(a, g_i), c^*, g_i)$$

where  $\pi_k(a)$  is adviser  $k$ 's compensation for giving advice  $a$ ,  $g_i$  is the agent's gender, and  $c^*$  is the career the agent chooses after observing the advice. In order to help determine  $EU_i(c^*)$ , the adviser forms beliefs about the likelihood that agent  $i$  ends up in a given state  $s$  after selecting a career  $c$ , i.e.,  $p_{ik} = (p_{ik1}, \dots, p_{ikc})$ , where  $p_{ikc} = p_{ikc}^1, \dots, p_{ikc}^S$  based on a prior  $\overline{p_{ik}}$  and a signal  $\sigma_i$ . Based on his beliefs, the adviser then sends a simple signal  $a$  (advice) to the agent recommending that she chooses a specific action.

This simple framework illustrates that there are several reasons why advisers may give less ambitious advice to female agents. Firstly, male and female agents may send different *signals*  $\sigma_i$  to their adviser about their aptitudes in different careers. For example, it may be that men are more confident and that this makes advisers give them more ambitious advice. Secondly, even conditional on receiving the same signal, *beliefs*  $p_{ik}$  may differ by gender if advisers interpret signals differently based on the agent's gender or if they have different priors about male

and female agents. The beliefs channel is likely to play an important role in settings like in our experiment where advice is exclusively based on subjective signals about the quality of the advisee. Thirdly, advisers may have gender-specific *preferences* when it comes to giving advice (as reflected by the fourth argument of the utility function). For example, they may prefer that agents follow a career that is congruent with existing gender norms. Fourthly, even conditional on the worker's expected aptitude, advisers may have a *financial incentive*  $\pi_k(a, g_i)$  to give different advice to men and women with equal aptitude, e.g., if they are rewarded for conforming with existing stereotypes. Finally, there may be *strategic reasons* to give different advice to men and women, e.g., when the adviser has to give different advice  $a$  to each gender to induce them to choose the same action  $c^*$  (as could be true if women are more risk averse).

Our design allows us to rule out the fourth channel (incentives) by making the advisers' financial incentives independent of the agent's gender (conditional on expected aptitude). It also allows us to rule out the fifth channel (strategic reasons) because workers have so little information that they should be expected to always follow the stated advice (and indeed do so also in practice).

Our design allows us to distinguish between the remaining channels (signals, beliefs, and preferences) given the way we elicit advice. To see this, first recall that advisers learn the gender of their assigned worker by hearing their voice. They then give advice to their worker portfolio plus four other randomly selected worker portfolios without knowing which portfolio belongs to their worker and are incentivized to judge each of them as-if they belonged to their worker. This implies that if advisers are gender-biased in either their preferences or their beliefs, they should give less ambitious advice if their worker had a female voice than if their worker had a male voice. The signal received by the adviser (i.e., the worker's portfolio), however, does not depend on the gender of their assigned worker.

Instead, it depends on the gender of the person to whom the portfolio actually belongs.

Table 1 gives an overview of our identification strategy, by presenting the different possible cases in our experiment. By comparing across columns, we can study how a given portfolio is evaluated depending on whether it belongs to a man or a woman. This allows us to identify the importance of the signaling channel. By comparing across rows, we can identify the importance of the preference and belief channels. We can separate between these two channels by comparing the gender gap in advice (which captures both channels) to the gender gap in elicited beliefs about the likelihood that the worker will be successful in the advanced and in the basic job (which should only capture the belief channel).

**Table 1: Identification Strategy**

<u>Within-Advisor:</u>		
	Sees a Male Portfolio	Sees a Female Portfolio
<u>Between-Advisor:</u>		
Hears Male Voice	Male Signal	Female Signal
	Male-based Belief	Male-based Belief
	Male-based Preference	Male-based Preference
Hears Female Voice	Male Signal	Female Signal
	Female-based Belief	Female-based Belief
	Female-based Preference	Female-based Preference

Previous research suggests that the beliefs and preferences channels may lead advisers to give less ambitious advice when matched to a worker with a female voice. In particular, there is evidence suggesting that advisers may have different prior beliefs about the ability of men and women in our task and that beliefs may be updated differently depending on the agent’s gender.<sup>10</sup> Jointly referring to this evidence as a ‘gender bias’, we hypothesize that advisers are less likely to advice female workers than male workers to opt for the advanced job.

## V. Results

In this section, we start by presenting descriptive statistics of our sample. We then investigate a possible gender bias in advice along the lines of the pre-analysis plan, followed by a brief analysis of workers’ job choices. Finally, we present exploratory (i.e., not pre-registered) results seeking to better understand the processes driving advice in our experiment.

### *Descriptive Statistics*

Table 2 provides some descriptive statistics on our sample by gender. Notably, male workers scored higher in both parts of the experiment, though this difference is only significant in part 2. Male workers were also more likely to actually reach the threshold score of 26 in part 2 than female workers (50% versus 27%,  $p=0.021$ , Fisher’s exact test). Though advisers were unaware of their workers’ performance, the gender difference in performance may affect advice if it makes male workers

<sup>10</sup> For example, Gerales (2020) shows that both men and women prefer to compete against women in this task, and Reuben, Sapiena and Zingales (2014) show that both men and women prefer to hire a man to do this task on their behalf. Coffman, Collis and Kulkarni (2019) show that belief updating may depend on gender and gender stereotypes, and Carlana (2019) demonstrates that female students perform worse when their teachers are gender-biased, possibly due to receiving negative feedback from their teacher.

appear more self-confident in their portfolios relative to female workers. We will take this into account in our analysis in the next section.

**Table 2: Descriptive Statistics**

	(1) Male	(2) Female	(3) Difference
<b>Workers</b>			
Score in Part 1	12.152 (5.086)	10.939 (4.059)	1.213 (0.941)
Score in Part 2	26.304 (10.581)	21.878 (6.582)	4.427** (1.796)
Reached Threshold Part 2	0.500 (0.506)	0.265 (0.446)	0.235** (0.098)
<b>All</b>			
Age	22.408 (3.404)	22.207 (3.714)	0.202 (0.516)
International Student	0.378 (0.487)	0.293 (0.458)	0.084 (0.069)
Economics	0.337 (0.475)	0.337 (0.475)	-0.000 (0.069)
Engineering	0.255 (0.438)	0.076 (0.267)	0.179*** (0.053)
Science	0.194 (0.397)	0.207 (0.407)	-0.013 (0.058)
Social Science	0.071 (0.259)	0.109 (0.313)	-0.037 (0.042)
Other	0.143 (0.352)	0.272 (0.447)	-0.129** (0.058)
Observations	98	92	190

*Notes:* Columns 1 and 2 show the average outcome for each gender (standard deviation in parentheses). Column 3 shows the difference in the average outcome between genders (standard error in parentheses). ‘Score in part 1’ (part 2) is the number of additions correctly solved in part 1 (part 2). ‘Reached Threshold Part 2’ is a dummy indicating whether a participant reached the target score of 26 in part 2. ‘Age’ is a participant’s self-reported age. ‘International Student’ is a dummy variable for international students (1-international, 0-domestic). Economics, engineering, science and social science are dummy variables for the respective study majors. Other consists of students who did not classify themselves in any of the previous categories. \*p<0.1, \*\*p<0.05, \*\*\*p<0.01.

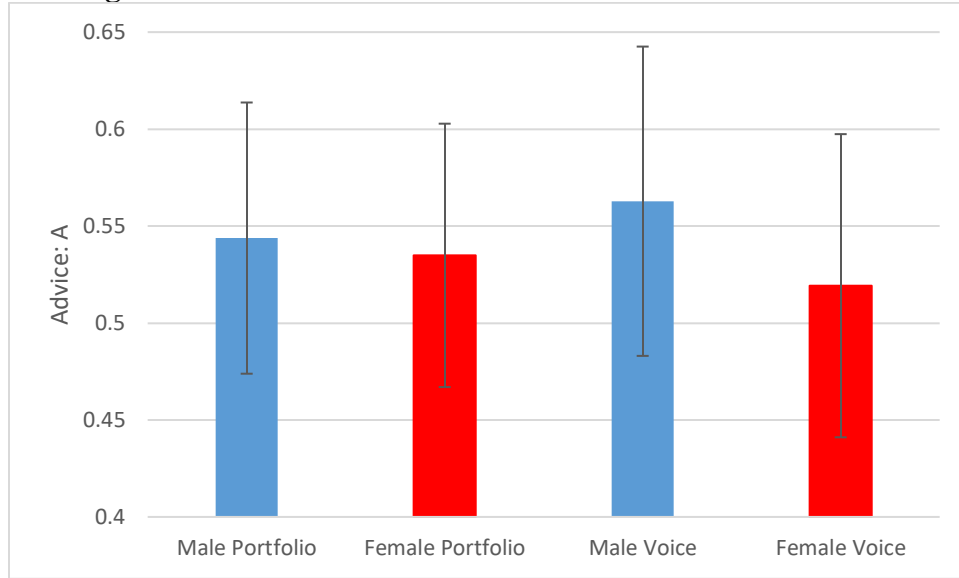
It is also useful to note that there appears to have been sufficient scope for a gender bias to affect the adviser’s judgment. Recall that we expect a gender bias to

play a larger role when judgment is subjective, that is, when it is not obvious to the adviser what advice they should give. In our sample, in 41 out of 85 portfolios evaluated by at least two advisers (48%), there was substantial disagreement among advisers in the sense that less than 70% gave the majority advice. If we treat these cases as situations with subjective judgment, more than 95% of advisers ( $1 - 0.52^5$ ) received at least one portfolio with scope for a gender bias to play in role in expectation.

### *Preregistered Analysis for Advisers*

We present the results of our main analysis, pre-registered in our pre-analysis plan, in Figure 2 and Table 3. We test our main hypothesis that advisers are less likely to advise women to opt for the advanced job than men by investigating two potential determinants of advice. First, we consider the content of the worker's portfolio (motivation letter and self-rating). Any effect of the portfolio's content would capture the signaling channel, as discussed in the previous section. The second determinant is the voice of the worker assigned to the adviser. If advisers have gender-biased beliefs or preferences, they may give less ambitious advice when matched to a worker with a female voice.

**Figure 2. Advice for Male and Female Portfolios and Voices**



*Notes:* Advice:A is equal to one if the advisor advised a worker to choose job A. The error bars are 95% confidence intervals calculated using standard errors that are clustered at the advisor level.

The first result is that advisers who are assigned a worker with a female voice are 4 percentage points less likely to advise the worker to opt for the advanced job (Figure 2 and column 1 of Table 3). However, this effect is small and not statistically significant. In other words, we do not find evidence that advisers have gender-biased beliefs or preferences that lead them to systematically give different advice to female and male workers. Second, the coefficient estimate of ‘female portfolio’ is not statistically different from zero either (column 1 of Table 3). This implies that there are no systematic gender differences in motivation letter content and self-ratings. In other words, there is no evidence that male and female workers send different signals to advisers, and that this in turn generates a gender difference in advice.

**Table 3: Main Analysis for Advisers**

	(1) Advice:A	(2) Rating	(3) Advice:A	(4) Rating	(5) Advice:A	(6) Rating
Female Voice	-0.043 (0.055)	-0.021 (0.367)	-0.024 (0.062)	-0.009 (0.420)	-0.058 (0.059)	-0.105 (0.382)
Female Portfolio	-0.004 (0.041)	-0.193 (0.227)	0.004 (0.045)	-0.129 (0.251)	0.012 (0.043)	-0.120 (0.225)
Male Bias					-0.040** (0.020)	-0.158 (0.158)
Confidence					0.011 (0.017)	0.053 (0.109)
Risk Prefs					0.042** (0.017)	0.312** (0.119)
Constant	0.565*** (0.044)	6.121*** (0.259)	0.533*** (0.048)	6.071*** (0.289)	0.353* (0.187)	3.939*** (1.352)
Sample	All	All	Remember	Remember	All	All
Observations	475	475	400	400	475	475
Demographics	No	No	No	No	Yes	Yes
Cluster	95	95	80	80	95	95
R-squared	0.002	0.001	0.001	0.001	0.045	0.061

*Notes:* Robust standard errors are in parentheses. Advice:A is equal to 1 if the advisor advised the worker to choose job A. Rating is the advisor's subjective rating of the worker's ability. Female voice is equal to 1 for advisers matched to a female worker. 'Female portfolio' is equal to 1 for portfolios (motivation letter and self-rating) created by female workers. Male Bias is a question that asked advisers whether they believed that men are better at the task than women. Confidence is the adviser's general confidence, 'Risk Prefs' is their general attitude towards risk. The demographic controls in column 5 and 6 are field-of-study dummies and a dummy for international students; none of these variables are significant. \*p<0.1, \*\*p<0.05, \*\*\*p<0.01.

In column 2 of Table 3, we show that we obtain similar results when we consider the adviser's subjective rating of the worker's ability as the dependent variable. The non-significant coefficient for female voice indicates that the belief channel by itself does not generate a gender difference in worker ratings. In columns 3 and 4, we show that the results are also similar if we restrict our sample to the 80 advisers (out of 95) who correctly identified the gender of their worker in the post-experimental questionnaire. In columns 5 and 6, we show that the results are robust to controlling for field-of-study dummies, a dummy for international students and the risk attitudes, self-confidence and explicit gender bias variables elicited in the

questionnaire. These results also demonstrate that advisers who are personally more willing to take risks are significantly more likely to advise workers to opt for the advanced job and give higher ratings to their workers, whereas advisers who believe that men are better at the task are less likely to advise workers of either gender to opt for the advanced job. Note, however, that none of these results remain statistically significant at conventional levels when we adjust our  $p$ -values for multiple testing (Holm-Bonferroni correction).<sup>11</sup>

In Table 4, we present additional tests that investigate whether the effects presented in Table 3 vary depending on the gender of the adviser (columns 1-3 of Table 4) or the adviser's score on the implicit association test (IAT, columns 4-6 of Table 4). The results suggest that male advisers are less likely to advise a worker with a female voice to opt for the advanced job and that this effect vanishes for female advisers. In other words, male advisers appear to be gender-biased, whereas female advisers are not. However, these effects are statistically significant only when we control for demographics (in column 3 of Table 4) and are no longer significant when adjusting for multiple testing. In addition, the adviser's IAT score does not appear to significantly determine their advice.

Overall, there is no evidence that advisers consistently give different advice to men and women. In other words, there is no evidence that gender differences in the quality of the portfolio (the signaling channel) or a gender bias among advisers (the preferences and beliefs channels) generate differences in advice received by men and women in our experiment. Further, our power calculation suggests that this is not a power issue: with 95 advisers evaluating five letters each, we expected to have a power of 0.80 to detect even a small effect size (Cohen's  $D$  of 0.28), see the pre-registered power calculation in Appendix B1 for more details. We do observe some

<sup>11</sup> To test for order effects, we also re-ran regression (1) separately for the first, second, third, fourth, and fifth motivation letter read by a given adviser. We do not find a significant effect for either voice gender or portfolio gender in any of these regressions. The 'Female Voice' ('Female Portfolio') coefficients also remain small and insignificant if we replace the 'Female Portfolio' ('Female Voice') variable by portfolio (adviser) fixed effects respectively.

suggestive evidence that male advisers appear to be more gender-biased than their female counterparts, though these results appear in only one specification and are not robust to adjusting for multiple testing.

**Table 4: Main Analysis for Advisers by Adviser Gender and IAT score**

	(1)	(2)	(3)	(4)	(5)	(6)
	Dependent Variable: Advice A					
Female Voice	-0.112 (0.075)	-0.085 (0.080)	-0.154** (0.073)	-0.041 (0.059)	-0.017 (0.065)	-0.058 (0.062)
Female Portfolio	0.016 (0.057)	0.017 (0.058)	0.038 (0.057)	-0.009 (0.044)	-0.004 (0.048)	0.006 (0.045)
Female Adviser	-0.100 (0.086)	-0.093 (0.094)	-0.177** (0.076)			
Female Adviser * Female Voice	0.153 (0.109)	0.137 (0.123)	0.212** (0.101)			
Female Adviser * Female	-0.048 (0.085)	-0.027 (0.094)	-0.069 (0.086)			
IAT				-0.032 (0.103)	-0.031 (0.090)	-0.034 (0.112)
IAT * Female Voice				-0.083 (0.149)	-0.178 (0.154)	-0.020 (0.154)
IAT * Female Portfolio				0.068 (0.126)	0.149 (0.123)	0.069 (0.126)
Constant	0.608*** (0.065)	0.573*** (0.067)	0.359* (0.191)	0.566*** (0.044)	0.535*** (0.049)	0.243 (0.205)
Sample	All	Remember	All	All	Remember gender	All
Controls	no	no	yes	no	no	yes
Observations	475	400	475	445	380	445
Cluster	95	80	95	89	76	89
R-squared	0.010	0.006	0.063	0.003	0.006	0.049

*Notes:* Robust standard errors are in parentheses. 'Female Adviser' is equal to 1 for female advisers. IAT is the adviser's normalized score on the Implicit Association Test. For remaining variable definitions, see the notes to Table 3. \*p<0.1, \*\*p<0.05, \*\*\*p<0.01.

### *Workers Choices*

Table 5 presents the results of the pre-registered analysis for workers. Column 1 shows that women are 12 percentage points less likely to choose the advanced job than men. This effect is driven by the fact that women received slightly less (4 percentage points) ambitious advice (Table 3) plus the fact that women, randomly, appear to have been matched with less ambitious advisers (the remaining 8 percentage points). Note, however, that this effect is not significant, which is because our study was designed (and is) adequately powered to identify a gender gap in advice, but not in job choices of the workers. Column 2 shows that a worker's chosen job is driven almost entirely by the advice they received. Indeed, after controlling for advice, the gender effect falls to 0.8 percentage points. Taken together, these results imply that the lack of a statistically significant gender difference in job choices in column 1 is due to a combination of the fact that, by design, advice was a key determinant of workers' choices, and the fact that, as we have shown previously, men and women received similar advice.

In columns 3 and 4 we look at gender differences in self-confidence among workers. Even though women seem to be less confident in their math ability (they have lower self-ratings), and less overconfident about the number of problems they expect to solve than men, these gender differences are not statistically significant. These results are different from previous work, in which men are typically more confident than women even in samples that are smaller than ours (e.g., Niederle and Vesterlund, 2007; Van Veldhuizen, 2020). One possible reason is that, in contrast to these previous studies, we ask about self-confidence in absolute ability instead of relative ability.

**Table 5: Workers' Job Choices**

Dependent Variable:	(1) Choice:A	(2) Choice:A	(3) Self-Rating	(4) Overconfidence
Female	-0.123 (0.100)	-0.008 (0.030)	-0.476 (0.364)	-1.204 (1.529)
Advice: A		0.948*** (0.037)		
Constant	0.674*** (0.070)	0.056 (0.043)	7.435*** (0.244)	-0.674 (1.030)
Observations	95	95	95	95
Cluster	95	95	95	95
R-squared	0.016	0.916	0.018	0.007

Notes: Robust standard errors are in parentheses. Choice:A is equal to 1 if the worker chose job A. Self-rating is a worker's self-rating skills in math in the portfolio. Overconfidence is the score a participant expects minus their actual score in the addition task. Female is the worker's actual gender. Advice:A is equal to 1 if the advisor advised the worker to choose job A. \*p<0.1, \*\*p<0.05, \*\*\*p<0.01.

We find no systematic evidence that men and women differ in their ability to select the optimal job, both when we look at the payment-maximizing job based on participants' actual scores in part 2 (ex post optimality: 65% for men and 55% for women;  $p=0.32$ , t-test) and when we compute their expected score in part 2 based on part 1 performance (ex ante optimality: 54% for men and 55% for women;  $p=0.95$ , t-test). Even though women were 12 percentage points less likely to choose the advanced job, their overall lower performance in part 2 meant that they were as likely to select the optimal payment scheme overall. Finally, there was no tendency for workers to be more or less responsive to advice sent by male or female advisors, because nearly all workers (93 out of 95) followed the advice.

### *What Explains Advice?*

The results in the previous sections demonstrate that male and female workers receive very similar advice and, as a result, make very similar decisions. In this section, we present some exploratory (i.e., non-preregistered) analyses to help

understand what factors advisers took into account when giving advice, and whether these factors can help explain the absence of a gender bias in our study.

Table 6 follows the approach of Table 3, but now includes the worker's self-rating as a third control variable. The results show that workers' self-ratings were a key driver of advice in our experiment. In particular, a one-point increase in self-rating (on a scale from 0 to 10) increased the probability of being advised to choose the advanced job by approximately 15 percentage points, and increased the adviser's subjective rating of a worker by 1.1 points on a scale from 0 to 10.

However, the motivation letter likely played a key role as well. In particular, there is still substantial unexplained variance even after we control for worker self-ratings (in column 1 of Table 6); this remains true even after we include adviser fixed effects (in column 2 of Table 6). More importantly, when we asked advisers about the factors determining their advice in the questionnaire, the motivation letter (8.6 out of 10) was deemed to be more important than the worker's self-rating (8.3 out of 10;  $p=0.085$ , t-test). It was also deemed to be more important than the worker's risk attitudes (6.6 out of 10;  $p<0.001$ , t-test), and as important as the worker's skill level (8.7 out of 10;  $p=0.782$ , t-test).<sup>12</sup> Moreover, after controlling for confidence, motivation letters written by women are actually *more* likely to receive the advice to choose the advanced job. One possible interpretation of these results is that women may have written better motivation letters encouraging advisers to advise them to choose the advanced job for a given level of stated confidence. However, this result must be interpreted with caution since we did not preregister this test and the effect in question is not particularly strong.

<sup>12</sup> Advisers matched to workers with female voices reported that they put less weight on the worker's overall skill level ( $p=0.023$ , t-test). However, this difference is not reflected by the actual advice given, and does not survive an adjustment for multiple testing. The 'Female Voice' ('Female Portfolio') coefficients also remain small and insignificant if we replace the 'Female Portfolio' ('Female Voice') variable by portfolio (adviser) fixed effects respectively. They also remain small and insignificant if we restrict our analysis to the 41 portfolios for which advisers were split 30/70 or more evenly, and hence are most likely to require subjective judgment.

**Table 6: Determinants of Advice**

Dependent Variable:	(1) Advice:A	(2) Advice:A	(3) Rating	(4) Rating
Worker's Self-Rating	0.147*** (0.009)	0.150*** (0.011)	1.093*** (0.051)	1.023*** (0.054)
Female Voice	-0.022 (0.050)		0.133 (0.296)	
Female Letter	0.083* (0.039)	0.082+ (0.045)	0.449* (0.179)	0.266 (0.170)
Constant	-0.550*** (0.086)	-0.584*** (0.088)	-2.162*** (0.471)	-1.492*** (0.399)
Advisor FE	no	yes	no	yes
Observations	475	475	475	475
Cluster	95	95	95	95
R-squared	0.266	0.507	0.484	0.767

Notes: Robust standard errors are in parentheses. For variable definitions, please see the notes of Table 2. Advisor fixed-effects are included in columns 2 and 4. \*p<0.1, \*\*p<0.05, \*\*\*p<0.01.

In Appendix A2, we test whether our main results in Table 3 are heterogeneous by worker confidence or by worker performance. The results suggest that female workers in the third confidence quartile are more likely to be advised to choose the advanced job based on their portfolio than their male counterparts, whereas workers in the second performance quartile are less likely to be advised to choose the advanced job if they have a female voice. However, these results do not survive adjustments for multiple testing.

Overall, we do not find support for our main hypothesis that there is a gender bias in advice. In addition, advisers do not appear to display a gender bias outside the context of the experiment. Firstly, there is no overall gender bias in the IAT among advisers in our sample ( $p=0.736$ ; t-test). Secondly, 65 out of 95 advisers (68%) think that men and women are equally good at the task in the experiment. Out of the remaining 30 advisers, 20 do expect men to be (slightly) better than

women and 10 expect the reverse ( $p=0.090$ , Wilcoxon). However, the overall gender bias is not significant ( $p=0.489$ , t-test). Taken together, these results suggest that the lack of a gender bias in advice appear to be driven by the fact that advisers in our experiment are not gender-biased in general.

## **VI. Conclusion**

We conducted a laboratory experiment to study if gender-biased advice could help explain the sustained gender gap in labor market outcomes. Overall, we found no systematic evidence that advisers display a gender bias in their advice. There is some suggestive evidence that male advisers give less ambitious advice to female workers compared to male workers, but this result vanishes when adjusting for multiple testing. The lack of supportive evidence for a gender bias in advice cannot be explained by insufficient statistical power and appears in a setting where a gender bias could be expected because the advice related to choosing between a more ambitious and a less ambitious stereotypically male job and the advice was based on subjective judgement. Finding no gender bias in advice in this setting implies that a gender bias is also unlikely to be found in other settings that are less favorable to a gender bias.

Our results suggest that the main reason why we found no gender bias in advice is that advisers in our experiment were not gender-biased. Our participants were university students in a high-income country, like participants in previous experiments that document a bias against women (Krawczyk and Smyk, 2016; Özgümüs et al., 2020), as well as participants in experiments that find no bias against women or that find a bias against men (Breda and Ly, 2015; Beugnot and Peterle, 2020). These mixed results show that we need further research to identify the situations in which biases against women or men are likely to occur. In the

context of advice specifically, we need to better understand the situations in which gender-biased advice is likely to occur and the extent to which it can influence education, career or financial choices, and across the life course.

Another potential explanation for our results is that we deliberately did not make gender particularly salient in the experiment. In particular, we sought to reduce concerns related to experimenter demand effects by subtly revealing the advisee's gender through their voice. While gender was revealed just prior to giving advice and most advisers recalled the gender of their advisee, it still seems possible that gender was not a major factor in determining advice. To the extent that gender is also not particularly salient in other settings, our results may therefore be more predictive of behaviour in such settings than comparable experiments in which gender was made more salient. Nevertheless, it could be of interest to replicate our study in a setting where gender is made more salient by revealing it in a less subtle way.

Our experimental design may also have contributed to our results. When judging the five worker portfolios, all the advisers were certain about was that at least one of the portfolios belonged to a man or a woman, depending on whether they heard a male or a female voice when introduced to their worker. Even though we told advisers that it was in their best interest to judge all portfolios as if they belonged to their worker, it is possible that they did not follow our advice. We used this approach because it allowed us to exogenously assign gender to the worker portfolios and because it substantially increases our statistical power to detect a gender bias in advice. Our design is analogous to the strategy-method in which participants make a series of binding choices conditional on different possible future scenarios, which are commonly used in experiments to elicit individual preferences and behaviour. Nevertheless, it would be interesting to see if a larger gender gap emerges in a high-powered study that does not rely on the strategy method.

While we focused on gender, our design could be adapted to study biases based on other sociodemographic variables like ethnicity, nationality or political affiliation. If such biases are found, it could also be worth studying whether they can be reduced by providing objective measures of quality (such as the worker's past performance). This would allow us to contrast the influence of stereotypes on advice when advice is based on subjective measures of quality compared to when it is supplemented by objective measures.

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## **Appendix A1: Description of the Implicit Association Test**

In the IAT participants have to associate personality traits – which either are or are not typically related to professional success and ambition – with male and female roles. The personality traits that relate to professional success and ambition include assertive, competent, confident, ambitious, leader, competitive, and efficient. The personality traits which do not relate to professional success and ambition include passive, kind, cautious, timid, generous, cooperative and emotional. The female roles include woman, aunt, daughter, wife, mother, grandma, and girl. The male roles include man, uncle, son, husband, grandpa, and boy. Our IAT followed the standard procedure; it included five stages and took about 5 minutes to complete.

The first two stages aim at making participants familiar with the task. In the first stage, they sort the male and female roles. Specifically, they see each word one by one and in random order, in the middle of the computer screen and need to press a key on the right-hand side of the keyboard if the word corresponds to a female role and a key on the left-hand side of the keyboard if the word corresponds to a male role. In the second stage, they see each personality trait in the middle of the screen, also one at a time and in random order, and need to press a key on the right-hand side of the keyboard if the personality trait belongs to the category of professional success and a key on the left-hand side, if it does not.

In the third stage, participants need to associate the male roles with the personality traits which do not relate to professional success and ambition, and the female roles with personality traits that relate to professional success. As in the previous stages, they see each word belonging to one of the four categories, one by one and in random order. They need to press a key on the right-hand side of the keyboard if the word is either in the category of female roles or of personality traits

for professional success. They need to press a key on the left-hand side of the keyboard if the word belongs to one of the other two categories.

In the fourth stage, participants repeat the association they have made in stage one, but this time with the reverse sorting rule (they assign words for female roles to the left-hand side, and words for male roles to the right-hand side).

In the fifth stage, participants see again words belonging to all four categories, as in stage 3, but now they have to associate the male roles with the personality traits related with professional success and ambition, and the female roles with personality traits which are do relate with professional success. The extent to which a participant holds gender stereotypes in the domain of personality traits is given by the difference in response time between stage 3 and stage 5 of the task.

## **Appendix A2: Heterogeneity Analysis**

In this section, we investigate whether the gender effects we observe are heterogeneous along various dimensions. Column 1 of Table A1 repeats the analysis of Table 6 while splitting the confidence variable in 4 quartiles and separately estimating the effect of letter gender and voice gender in a given performance quartile. Of the estimated interaction effects, only the gender of the letter writer in the third confidence quartile is significant. Note, however, that this result does not survive any reasonable adjustment for multiple testing.

Column 2 mimics the analysis of column 1, but now splits the sample in quartiles based on worker's actual performance in part 1 of the experiment. In this specification, workers with a performance in the 2<sup>nd</sup> quartile are less likely to be advised to take job A if their adviser was matched with a worker with a female voice. We also see an interesting pattern that low-ability women are more likely to be advised to choose job A, whereas high-ability women are less likely to be advised to do so compared to their male counterparts. However, this result is likely driven by the fact that stated confidence is a key determinant of advice, and it happens to be less predictive of actual ability for women in our sample than it is for men.

**Table A1: Heterogeneity Analysis for Advice**

Dependent Variable:	(1) Advice:A	(2) Advice:A
	<u>Worker Confidence</u>	<u>Worker Ability</u>
Quartile 2	0.309** (0.095)	0.289* (0.115)
Quartile 3	0.449*** (0.112)	0.297** (0.109)
Quartile 4	0.731*** (0.087)	0.365** (0.113)
Female Voice * Q1	0.013 (0.086)	-0.025 (0.101)
Female Voice * Q2	-0.117 (0.106)	-0.202* (0.088)
Female Voice * Q3	-0.011 (0.086)	0.045 (0.090)
Female Voice * Q4	0.000 (0.063)	0.024 (0.103)
Female Portfolio * Q1	0.069 (0.065)	0.270** (0.088)
Female Portfolio * Q2	0.021 (0.087)	0.035 (0.094)
Female Portfolio * Q3	0.189* (0.074)	-0.033 (0.088)
Female Portfolio * Q4	-0.003 (0.068)	-0.142+ (0.078)
Constant	0.164* (0.075)	0.294** (0.090)
Observations	475	475
Cluster	95	95
R-squared	0.278	0.050

*Notes:* Robust standard errors are in parentheses. Quartile are dummies for being in the respective quartile for worker confidence (column 1) and worker ability (column 2). Here, worker ability is the worker's score in part 1 of the experiment. For the remaining variable definitions, please see the notes of Table 2. +p<0.10, \*p<0.05, \*\*p<0.01, \*\*\*p<0.001.

## Appendix B1: Pre-Registration Documents<sup>13</sup>

This project will consist of two stages. First, we will investigate whether a significant gender gap in advice emerges in baseline sessions where the advisors know the worker's gender but do not have objective information about the worker's quality. Second, provided that we find a significant gender gap in advice in the first stage, we will then also see whether the gap is significantly reduced in two additional treatments that either (a) remove the gender information or (b) give the advisor additional objective information when giving advice.<sup>14</sup> In this document, we will present the power calculation and pre-analysis plan pertaining to the first stage. The power calculation and pre-analysis plan for the second stage will be uploaded before we run these additional treatments.

### Power Calculation

Our interest in these initial sessions lies in investigating whether a gender difference in advice emerges in the baseline treatment. Since each advisor evaluates multiple workers, we compute power  $P(p < 0.05|H_1)$  using simulations. We use the following data generating process:

$$A_{ij}^* = Q_i^* + (2 * female_{ij} - 1) * B_j^* + \varepsilon_{ij}$$
$$A_{ij} = I(A_{ij}^* > \bar{A}_j)$$

Here,  $A_{ij}$  is the advice given by advisor  $j$  to worker  $i$ , where  $A_{ij} = 1$  indicates that the advisor advised the worker to choose job A. We assume that actual advice is determined by a latent variable ( $A_{ij}^*$ ) that reflects advisor  $j$ 's opinion of worker  $i$ . We assume that the advisor's opinion  $A_{ij}^*$  depends on worker  $i$ 's true quality  $Q_i^* \sim N(0,1)$ , an idiosyncratic error term  $\varepsilon_{ij} \sim N(0, \sigma_\varepsilon)$  and an advisor-specific

<sup>13</sup> This section is reprinted from the pre-analysis plan that is available at <https://www.socialscisceregistry.org/trials/4244>

<sup>14</sup> Since we did not find a significant gender gap in our study, we decided not to run these additional treatments.

gender bias  $B_j^* \sim N(B, \sigma_B)$ . Each advisor evaluates five workers and each of these five workers receives advice from one of these five advisors, forming a matching group of 10 participants. Following our design, we assume that advisors base their evaluation of the worker not on the worker’s actual gender but rather on the gender that advisor  $j$  perceives worker  $i$  to be, which is the gender of the person whose voice the advisors hears. We further assume that  $\sigma_\varepsilon = 0.5$ , which implies that, absent a bias, two-thirds of the variation in  $A_{ij}^*$  would result from variation in quality, and one third from random noise.

We then simulate 1000 samples using this DGP for a given sample size and bias  $B$ . For each sample, we regress advice on perceived gender, clustering standard errors at the advisor level. Power is then equal to the fraction of simulated samples that have a significant gender gap in the right direction (against women whenever  $B > 0$ ). For our initial sessions, we focus on a sample size of 160 (80 workers and 80 advisors) due to budget constraints, and compute power for various effect sizes.

**Table B1: Power Calculation**

Bias Term ( $B$ )	Gender Gap in $A$	Cohen’s $d$	Power
0.5	0.33	0.67	1
0.4	0.27	0.54	0.998
0.3	0.20	0.41	0.961
0.2	0.14	0.28	0.727

Table B1 presents the results for different values of the average bias  $B$ . Column 2 quantifies the effect size in terms of the gender gap in advice, column 3 quantifies it using Cohen’s  $d$ , a standardized measure of effect size commonly used in the social sciences. The results in column 4 indicate that we should have a high power to pick up moderate or large effects, and an acceptable power of 0.727 to detect

even a fairly small gender gap in advice of 14 percentage points. By comparison, 21 out of 26 studies on willingness to compete on a similar real effort task reviewed in Van Veldhuizen (2020) find a gender gap of at least 15 percentage points. We would also like to note that power is one of the main reasons why we asked advisors to evaluate five workers instead of a single one. For example, with a single worker per advisor our power to detect an effect of 14 percentage points would fall to a mere 0.260 (instead of 0.727). More generally, we would have required a roughly twice as large sample to detect the same effect size as in our current design.

### **Pre-Analysis Plan**

We specify our pre-analysis plan for testing whether there is a significant difference in the advice received by male and female workers in our sample. We also describe additional tests we will conduct to investigate the mechanism driving any gender difference in advice and investigate gender differences in workers' decisions and outcomes. Finally, we also specify robustness checks and additional exploratory analysis.

### **Main Analysis**

1. A regression of advice on the perceived gender of the worker and the worker's actual gender.
  - a. Advice is a dummy variable (1-A).
  - b. The worker's actual gender is a dummy variable (1-female, 0-male) that is based on the gender the worker indicates in the questionnaire. This coefficient tells us whether men and women receive different advice based on the content of their motivation letter.
  - c. Perceived gender is a dummy variable (1-female, 0-male) that is based on the gender the advisor believes his/her worker to be (as measured in the questionnaire). This coefficient allows us to test whether advisors who

believe their worker to be male give different advice compared to advisors who believe their matched worker to be female.

- d. Our main hypothesis is that workers perceived by their advisor to be female are significantly less likely to receive advanced advice (tested by the coefficient of perceived worker gender).
- e. We will cluster the standard errors in the regression at the advisor level.

### **Mechanism Analysis**

- 2. We are interested in distinguishing between two mechanisms: gender differences in motivation letters and gender bias in the perceived quality of these letters. We will investigate these mechanisms in the following way:
  - a. To check whether men and women received different advice by virtue of the content of their letter, we check whether the coefficient for gender in regression (1) is significant. In addition, we test whether men and women differ in their stated confidence in the letter using a t-test. To control for potential gender differences in performance, we also check whether participants differ in their stated overconfidence, defined as the number of problems they expect to solve minus the number of problems they actually end up solving.
  - b. To check for a gender bias in the perception of male and female letters, we regress the advisor ratings of worker letters on the worker's actual gender and perceived gender (standard errors clustered at the matching group level). The coefficient for perceived gender tells us whether perceiving a worker's gender as female changes the way advisors evaluate a worker's quality based on the motivation letter.

### **Other Analysis**

- 3. We will also investigate worker outcomes in two ways:

- a. We test whether male and female workers differ in their tendency to choose task A over task B using a t-test.
- b. We test whether male and female workers differ in their tendency to select their ex-ante and ex-post payoff maximizing task. We define the former to be equal to the advanced task for any worker who scored at least 13 in part 1. We define the latter to be equal to the advanced task for every worker who scored at least 26 in part 2.

### **Robustness Checks and Exploratory Analysis**

4. We will do several additional analyses to address the robustness of our results.
  - a. We will check whether male and female workers differ in their performance on the task using a t-test. If we find a difference in 4a, we re-run regression (1) while also controlling for the worker's score in part 1.
  - b. We run a regression of advice on perceived gender, gender, the implicit association test (IAT) score, the IAT\*gender interaction and the IAT\*perceived gender interaction.
  - c. We will include the advisor's gender as an additional control variable in regression (1), and interact this variable with the gender and perceived gender variables.
  - d. We will re-run our analysis on the advisors that correctly remembered their worker's gender.
  - e. We will replace perceived gender in regression (1) with the actual gender of the worker the advisor is matched with.
  - f. We also run regression (1) while controlling for advisor characteristics such as their risk attitudes and socio-cultural background.

### **Reference**

Van Veldhuizen, R., (2018). Gender Differences in Tournament Choices: Risk Preferences, Overconfidence, or Competitiveness? Working paper

## Appendix C: Experimental instructions

### Welcome!

Thank you for participating in today's experiment. During the experiment you are not allowed to communicate with other participants or use your mobile phone. Please make sure your mobile phone is either switched off or on silent. If you have questions at any time during the experiment, please raise your hand. The experimenter will then come to you and answer your question in private. Please do not ask your questions out loud. If your question is relevant for all participants, the experimenter will repeat it loudly and answer it. All your choices and answers in this experiment are anonymous, meaning that we will not be able to link your identity to your decisions and answers.

Today's experiment consists of several parts. You will be given instructions for each part as you progress through the experiment. In total, we expect the experiment to take between 1 and 1.5 hours. In addition to the \$5 payment that you receive for your participation, you will be paid an additional amount of money that will depend on your decisions, and the decisions of others. You will receive your earnings at the end of the experiment.

### Part 1

This is the start of the first part of the experiment.

In this part, there is a 50% chance that you will be selected to work on a task. The task consists of calculating the sum of five randomly chosen two-digit numbers.

Example:  $43+56+22+73+45=?$

If you are selected to work on this task, you will have 5 minutes to complete as many sums as you can. You cannot use a calculator or phone, but you can use the pen and paper on your table. Each time you give an answer, a new set of numbers will appear, regardless of whether your previous answer was correct or incorrect. During the task, you will not get any feedback on whether your answers are correct or incorrect. You will only get feedback on your total score in this task at the end of the experiment. You will receive \$1 for each correct answer.

There is also a 50% chance that you will not be selected to work on the task. In this case you will have to wait for five minutes while other participants are completing the task.

Please answer the following questions.

What is the chance that you get selected to work on the task? (options: 30%; 50%, 70%)

If you are selected to work on the task, how much will you earn per correct answer? (options: \$0.40, \$0.80, \$1)

[**Workers:** You have been selected to work on the task. Please press Next to proceed. The task will start once all participants have finished reading the instructions.]

[Advisors: You have not been selected to work on the task. Once you press Next, you will wait until other participants have completed the task. Please press Next now.]

## Exercises [Workers] / Wait Screen [Advisors]

### Part 2

This is the start of the second part of the experiment.

For this part of the experiment, you have been assigned to the role of **Worker**. For the remainder of this experiment, you will be matched with another participant: the **Advisor**.

You will have to decide between working on one of two jobs: the Advanced job (A) and the Basic job (B). Both jobs will last for 10 minutes and will require you to work on a task that will be somewhat similar to the task in part 1. Apart from this, you will not be told anything else about the two jobs until after you have decided which job you will work on.

To help you make your decision, you will receive advice from your Advisor regarding which job you should choose. Specifically, your Advisor will send you a recommendation to choose either the Advanced job (A) or the Basic job (B). Unlike you, your Advisor will know exactly what the tasks and your potential earnings in job A and job B are. Hence, his or her advice may help you to make a better-informed decision.

To help your Advisor give you the best possible advice, we ask you to write a motivation letter. The motivation letter will consist of two parts. First, we will ask you to indicate how confident you are in your ability to do well on a mathematics task similar to the task in part 1 on a scale from “*not confident at all*” to “*very confident*”. Second, we will ask you to reflect on your general experience and skill in mathematics tasks (such as the task in part 1) using a maximum of 300 words. You will have 10 minutes to write the motivation letter.

Your Advisor will then read your motivation letter and recommend one of the two jobs. [Objective treatment: Your Advisor will read your motivation letter and see your score from part 1. Your Advisor will then recommend one of the two jobs.] After seeing the advice, you will choose which of the two jobs (A or B) to work on, and then finally work on your chosen job for 10 minutes.

Your payment depends on your performance on your chosen job. Your Advisor will earn a fixed payment of \$10 plus a bonus payment equal to 50% of your earnings on the job. Note that this implies that it is in your Advisor’s best interest to advise you to take the job that will maximize your earnings, because this will maximize his or her earnings too.

### Part 2

This is the start of the second part of the experiment.

For this part of the experiment, you have been assigned to the role of **Advisor**. For the remainder of this experiment, you will be matched with another participant: the **Worker**.

Your Worker will have to decide between working on one of two jobs: the Advanced job (A) or the Basic job (B). Both jobs will last for 10 minutes and will require him or her to work on a task that

will be somewhat similar to the task in part 1. Apart from this, your Worker will not be told anything else about the two jobs until after he or she has decided which job to work on.

To help your Worker decide, you will be giving advice to your Worker regarding which job he or she should choose. Specifically, you will send your Worker a recommendation to choose either the Advanced job (A) or the Basic job (B). Unlike your Worker, you will know exactly what the tasks and potential earnings in job A and job B are. Hence, your advice may help your Worker to make a better-informed decision.

To help you to give your Worker the best possible advice, he or she will be asked to write a motivation letter. The motivation letter will consist of two parts. First, your Worker will indicate how confident he or she is in his or her ability to do well on a mathematics task similar to the task in part 1. Second, your Worker will describe his or her general experience and skill in mathematics tasks (such as the task in part 1) using a maximum of 300 words. Your Worker will have 10 minutes to write the motivation letter.

You will receive a detailed explanation of the two jobs. You will then read the motivation letter and recommend one of the two jobs to your Worker. [Objective: You will read the motivation letter and see the Worker's score from part 1. You will then recommend one of the two jobs to your Worker.] After seeing the advice, your Worker will choose which of the two jobs (A or B) to work on, and work on his or her chosen job for 10 minutes.

Your Worker's payment depends on his or her performance on the chosen job. You will earn a fixed payment of \$10 plus a bonus payment equal to 50% of your Worker's earnings on the job. Note that this implies that it is in your best interest to advise your Worker to take the job that will maximize his or her earnings, because this will maximize your earnings too.

## **Part 2 Instructions Overview (Worker)**

To summarize, Part 2 will proceed in the following order:

1. You write your motivation letter.
2. Your Advisor reads your motivation letter and advises you on which job to choose.
3. You choose between the Advanced (A) and Basic (B) job.
4. You work on your chosen job (A or B).

## **Part 2 Instructions Overview (Advisor)**

To summarize, Part 2 will proceed in the following order:

1. Your Worker writes the motivation letter.
2. You read your Worker's motivation letter and advise him or her on which job to choose.
3. Your Worker chooses between the Advanced (A) and Basic (B) job.
4. Your Worker works on his or her chosen job (A or B).

## **Part 2 Comprehension Questions (Worker)**

Please answer the following questions, to check that you understood what will happen.

True/False: Your Advisor decides whether you work on the Advanced or Basic job.

True/False: Your Advisor advises you on whether to opt for the Advanced or Basic job.

True/False: Your Advisor's earnings depend on your performance on your chosen job.

True/False: Your Advisor does not have more information than you about what the Advanced and Basic jobs are when giving you advice.

True/False: You will learn what the Advanced and Basic jobs are after you have made your choice and before you start your chosen job.

## Part 2 Comprehension Questions (Advisor)

Please answer the following questions, to check that you understood what will happen.

True/False: You decide whether your Worker works on the Advanced or Basic job.

True/False: You give advice to your Worker on whether to opt for the Advanced or Basic job.

True/False: Your earnings depend on your Worker's performance on his or her chosen job.

True/False: You will not have more information than your Worker about what the Advanced and Basic jobs are when giving advice.

True/False: Your Worker will learn what the Advanced and Basic jobs are after he or she has made his or her choice and before starting his or her chosen job.

## Worker's Motivation Letter (Worker only)

You now have up to 10 minutes to work on your motivation letter. You will receive a notification once the time is over.

### Part 1

How confident are you in your ability to do well on a mathematics task similar to the one from part 1? [Scale from 0: Not confident at all to 10: Very confident].

### Part 2

Please reflect on your general experience and skill in mathematics tasks, in the space provided below (using up to 300 words).

## Instructions Job A and Job B (Advisor only)

Your Worker has now started to work on the motivation letter and will have 10 minutes to finish it.

Once the 10 minutes are over, you will receive the motivation letter [Objective: and your Worker's score from part 1] and will advise your Worker to choose either the Advanced job (A) or the Basic job (B). Both jobs will take 10 minutes and consist of calculating the sum of five randomly chosen two-digit numbers (as in part 1). The only difference lies in how they are paid:

- **Advanced job (A):** your Worker will be paid \$26 if he or she gets at least 26 correct answers. If your Worker gets fewer than 26 correct answers, he or she will not receive a payment.
- **Basic job (B):** your Worker will be paid \$13 if he or she gets at least 13 correct answers. If your Worker gets less than 13 correct answers, he or she will not receive a payment.

In previous experiments like this one, approximately half of the participants were able to get 26 correct answers in 13 minutes. This implies that approximately half of the participants in those experiments would have been better off by choosing job A. The other half would have earned most from choosing job B.

Please be reminded that you will receive a bonus payment equal to half your Worker's earnings in the job, in addition to the \$10 fixed payment. Therefore, if your Worker chooses job A and gets at least 26 correct answers, you will receive a \$10 bonus. If your Worker chooses job B and gets at least 13 correct answers, you will get a \$5 bonus. If your Worker does not reach the target of the chosen job, you will not receive a bonus. Please also note that your bonus payment does not depend on whether your Worker has chosen to follow your advice.

### **Comprehension Questions (Advisor only)**

Please answer the following questions, to check that you understood what will happen.

[True/False] You only receive a bonus payment if your Worker has chosen the job you advised.

[True/False] If your Worker chooses job B and gets 14 correct answers, you receive a \$10 bonus payment.

[True/False] If your Worker chooses job A and gets 28 correct answers, you receive a \$10 bonus payment.

[True/False] If your Worker chooses job A and gets 18 correct answers, you do not receive a bonus payment.

### **Further Instructions (Advisor only)**

You are now almost ready to receive the motivation letter.

Instead of receiving your Worker's letter only, you will receive five letters. One of these letters is the one written by your Worker; the other letters were written by four other Workers who are present in the room with you right now. You will only be told which of the five letters was written by your Worker at the end of the experiment.

We ask that you read all five motivation letters carefully and give advice on whether the Worker should choose the Advanced or the Basic job. However, only the advice that you give to your Worker will be sent. Note that it is in your best interest to treat each letter as if it was written by your Worker. This is because each letter could be the one that belongs to your Worker and only the advice you give to the letter from your Worker can influence your payment.

### **Comprehension Questions (Advisor only)**

Please answer the following questions, to check that you understood what will happen.

True/False: The first letter you receive is always the one that was written by your Worker.

True/False: Only your Worker will receive the advice you have given based on his or her letter.

### **Confidence (Workers only)**

Before we proceed, we would like to ask you how many correct answers you think you would get in the task from part 1 if you had 10 minutes to work on the task.

Please indicate the number of correct answers you think you would get in this task in 10 minutes:

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### **Group Assignment Instructions**

Before we start the next part of the experiment, we will verify whether all participants have been assigned to a group of two. The experimenter will announce each group, by calling out the participants in each group. Listen carefully for your participant number to be called. Your participant number can be found on the side of your cubicle. When the experimenter calls your participant number, please stand up and loudly and clearly say “I am worker / adviser (their desk number) and I am here”.

Please raise your hand if you have any questions. If you do not have any question, please press Next now.

[Participants all press <next> to go to a wait screen. Once everybody has pressed Next, they will go to the next page. Then the experimenter reads out the first paragraph below in public, and then starts the procedure.

### **Group Assignment**

[Also read out by experimenter:] We will now start announcing each group. When the experimenter calls your participant number, please stand up and loudly and clearly say “I am worker / adviser (their desk number) and I am here”. Your participant number can be found on the side of your cubicle.

Please **do not press Next** until we tell you to do so.

[Experimenter calls each pair one by one in the following way:

“The first group consists of participant X and participant Y.”

“Participant X, are you here?” (waits until participant X raises hand and confirms his/her presence.)

“Participant Y, are you here?” (waits until participant Y raises hand and confirms his/her presence.)

“We now move on to the next group, which consist of...”

Then at the end: “Please press the <next> button now to continue”.

After this there will be a wait screen until everyone has clicked <next> on the previous page]

### **Advice Page (Advisors only, repeat 5 times)**

You will now give advice for each of the five letters. Please be reminded that each of these letters can be the one written by your Worker.

<p style="text-align: center;"><u>Motivation Letter:</u></p> <p style="text-align: center;">&lt;Display Text&gt;</p>
<p>Worker's confidence in his or her ability to do well on a mathematics task similar to the task in part 1, on a scale from 0 (not confident at all) to 10 (very confident): &lt;Display answer, e.g. <b>Very Confident</b>&gt;</p>
<p style="text-align: center;">[Objective Only:] Worker's score in part 1 (5 minutes): &lt;Display Score&gt;</p>

In case this letter was written by your Worker, what is your advice? Please choose one of the two options:

"I recommend that you choose the Advanced job (A)."

"I recommend that you choose the Basic job (B)."

Please be reminded that a full description of the two jobs can be found on the handout you received earlier.

### **Advice Page (Workers only)**

You will now have to wait while your Advisor reads through your motivation letter and decides on how to advise you. You can press Next now.

### **Decision Page (Workers only)**

Thank you for waiting. Your Advisor sends the following message:

"I advise you to choose the Advanced job (A)/Basic job (B)."

Now please indicate which job you choose to work on:

Advanced job (A)

Basic job (B)

### **Task Instructions (Workers only)**

You decided to work on the Advanced job/Basic job. For this job, the task is the same as in part 1. That is, your task will be to calculate the sum of five randomly chosen two-digit numbers.

Your payment will be determined as follows. If you get at least **26/13 correct answers**, you will be paid **\$26/\$13**. If you get fewer correct answers, you will not receive a payment for this part of the experiment.

### Exercises (Workers only)

### Evaluations (Advisor only)

Your advice has now been sent to your Worker, who will have 10 minutes to work on the task.

In the meantime, we ask you to look at each of the five motivation letters again and, for each letter, answer these two questions:

- How confident are you that the Worker who wrote this letter will get at least **13** correct answers?  
Not Confident at all.... Very Confident
- How confident are you that the Worker who wrote this letter will get at least **26** correct answers?  
Not Confident at all .... Very Confident

<p style="text-align: center;"><u>Motivation Letter:</u></p> <p style="text-align: center;">&lt;Display Text&gt;</p>
<p style="text-align: center;">Worker's confidence in his/her ability to do well on a mathematics task similar to the task in part 1, on a scale from 0 (not confident at all) to 10 (very confident): &lt;Display answer, e.g. <b>Very Confident</b>&gt;</p>
<p style="text-align: center;">[Objective Only:] Worker's score in part 1 (5 minutes): &lt;Display Score&gt;</p>

### Advisor Threshold (Advisors only)

Thank you for your answers. Before moving on to the final part of this experiment we would like you to answer one final question. Imagine that you were asked to advise your Worker, but now you were given your Worker's score from part 1. What would be the minimum score in part 1 for which you would have recommended the Advanced Job (A) to your Worker?

Please be reminded that the Workers had only 5 minutes to work on the task in part 1.

The minimum score in part 1 for which you would advise your Worker to choose the Advanced Job (A) in part 2: <enter integer>

## **Wait Screen**

We are waiting for all participants to finish their task so that we can proceed to the final part of the experiment.

## **Questionnaire Advisor 1 (Advisors only)**

How important was each of the following factors in determining your advice? (Please tick a box on the scale, where 0 means: 'not at all important' and 10 means: 'very important')

- The Workers' confidence in their own ability at the task<0 Not at all important ... Extremely Important 10>
- The Workers' willingness to take risk <0 Not at all important ... Extremely Important 10>
- The Workers' skill at the task <0 Not at all important ... Extremely Important 10>
- What the Workers wrote in the letter <0 Not at all important ... Extremely Important 10>

If you considered other factors when giving your advice, please briefly discuss them here . <Open Question>

## **Questionnaire Worker 1 (Workers only)**

How did you decide between Job A or Job B? Please explain.

## **Questionnaire 2**

What was the gender of your Worker/Advisor? Please give your best guess: (Male/Female)

How do you see yourself: are you in general a person who is fully prepared to take risks or do you try to avoid taking risks? Please tick a box on the scale, where the value 0 means: 'not at all willing to take risks' and the value 10 means: 'very willing to take risks'

Are you in general a person who is very confident or someone who is not confident at all? Please tick a box on the scale, where the value 0 means: 'not confident at all' and the value 10 means: 'very confident'

Do you believe that men and women differ in their ability to do well on the task in this experiment (solving sums)?

Please tick a box on the scale, where the value 0 means: 'women are a lot better' and the value 10 means: 'men are a lot better'

## **Questionnaire 3**

Please indicate your gender:

Female  
Male  
Other. Please specify:

Please indicate your age

Are you a domestic or international student?

Please indicate which is your mother tongue:

In which country did you attend primary school?

Please select your field of study. Options: Economics; Engineering and Information Technology; Accounting; Finance; Law; Social and Political Sciences; Psychology; Health Sciences; Letters, Art, and Media; Marketing; Education and Social Work; Medicine; International Business; other

### **Payment Screen (Advisors Only)**

Thank you for taking part in this experiment!

In part 2 of the experiment you gave advice to five Workers. You can see your Worker's letter here <hyperlink to allow Advisors to see the Worker's motivation letter>.

Your Worker decided to work on the Advanced/Basic Job (A/B) and got XXX correct answers. This was above/below the threshold for Job A/B. Hence your Worker earned \$26/13/0 in part 2. You receive a bonus of 50% of your Worker's earnings, which equals \$10/5/0. Including your fixed payment of \$10 your payment for part 2 therefore equals \$ZZZ.

In addition to a show-up fee of \$5, your total payment therefore equals \$ZZZ.

You have a receipt on your desk. Please include the following code **xxx** as your **participant code**, and your total earnings **\$xxx**.

Now please raise your hand. The experimenter will come to you and ask you to perform a final short task. It is expected not to take longer than 5 minutes.

Once you have completed this last task, please go to the back of the room to collect your payment. You may then leave the room.

### **Payment Screen (Workers Only)**

Thank you for taking part in this experiment.

In part 1 of the experiment you got XXX correct answers. Hence, your payment for part 1 is \$XXX.

In part 2 of the experiment you got YYY correct answers. This was above/below the threshold for Job A/B. Hence, your payment for part 2 is \$YYY/Hence, you do not receive any payment for part 2.

In addition to a show-up fee of \$5, your total payment therefore equals \$ZZZ.

You have a receipt on your desk. Please include the following code **xxx** as your **participant code**, and your total earnings **\$xxx**.

Now please raise your hand. The experimenter will come to you and ask you to perform a final short task. It is expected not to take longer than 5 minutes.

Once you have completed this last task, please go to the back of the room to collect your payment. You may then leave the room.

## **IAT task**

### **Screen 1**

In this task you will be presented with a set of words that belong to one of four different categories. This task requires that you sort the words into the different categories as quickly as you can while making as few mistakes as possible.

The list of words that belong to each of the four categories are presented below.

**Female:** Women, Aunt, Daughter, Wife, Mother, Grandma, Girl

**Male:** Men, Uncle, Son, Husband, Father, Grandpa, Boy

**Career advancing** personality: assertive, competent, confident, ambitious, leader, competitive, efficient

**Non-career advancing** personality: passive, kind, cautious, trustworthy, generous, cooperative, emotional

The words will appear one-by-one in the middle of the screen, and the categories will be indicated on the top-left and top-right corners of the screen. You will need to put your index fingers on the ‘e’ and ‘i’ of your keyboard. When the word belongs to a category on the left you need to press the ‘e’ key. When the item belongs to a category on the right, you need to press the ‘i’ key. If you make a mistake, an X will appear. Correct the mistake by pressing the other key.

When you are ready to begin, enter your participant number and press the ‘next’ button. Then put your index fingers on the ‘e’ and ‘i’ keys of your keyboard and start the task.

### **Screen 2**

Now the categories have changed. The words for sorting have changed as well. The rules however are the same. Go as fast as you can, while making as few mistakes as possible. Press OK to begin.

### **Screen 3**

Now the four categories you saw separately will appear together. Use the ‘e’ and ‘i’ keys to sort the words into each category and correct mistakes by pressing the other key. Press OK to begin.

#### **Screen 4**

Now there are only two categories and they have switched position. The category that was previously on the left is now on the right, and the one that was on the right is now on the left. Use the 'e' and 'i' keys to sort the words into each category and correct mistakes by pressing the other key. Press OK to begin.

#### **Screen 5**

Now the four categories will again appear together, but in a different configuration. Use the 'e' and 'i' keys to sort the words into each category and correct mistakes by pressing the other key. Press OK to begin.