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Article

Central banks digital currency: Detection of optimal countries for the implementation of a CBDC and the implication for payment industry open innovation

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Article Central Banks Digital Currency: Detection of Optimal Countries for the Implementation of a CBDC and the Implication for Payment Industry Open Innovation

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Abstract: This article analyzes the current situation of Central Bank Digital Currencies (CBDCs), which are digital currencies backed by a central bank. It introduces their current status, and how several countries and currency areas are considering their implementation, following in the footsteps of the Bahamas (which has already implemented them in its territory), China (which has already completed two pilot tests) and Uruguay (which has completed a pilot test). First, the sample of potential candidate countries for establishing a CBDC was selected. Second, the motives for implementing a CBDC were collected, and variables were assigned to these motives. Once the two previous steps had been completed, bivariate correlation statistical methods were applied (Pearson, Spearman and Kendall correlation), obtaining a sample of the countries with the highest correlation with the Bahamas, China, and Uruguay. The results obtained show that the Baltic Sea area (Lithuania, Estonia, and Finland) is configured within Europe as an optimal area for implementing a CBDC. In South America, Uruguay (already included in the comparison) and Brazil show very positive results. In the case of Asia, together with China, Malaysia also shows a high correlation with the three pioneer countries, and finally, on the African continent, South Africa is the country that stands out as the most optimal area for implementing a CBDC.

Keywords: CBDC; digital currencies; monetary policy; digital transformation; financial inclusion; access to cash; central bank innovation

1. Introduction

It has been more than 12 years since "a new electronic cash system", baptized as Bitcoin, was born, being "a peer-to-peer electronic cash system" [1]. All this happened in 2008 after a message was sent to the metzdowd.com cryptocurrency mailing list, signed with the alias Satoshi Nakamoto and titled "Bitcoin P2P e-cash paper" [2]. Since that time, Bitcoin's growth has been exponential more as a store of value than as a means of payment for transactions. However, its emergence and the threat it poses by competing with central bank-backed money [3] have awakened the interest of Central Banks around the world in digital currencies, in this case backed by the central bank. It is therefore the aim of this article to shed light on what would be the optimal country to implement a digital currency backed by the central bank, popularly known as a Central Bank Digital Currency (hereinafter CBDC). For this purpose, a series of motives put forward by the different central banks or monetary authorities was used as a starting point. Once the reasons have been selected, these reasons have been assigned variables that characterize that reason and are compared using bi-variate correlation (Pearson's correlation, Spearman's correlation and Kendall's Tau-b) [4,5] to determine the optimal country or monetary area. For this purpose, we have used data from the Bahamas, which has already implemented its own CBDC in October 2020, China, which has completed two pilot tests, and Uruguay, which also completed a pilot test. The main result has been to generate a list of countries that,



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Copyright: © 2021 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (https:// creativecommons.org/licenses/by/ 4.0/). analyze the correlations between the countries and variables. This article is structured as follows: an introduction highlighting the relevance and importance of CBDCs around the world today. A literature review section where CBDC is defined and its design features are discussed, as well as its differences with cash and cryptocurrencies. The material and results section explains how the motives for implementing CBDCs and the candidate countries are selected, as well as the assignment of variables. The results section shows those countries that have obtained the correlation results closest to those of the Bahamas, China, and Uruguay, and which are therefore optimal for implementing a CBDC. In the conclusion, it is indicated that the results obtained show that the Baltic Sea area (Lithuania, Estonia, and Finland), Uruguay and Brazil, China, Malaysia and finally South Africa stand out as optimal locations for implementing a CBDC.

2. Literature Review: Definition of CBDCs, Differences with Cash and Cryptocurrencies

A CBDC is an electronic variant of cash issued by a central bank, which combines cryptography and digital ledger technology to offer this digital money [6]. It is therefore a central bank liability, which can:

- Emulate the characteristics of cash (if held by the public).
- Serve as a central bank reserve (if held only by banks and other financial intermediaries that have access to the payment system).

The different studies and debates currently revolving around the possible implementation of a CBDC had their origin (as we have already commented in the introduction) in the emergence of Bitcoin and other cryptocurrencies (such as Ripple, Ethereum or Litecoin among others) that, in theory, can perfectly compete with the physical money issued by a central bank [3,7], or as [8] points out, "Libra is going to challenge the current banking ecosystem". It should also be considered that traditional cash is costly, as its issuance, circulation and withdrawal require costly infrastructure for the central bank and commercial banks [9]. It also generates crime (theft) and counterfeiting [10], and is also the main vehicle for money laundering, tax evasion and terrorist financing [11]. A CBDC would in principle be more efficient, cleaner, and safer. One of the fundamental questions regarding CBDCs is whether they preserve the anonymity inherent to cash, which will be discussed later in the discussion of technology.

As we can see in Figure 1, individuals can currently hold central bank-issued money (central bank cash) in the form of bi-currencies or coins, but only banks and other financial institutions can hold central bank-issued electronic money in the form of reserves.



Figure 1. Initial classification of a Central Bank Digital Currency (CBDC) using the Venn diagram. Source: Own elaboration based on [12,13].

Central bank digital currency (CBDC) would be an electronic form of money issued and backed by a central bank, which could be used by households and businesses to make payments and as a store of value. If we focus therefore on the Venn diagram above, a CBDC would thus be central bank-issued money in digital form and universally accessible [12,13].

If a CBDC is implemented, this new "digital cash" may create new opportunities. On the one hand, in payments, and on the other hand, it can directly affect monetary policy and how a central bank can ensure two of its core functions: monetary stability and financial stability. Previous research has explored how wholesale CBDCs could provide better liquidity and serve as a means of payment in financial markets [14]. However, in this paper we analyze from an innovation perspective the impact of a "retail CBDC". This retail CBDC, implemented by a central bank, would be aimed at meeting the payment needs of households and businesses. Depending on how the CBDC is ultimately designed, it may (or may not) enable the execution of payments outside the traditional financial sector [15]. A CBDC issued by a central bank for payments between individuals would be a new form of money that would coexist alongside traditional cash and bank deposits [16], as we can see in Figure 1 containing the Venn diagram of the types of money.

A CBDC would be denominated in Dollars, Euros, Yen or any other currency, just like banknotes or physical coins, so 10, 50 or 100 monetary units of a CBDC would always have the same equivalence as a banknote of 10, 50 or 100 monetary units of banknotes or traditional physical coins. A CBDC is sometimes considered to be equivalent to a digital banknote, although in practice it may have other characteristics that will depend on its final design [17]. A CBDC requires the creation of a whole new infrastructure by the issuing central bank so that it can be used to make payments digitally.

- A database in which the CBDC is registered.
- An application through which payments with the CBDC are executed.

A CBDC would thus offer users an additional form of payment to complement cash, card, or bank transfer payments. Although the term CBDC includes the words "digital currency", a CBDC would be somewhat different from "cryptocurrencies", which in some cases are also called "crypto assets", such as Bitcoin, Ethereum or others referred to in the introduction. Therefore, the initial classification made of a CBDC should be complemented by the so-called "money flower".

The Venn diagram above shows the characteristics that, according to many authors, money must meet: 1. regarding the issuer of the money, it can be issued by the central bank or not; 2. regarding accessibility, it is to determine whether access will be broad (universal) or restricted (e.g., only to residents of the country or nationals); finally, 3. regarding the type of technology (whether it is account-based). In the diagram, CB means central bank and CBDC means central bank-issued digital currency (excluding central bank digital money that is already available to monetary counterparties and some non-monetary counterparties) [18]. Private (general purpose) digital tokens include crypto assets and currencies, such as Bitcoin among others. Bank deposits are not widely accessible in all jurisdictions [16].

Many crypto assets are privately issued and are not backed by a central bank. Due to the above, these crypto-assets are not considered money because they do not fulfill the essential functions of money that have been previously stated [19]: 1. they are too volatile to be a reliable store of value, i.e., their price oscillates very sharply; 2. they are not widely accepted as a medium of exchange at any time and jurisdiction; and 3. these crypto assets are not used as a unit of account.

There are also so-called stable coins, which are privately issued cryptocurrencies intended to overcome some of the shortcomings we have listed above affecting crypto assets. Fundamentally, they aim to provide stability through some form of backing [20]. These stable coins have also been classified [21] or even compared to cases of monetary policy happened in the past [20]. Depending on the nature of the assets backing the "currency" and how they are held, the stablecoin may be unable to provide value stability and may involve other risks [16]. In contrast, a CBDC backed by a central bank would be a

new form of risk-free currency, issued by the central bank, and would therefore fulfill all the essential functions of money. According to [22], cash is an asset class that combines four characteristics:

1. It is exchanged between peers (without knowledge of the issuer). 2. It is universal (anyone can have it). 3. It is anonymous, and 4. CBDCs are an alternative to cash, and therefore meet the first characteristic mentioned above, but because of their digital nature (and depending on their design) they may differ from the other three characteristics mentioned above. A CBDC can be designed to be universally accessible or restricted to a group of users [23,24]. The CBDC can be designed to be open to the entire public or only available to a specific number of investors or individuals [23–25]. CBDCs can be designed to be anonymous or identified [24]. Finally, according to [22,25], the decoupling of digital cash from traditional cash (coins and banknotes) "opens up the possibility of including interest as a feature".

3. Materials and Methods

3.1. Materials

Before applying the various statistical tools to analyze the data, it is necessary to select them. First, we start with the motives (and the variables associated with them) for implementing a CBDC for each country, which will serve as input for the model. To this end, we start from the information available on the motives that drive a country to establish a CBDC, based on that collected by [9,26], complemented by the speeches issued by central banks and information also collected by [27]. Based on the above, the motives present in central bank speeches, reports or briefing notes and the variables associated with them have been selected, as shown in the following table (see Table 1).

Therefore, as can be seen in the figure above, we start from the reasons put forward by the different Central Banks for implementing CBDCs in their territory and assign a series of variables. The purpose of the above is to carry out a statistical correlation analysis that allows us to determine a list of optimal countries or currency areas, as well as those that would be optimal (because they are less closely related) for implementing a CBDC. Once this has been done, we have created a matrix (shown in Table A1 in the Appendix A) in which the variables appear for each of the selected countries. The countries have been selected on the basis of the following criterion: the existence of a speech by a member of their central bank giving information on CBDCs, especially if their implementation is being considered in the short term, in the medium term or in the long term.

In order to measure geographic dispersion, we have assigned the variable inhabitant per square kilometer [28]. This variable has been inserted since some countries have difficulties in providing banking services to their population precisely because of this geographical dispersion. Regarding access to banking services, the variable used was commercial bank branches (per 100,000 adults) [29] to allow us to compare access to this service among the list of selected countries. Regarding the reason for increasing the banking penetration rate, one of the ways to measure this is through financial sector credit to the private sector (% of GDP), selecting data from [30], as it shows the relationship between credit and GDP. The reason given is that quantifying the credit represents the incidence of the system in the economy. The rationale for implementing a CBDC based on the financial sector not becoming obsolete has been measured through the Digital Readiness Index [31], which measures seven components that are standardized and summed to obtain an overall score of the digital readiness of each country. The relative motive for implementing a CBDC as consumer protection is determined by the reason that the more online commerce there is, and the more payments made in this way, the more "digital" protection the consumer will need, and the UNCTAD B2C E-commerce Index [32] has been used as a variable for this purpose. Other central banks have put forward as a reason for implementing CBDCs the power to maintain control over monetary and macroeconomic policy [9], so to measure this, we have turned to the speeches of governors or members of central banks, reports or technical notes alluding to this specific reason, with its presence or absence in the item

analyzed as the variable used. The more mobile payment is used or cryptocurrencies are available to the public without a Central Bank alternative, the more risk there is that other forms of payment not controlled by the Central Bank, such as Bitcoin, Ripple and other cryptocurrencies, will be used, and the more difficult it will be to control monetary policy. Many countries, such as Sweden, Norway, or the United Kingdom, have experienced a large drop in the use of cash [33,34]. To measure this reason, the variable used is currency in circulation as a percentage of each country's GDP [35]. Another of the reasons used to establish a CBDC is the lower costs and greater efficiency of the banking system [34], so that the variable used to measure this situation has again been its presence in the speeches of governors or members of central banks, reports or technical notes where this specific reason is alluded to; its presence or not in the item analyzed being the variable used. There is a fundamental motive when it comes to determining the real interest of a central bank or monetary area in establishing its own CBDC: the central bank's discourse indicating this motive in the short term, medium term or long term (or even its rejection).

Table 1. Reasons for establishing a CBDC and associated variables.

Reason for Establishing a CBDC	Associated Variable
Geographic dispersion	Inhab/km ²
Access to financial services	Commercial bank branches (per 100,000 adults)
Increase the banking penetration rate	Financial sector credit to the private sector (% of GDP)
Financial sector does not become obsolete	Digital Readiness Index
Security reasons: avoid money laundering and terrorism financing	Shadow economy, percent of GDP
Consumer protection	UNCTAD B2C E-commerce Index
Maintain control over monetary and macroeconomic policy Fall in use of cash (alternative)	Corresponding CB speech Broad money (% of GDP)
Lower costs and increased efficiency of the banking system Central Bank Speech Public interest/CBDC 1 Public interest/CBDC 2	CB speech on CBDC CB speech on CBDC Search interest Keyword "CBDC" (2013–2020) annual average of the period. Search Interest topic "CBDC" (2013–2020) annual average of the period

Source: Own elaboration based on [9,27–32,35].

To measure this situation, we start from the data of [27] and its "central_bankers_speech_ stance_index_index_normalized" index. Finally, the reason for establishing a CBDC is the public's own interest in its acceptance. There are still few studies like that of [26], so we start from two quantifiable variables: Search Interest Keyword "CBDC" and Search Interest topic "CBDC", both collected by [27], but in this case, considering the annual average for the period between 2013 and 2020. All the above allows us to generate the table of countries and variables shown in the Appendix A as Table A1.

3.2. Methodology

Before starting to analyze the relationships between the different countries with the variables that we characterized in the previous section, we performed an analysis of the descriptive statistics for each country (shown in Table A2 in the Appendix A) and also a frequency analysis of the variables (shown in Table A3 in the Appendix A). Once this had been done, we carried out the application of Pearson's correlation coefficient [36] using the SPPS statistical program. The objective is to find those countries with the highest degree of correlation [37], and then Spearman's Rho and Kendall's Tab U with the Bahamas in first place, China in second place and Uruguay in third place. The reason for choosing these three countries, as already announced at the beginning of the manuscript, is that they are the countries that have already committed to a CBDC. The Bahamas was one of

the first countries to launch its own CBDC backed by a Central Bank. The CBOB (Central Bank of the Bahamas) announced via Twitter and the radio following a speech by its Governor, John Rolle, the launch (following pilot tests conducted earlier) of the "Sand Dollar". Sand Dollar tokens are crypto representations of the Bahamian dollar, issued and regulated by the country's central bank, which facilitates their integration into existing payment networks. The Sand Dollar is pegged 1:1 to the Bahamian dollar, which, in turn, is pegged to the US dollar [38]. On the other hand, China already conducted pilot tests in 2019 to establish its own CBDC. However, the final tests were conducted in April 2020. Subsequently, the pilots expanded to nine cities, including Shenzhen, Guangzhou, as well as Hong Kong and Macau. The mass trial in Shenzhen has been conducted through a lottery, where the graceful (50,000 out of 2 million applicants) received 200 digital yuan (about USD 30) to spend at merchants by October 18 (12–18 October 2020) [39,40]. In the case of Uruguay, the Central Bank of Uruguay completed a pilot program with a retail CBDC in April 2018, as part of a broader government financial inclusion program. The pilot test began in November 2017. It proceeded to issue, circulate, and test an e-peso. Thus, "Transfers were made instantly and peer-to-peer, through cell phones using text messages or the e-peso app" [41]. However, blockchain was not used. Twenty million e-pesos were issued, all of which were cancelled when the pilot ended [42]. The program is now in an evaluation phase before a decision can be made on further trials and possible issuance. As of today, the Central Bank of Uruguay has not yet decided. In our study, we used Pearson's correlation coefficient, Spearman's Rho, and Kendall's Tau-b first. We used Pearson's correlation coefficient to measure the degree of relationship of the continuous variables under study, since they are quantitative. However, we complemented this with Spearman's Rho, which measures the interdependence between two random variables (both continuous and discrete) in case there is any discrepancy. Finally, to complement the study, we used Kendall's Tau-b, which measures the similarity in the ordering of the data when they are classified in ranks for each of the quantities, selecting Tau-b, since it adjusts for ties.

3.2.1. Pearson's Correlation

Therefore, the aim is to look for those countries that present a higher degree of corelation with the Bahamas, China, and Uruguay as possible optimal candidates to be the next to establish their own CBDC. To this end, we apply the following formula (Equation (1)) to each country, in this case for grouped data:

$$r = \frac{n \cdot \sum f \cdot dx \cdot dy - (\sum fx \cdot dx)(\sum fy \cdot dy)}{\sqrt{\left[n \cdot \sum fx \cdot dx^2 - (\sum fx \cdot dx)^2\right] \left[n \cdot \sum fy \cdot dy^2 - (\sum fy \cdot dy)^2\right]}}$$
(1)

where n = number of data, which in our case will be the data collected by each country. f = cell frequency, fx = frequency of variable X (which in our case will be the Bahamas, China or Uruguay as appropriate), fy = frequency of variable Y (which in our case will be the rest of the countries excluding the three previous ones), dx = coded or changed values for the intervals of variable X, making sure that the central interval corresponds to dx = 0 to make the calculations easier, and finally, dy = coded or changed values for the intervals of the variable X, ensuring that the central interval corresponds to dy = 0 to make the calculations easier [37,43,44]. The results are shown in Table 2.

Bahamas Pearsor Correlation	ı′s	China Pearson's Corr	Correlation Uruguay Pearson's Correlation		ı's
Lithuania	0.930	Switzerland	0.954	Lithuania	0.956
Uruguay	0.924	Malaysia	0.950	Estonia	0.951
Estonia	0.921	Tunisia	0.929	United States	0.937
Russia	0.918	South Africa	0.922	Canada	0.924
South Africa	0.901	Eurozone	0.891	Bahamas	0.924
Brazil	0.894	Japan	0.850	Russia	0.905
United States	0.886	Kuwait	0.772	Brazil	0.882
Spain	0.838	New Zealand	0.743	Finland	0.827
Malaysia	0.832	United Kingdom	0.730	South Africa	0.819
Finland	0.829	Lithuania	0.706	Iceland	0.793
Iceland	0.807	Ecuador	0.701	Australia	0.751
Tunisia	0.792	Australia	0.699	New Zealand	0.715
Canada	0.780	Senegal	0.675	Malaysia	0.709
Eurozone	0.777	South Korea	0.673	Sweden	0.699
Ecuador	0.774	Bahamas	0.669	Norway	0.676
Ukraine	0.770	Sweden	0.664	Tunisia	0.656
France	0.769	Finland	0.663	Spain	0.585
New Zealand	0.764	Estonia	0.662	China	0.569
Sweden	0.754	Spain	0.637	Ukraine	0.555
Australia	0.753	Norway	0.615	Switzerland	0.549
Norway	0.743	France	0.603	Eurozone	0.531
Madagascar	0.714	Trinidad and Tobago	0.575	France	0.525
China	0.669	Uruguay	0.569	Ecuador	0.455
Switzerland	0.661	Philippines	0.558	Japan	0.422
Swaziland	0.659	Israel	0.552	Madagascar	0.410
United Kingdom	0.620	Jamaica	0.542	Senegal	0.364
Japan	0.596	Ukraine	0.537	United Kingdom	0.327
Kuwait	0.564	Netherlands	0.528	Kuwait	0.281
Senegal	0.549	Swaziland	0.527	Swaziland	0.272
Indonesia	0.465	Ghana	0.454	Indonesia	0.150
Ghana	0.446	Brazil	0.438	South Korea	0.144
South Korea	0.428	Madagascar	0.428	Jamaica	0.132
Jamaica	0.410	India	0.400	Ghana	0.120
Trinidad and Tobago	0.406	Russia	0.384	Israel	0.118
Israel	0.392	United States	0.369	Trinidad and Tobago	0.117
Netherlands	0.355	Indonesia	0.316	Netherlands	0.075
Philippines	0.343	Canada	0.169	Philippines	0.057
India	0.306	Iceland	0.097	India	0.028

Table 2. Pearson correlation between the Bahamas, China, and Uruguay with the rest of the countries analyzed.

Source: Own elaboration using IBM SPSS Statistics 27 and data from Table A1.

Following the method described above, there is a perfect positive correlation when the result is equal to 1; if it is between 0.9 and 0.99, it would be a very high positive correlation; and from 0.7 to 0.89, a high positive correlation [37,44,45]. In our case, we will select the first ten countries if they meet these requirements. In the results section (Section 4), an analysis of the results is carried out.

3.2.2. Correlation by Spearman's Rho

Secondly, Spearman's Rho was applied, as before, with the Bahamas in first place, China in second place and Uruguay in third place. The reason for choosing these three countries, as already announced at the beginning of the manuscript, is that they are those countries that have already committed to a CBDC. The ρ (rho) is a measure of the correlation (the association or interdependence) between two random variables (both continuous and discrete). To calculate ρ , the data are sorted and replaced by their respective order [46], as shown in Equation (2):

$$rs = 1 - 6\sum_{n=1}^{2} n/(n^2 - 1)$$
⁽²⁾

The application of the above formula has allowed us to obtain the results shown in Table 3. In this case, Spearman's Rho has been used to contrast the results obtained with Pearson, since Spearman's correlation coefficient is less sensitive than Pearson's for values far from the expected [47].

Table 3. Rho Spearman correlation between the Bahamas, China, and Uruguay with the rest of the countries analyzed.

Bahamas Rho Spearma Correlation Coefficier	an It	China Rho Spearm Correlation Coeffici	ian ient	Uruguay Rho Spearman Correlation Coefficient		
Uruguay	0.976	Malaysia	0.989	Bahamas	0.976	
Brazil	0.942	South Africa	0.962	Estonia	0.976	
Estonia	0.936	South Korea	0.955	Lithuania	0.929	
Lithuania	0.929	Japan	0.936	Brazil	0.905	
South Africa	0.926	Finland	0.900	Russia	0.905	
Russia	0.924	Trinidad and Tobago	0.895	South Africa	0.905	
Malaysia	0.869	Kuwait	0.883	Finland	0.857	
United States of America	0.867	Israel	0.882	United States	0.810	
Finland	0.863	Philippines	0.873	Malaysia	0.810	
Iceland	0.851	Estonia	0.867	Norway	0.786	
Trinidad and Tobago	0.841	Lithuania	0.862	Sweden	0.786	
Norway	0.833	Switzerland	0.857	China	0.762	
Sweden	0.833	Tunisia	0.857	Iceland	0.762	
Philippines	0.830	Sweden	0.842	Jamaica	0.762	
South Korea	0.827	Jamaica	0.833	Trinidad and Tobago	0.738	
Indonesia	0.827	New Zealand	0.833	Indonesia	0.714	
Israel	0.827	United Kingdom	0.806	Israel	0.714	
Jamaica	0.827	Bahamas	0.800	Australia	0.690	
New Zealand	0.827	Eurozone	0.786	South Korea	0.690	
Ecuador	0.816	India	0.782	Ecuador	0.690	
Australia	0.815	Uruguay	0.762	Philippines	0.690	
Kuwait	0.806	Netherlands	0.755	New Zealand	0.690	
Spain	0.802	Ecuador	0.745	Ukraine	0.690	
India	0.802	Norway	0.738	India	0.667	
China	0.800	Australia	0.736	Tunisia	0.667	
Eurozone	0.795	Brazil	0.733	Canada	0.643	
Madagascar	0.791	United States	0.727	Spain	0.643	
Ghana	0.779	Indonesia	0.718	Madagascar	0.643	
France	0.778	Senegal	0.714	Senegal	0.643	
Ukraine	0.772	France	0.709	Ghana	0.619	
Canada	0.762	Spain	0.700	Eurozone	0.607	
Japan	0.733	Ukraine	0.695	Kuwait	0.595	
Switzerland	0.729	Ghana	0.661	Netherlands	0.571	
Switzerland	0.714	Madagascar	0.611	France	0.548	
Swaziland	0.712	Swaziland	0.611	Japan	0.548	
Tunisia	0.695	Canada	0.588	Switzerland	0.536	
Tunisia	0.690	Russia	0.573	Switzerland	0.464	
Senegal	Senegal 0.619		0.545	Swaziland	0.429	

Source: Own elaboration using IBM SPSS Statistics 27 and data from Table A1.

The results obtained in the table above have been ordered from highest to lowest correlation with the Bahamas, China, and Uruguay. In this case, the interpretation of Spearman's coefficient is the same as that of Pearson's correlation coefficient, which we have already analyzed in the previous section. It ranges between -1 and +1, indicating negative or positive associations, respectively, 0 zero, meaning no correlation, but not independence [43,45]. In the third section, we analyze the results.

3.2.3. Kendall Tau-b Correlation

Thirdly, Kendall's correlation coefficient was applied, as before, with the Bahamas in first place, China in second place and Uruguay in third place. The reason for choosing these three countries, as already announced at the beginning of the manuscript, is that they are those countries that have already committed to a CBDC. Kendall's rank correlation coefficient is a measure of rank correlation, i.e., it measures the similarity in the ordering of the data when they are sorted into ranks by each of the quantities [45,48]. We have used the Tau-b statistic (which captures Equation (3)) as it adjusts for ties:

$$\tau B = nc - nd / \sqrt{(n0 - n1)(n0 - n2)}$$
(3)

where n_c is the number of concordant pairs (in our case concordant countries), n_d is the number of discordant pairs (in our case discordant countries), t_i is the number of cases tied in the first quantity, and u_i is the number of cases tied in the second quantity. The application of the above formula has allowed us to obtain the results shown in Table 4.

Table 4. Kendall's rank correlation between the Bahamas, China and Uruguay with the rest of the countries analyzed.

Bahamas Kendall's Correl	ation	China Kendall's Correlation	6	Uruguay Kendall's Correlation		
Uruguay 0.929		Malaysia	0.954	Bahamas	0.976	
Brazil	0.854	South África	0.873	Estonia	0.976	
Lithuania	0.817	South Korea	0.855	Lithuania	0.929	
Estonia	0.809	Japan	0.818	Brazil	0.905	
Russia	0.809	Finland	0.778	Russia	0.905	
South Africa	0.782	Trinidad and Tobago	0.761	South Africa	0.905	
Malaysia	0.719	Philippines	0.745	Finland	0.857	
Trinidad and Tobago	0.690	Estonia	0.722	United States	0.810	
United States of America	0.689	Kuwait	0.722	Malaysia	0.810	
Philippines	0.689	Switzerland	0.714	Norway	0.786	
South Korea	0.674	Tunisia	0.714	Sweden	0.786	
Finland	0.674	Israel	0.709	China	0.762	
Indonesia	0.674	Lithuania	0.704	Iceland	0.762	
Iceland	0.674	United Kingdom	0.689	Jamaica	0.762	
Israel	0.674	Sweden	0.689	Trinidad and Tobago	0.738	
Jamaica	0.674	Bahamas	0.667	Indonesia	0.714	
China	0.667	Jamaica	0.667	Israel	0.714	
Sweden	0.667	New Zealand	0.667	Australia	0.690	
Kuwait	0.644	Uruguay	0.643	South Korea	0.690	
Ecuador	0.644	India	0.600	Ecuador	0.690	
Madagascar	0.644	Ecuador	0.592	Philippines	0.690	
Norway	0.643	Ukraine	0.592	New Zealand	0.690	
Spain	0.629	Brazil	0.587	Ukraine	0.690	
France	0.629	Norway	0.571	India	0.667	
India	0.629	Senegal	0.571	Tunisia	0.667	
Ghana	0.598	Australia	0.564	Canada	0.643	
Eurozone	0.592	Netherlands	0.564	Spain	0.643	
Australia	0.584	Ghana	0.535	Madagascar	0.643	
New Zealand	0.584	United States	0.527	Senegal	0.643	
Ukraine	0.584	Eurozone	0.500	Ghana	0.619	
Canada	0.571	France	0.491	Eurozone	0.607	
Switzerland	0.571	Indonesia	0.491	Kuwait	0.595	
Tunisia	0.571	Madagascar	0.479	Netherlands	0.571	
Swaziland	0.551	Swaziland	0.473	France	0.548	
Japan	0.511	Spain	0.455	Japan	0.548	
Netherlands	0.494	Canada	0.422	Switzerland	0.536	
United Kingdom	0.479	Russia	0.418			
Senegal	0.429	Iceland	0.345	Swaziland	0.429	

Source: Own elaboration using IBM SPSS Statistics 27 and data from Table A1.

The results obtained in the table above have been ordered from highest to lowest correlation with the Bahamas, China, and Uruguay. In this case, the interpretation of Kendall's correlation between two variables will be high when the observations have a similar rank (or identical for a correlation of 1), and low when the observations have a different rank (or completely different for a correlation of -1) between the two variables [43,45]. So again, the result oscillates as in Pearson's and Spearman's correlation between -1 and 1.

4. Results

Figure 2 shows the countries with the highest Pearson correlation with the Bahamas, China, and Uruguay. As we can see, the highest degree of correlation with the Bahamas, and therefore the most identical countries, are Lithuania, Uruguay, and Estonia (all above 0.9). This means, as we analyzed in the previous section, a very high degree of correlation. This implies that these three countries have similar characteristics in terms of banking penetration rate, digitalization of the economy or difficulties of access to bank branches to those of the Bahamas, and would therefore be ideal candidates for implementing a CBDC. The fact that Uruguay is in this group reinforces our methodology, since, as has been discussed in different sections of this manuscript, Uruguay is one of the countries that has carried out a pilot test and is seriously considering implementing a CBDC.





Figure 2. Countries with the highest Pearson correlation with the Bahamas, China, and Uruguay. Source: Own elaboration.

China, which has completed two pilot tests with a CBDC, shows a higher degree of correlation with Switzerland, Malaysia, and Tunisia. These countries did not appear in the previous Bahamas result; however, Lithuania appears again, so it appears to be a good candidate. Malaysia and Finland also appeared in the Bahamas result, although with a lower correlation.

Finally, Figure 2 shows the correlation between Uruguay and the rest of the countries in the sample. Again, in the top positions (as was the case with the Bahamas), Lithuania

and Estonia appear in the first positions, together with the United States. It is worth noting that the Bahamas also appears (as we pointed out earlier) and Finland repeats once again.

Present in all three comparisons are Lithuania (also being the one with the highest correlation with the Bahamas and Uruguay) and South Africa. In two are Estonia, with a very high correlation with the Bahamas, and Uruguay, Malaysia, Russia, Finland, and Brazil. Therefore, the Baltic Sea area with Lithuania, Estonia and Finland is configured as an optimal area to implement a CBDC, in South America, Uruguay (which was already in the comparison) and Brazil, and in the case of Asia, together with China, Malaysia. In the case of Africa, South Africa stands out.

Figure 3 shows the countries that are most highly correlated with the Bahamas, China, and Uruguay, respectively, using Spearman's method.





Figure 3. Countries with the highest Spearman's Rho correlation coefficient with the Bahamas, China, and Uruguay. Source: Own elaboration.

In the case of the Bahamas, Uruguay, Brazil and Estonia occupy the first positions, together with Lithuania and South Africa. If we compare this with the results for the Bahamas in the Pearson correlation, we see that Uruguay moves from second to first place, Lithuania drops from first place, but remains among those with the highest correlation, and Estonia, Brazil and South Africa also remain.

In the case of China, Malaysia, South Africa and South Korea hold the top positions, followed by Japan and Finland. Estonia also appears. In this case, compared with Pearson, Malaysia remains unchanged, Switzerland drops, and South Korea and Japan are better positioned.

As for Uruguay, the Bahamas appears in first place, followed by Estonia and Lithuania (which also occupied prominent positions in Pearson).

Therefore, the results of the optimal countries for implementing a CBDC obtained in Pearson seem to be repeated for the most part: Estonia, Lithuania (and to a lesser extent, Finland) in Europe; in the case of South America, together with Uruguay, there is Brazil, although with less intensity; and in the Asian zone, together with China, Malaysia repeats (although South Korea also appears in this case). In the African continent, South Africa stands out.

Figure 4 shows the countries with the highest correlation using the Kendall method, also with the Bahamas, China, and Uruguay. In the case of the Bahamas, with a very high correlation, Uruguay, Brazil, Lithuania, and Estonia stand out, followed by Russia, South Africa, and Malaysia. Comparing this with the result obtained for Pearson, Uruguay, Lithuania, and Estonia are repeated.

	Bahamas Kendall Correlation Coefficient	China Kendall Correlation Co	oefficient
1.000 0.900 0.800 0.700 0.600 0.500 0.400	Uruguay; 0.929 Lithuania; 0.817 Brazil; 0.854 Estonia; 0.809 Malaysia; 0.719 Trinidad and Tobago; 0.650	Malaysia; 0.954 Malaysia; 0.954 Malaysia; 0.954 South Korea; 0.855 Finland; 0.778 South Africa; 0.873 Japan; 0.818 Trinidad and Tobago; 0.761	thilippines; 0.745 Kuwait; 0.722 Switzerland; 0.714 tonia; 0.722
0.300		00	
0.200		200	
0.100			
0.000		000	



Figure 4. Countries with the highest Kendall correlation coefficient with the Bahamas, China, and Uruguay. Source: Own elaboration.

In the case of China, Malaysia, South Africa, and South Korea stand out, followed by Japan and Finland. Estonia also appears again, but with a lower correlation. In this case, we do find notable differences with Pearson, because although Malaysia is maintained, Tunisia disappears, and Switzerland appears with a much lower correlation. Finland practically maintains the result together with Japan and South Africa.

In the case of Uruguay, the Bahamas is again the country with the highest correlation, followed by Estonia and Lithuania. Brazil, Russia, and South Africa also appear as good candidates. Finland and Malaysia also appear with a high Kendall correlation.

5. Discussion of Results: Central Bank Digital Currency, and Payment Industry Open Innovation

5.1. Discussion: The Way of Central Bank Digital Currency

According to [9], once a country with great global weight (as is the case of China) takes a step forward and decides to establish its own CBDC, many others would at least study the phenomenon further and even decide to implement their own CBDC (as has been the case of the Bahamas). The attention that is being paid, whether by central banks, monetary areas, or citizens themselves, has only increased, as [27] points out by analyzing Internet searches on CBDCs. Reactions to all this interest can be found, for example, in the European Central Bank itself, which at the end of 2020 launched an open survey to its citizens asking them about their own CBDC, which would be called "digital euro" [49], and in which more than 8000 citizens of the European Union participated [50]. Therefore, the attention and importance that CBDCs are gaining worldwide is indisputable. CBDCs therefore represent a major innovation in the field of money, which in the short and medium term may revolutionize the way in which citizens make their payments, in this case by means of "digital" cash payments. This innovation is open and in continuous change. This change is accelerating in recent times due to the great boom that cryptocurrencies are acquiring, especially thanks to Bitcoin.

In our article, we have analyzed the countries that have already established their own CBDC (Bahamas) and those two that are more advanced in this implementation (China and Uruguay). We have characterized different variables, using statistical means (bivariate correlation: Pearson's, Spearman's, and Kendall's correlation). The results obtained show that the degree of correlation between the three countries under study and other previously selected countries has already been described.

The results show that the Baltic Sea area with Lithuania, Estonia and Finland is an optimal area for implementing a CBDC. In South America, Uruguay (which was already included in the comparison) and Brazil are optimal areas, and in the case of Asia, together with China, Malaysia is an optimal area for implementing a CBDC. In the case of Africa, we would highlight South Africa.

With respect to the first zone, the Baltic countries, the results obtained are consistent. These countries have a low population density, a low number of bank branches per 100,000 inhabitants and a high level of digital transformation. In addition, they are societies in which cash is in decline. It is striking that Sweden does not appear next to them, as it shares similar characteristics, or even Switzerland.

As far as South America is concerned, let us remember that Uruguay has already conducted a pilot test. Uruguay shares many characteristics with the previous group of countries. In this region, Brazil also appears as an optimal option for implementing a CBDC. It shares certain characteristics with Uruguay and there is interest among Brazilian citizens in this type of virtual currency. Perhaps in societies where electronic means of payment are more established (such as Bizum, We-chat pay, Alipay or Swish), citizens do not see as much advantage in CBDCs as in places where it is not as developed [51].

On the Asian continent, along with China, Malaysia appears. China has already conducted two tests with real CBDC among its population, and among the reasons that stand out for implementing a CBDC is the large number of digital payment users in the country (through the aforementioned We Chat pay and Alipay platforms), and although the first tests have been positive, there are people who claim that it does not offer anything different from the aforementioned payment platforms [52]. Two other Chinese motives for establishing this CBDC are on the one hand to protect the population from the use of cryptocurrencies not backed by a central bank, and on the other hand to achieve the worldwide implementation of the Digital Yuan as an exchange currency (in competition with the dollar) [52]. Malaysia shares certain characteristics with China that make our results meaningful. Both share a similar number of bank branches per 100,000 inhabitants, similar e-commerce implementation and public interest in CBDCs.

Africa seems beforehand an unlikely place for the establishment of this new monetary technology, virtual currencies backed by a central bank. The key is therefore geographical dispersion. The inhabitants of the African continent live in remote areas and do not have access to traditional banking services. South Africa shows a high degree of correlation with the countries most advanced in the implementation of a CBDC. This result is not entirely surprising, as mobile payments are highly developed and accepted on the African continent. See the case of the M-pesa in Kenya or other West African countries such as Mali, Senegal, Togo, or Ivory Coast [53].

5.2. Discussion: CBDC and Its Implication for Payment Industry Open Innovation

We can therefore conclude that CBDCs are an innovation of central banks which, depending on the country, will be implemented at a greater or lesser rate. In our study, we have detected that the optimal countries for the proximity of the variables and motives studied to the Bahamas, China and Uruguay are Lithuania, Estonia, and Finland in Europe, and Uruguay (which has already conducted a pilot test) and Brazil in South America. In the case of Asia, together with China, Malaysia is an optimal country, and lastly, in the case of Africa, South Africa stands out.

The use of these digital currencies backed by the central bank is one more step in the necessary digital transformation of societies [54] and, together with other measures such as those proposed by [55,56], will serve to promote this digital transformation, the one proposed by [26], since his study concluded that a CBDC would be accepted.

However, and given that technology and consumer tastes change, more research is needed to determine what advantages these CBDCs can bring to users in each country, whether this effort pays off (since there are already other digital means of payment), and to resolve some issues related to security (possible hacking) or the privacy of the CBDC user [57].

Undoubtedly, CBDCs, if eventually implemented in a territory, may pose a threat to existing payment systems. This may lead to an abandonment of some digital and innovative means of payment, but the opposite may also occur. It may happen that the E-money payment industry reacts with great speed (it is a very dynamic and innovative sector). This may cause users to see no advantage in the use of a CBDC and end up failing. This last point of view was referenced in the first pilot test carried out with the Chinese CBDC, when some users, after the test, declared that "the CBDC was no different from other means of payment", in clear allusion to We Chat Pay or Alipay (Alibaba group) [51].

There may, however, be a third way, and it is the alliance to innovate between payment technology companies and central banks. This could be the best way forward, as it would combine the trust and security provided by a central bank with the dynamism and innovation characteristic of this type of e-payment company. The latter has already occurred with the CBDC in the Bahamas, where several e-payment companies are involved in its implementation and operation [58]. The clear winner of this alliance would undoubtedly be the user of the means of payment [59,60].

The first limitation of this study is the number of variables collected and analyzed, which could be increased in subsequent studies. Additionally, as a second limitation, we would like to point out possible changes in central bank decisions in a sudden and rapid manner. The latter could change the results of our study in the future.

6. Conclusions

The conclusion drawn from this article is that CBDCs are an innovation of the Central Banks which, depending on the country, will be implemented at a greater or lesser speed. In our study, we have detected that the optimal countries for the proximity of the variables and reasons studied to the Bahamas, China and Uruguay are the Baltic Sea area (Lithuania, Estonia and Finland), which is configured within Europe as an optimal area to implement a CBDC. In South America, Uruguay (already included in the comparison) and Brazil show very positive results. In the case of Asia, together with China, Malaysia also shows a high correlation with the three pioneering countries, and finally, on the African continent, South Africa is the country that stands out as an optimal area for implementing a CBDC.

The use of these digital currencies backed by the central bank is a further step in the necessary digital transformation of societies. It remains to be seen, however, the degree of acceptance they will have in society, so more research is needed on this issue. However, as technology and consumer tastes change, more research is needed to determine what advantages these CBDCs can bring to users in each country, and whether the effort pays off (given the existence of other digital means of payment).

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Appendix A

Table A1. Reasons for establishing a CBDC and associated variables by country.

Country/Reason for Establishing CBDC	Geographic Dispersion	Access to Financial Services	Increase the Banking Penetration Rate	Financial Sector Not to Become Obsolete	Security Reasons: Avoid Money Laundering and Terrorist Financing	Consumer Protection	Maintain Control over Monetary and Macroe- conomic Policy	Fall in Use of Cash (Alternative)	Lower Costs and Greater Efficiency of the Banking System	Central Bank Speech	Public Inter- est/CBDC 1	Public Inter- est/CBDC 2
Variable	Inhab/km ²	Commercial bank branches (per 100,000 adults)	Financial sector credit to the private sector (% of GDP)	Digital Readiness Index	Shadow economy, percent of GDP	UNCTAD B2C E-commerce Index	Corresponding CB speech	Broad money (% of GDP)	CB speech on CBDC	CB speech on CBDC	Search interest Keyword "CBDC" (2013–2020) Annual average of the period	Search Interest topic "CBDC" (2013–2020) Annual average of the period
Australia	3.2	28.2	135.8	17.89	8.1	92	1	122.6	0	0	59.8	48.3
Bahamas	38.5	24.4	45.2	12.74	38.55	65	0	55.7	1	4		
Brazil	25.1	18.7	67.3	12.31	35.22	62	0	98.2	1	0	141.5	154.4
Canada	4.1	19.6		17.33	9.42	92	1	122.9	0	0	573.9	461.4
China	148.3	8.9	164.7	13.22	12.11	60	1	197	0	2	39.4	94
South Korea	529.4	15.1	151.7	18.22	19.83	84.3	0	151.8	0	4	108.6	126.1
Ecuador	68.8	10.1	40.2	11.29	30.18	41	0	29.8	0	0		
Spain	93.7	49.7	94.7	15.74	22.01	80	1	65.8	1	0	109.1	106.1
United States of America	35.7	30.5	51.9	19.03	7	87	1	92.8	0	-1	163.6	152.8
Estonia	30.4	8.9	59	17.14	18.49	90	1	65.8	1	0		
Eurozone	111.8	22	86.3	16.3	17.02		1	65.8	1	0		
Philippines	357.7	9.2	48	11.03	28.04	40	0	76.6	1	4	55.6	79
Finland	18.1	3.1	95.1	17.95	13.3	93	1	65.8	1	-4		
France	122.3	34.3	107.6	16.25	11.65	90	1	65.8	1	2	141.5	134.8
Ghana	130.8	8.5	12.4	9.55	39.37	35	0	26.9	0	0		
India	454.9	14.6	50.2	9.46	17.89	44	1	76.1	0	0	329.8	160.4

Country/Reason for Establishing CBDC	Geographic Dispersion	Access to Financial Services	Increase the Banking Penetration Rate	Financial Sector Not to Become Obsolete	Security Reasons: Avoid Money Laundering and Terrorist Financing	Consumer Protection	Maintain Control over Monetary and Macroe- conomic Policy	Fall in Use of Cash (Alternative)	Lower Costs and Greater Efficiency of the Banking System	Central Bank Speech	Public Inter- est/CBDC 1	Public Inter- est/CBDC 2
Indonesia	147.8	15.6	32.5	11.68	21.76	36	1	38.8	1	0	189	166.6
Iceland	3.5	30.5	90.6	18.16	12.45	93	1	66.4	0	0	365.1	160.4
Israel	410.5	16.8	65.4	16.67	19.18	81	1	86.8	1	0	43.5	27.3
Jamaica	271	7.3	41.3	11.55	24.97	65	1	50.1	1	0		
Japan	347.1	33.9	111.2	17.69	8.19	93.6	1	255	0	-2	63.3	109.8
Kuwait	232.2	23.2	89.3	13.36	21.72	63	1	101.5	0	4		
Lithuania	44.7	10.4	38.9	14.78	18.65	79	1	65.8	1	1		
Madagascar	45.1	2.4	14.2	6.48	45.29	29	0	24.6	0	0		
Malaysia	96	10.1	120.9	14.31	26.07	77	1	123.1	0	1	62.4	79.5
Norway	14.5		128.4	17.98	15.07	96.39	1	66.2	0	0		
New Zealand	18.4	25.4	146	17.75	8.97	93	1	103.8	1	-2		
Netherlands	511.5	9.2	100	18.66	7.83	95.9	1	65.8	1	0	142.8	123.4
United Kingdom	274.7		133.6	17.86	8.32	95.1	1	141.8	0	0	174	98.4
Russia	8.8	25.6	52.4	13.63	33.72	71	1	58.6	1	0	76	95
Senegal	82.3	5.8	29.3	8.11	33.68	30	0	41.2	0	0		
Swaziland	66.1	7	20.9		40.94	29	0	28.4	0	0		
South Africa	47.6	9.6	66.7	11.39	21.99	54	0	74.1	0	0		
Sweden	25	16.4	132.7	18.42	11.74	94.6	0	74.5	1	3	40.9	51.4
Switzerland	215.5	38.4		18.86	6.94	96.43	0	189.3	1	4		
Trinidad and Tobago	270.9	11.5	40.1	12.59	31.4	47.5	0	67.4	0	0		
Tunisia	74.4	22.1	64	10.87	30.9	47	0	74.2	0	0		
Ukraine	77	0.4	22.8	11.47	42.9	60	0	36.2	1	0		
Uruguay	19.7	10	28.1	13.88	20.38	59	0	54.2	0	0		

Table A1. Cont.

Source: Own elaboration.

	N	Minimum	Maximum	Mean	Mean Deviation Variance
Australia	12	0.00	135.80	43.0742	49.33454
Bahamas	10	0.00	65.00	28.5090	23.53701
Brazil	12	0.00	154.40	51.3108	54.48703
Canada	10	0	574	130.16	210.077
China	11	1	197	67.33	72.428
South Korea	12	0.00	529.40	100.7542	147.79425
Ecuador	10	0.00	68.80	23.1370	22.86584
Spain	12	0.00	109.10	53.2375	43.51692
United States of America	12	-1.00	163.60	53.3608	58.33803
Estonia	10	0.00	90.00	29.1730	31.69478
Eurozone	9	0.00	111.80	35.6911	41.61316
Philippines	12	0.00	357.70	59.1808	98.18086
Finland	10	-4.00	95.10	30.4350	38.89312
France	12	1.00	141.50	60.6833	56.04434
Ghana	10	0.00	130.80	26.2520	39.48668
India	12	0.00	454.90	96.5292	147.85946
Indonesia	12	0.00	189.00	55.1450	69.76761
Iceland	12	0.00	365.10	70.0925	105.64317
Israel	12	0.00	410.50	64.0958	113.27797
Jamaica	10	0.00	271.00	47.3220	81.85365
Japan	12	-2.00	347.10	86.5650	110.49680
Kuwait	10	0.00	232.20	54.9280	72.41640
Lithuania	9	1	79	30.48	28.286
Madagascar	10	0.00	45.29	16.7070	18.22546
Malaysia	12	0.00	123.10	50.9483	47.64363
Norway	8	0	128	42.45	48.564
New Zealand	10	-2.00	146.00	41.3320	52.74819
Netherlands	12	0.00	511.50	89.7575	142.89136
United Kingdom	11	0.00	274.70	85.8891	90.36690
Russia	12	0.00	95.00	36.3958	33.28043
Senegal	8	0	82	28.80	26.264
Swaziland	9	0.00	66.10	21.3711	22.55034
South Africa	10	0.00	74.10	28.5380	29.21708
Sweden	11	1	133	42.69	42.137
Switzerland	8	1	216	71.30	86.845
Trinidad and Tobago	10	0.00	270.90	48.1390	81.57949
Tunisia	8	0	74	40.44	28.851
Ukraine	10	0.00	77.00	25.1770	27.87591
Uruguay	8	0.00	59.00	25.6625	20.82992

 Table A2. Descriptive statistics by country.

Source: Own elaboration using IBM SPSS Statistics 27 and data from Table A1.

Table A3. Frequency table of the variables.

	Frequency	Percentage	Valid Per- centage	Cumulative Percentage
Broad money (% of GDP)	1	8.3	8.3	8.3
Financial sector credit to the private sector (% of GDP)	1	8.3	8.3	16.7
Digital Readiness Index 2019	1	8.3	8.3	25.0
CB's discourse on CBDC	1	8.3	8.3	33.3
Inhab/km ² (2018)	1	8.3	8.3	41.7
Shadow economy, percent of GDP, 2015	1	8.3	8.3	50.0
CB speech on CBDC	2	16.7	16.7	66.7
Search interest Keyword "CBDC" (2013–2020) annual average of the period	1	8.3	8.3	75.0
Search Interest topic "CBDC" (2013–2020) Annual average of the period	1	8.3	8.3	83.3
Commercial bank branches (per 100,000 adults)	1	8.3	8.3	91.7
UNCTAD B2C E-commerce Index, Index	1	8.3	8.3	100.0
Total	12	100.0	100.0	

Source: Own elaboration using IBM SPSS Statistics 27 and data from Table A1.

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