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## Reciprocity and the Interaction between the Unemployed and the Caseworker

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# Reciprocity and the Interaction between the Unemployed and the Caseworker

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# Reciprocity and the Interaction between the Unemployed and the Caseworker

## Abstract

We investigate how negatively reciprocal traits of unemployed individuals interact with “sticks” policies imposing constraints on individual job search effort in the context of the German welfare system. For this we merge survey data of long-term unemployed individuals, containing indicators of reciprocity as a personality trait, to a unique set of register data on all unemployed coached by the same team of caseworkers and their treatments. We find that the combination of a higher negative reciprocity and a stricter regime have a negative interaction effect on search effort exerted by the unemployed. The results are stronger for males than for females. Stricter regimes may therefore drive long-term unemployed males with certain types of social preferences further away from the labor market.

JEL-Codes: D900, J160, J240, J640, N440.

Keywords: behavioral response, active labor market policy, monitoring, welfare, job search.

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# 1 Introduction

Active labor market policies (ALMP) are widely used to combat unemployment in developed countries. Large shares of the unemployed are enrolled in ALMP programs or exposed to such policies, and many OECD countries spend substantial parts of public budgets on them (Crépon and van den Berg, 2016). In general, unemployment benefits recipients are obliged to follow a rules on search effort, showing up at regular meetings at the employment agency, carrying out administrative duties and accepting job offers deemed suitable. The policies of monitoring these activities and imposing punitive sanctions to those who violate the rules is usually seen as one of the key ALMPs. These policies have been referred to as “sticks” policies (as opposed to “carrots” policies such as job search assistance; see e.g. Arni *et al.*, 2015). While there is evidence that these increase re-employment probabilities (Crépon and van den Berg, 2016), they may be associated with unintended consequences such as lower re-employment wages or financial, emotional or health problems (van der Klaauw and van Ours, 2013; van den Berg and Vikström, 2014). Thus, sticks may drive individuals away from regular employment (van den Berg *et al.*, 2017).

In Germany, “sticks” have become an important part of unemployment policy after the so-called Hartz reforms. These were enacted between 2003 and 2005 and constitute one of the most ambitious labor market reforms in Germany after World War II. The aim was to make the German labor market more flexible and to reduce unemployment durations (Fahr and Sunde, 2009). The so-called Hartz IV package restructured the unemployment benefit system in such a way that the interaction between the caseworker and the unemployed is now determined by explicit monetary and non-monetary incentives. While uncommon in the old system, sanctions for low engagement in search activities are frequently applied under Hartz IV (Jacobi and Kluge, 2007). Most OECD countries employ a similar policy mix of supportive and restrictive policies (OECD, 2013).

Previous studies document heterogeneity in how stringent caseworkers are in their monitoring and in handing out sanctions (van den Berg *et al.*, 2014b; Arni *et al.*, 2015). This reflects that caseworkers have discretionary powers in their application of the rules. The heterogeneity can be captured as caseworker-specific regimes (Arni *et al.*, 2015; Behncke *et al.*, 2010b). In this study, we document heterogeneity in reactions of unemployed individuals to the strictness of “sticks” regimes applied by caseworkers, and we show that this heterogeneity is driven by negative reciprocity. Reciprocity is a social preference and can be defined as the degree to which an individual is willing to incur costs in order to reward positive or punish negative behavior by others (Falk and Fischbacher, 2006). It plays an important role in labor markets, where negative reciprocity tends to reduce effort (Dohmen *et al.*, 2009).

Fehr and Gächter (1998) and Fehr *et al.* (1997) show that introducing explicit incentives can even be harmful with reciprocal workers. Thus, taking into account reciprocal motives is important for predicting and understanding the response to policies, in particular in labor markets, where contracts cannot fully specify all important aspects of a relation between two parties (Gächter and Fehr, 2008). Consequently, sticks might not have the desired effect if unemployed individuals retaliate in response to a perceived wrong and decline to cooperate with the labor market agency even if non-cooperation is costly for themselves (thus showing negative reciprocity).

For our empirical analysis we collect measures of reciprocity as part of the German “Panel of Labor market and Social Security” (PASS). This is an annual longitudinal panel survey which aims at analyzing the dynamics of unemployment benefits after the introduction of Hartz IV (Trappmann *et al.*, 2013). PASS contains a random sample of long-term unemployed welfare recipients (officially: Unemployment Benefits Type II), drawn from the unemployment register of Federal Employment Agency statistics. It collects detailed information on respondents’ labor market histories, including measures on search efforts and search motivation, which we will use as our outcome measures.<sup>1</sup>

To obtain a measure of the strictness of the regime that a caseworker applies, we use unique administrative records stored in the internal IT system of the Federal Employment Agency. These contain information on treatments received by unemployed individuals as well as identifiers of the team to which the caseworker belongs. Specifically, we exploit data on the share of “Integration Agreements” (IA) that are enforced by caseworkers through an administrative legal act. As we explain in more detail below, an IA is a written contract that stipulates rights and obligations of unemployment benefits recipients. Its contents is based on a template that may slightly vary across occupation and family status but that is otherwise uniformly specified. This template reflects existing rules and laws (see e.g. Schütz *et al.*, 2011, and Boockmann *et al.*, 2013, for descriptions of the IA). In fact, the contents of the IA is mostly a list of obligatory job search activities on the part of the unemployed worker, such as a minimum number of job applications per time unit. The first signing of this contract takes place upon entry into the relevant benefits scheme, at the end of the first meeting of the unemployed and his/her caseworker. The IA is a central element of the incentive setting under Hartz IV and is the basis of the enactment of the monitoring and sanctions policy.<sup>2</sup> Both the benefits recipient and the caseworker should sign the IA. However, the caseworker may impose the IA unilaterally if the unemployed refuses to sign. In the latter case the

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<sup>1</sup>We cannot analyze unemployment duration as outcome due to an insufficient number of completed spells.

<sup>2</sup>Similar (but weaker) policy instruments are used in other countries, for example Austria, Denmark, and the Netherlands (van den Berg *et al.*, 2014a).

signature or consent of the unemployed is not warranted. The latter way of imposing the IA is called an “administrative act”. In either case, the contract is legally binding.

A single caseworker can coach up to about 60 unemployed clients at any given point in time. Each caseworker is a member of a caseworker team. A team can contain up to 20 full-time or part-time employed caseworkers and each local employment agency can house a number of such teams. The team is the natural organizational unit to coordinate work and the implementation of policy regimes. A regime in which the team of caseworkers applies relatively strict “sticks” policies will be a regime in which it relatively often enforces IAs through administrative acts. We do not directly observe the former but we can use the degree of enforcement through administrative acts by the team as a proxy for the strictness of the regime.<sup>3</sup> This is a contextual indicator of the strictness conditions facing the unemployed individual.

To implement this empirically, a number of issues need to be addressed. First, to rule out reverse causality, we disregard the individual’s own information when creating the individual’s team-level measure for the strictness of the regime. Second, if the unemployed individuals have an informed view of the strictness of the caseworker team regime before the signing of the IA is discussed then this may influence the decision whether to sign it or not. After all, there is a cost involved in being the subject of an administrative act, namely that one may be branded as non-cooperative and one may have less leeway in issues such as whether one fully complied with guidelines on search effort, compared to when the IA remains unenforced or is open to further discussion. As a result, the effect of the strictness of the regime on the rate at which administrative acts are handed out may not be monotonically increasing. In a nutshell, the argument here runs as follows. If the regime is very relaxed then only few administrative acts are given per time unit. If the regime is less relaxed then more of these acts will be made. But if the regime is perceived to be extremely strict then the unemployed will tend to sign any IA so that, again, only few administrative acts are given per time unit. In that case the fraction of administrative acts is not informative on the strictness of the regime. This may not be very relevant in practice, but it should be kept in mind that we effectively need to rule out the combination of extremely high levels of enforcement and extremely high levels of monitoring and sanctions in the case of violation of the rules.

A third issue to be addressed concerns the composition of clients within caseworker teams. Here we exploit the quasi-random assignment of unemployed to caseworkers. As a

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<sup>3</sup>Using indicators based on sanctions has the disadvantage that sanctions are given strictly after entry into the benefits scheme and are only observed if they occur before re-employment. This creates a dependent competing risks setting with identification challenges.

general rule, unemployed individuals are matched to caseworker teams in alphabetical order of the name of the former, with different teams covering different sets of letters of the alphabet, or on a first-come first-serve base.<sup>4</sup> This supports the notion that individuals are not systematically assigned to specific teams of caseworkers based on specific personality traits or labor market characteristics of the former. To further reduce selectivity biases, we condition on an unusually rich set of characteristics of the employment agency, of the team the unemployed is assigned to, and of individual-level characteristics. In particular, we use information on so-called labor market profiles of the unemployed that summarize their integration chances on the labor market as well as information on the employment agencies (“job centers”) themselves that is used in the internal quality benchmarking by the Federal Employment Agency. The latter information, as well as the identifiers of caseworker teams, has not been used before in any academic paper.

Our main result is that negative reciprocity of unemployed clients creates heterogeneity in how the unemployed react to stricter regimes. Specifically, more negatively reciprocal individuals significantly decrease the effort invested in job search in response to stricter regimes. For instance, if the share of integration agreements enforced increases by one standard deviation, individuals who are about one standard deviation more negatively reciprocal than the average reduce their probability of searching for a job by 2.5 percentage points.

Our results suggest that a “sticks” policy can drive long-term unemployed individuals further away from the labor market, where this effect is driven by individual heterogeneity in social preferences. Interestingly, the strong interaction effect between negative reciprocity and stricter regimes is mainly driven by men. Note that the long-term unemployed constitute a vulnerable population. These individuals may become so detached from the first labor market in response to “sticks” that they will not be able anymore to escape the trap of social isolation and/or the loss of attachment to mainstream society. While the impacts of financial incentives on unemployed individuals are relatively well-understood, our study reveals that psychological factors and preferences that may interact with incentives are important as well. Policy makers may consider ALMP tools that allow a more flexible individual application. To this end, one might even consider to tailor labor market policies more to the unemployed individuals’ personalities.

Our paper is connected to the literature on ex ante effects of possible future treatments on not-yet-treated individuals, such as sanctions in a monitoring scheme (see e.g. Black et al., 2003, and Arni et al., 2015). In this literature, the standard explanatory line of reasoning is

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<sup>4</sup>This information is provided to us by experts at the IAB who have carried out qualitative interviews among employees at employment agencies. Our data do not contain the names of the unemployed individuals or the time of day at which meetings were held, so that we cannot verify this independently.



that restrictive sticks policy regimes induce individuals to search for work more actively and reduce their reservation wage, thus increasing re-employment rates. Yet other studies have examined effects of warnings or notifications of the likelihood of future individual treatments (see Lalive et al., 2005, for a “sticks” policy).

We also contribute to recent literature on the interaction between the caseworker and the unemployed. Behncke *et al.* (2010a) and Behncke *et al.* (2010b) and show that caseworkers who belong to the same social group as the unemployed individual increase re-employment probabilities, and that having a less cooperative caseworker increases re-employment probabilities. Our paper complements these studies by explicitly considering heterogeneity in how unemployed individuals react to the strictness of the regime.

Finally, we add to the literature on social preferences and behavioral labor economics by showing that negative reciprocity plays an important role in how the unemployed react to negative incentives. While the correlation between negative reciprocity and unemployment incidence has been established in Dohmen *et al.* (2009), we are the first providing causal evidence.

The outline of the paper is as follows. Section 2 discusses briefly the behavioral concept of reciprocity in labor economics. Section 3 provides some background information on the institutional context and discusses the data. The empirical strategy is presented in Section 4 and the empirical results are in Section 5. Section 6 concludes.

## 2 Reciprocity

In the context of the labor markets the terms “reciprocity” and “gift exchange” are often used interchangeably. The seminal paper on “norm-gift exchange” in the labor market is Akerlof (1982). In his model workers respond to wages that are larger than the market-clearing wage by providing more effort. They do this, because their behavior is governed by norms of gift exchange – thus they reciprocate to the “gift” of high wages by providing high effort. Reciprocity is used to explain why firms pay higher wages than the market-clearing or minimum wage (to induce efforts); why there can be involuntary unemployment (because firms choose to pay wages that are higher than the market-clearing wage); why there is no wage cutting in recessions (to avoid negative responses from reciprocal workers); and why explicit performance-based pay is so rare in actual labor markets (because reciprocity and monetary incentives are substitutes).<sup>5</sup>

Reciprocity, or a general cooperative attitude, mainly plays a role when contracts are

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<sup>5</sup>See Akerlof (1982, 1984); Fehr *et al.* (1993); Englmaier and Leider (2012).

incomplete and when there is considerable discretion over effort (Fehr and Gächter, 1998). Fehr and Gächter (1998) and Fehr *et al.* (1997) indicate that introducing explicit incentives can even be harmful with reciprocal workers. Hartz IV has introduced both positive and negative economic incentives, and they even make these incentives more explicit by requiring a written contract between the caseworker and the unemployed. The literature on reciprocity suggests that, at least for strongly reciprocal agents, this might have unintended (negative) consequences. In our setting, negative reciprocity may play out as follows. If the unemployed individual stops providing search effort, this will not only be costly and harmful to himself, but also to the caseworkers who have to meet certain targets with respect to the successful reintegration of their unemployed clients. By ceasing to cooperate, the unemployed breaks the implicit contract between unemployed individuals and society that is central to Hartz IV – namely that the state supports individuals with unemployment benefits in exchange for search effort.

The main evidence on the impact of reciprocity on the labor market comes from incentivized experiments (see the literature summaries by Fehr and Gächter, 1998; Fehr and Schmidt, 2006). Positive reciprocity has been established through so-called trust or gift exchange games (Fehr *et al.*, 1993) or in experimental labor markets in which workers reciprocate high wages with high effort (Gintis *et al.*, 2003). In a trust or gift exchange game, a sender can decide to keep his endowment to himself or send it to a receiver. The amount sent has some return, thus what the receiver gets is a multiple of what the sender sent. The receiver positive reciprocity is elicited by sending back a part of what he received from the sender. Negative reciprocity can be measured by using ultimatum bargaining games or in other types of games when respondents reject offers that they perceive as unfair or behavior that they consider as unfair at personal cost (Güth *et al.*, 1982; Carpenter and Seki, 2005). These experimental games have been played over and over again with very similar results in different places, at different times, with low and high stakes, in one-shot and repeated games, and using different subject pools (see Gächter and Fehr, 2008; Fehr and Schmidt, 2006; Camerer and Thaler, 1995). Reciprocity has also shown to be important for sustaining long-term relationships (Brown *et al.*, 2004). Thus, the importance of both positive and negative reciprocity for equilibrium of stylized labor markets or cooperative games in experimental settings has been established convincingly. These studies also show that there is great heterogeneity with respect to reciprocity. In experimental labor markets only 40 to 50 percent of subjects exhibit a reciprocal effort pattern, but this is large enough a fraction to make it profitable for employers to pay wages above the lowest feasible wage (Fehr and Schmidt, 2006).

To what extent do these findings from the laboratory carry over to real labor markets?

Gneezy and List (2006) conduct a field experiment in which workers are hired to code books in a library or to raise funds. They find that workers who are offered a “gift” in the form of a higher than the agreed wage show an increase in productivity. Gilchrist *et al.* (2016) differentiate between high wages and an unexpected unconditional pay rise and find that the latter again leads to increases in productivity. In Carpenter and Seki (2005) find that Japanese fishers who are more reciprocal also provide more effort in their actual work. Bewley (1995, 1994) conducted interviews with managers who asserted that the fear of negative reactions by workers is the main reason not to cut wages. Firing workers is mainly used to get rid of non-cooperative workers in order to sustain a cooperative attitude. Bellemare and Shearer (2009) investigate worker’s response to a monetary gift by their employer, a tree-planting firm. They find that workers indeed increase their effort levels in response to the gift. Kube *et al.* (2013) document persistent negative effects of a wage cut on worker productivity in a field experiment. There is little evidence based on large random samples of the population. Dohmen *et al.* (2009) introduce a battery of survey questions on reciprocity into the German Socio-Economic Panel. On a methodological level, they show that positive and negative reciprocity are two different traits, which are only weakly correlated. Further, they show that more positively reciprocal individuals are more likely to be employed, are paid higher wages and provide more effort. In the paper most closely related to our research, Montizaan *et al.* (2016) link survey and administrative data to show that more negatively reciprocal workers reduce their work motivation more in response to a pension reform that curtails their pension rights. While Dohmen *et al.* (2009) show that negative reciprocity is correlated with being unemployed, to the best of our knowledge the channels linking (negative) reciprocity and unemployment have not yet been investigated. With this paper, we contribute to closing this gap in the literature by investigating how negative reciprocity changes the way in which the unemployed react to negative incentives. If negatively reciprocal individuals who are long-term unemployed decrease the effort invested in job search in response to “stick” policies, this means that not only are negatively reciprocal individuals more likely to become unemployed, they are also more likely to be driven even further away from the labor market once unemployed.

### **3 Institutions and data**

#### **3.1 Institutional Background of the Hartz Reforms**

In the spring of 2002, the German government formed a commission of politicians and business professionals to work out suggestions for a policy reform to overcome the high unem-

ployment rates and to reduce the exorbitant costs of the social security system (Fahr and Sunde, 2009). The result was a series of comprehensive reforms of the social security system, the so-called Hartz reforms, consisting of four distinct laws (Hartz I–Hartz IV), which were implemented between 2003 and 2005. The Hartz IV reform created a new type of benefits, “type II benefits” (or SGB II) for which individuals can be eligible if they are unemployed but not eligible (or not eligible anymore) to regular unemployment insurance benefits (UI, or “type I benefits”). Receipt of type II benefits entails exposure to activation through explicit incentives (see Krebs and Scheffell (2013)). As a rule, individuals who enter unemployment from employment receive type I benefits for the first 6-12 months, depending on their prior employment history, and may receive type II benefits afterwards. (For unemployed above 50 the maximum possible UI entitlement period is longer, up to 24 months for those aged above 58.) While type I benefits depend on previous wages, type II benefits are flat-rate and means-tested and depend on the household composition. In our study, we focus on recipients of type II benefits. Note that this means that we do not consider short-term unemployed with a high likelihood of swift re-employment. For ease of exposition we refer to type II benefits as welfare and to its recipients as long-term unemployed.<sup>6</sup>

Officially unemployed individuals are called “clients” or “customers” who are entitled to professional, reliable and friendly service. However, the relationship between the caseworker and the unemployed is different from that between a service provider and a paying client. Since caseworkers have such far-reaching competences and margins of discretion, the relationship between the two parties is of a hierarchical nature (Baethge-Kinsky *et al.*, 2007). Unemployed individuals are subject to activation policies according to the principle of “assist and demand” (Jacobi and Kluge, 2007). On the “demand” side, the unemployed have to prove that they spend significant effort on finding a job and they have to be flexible in accepting job offers. In case the unemployed do not meet their obligations, caseworkers can sanction by reducing benefits. Caseworkers conceive of their role as activating the unemployed (Baethge-Kinsky *et al.*, 2007), and sanctions for low engagement in job search activities, which were uncommon before the Hartz reform, are now frequently used (Jacobi and Kluge, 2007). Benefit receipt is now conditional on individual search activities and cooperation in the job finding process (Eichhorst *et al.*, 2010).

An individual who wants to claim welfare and who is able to work for at least 15 hours per week has to register at the local employment agency (called job center), and is then assigned to a team of caseworkers. The first contact is made through the administrative staff at the

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<sup>6</sup>Long-term unemployment is often used to denote individuals with elapsed durations exceeding a year, whereas in our case some recipients of type II benefits have a shorter elapsed duration and some older individuals with durations between 12 and 24 months do not yet qualify for type II benefits. In this sense we use “long-term unemployment” as synonymous with being unemployed and receiving welfare.

reception desk on a first-come-first-serve basis (Kaltenborn *et al.*, 2011). Next, the unemployed individual is assigned to a caseworker for a first meeting. Caseworkers are organized in teams. A team consists of about 10 – 20 caseworkers. As a matter of principle unemployed individuals are assigned to teams in alphabetic order.<sup>7</sup> In principle, each unemployed person is assigned to a single caseworker. Changes in caseworker (to another caseworker from the same team) occur only in special cases such as sickness or job changes of the caseworker. Teams meet regularly to discuss cases, coordinate decisions and determine solutions.

During their first meeting, the unemployed and the caseworker work out the strengths and weaknesses of the unemployed individual and develop specific goals towards reintegration into the labor market. This process is highly standardized and serves the caseworker as a tool to assign the unemployed to one of six profiles with differing re-integration chances. The profile of the unemployed helps in determining the measures and labor market policies an individual will receive while being unemployed (Jacobi and Kluve, 2007).

Towards the end of the meeting, the obligations of both, the caseworker as well as the unemployed, are summed up in the IA (“Eingliederungsvereinbarung”) which is a written contract between the employment agency, represented by the caseworker, and the unemployed. Recall from Section 1 above that an IA that is mostly a list of obligatory job search activities on the part of the unemployed worker. Part of it outlines the legal impacts of the agreement, for example, that sanctions apply in case the unemployed individual does not follow what is agreed upon (Kaltenborn *et al.*, 2011; Jacobi and Kluve, 2007). Both the benefits recipient and the caseworker should sign the IA. However, the caseworker may impose the IA unilaterally if the unemployed refuses to sign. In the latter case the signature or consent of the unemployed is not warranted. In either case, the contract is legally binding. Thus, while in theory the IA is two-sided, in reality it is an asymmetric contract (Bartelheimer, 2008).

The contract plays a central role in the relationship between the unemployed and the caseworker. The contract has to be renewed every six months, and is in practice renewed at about two thirds of meetings between the unemployed and the caseworker (Kaltenborn *et al.*, 2011). While the existence of an integration agreement is required by law, it is not required that the unemployed individual signs the contract for it to become valid. In fact, the caseworker can decide to enforce the integration agreement through an administrative act (“Verwaltungsakt”) against the will of the unemployed. Caseworkers can also choose to use an administrative act when they want to make salient that the integration agreement is a legally binding contract, for example, when the unemployed does not show sufficient effort.

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<sup>7</sup>At each job center, there are separate teams for unemployed individuals under 25 and for those with higher education such as academics (Bender *et al.*, 2006).

This contributes to the asymmetric nature of the contract between the unemployed and the caseworker.

Employment agencies are subject to some organizational controlling and self-monitoring. To this end, there is a system of internal benchmarking. In order to compare the performance of different job centers, differences in economic and social structures between the regions that the job centers operate in are taken into account (Dauth *et al.*, 2013). The Federal Employment Agency categorizes each job center into one of 15 possible types which we will take into account in the empirical analysis.<sup>8</sup>

### 3.2 The survey data

We use individual level data from the “Panel Study Labour Market and Social Security” (PASS, DOI: 10.5164/ IAB.FDZD.1806.en.v1) that are linked to administrative data on the team caseworker belong to. PASS was initiated in 2006 to analyze the dynamics and long-term consequences of welfare benefits after the introduction of Hartz IV in 2005 (Trappmann *et al.* (2013)). Subsequently, PASS has been administered on an annual basis. The sampling of households comprises two sub-samples: One sample is representative for the German population; the other one is a random draw from the benefit recipient register at the Federal Employment Agency. Individuals are followed over time, even if they have left the original household, and partial refreshment of the sample occurs annually. Person-level interviews are conducted on all members of the sample household aged 15 or older. The data set is designed to provide a detailed picture of the process of reintegration of the unemployed and the quality of contact between employment agencies and unemployed. PASS contains information about a respondent’s socio-economic status, age, education and family structure. Its advantage over other surveys is that it has a special focus on job search measuring its different dimensions. As outcome measures we use the following five measures of an individual’s job search behavior.

- *job search: yes* is a binary measure indicating whether an individual has searched for a job during the last four weeks;

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<sup>8</sup>For this classification, a large number of characteristics are used which come from the following broader categories: Unemployment and underemployment (e.g. un-/underemployment rates for different groups, seasonal unemployment); capacity of local labor market for job seekers receiving unemployment II benefits (e.g. share low/high qualified; degree of industrialization; employment trend); structural features of the group of individuals entitled to benefits and fit for work (e.g. total number, share above age of 55, share high/low educated unemployed, share migrants); structural features of benefit units (e.g. share single parents, units with more than 5 people); population and social structure (e.g. population density, population growth); and geographical characteristics of the job center (e.g. urban/rural, commuter friendly, infrastructure). For more detailed information on all variables entering the classification as well as the classification procedure see Dauth *et al.* (2013).

- *log(hrs spent on job search)* refers to the log hours an individual spent on average on job search in the past four weeks (where we use (hours + one) instead of hours in order to deal with zeros);
- *search motivation* is a binary measure that takes the value one if the individual’s search motivation is very high, high or medium (corresponding to values 3-5 of the original variable) and zero otherwise (values 1-2 );
- *number search activities* refers to the number of job search activities of an individual (summed over the number of times an individual has responded to job ads, posted ads, directly asked companies, and spontaneously submitted applications);
- *willingness to concede: yes* measures whether an individual agreed to concede on at least one of seven items (commuting one hour or more; low income; unfavorable working hours; job below skill level; strains at job; moving; long distance relationship).

We added survey questions eliciting reciprocity to the 9<sup>th</sup> wave of PASS. The data collection period took place between February 2015 and September 2015. To elicit reciprocity we use the question program that was developed by Perugini *et al.* (2003) and implemented in the German Socio-Economic Panel in 2005 by Dohmen *et al.* (2009). This measure for reciprocity has been experimentally validated using ultimatum games (Perugini *et al.*, 2003), and it has been shown to correlate with behavior in the field in a way consistent with theoretical predictions (Dohmen *et al.* (2009), and Montizaan *et al.* (2016)). We create a measure of negative reciprocity by taking the mean over how strongly respondents identified with three statements. Responses are measured on a four-point Likert Scale where 1 means “does not apply to me at all”, and 4 means “perfectly applies to me”.<sup>9</sup> The statements are: (1) “If I suffer a serious wrong, I will take revenge as soon as possible, no matter what the costs”; (2) “If somebody puts me in a difficult position, I will do the same to him/her”; (3) “If somebody offends me, I will offend him/her in return”.

Figure 1 shows the distribution of our measure for negative reciprocity.<sup>10</sup> The distribution is very similar to that reported in Dohmen *et al.* (2009) for respondents of the GSOEP. There is a spike at 1 (not at all negatively reciprocal), and the distribution is skewed to the right with many individuals being somewhat negatively reciprocal and few individuals being very negatively reciprocal. The mean of the distribution is at about 2, and thus individuals stating that the statements describing negative reciprocity “do rather not apply to them”. About

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<sup>9</sup>We recode the original survey question that was measured on the reverse scale.

<sup>10</sup>There are a few individuals who have a mean value of negative reciprocity of 1.5, 2.5 and 3.5. This is due to the fact that few (18) individuals only answered 2 instead of 3 reciprocity items.

35 percent respondents in our sample have values larger than 2 and thus agree on average with the statement on negative reciprocity.

Our sample consists of 822 long-term unemployed (receiving welfare and not currently at school) in wave 9 of PASS. We only consider individuals who are obliged to search for a job (and thus not exempted for reasons of illness, caregiving etc.) and who agreed to a link of the survey information to administrative data.

### 3.3 The administrative register data

The administrative data we use come from the internal IT system of the Federal Employment Agency for employment services and vocational counseling (VerBIS). VerBIS is the central tool used by the Federal Employment Agency in order to document processes, to exchange information, to check the correctness of the information, to steer processes, and to ensure compliance with the German law (Kaltenborn *et al.*, 2011). VerBIS contains all relevant information about the unemployed individuals (for example the outcome of the profiling process) and documents the counseling process (for example the existence of integration agreements). The data basis we use is the data warehouse of the statistics of the Federal Employment Agency as of March 2017 (DHW-Schicht AST, FST and LST SGBII, 2016). For each PASS respondent who agreed to the link with administrative data, we searched for the team of caseworkers who they were counseled by. For each identified team, we then asked for team-level information such as number of customers coached, office days, share of integration agreements enforced, share of male customers, share of unemployed individuals that were classified as more difficult to re-integrate in the internal profiling etc. Individuals with market, activation or assist profiles are classified as close to integration. Individuals with development, stabilization and support profiles are considered as complex profiles. A separate category are unemployed individuals who could not be assigned to one of the profiles yet. We further create 15 dummies for the job-center types in the internal benchmarking.

We create a measure for how likely caseworkers are to use “demand” or “stick” treatments. Using individual-level information on whether an unemployed individual received a stick treatment would create an endogeneity problem since receiving such a treatment is likely to be associated with unobserved characteristics that are likely correlated with search effort. Thus, instead of using individual-level information, we use mean receipt of stick treatments on the team level, leaving out the individual’s information. We decided to use the share of integration agreements that are enforced through an administrative act as our measure of treatment. We chose this variable because of the central role that the integration agreement plays for the interaction between the caseworker and the unemployed. On average about 3.4



percent of all integration agreements are enforced through administrative acts. In our main specification, we define the share of integration agreements enforced as a share of integration agreements over the office days of each team. With this alternative definition, the average share of integration agreements enforced is about 8 percent. In our robustness check, we define the share as the share per 100 clients per team. Descriptive statistics for all our variables can be found in Table 1.

## 4 Empirical strategy

To address our research question on the importance of reciprocity in the interaction between the caseworker and the unemployed as well as its consequences on search outcomes, we estimate the following baseline equation.

$$Y = \beta_0 + \beta_1 NEGREC + \beta_2 AGRENF + \beta_3 (AGRENF \times NEGREC) + \mathbf{X}\boldsymbol{\Gamma} + \varepsilon \quad (1)$$

where  $Y$  denotes search effort,  $NEGREC$  is negative reciprocity,  $AGRENF$  is the share of integration agreements enforced through an administrative act over office days, and  $(AGRENF \times NEGREC)$  is the interaction.  $\mathbf{X}$  comprises control variables and  $\varepsilon$  is the error term. We are interested in how the unemployed individual's search efforts ( $Y$ ) react to the restrictiveness of the team-level regime and how this reaction depends on negative reciprocity. Thus, we assume that search effort is a function of the respondent's negative reciprocity, the restrictiveness of the regime, their interaction, and a set of individual specific covariates and team-specific covariates. In particular, we control for whether the unemployed has a high or low re-employment probability, and we control for how easy or difficult it is to integrate into the local labor market by controlling for the job-center types that are used in the internal benchmarking. The coefficient of interest is  $\beta_3$  as this coefficient allows us to capture heterogeneity in the reaction to stricter regimes by reciprocal preferences. For ease of interpretation we have standardized the variables  $AGRENF$  and  $NEGREC$ . Thus, the coefficients  $\beta_1$ ,  $\beta_2$  and  $\beta_3$  are interpreted as changes in outcomes generated by a change in mean  $NEGREC$  and/or mean  $AGRENF$  by one standard deviation. We estimate Equation (1) by Ordinary Least Squares (OLS) and cluster standard errors on the team level.

We follow the literature on reciprocity by assuming that reciprocity is a social preference that develops during childhood and youth and remains relatively stable during adulthood

and until old age (Gutiérrez-Roig *et al.*, 2014). Thus, we assume that reciprocal preferences are not changed by the regime applied by the caseworker. However, using individual-level information on whether an unemployed individual received a stick treatment would create an endogeneity problem, since receiving such a treatment is likely to be associated with unobserved characteristics that determine individual search effort. In other words, receiving a stick treatment is not randomly allocated, but depends on the unemployed individual’s unobserved type. To overcome this endogeneity problem we use mean receipt of stick treatments on the team level, leaving out the individual’s information, instead of using individual-level information.

Using the group mean instead of the individual treatment alleviates the problem of individual-level characteristics of the unemployed that create endogeneity problems. However, we still have to make sure that the stick measure captures the strictness of the team rather than economic conditions or the type of unemployed supervised by the team, presumably determining both, search effort and the regime. To do so, we first rely on the quasi-random assignment of unemployed individuals to teams. Second, to eliminate remaining systematic differences between teams, we control for a rich set of individual and team-level characteristics (see Table 1). On the individual level, we include gender, age, migration status, education, number of kids in the household, physical and mental health, disability and household composition. On the team-level, we control for the share of males, younger and older unemployed, migration background, and single parents. We also include the share of unemployed having a complex profile, are not classified yet or are not needed to be profiled. Moreover, we take account of the classifications of labor agencies that are used for benchmarking. These classifications measure in which environment the labor agencies operate, combining factors like the regional economic and social conditions.

## 5 Results

### 5.1 Team-level assignment

As discussed above, our identification strategy relies on the quasi-random assignment of unemployed individuals to teams of caseworkers. Since the matching of unemployed to teams is generally based on alphabetical order, the assignment should be random. Accordingly, all teams should have a similar composition of unemployed individuals, and they thus should show a similar share of integration agreements enforced through an administrative act. To support this conjecture, we regress the (non-standardized) mean receipt of enforced integration agreements on our team-level characteristics. Column (1) in Table 4 displays the

corresponding regression results without additionally controlling for job center characteristics. In total, we have 477 teams to which the 822 individuals were assigned to. On average, each team in our sample supervise a bit less than two unemployed individuals. In Column (1), none of the estimated coefficients is statistically significant, indicating no systematic variation in the share of integration agreements enforced along specific team-level characteristics. In Column (2) of Table 4 we additionally control for job center specific characteristics. Column (2) of Table 4 shows the estimated coefficients when fixed effects for the job center types are included in the regression. While many estimated coefficients increase in magnitude, the negative correlation between the share of clients being above the age of 55 and the share of integration agreements enforced through an administrative act on the team level becomes statistically significant on the 1 percent level. This coefficient may be an artifact of the chosen reference category for the job center fixed effects. The reference is “type Ia” which refers, among others, to job centers with a high fraction of unemployed individuals aged 50+. The estimated coefficient thus seems to capture the correlation between the job center type rather than the team-level characteristics. In any case, we control for both the share of individuals aged 50+ and the job center type in our main specification. Overall, the results from the team level regression show little variation in the share of the integration agreement enforced by administrative act by observable characteristics. This provides some support for our assumption that the matching of teams and individuals is quasi-random.

Quasi-random assignment is further supported if the correlation between individual negative reciprocity and our measure on the strictness of the regime is close to zero. Zero correlation would speak against issues of selection in which more negatively reciprocal individuals are supervised by teams using stricter regimes. It also may countervail the opposite hypothesis, namely that the strictness of the regime influences the individual level of negative reciprocity. Table 3 displays the results of regressing negative reciprocity on the share of integration agreements enforced through an administrative act. Across all specifications, the correlation is close to zero and not statistically significant. While we are aware that more periods would be required to neglect any (dynamic) selection, this finding supports our identification strategy.

One further issue is whether the type of regime applied by a team of caseworkers is stable over time or whether it reacts strongly to changes in labor market conditions. The team level information on the share of integration agreements enforced by an administrative act is also available for the years 2012–2014. Thus, we can assess whether our “stick” treatment has been commonly used before 2015 and whether the share of teams using stick treatments changed over time. Table 2 displays different measures of the time trend in the share of integration agreements enforced for 2012–2015. The correlation coefficients across years in

Panel A are all above 0.8, indicating a strong persistence in using our “stick” treatment. This persistence is corroborated by the summary statistics presented in Panel B. The average share of integration agreements enforced by an administrative act was about 3.2 percent in 2015, and this fraction remains stable when going back in time. Table 2 provides us with a good indication on the stability of using administrative acts as an instrument to enforce integration agreements.

## 5.2 Estimates for the main specification

In this subsection we discuss the results for our main specification. Table 5 shows the estimated coefficients when measures of search effort are regressed on the severity of the regime, negative reciprocity, and their interaction. All our outcome variables are coded so that a higher value is associated with stronger search motivation, a higher search intensity, or a stronger willingness to concede. We standardized our main independent variables, the measures for negative reciprocity and for the share of integration agreements enforced through an administrative act among all contact days of the team. This allows us to interpret coefficients in terms of changes in standard deviations from mean values.

The general pattern is as follows. The main effect of facing a stricter regime is positive, but not statistically significant. Being more negative reciprocal reduces search effort for all outcomes. These effects are statistically significant for job search, log hours searched and the willingness to concede. Specifically, an increase in the strictness of the regime by one standard deviation, that is by about 10.6 percent, has a positive, but not statistically significant effect on all measures of search effort. Starting from a mean value of about 2, an increase in negative reciprocity by one standard deviation (about 0.8) significantly reduces an individual’s search effort for all measures but the search motivation and the number of search activities. For job search (Column (1) in Table 5), this implies that for a mean share of enforced integration agreements of about 6.6 percent among all contact days per team, individuals who are somewhat negative reciprocal (a value of almost 3) have an about 3.5 percentage points lower probability of searching for a job compared to individuals who are not very negatively reciprocal (value of 2, which is the mean value). Somewhat negatively reciprocal individuals moreover reduce hours spent on job search by 7.6 percent compared to individuals with average negative reciprocity (see Column (2) of Table 5).

Our central result is that negative reciprocity drives the heterogeneity in how unemployed individuals react to stricter regimes. An increase in the strictness of the regime reduces search effort more for negatively reciprocal individuals. If the share of integration agreements enforced increases by one standard deviation (from a mean of 6.6 percent to a share of about

17 percent per team), an individual who is one standard deviation more negatively reciprocal than the average reduces her probability of job search by 2.5 percentage points. Similarly, when increasing the mean strictness of the regime by one standard deviation, an unemployed individual who is somewhat negatively reciprocal reacts with a 6.3 percent reduction in the number of hours spent on job search.

The results allow us to draw the following conclusion: An individual who exhibits average negative reciprocity does not react with an increase in her search effort to stricter regimes. Moreover, the more negatively reciprocal an unemployed individual is, the more she reduces her search effort in response to “sticks” policies. Note that about 35 percent of individuals are somewhat or even more negatively reciprocal. Thus, the group of individuals who potentially reacts negatively to stick treatments is not negligible.

Our findings imply that also unemployed individuals react to a climate of control and punishment with reduced search effort. Yet, while for employed individuals reduced effort in response to a wage cut harms the firm’s output, the consequences for unemployed individuals may be even worse. It suggest that depending on their negative reciprocity “sticks” policies may push unemployed individuals even further away from the labor market.

### **5.3 Robustness checks**

We perform a number of robustness checks. First, we exclude the top 1 percent of strictest regimes to see whether our effects are driven by these teams. This reduces the average share of integration agreements enforced somewhat to about 5.8 percent (standard deviation is now 7.7 percent) on average but barely changes negative reciprocity. Table 6 presents the results. The main effect for the share of integration agreement enforced remains close to zero and insignificant for all measures of search effort. The main effect for negative reciprocity become somewhat larger but remain qualitatively the same as in Table 5. An increase in negative reciprocity by one standard deviation reduces the unemployed’s probability of searching for a job by about 3.9 percentage points, and reduces the number of hours she searches by 8.6 percent. The estimated coefficients for the interaction terms are almost double the size of those obtained in Table 5. For job search, this implies that an increase in the strictness of the regime by 7.7 percent at the mean is associated with an 4.6 percentage points lower likelihood of searching for a job when negative reciprocity is by 0.8 points higher than on average. At the same time, this increases the hours spent for job search by 11.7 percent. The estimated effects for the interaction terms suggest that negative reciprocity leads to a more heterogeneous response in the reaction to the strictness of the regimes when the top 1 percent of strictest regimes is excluded. Thus, our main results are not driven by the strictest

regimes.

For a second robustness check, we use an alternative definition of the strictness of the regime. Instead of defining strictness as the share of integration agreements per office day, we use the share of integration agreements enforced by an administrative act per 100 clients on the team level. With an average share of 4.3 percent and a standard deviation of 6.8 percent, these numbers are somewhat smaller than for the measure we use in the main specification (see Table 1). The estimated coefficients of interest are provided in Table 7. One can see that they are almost identical in direction and magnitude to those in Table 5. Given mean and standard deviation of the strictness measure, this implies that individuals react relatively stronger. The estimated interaction term effect suggests that a somewhat negatively reciprocal individual reacts to an increase in the strictness of the regime by one standard deviation with a reduction in the probability of searching for a job. The results indicate that our main specification is robust to alternative definition of the strictness of the regime.

In line with the growing interest in gender differences in preferences (Croson and Gneezy, 2009; Falk and Hermle, 2018), we investigate whether the results in Table 5 are driven by one gender only. To this end, we stratify the sample by gender. We first consider the group of male unemployed individuals.<sup>11</sup> The upper panel of Table 8 presents the results from estimating Equation (1) for men. The estimated coefficients for a change in the strictness of the regime by one standard deviation at the mean value of negative reciprocity are close to zero and insignificant. Increasing negative reciprocity by one standard deviation also tends to reduce effort invested in job search. Although the magnitude is similar to those in Table 5, only the coefficient for log hours spent for job search is statistically significant at the 10 percent level. In contrast, all estimated coefficients for the interaction between negative reciprocity and the strictness of the regime are negative and statistically significant on the 1 percent level. For job search, a somewhat more negative reciprocal individual has a 4 percentage point lower probability to search for a job in response to an increase in the strictness of the regime by one standard deviation than an average individual.

The lower panel of Table 8 displays the regression results for women. There are two striking differences compared to the results for men. First, the estimated main effect for the strictness of the regimes is positive and statistically significant on the 5 percent level for job search and the number of search activities. An increase in the average share of integration agreements enforced by one standard deviation, leads to a 7.2 percentage point higher probability of job search for average negatively reciprocal women. This suggests that women exert

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<sup>11</sup>For them, average negative reciprocity is 1.95 (standard deviation 0.75), and the average share of integration agreements enforced through an administrative act is 6.10 (standard deviation 9.01).

more effort in job search in reaction to a stricter regime. Second, the estimated coefficients of the interaction terms are small and not significantly different from zero. Accordingly, negative reciprocity does not play a major role in driving heterogeneous reactions stricter regimes among unemployed women.

## 6 Conclusion

By investigating the heterogeneous response of long-term unemployed individuals to stricter caseworker regimes, we show that individuals reduce their effort to search for a job when negative incentives are imposed even when they are only somewhat negatively reciprocal. This suggests that for a non-negligible group of long-term unemployed individuals, “sticks” treatments are ineffective. Instead of exerting more effort to find a job, such policies induces to the opposite reaction from the one intended, even among individuals who exhibit only mildly negative reciprocal behavior. It also implies that the effects of negative reciprocity on effort and productivity that have been documented for employed individuals carry over to the group of unemployed individuals. Compared to employed individuals, the additional risk for long-term unemployed is that such “sticks” policies detach them not only even more from the labor market but also fosters social exclusion. Thus, it is questionable whether stricter regimes are effective when the ultimate goal is to bring individuals back to the labor market. In contrast, they may lock-in negatively reciprocal individuals in long-term unemployment.

As a policy implication one may consider tailoring active labor market policies to the personalities of the unemployed. However, before such a road could be pursued, more research is needed to understand how differences in social preferences and personality interact with incentives for unemployed individuals. For example, one issue we leave for future research is whether negative incentives have similar effects on individuals who are short-term unemployed. We also find striking differences by gender. In particular, the reduction in effort invested in job search in response to stricter regimes is driven by males.

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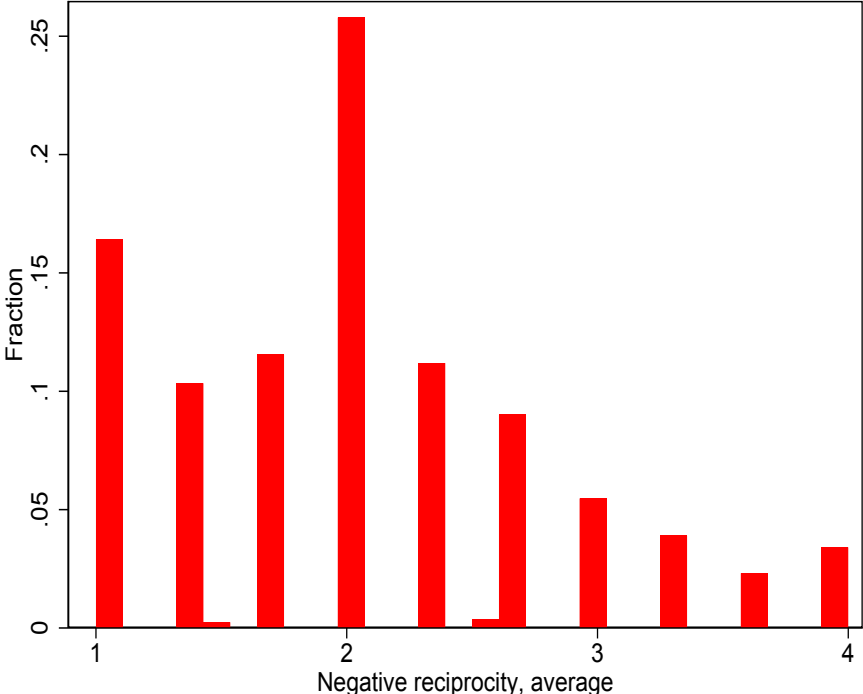
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# Figures

Figure 1: Average negative reciprocity, analytic sample



# Tables

Table 1: Summary statistics for main variables, outcomes and covariates, analytic sample

	N	mean	sd	Min	Max
<i>main variables of interest</i>					
negative reciprocity	822	2.040	0.775	1	4
agreement enforced total	822	3.439	5.571	0	46.166
agreement enforced/office days	822	6.555	10.580	0	82.102
agreement enforced/100 clients	822	4.252	6.763	0	45.786
<i>outcomes</i>					
search motivation: high	822	0.560	0.497	0	1
log(hrs spent on job search)	822	1.054	1.008	0	4.331
job search: yes	822	0.629	0.483	0	1
number search activities	822	2.180	1.985	0	7
willingness concede: yes	822	0.564	0.496	0	1
<i>individual characteristics</i>					
male	822	0.546	0.498	0	1
age	822	45.107	11.927	17	64
age quadratic	822	21767	10276	289	4096
number of children	822	0.600	1.054	0	6
unemployment duration	822	47.906	39.330	0	127
migrant	822	0.315	0.465	0	1
migrant: missing	822	0.032	0.175	0	1
highest degree: none	822	0.071	0.256	0	1
highest degree: basic school	822	0.403	0.491	0	1
highest degree: middle school	822	0.288	0.453	0	1
highest degree: university	822	0.215	0.411	0	1
highest degree: other	822	0.023	0.150	0	1
HH type: single person	822	0.473	0.499	0	1
HH type: couple w/0 children	822	0.114	0.318	0	1
HH type: single parent	822	0.206	0.404	0	1
HH type: couple with children	822	0.176	0.381	0	1
HH type: other	822	0.027	0.161	0	1
HH type: missing	822	0.004	0.060	0	1
disability	822	0.136	0.343	0	1
mental health problems	822	0.224	0.417	0	1
physical health problems	822	0.307	0.461	0	1
<i>team level controls</i>					
share clients male	822	0.504	0.051	0.076	0.726
share clients below age 25	822	0.077	0.169	0	0.944
share clients above age 55	822	0.206	0.130	0	0.865
share clients not German	822	0.245	0.138	0.014	0.600
share clients single parents	822	0.113	0.042	0.012	0.510
share clients market profile	822	0.173	0.119	0.003	0.927
share clients complex profile	822	0.519	0.141	0.005	0.948
share clients other profiles	822	0.254	0.098	0.008	0.920
share clients no profiles classified yet	822	0.054	0.046	0	0.463

Table 2: Correlations (panel A) and summary statistics (panel B) for using an administrative act to enforce an integration agreement, 2012–2015

<i>Panel A: raw correlations across years</i>				
share integration agreements enforced per year, N=375	2015	2014	2013	2012
2015	1			
2014	0.9556	1		
2013	0.8909	0.9470	1	
2012	0.8244	0.8687	0.9167	1

<i>Panel B: Summary statistics per year</i>				
share integration agreements enforced per year	mean	sd	min	max
2015 (N= 497)	3.226	4.867	0	46.059
2014 (N=478)	3.110	4.888	0	44.241
2013 (N=443)	3.236	5.391	0	49.440
2012 (N=376)	2.834	4.698	0	39.731

Table 3: Results from an OLS regression of negative reciprocity on the share of integration agreements enforced

VARIABLES	(1)	(2)	(3)
		negative reciprocity	
agreement enforced/office days	-0.001 (0.004)	-0.003 (0.003)	-0.004 (0.003)
constant	2.049*** (0.037)	2.012*** (0.397)	3.416*** (0.865)
observations	822	822	822
individual controls	No	Yes	Yes
team level controls	No	No	Yes
job center type FE	No	No	Yes

\*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ ; standard errors are clustered on the team-level; agreement enforced is defined as the share of integration agreements that were enforced through an administrative act among all contact days of a team; controls on individual level: dummies for highest educational degree, gender, age, age quadratic, dummies for household types, number of kids in household, dummy for ethnic German, dummy for poor physical health, dummy for disability, missing value flag for household type and migration ; Controls on team-level: fraction non-German clients, fraction clients below age of 25, fraction clients single mon/dad, fraction female clients, fraction of unemployed in each profile type; job center type FE.

Table 4: OLS regression of the share of integration agreements enforced per team on team-level characteristics

VARIABLES	(1) agreement enforced	(2) agreement enforced
share clients male	0.945 (1.818)	0.903 (1.626)
share clients below age 25	0.092 (0.312)	0.164 (0.307)
share clients above age 55	-0.731 (0.493)	-0.995*** (0.339)
share clients not German	0.377 (0.607)	0.847 (0.694)
share clients single parents	1.259 (1.789)	-0.212 (1.244)
share clients complex profile	0.186 (0.544)	0.351 (0.502)
share clients other profiles	-0.105 (0.442)	-0.391 (0.359)
share clients no profile classified yet	-0.355 (0.905)	-0.678 (0.792)
Constant	-0.649 (1.383)	2.388 (1.700)
job center type FE	no	yes
Observations	477	477
R-squared	0.019	0.202

\*\*\* $p < 0.01$ , \*\* $p < 0.05$ , \* $p < 0.1$ ; standard errors are clustered on the job center level; agreement enforced is defined as the share of integration agreements that were enforced through an administrative act among all contact days of a team; job center FE: classification of job centers into 15 categories according to selected characteristics of the local labor market such as rural/urban area, share migrants, share high educated, high job density, industry classification. For details see Dauth *et al.* (2013).



Table 5: Results from an OLS regression of search outcomes on severity of team-level regime and negative reciprocity

VARIABLES	(1)	(2)	(3)	(4)	(5)
	jobsearch yes	log(hrs job search)	search mo- tivation	willingness concede	# search activities
std agr. enforced/cont. days	0.017 (0.018)	0.018 (0.041)	0.021 (0.018)	0.003 (0.021)	0.029 (0.063)
std negrec	-0.035** (0.017)	-0.076** (0.035)	-0.027 (0.017)	-0.029* (0.016)	-0.091 (0.069)
std agr. enforced/cont. days × std negrec	-0.025* (0.013)	-0.063** (0.026)	-0.033*** (0.012)	-0.025** (0.012)	-0.143*** (0.048)
constant	1.126** (0.520)	2.756** (1.104)	1.617*** (0.527)	1.128** (0.544)	2.933 (2.093)
observations	822	822	822	822	822

\*\*\* $p < 0.01$ , \*\* $p < 0.05$ , \* $p < 0.1$ ; standard errors are clustered on the team-level; agreement enforced is defined as the share of integration agreements that were enforced through an administrative act among all contact days of a team; controls on individual level: dummies for highest educational degree, gender, age, age quadratic, dummies for household types, number of kids in household, dummy for ethnic German, dummy for poor physical health, dummy for disability, missing value flag for household type and migration ; Controls on team-level: fraction non-German clients, fraction clients below age of 25, fraction clients single mon/dad, fraction female clients, fraction of unemployed in each profile type, job center type FE.

Table 6: Results from an OLS regression of search outcomes on severity of team-level regime and negative reciprocity, sample exclude top 1% of strictest teams

VARIABLES	(1)	(2)	(3)	(4)	(5)
	jobsearch: yes	log(hrs job search)	search motivation	willingness concede	# search activities
std agr. enforced/cont. days	0.013 (0.022)	0.001 (0.048)	0.014 (0.021)	-0.013 (0.027)	0.037 (0.086)
std negrec	-0.039** (0.017)	-0.086** (0.035)	-0.032* (0.018)	-0.032* (0.017)	-0.102 (0.070)
std agr. enforced/cont. days $\times$ std negrec	-0.046* (0.027)	-0.117*** (0.041)	-0.058** (0.026)	-0.040 (0.027)	-0.202** (0.095)
constant	0.934* (0.551)	2.362** (1.152)	1.461*** (0.560)	0.924 (0.565)	2.163 (2.306)
observations	813	813	813	813	813

\*\*\* $p < 0.01$ , \*\* $p < 0.05$ , \* $p < 0.1$ ; standard errors are clustered on the team-level; agreement enforced is defined as the share of integration agreements that were enforced through an administrative act among all contact days leaving out the highest percentile; controls on individual level: dummies for highest educational degree, gender, age, age quadratic, dummies for household types, number of kids in household, dummy for ethnic German, dummy for poor physical health, dummy for disability, missing value flag for household type and migration ; Controls on team-level: fraction non-German clients, fraction clients below age of 25, fraction clients single mon/dad, fraction female clients, fraction of unemployed in each profile type, job center type dummies

Table 7: Results from an OLS regression of search outcomes on severity of team-level regime and negative reciprocity, alternative definition of severity of team level regime

VARIABLES	(1)	(2)	(3)	(4)	(5)
	jobsearch: log(hrs job yes	log(hrs job search)	search mo- tivation	willingness concede	# search activities
std agr. enforced/100 clients	0.013 (0.018)	0.002 (0.040)	0.020 (0.018)	-0.002 (0.020)	0.026 (0.063)
std negrec	-0.035** (0.017)	-0.077** (0.035)	-0.027 (0.017)	-0.029* (0.016)	-0.093 (0.069)
std agr. enforced/100 clients × std negrec	-0.030** (0.015)	-0.065** (0.026)	-0.037*** (0.014)	-0.029** (0.013)	-0.158*** (0.051)
constant	1.145** (0.519)	2.789** (1.105)	1.639*** (0.525)	1.133** (0.539)	2.967 (2.088)
observations	822	822	822	822	822

\*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ ; standard errors are clustered on the team-level; agreement enforced is defined as the share of integration agreements that were enforced through an administrative act among all unemployed in the same team; controls on individual level: dummies for highest educational degree, gender, age, age quadratic, dummies for household types, number of kids in household, dummy for ethnic German, dummy for poor physical health, dummy for disability, missing value flag for household type and migration ; Controls on team-level: fraction non-German clients, fraction clients below age of 25, fraction clients single mon/dad, fraction female clients, fraction of unemployed in each profile type, job center type dummies

Table 8: Results from an OLS regression of search outcomes on severity of team-level regime and negative reciprocity, by gender of the unemployed individual

VARIABLES	(1)	(2)	(3)	(4)	(5)
	jobsearch: yes	log(hrs job search)	search mo- tivation	willingness concede	# search activities
<i>Men, N=449</i>					
std agr. enforced/cont. days	-0.007 (0.022)	-0.015 (0.056)	0.001 (0.022)	-0.010 (0.024)	-0.119 (0.076)
std negrec	-0.031 (0.023)	-0.098* (0.050)	-0.020 (0.025)	-0.033 (0.023)	-0.072 (0.096)
std agr. enforced/cont. days × std negrec	-0.040*** (0.012)	-0.086*** (0.019)	-0.045*** (0.012)	-0.037*** (0.012)	-0.184*** (0.037)
Constant	0.377 (0.755)	2.483 (1.723)	1.120 (0.796)	0.293 (0.789)	-0.606 (3.088)
<i>Women, N=373</i>					
std agreement enforced	0.072** (0.031)	0.067 (0.059)	0.042 (0.033)	0.012 (0.041)	0.318** (0.125)
std negrec	-0.032 (0.028)	-0.022 (0.057)	-0.028 (0.029)	-0.028 (0.028)	-0.098 (0.106)
std agreement enforced × std negrec	0.021 (0.029)	-0.016 (0.063)	-0.016 (0.033)	-0.009 (0.028)	0.021 (0.131)
Constant	1.652** (0.677)	2.787* (1.431)	1.955*** (0.699)	1.776** (0.749)	6.234** (2.605)

\*\*\* $p < 0.01$ , \*\* $p < 0.05$ , \* $p < 0.1$ ; standard errors are clustered on the team-level; agreement enforced is defined as the share of integration agreements that were enforced through an administrative act among all unemployed in the same team; controls on individual level: dummies for highest educational degree, gender, age, age quadratic, dummies for household types, number of kids in household, dummy for ethnic German, dummy for poor physical health, dummy for disability, missing value flag for household type and migration ; Controls on team-level: fraction non-German clients, fraction clients below age of 25, fraction clients single mon/dad, fraction female clients, fraction of unemployed in each profile type, job center type dummies