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**Working Paper**

## The Impact of Business Support Services for Small and Medium Enterprises on Firm Performance in Low -and Middle- Income Countries: A Meta-Analysis

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# The Impact of Business Support Services for Small and Medium Enterprises on Firm Performance in Low- and Middle-Income Countries

## A Meta-Analysis

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Labor Markets and Social Security Division

June 2016

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## **Abstract**

Interventions designed to support small and medium enterprises (SMEs) are popular among policy makers, given the role SMEs play in job creation around the world. Business support interventions in low- and middle-income countries (LMICs) are often based on the assumption that market failures and institutional constraints impede the growth of SME growth. Significant resources from governments and international organizations are directed to SMEs to maximize their socioeconomic impact. Business-support interventions in LMICs most often relate to formalization and business environments, exports, value chains and clusters, training and technical assistance, and access to credit and innovation. Very little is known about the impact of such interventions despite the abundance of resources directed to SME business-support services. This paper systematically reviews and summarizes 40 rigorous evaluations of SME-support services in LMICs and presents evidence to help inform policy debates. The study found indicative evidence that overall business-support interventions help improve firm performances and create jobs. However, little is still known about which interventions work best for SMEs and why. More rigorous impact evaluations are needed to fill the large knowledge gap in the field.

**Keywords:** SMEs, Impact Evaluation, Private Sector Development, Firm Performance.

**JEL Classification:** J21, J48, O10.

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## Introduction

Small and medium enterprises (SMEs) are responsible for the majority of employment generation in developed and developing countries (Ayyagari et al., 2007, 2011). Consequently, they play a central role in socio-economic policies. In developing countries, business-support interventions are often based on the assumption that institutional constraints (or failures) impede SMEs from reaching their full potential to generate jobs, profits, economic growth, and alleviate poverty. Thus, the large financial resources allocated to the development of SME sectors by governments and development organizations is intended to address institutional constraints and allow SMEs to operate more efficiently, thus leading to productivity growth (Beck et al., 2005).

Development agencies provide a considerable amount of targeted assistance to SMEs in low- and middle-income country economies (Beck et al., 2006). For instance, the World Bank devoted \$9.8 billion to SME projects during 2006-12 (IEG, 2013). For the same period, the International Finance Corporation (IFC) of the World Bank Group directed \$25 billion to SMEs. However, there is limited evidence on the impact of SME support in the literature. This is due either to an insufficient number of studies employing convincing identification strategies to isolate the causal impact of the intervention under consideration or to limited information regarding the mechanism underlying such interventions.

There is a need to systematically review and synthesize the evidence to provide an account of the impact of different business-support programs on SMEs. This systematic review contributes to the public debate by providing an account of the effect of different types of direct support on firm performances. The evidence gathered and summarized is expected to help policy makers get a comprehensive overview of the literature and SME interventions that have been most effective. The review draws on economic theory to discuss the channels through which a particular intervention can affect firm-level outcomes and synthesizes evidence of existing interventions most frequently found in the literature: (i) matching grants, (ii) export promotion, (iii) innovation, (iv) training (technical assistance), (iv) cluster-based development, and (v) tax simplification policies. The aim is to synthesize the evidence of the impact of various interventions on different firm outcomes such as employment creation, exports, innovation, investment, labor productivity, and firm performance indicators such as revenues and profits.

Understanding the mechanisms underlying each intervention is crucial if one is interested in designing SME interventions for different contexts. We try to provide as much information as possible on the potential causal chain of each intervention, given the information available in the literature included in this paper. This review also provides an account of the limitations related to the difficulties in the implementation of impact evaluations in the area of SME support and points out that this is, therefore, an area that requires further thorough research.

This work builds on previous related literature and systematic reviews that focused on specific sets of policies and included interventions that support micro-enterprise. For instance, McKenzie and Woodruff (2014) analyze business training interventions that include micro-enterprises and potential entrepreneurs. Similarly, Cho and Honorati (2014) focus on interventions promoting entrepreneurship among potential or current entrepreneurs. Finally, Grimm and Paffhausen (2015) provide a review more similar to this work by analyzing the impact of various types of SME support, but their work focuses only on employment outcomes and includes interventions with micro-entrepreneurs (for example, microfinance) and, in few cases, potential entrepreneurs.

Our research differs from previous ones in many ways. First, all evidence coming from studies with micro-enterprises are not covered in this review. We make this distinction because self-employed and micro-entrepreneurs targeted by microfinance interventions, for example, are thought to have a different nature compared to SMEs and are less likely to grow and create jobs with individual interventions. In fact, these enterprises are often ineligible for the public interventions covered in this review. Second, our review provides a thorough analysis of the impact of different types of SME support on various firm outcomes (not only on employment outcomes) and presents meta-analysis and meta-regression results disaggregated by type of intervention. Third, our results shed some light on the impact of matching grant interventions, one of the most popular interventions used by multilateral organizations such as the World Bank (Campos et al., 2012).

The findings suggest that overall SME business support has a positive impact on firm performances, employment creation, and labor productivity. When we look at interventions separately, matching grants stand out as effective in creating jobs and improving firm performance indicators. As will be discussed below, there is high variability in terms of number of studies per intervention and robustness of the evidence. The rest of the paper is organized as

follows: Section 2 presents the logical framework associated with the interventions considered in this review. Section 3 describes inclusion criteria and search methods. Section 4 presents the search results and included studies. Section 5 presents the meta-regression methodology, section 6 shows the results, followed by the conclusion.

## **2. Logical Framework**

Various approaches are used to provide support services to SMEs. We identified the main among these approaches as relating to the following: formalization and the business environment,<sup>1</sup> volume exported (intensive margin), value chains and clusters, training and technical assistance, and finally, SME financing and innovation policies.

The literature on SME support can be divided into two distinct themes. The first considers indirect support that addresses constraints to SMEs accessing credit, while the second addresses the impact of direct business support on SMEs. In the first strand, many studies look at the impact of indirect types of public support for SMEs, such as tax simplification, which is intended to provide incentives for informal SMEs to formalize. The underlying assumption is that formal firms are less credit-constrained than their informal counterparts and therefore formalization is an effective way of helping entrepreneurs. Formalized firms are expected (assumed) to have higher economies of scale and, consequently, be more productive, demand a more skilled labor force, and have higher profits than informal firms. If informal firms are prevented from growing due to credit constraints, then reducing the cost of formalization should, in theory, indirectly give informal firms an opportunity to escape the informality-low productivity trap. Such interventions are an indirect form of public support, as they target all firms with annual revenues below a certain threshold. Moreover, all informal firms are incentivized to formalize through tax simplification. Those that formalize do not directly receive other forms of public support.<sup>2</sup>

The second group of studies addresses the impact of direct business support on SMEs. These generally estimate the impact of a support program on SMEs within a specific sector in a

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<sup>1</sup> The Research Group at the World Bank conducted several experimental and quasi-experimental evaluations to investigate the impact of regulatory changes aimed at reducing bureaucratic barriers to SME formalization and growth. See Bruhn and McKenzie (2013) for a review.

<sup>2</sup> In fact, there are interventions that are targeted at formal enterprises only, such as subsidized credit lines. Thus, it is possible that after formalizing, some firms may end up being served by different interventions.

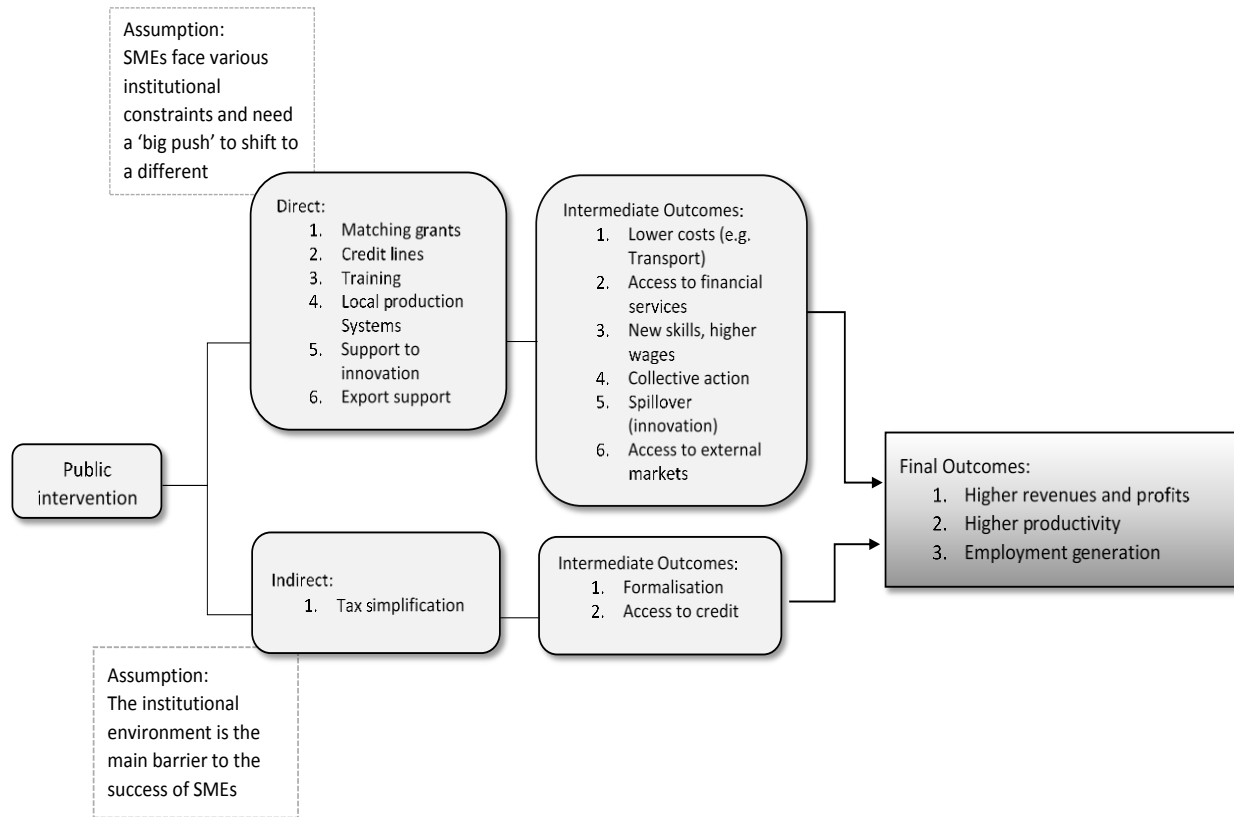


given country, with the intervention based on the assumption that SMEs face specific constraints (for instance, a limited pool of skilled labor, limited innovation capability, and/or coordination failures). In this view, SMEs need public support to break through specific constraints and, in turn, improve their prospects for investment and productivity. A successful intervention may even generate spillover effects on firms that do not belong to the program's target group. These may include firms in other sectors and/or informal firms in the same sector. This kind of support comes in the form of training programs and support for innovation or value chain and association strategies (for example, clusters), which are intended to address coordination failures. Notice that, unlike the indirect public support programs, the unit of intervention is the firm itself. Firms are directly targeted with programs that aim to help them shift from a low equilibrium (small size and scale) to a high equilibrium (bigger scale and dynamism).

As this review investigated the impact of a diverse array of interventions, we provide a theory of change for different types of interventions based on an initial search of the literature and provide the causal chain for each type of SME program analyzed.

Support to SMEs is generally related to the dual goals of productivity growth and employment generation. A general theory of change motivating SME support services is thus linked to the improvement or creation of institutions that allow SMEs to reach their full potential in growth and employment. Figure 1 below provides a general illustration of the simplified logical framework related to each type of intervention considered in this review. The description of the hypothesis entailed in each intervention model surveyed in this review is provided below.

**Figure 1 – Logical Framework**



Source: Own elaboration

1) *Matching Grants/Credit*. According to McKenzie (2011), this type of intervention is the most widespread type of SME intervention in African countries. These programs consist of a government subsidy with the government reimbursing the costs firms incur on training, marketing, and/or attending trade fairs. This program is justified on the grounds that these investments have positive externalities and that, on their own, firms are likely to invest less than the optimal level (McKenzie, 2011). Subsidized credit lines through SME financing programs are popular and are intended to tackle adverse selection and moral hazards in credit markets, problems that result in financial constraints and limits to SME activities. The availability of credit is thought to allow firms to invest and hire new employees and acquire productive assets. These investments are likely to lead to productivity growth.

2) *Training and management programs* are based on the idea that market failures that limit firm growth are related to the lack of skills in the workforce. Thus, skills acquired in

specific training programs should contribute to worker employability and wages and to firm productivity (for example, through the adoption of more efficient management practices).

3) Interventions that support *local production systems* (LPS). These are based on the idea that individual firms benefit from agglomeration externalities and coordination (for example, Schmitz, 1995). For instance, consider a project in a region specialized in a given sector providing incentives for firms to act collectively (such as training, joint purchases, or joint certifications). Economic theory suggests that formal firms might act together to capture collective externalities, experience mutual growth, and impact local economic performance. A successful project that allows firms to benefit from positive externalities generated by collective actions would affect outcomes such as employment and regional growth through: i) the establishment of collective agreements, and ii) specific outputs from collective action. The resulting causal chain is as follows: firms will organize around a common goal, enabling them to capture positive externalities from collective actions. Collective actions are expected to generate intermediate outputs that allow firms to achieve higher levels of productivity and employment and, in turn, positively impact regional economic performance. Interventions related to agglomeration economies also relate to value chains, networks, or clusters.<sup>3</sup>

4) Support for *innovation policies*. These involve funding for improving processes (Lagace and Bourgault, 2003), and are intended to capture externalities stemming from innovations. Innovation programs aimed at SMEs might support innovation transfer, R&D programs, and certifications related to innovations (for example, process innovation and/or product differentiation). The rationale is that innovation will impact productivity and growth of firms, which contributes positively to regional and national growth.

5) Public intervention supporting *access to external markets*. Such interventions seek to tackle information asymmetries that prevent firms from accessing external markets and involve providing training and counselling. The identification and adaptation to external markets generates exports that may lead to increased production, which, in turn, are thought to impact firm profits and employment creation.

6) *Tax simplification*. These initiatives are a form of indirect business support to SMEs and are aimed at improving firm performances through formalization. Economic theory suggests

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<sup>3</sup> Like the papers included in this review, we do not try to provide a specific and precise definition of local agglomeration. For more about the difficulties related to the concept and definition of spatial agglomerations, please see Altenburg and Meyer-Stamer, (1999) and Martin and Sunley (2003).

that formal firms grow by accessing credit markets and by taking advantage of economies of scale. A tax simplification program could affect outcomes such as employment and profits through two intermediate outcomes: 1) formalization rates and 2) access to credit. The causal chain could be simplified as follows: the necessary conditions for a tax simplification program shifts informal entrepreneurs from an equilibrium characterized by low productivity and profits to another where they face fewer constraints to growth (as a result of formalization). Plenty of studies concentrate only on final outcomes and thus shed little light on the mechanisms associated with tax simplification/formalization (and consequently offer little policy guidance). The underlying assumption is that formal firms are less credit-constrained than their informal counterparts and, therefore, formalization is an effective way to help entrepreneurs. Indirect support to SMEs may include policies regarding business registration, property registration, and regulatory frameworks (Fajnzylber et al., 2011; Monteiro and Assunção, 2012; McKenzie, 2013).

The various result chains shown in Figure 1 are thus useful in providing the rationale behind the types of interventions considered in this review.

### **3. Inclusion Criteria and Search Methods**

This review focuses on studies that evaluate policies aimed at supporting SMEs in LMICs (as defined by the World Bank). The focus on LMICs is justified, firstly, because private firms in these countries tend to be more labor intensive and less innovative and, consequently, are the main employers of a large proportion of the labor force (for example, Acz and Amoros, 2008; Cravo et al., 2012). Secondly, restricting the scope to LMICs helps identify the binding constraints that SMEs might face in similar institutional contexts.

A common definition of SMEs does not exist. This review mainly uses the most common criteria used to classify SMEs based on employment information. The cut-off used to define SMEs is 250 employees as Beck et al. (2005), Ayyagari et al. (2007), Cravo et al. (2015), Kushnir et al. (2010).<sup>4</sup> We also included studies that do not consider number of employees but use annual revenue (based on national classifications) instead to classify SMEs. Importantly, as

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<sup>4</sup> Further, the European Union and the World Bank (see, for instance, the Enterprise Survey website [www.enterprisesurveys.org](http://www.enterprisesurveys.org)) adopt 250 employees as a cut-off to classify SMEs.

mentioned above, interventions supporting entrepreneurship and the creation of micro-enterprises (for instance, microfinance) are not considered for this research. These businesses, especially in LMICs, comprise less productive or informal enterprises with only a few employees at the fringes of markets. This is a major difference in our review when compared to Grimm and Paffhausen (2015) who included studies focused on self-employed and microfinance. Further, these enterprises are often ineligible for the public interventions covered in this review.

To examine the evidence on the effect of SME support services on firms, this review focused on quantitative analysis and included only studies that used experimental (randomized controlled trials, or RCTs) and quasi-experimental methods – such as regression discontinuity design (RDD), instrumental variables (IV), difference-in-differences (DID), matching on covariates, propensity-score matching (PSM), and any other studies that purported to control for selection bias (for example, Heckman two-step estimator). Experimental and quasi-experimental methods are regarded as good tools when the main objective is to estimate the causal impact of an intervention or policy (for example, see Duflo et al. 2008). When an intervention is carefully designed or the identification strategy of an observational study convincing enough, the findings on the impact of the program or intervention are said to have internal validity. That is, one can claim that the difference in the outcomes between treatment and control groups was caused by the intervention. This review only considered those studies that assessed the impact of an intervention comparing the treatment (or eligible) and the control (or comparison) groups. Moreover, studies using matching methods needed to clearly state the eligibility criteria of the program to make the case that the problem of selection bias was (mostly) due to observed characteristics.

Importantly, as described in the previous section, this review includes studies that considered the impact of six different types of business-support services based on firm performances. In addition, our study is more complete as it examines different firm-level outcomes and does not restrict the analysis to employment outcomes as in Grimm and Paffhausen (2014).<sup>5</sup> Our review covers studies that looked at both intermediate (or secondary) outcomes (such as access to credit, training, formalization, and access to external markets) and final (or primary) outcomes (such as profits, employment generation, and productivity). To be

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<sup>5</sup> Though the literature recommends that synthesis is informed by the theory of change embedded in the design of an intervention (see Waddington et al., 2012b), our focus extends beyond the outcomes directly anticipated by an intervention to also include unanticipated outcomes.

included in the review the study had to report estimates to at least one final outcome.<sup>6</sup> Studies that reported estimates for intermediary outcomes only were excluded. This review looked for context-specific variables that can help explain either the failure or success of an intervention to understand the causal chain of each intervention.

### ***Search Methods***

Following the setting up of the inclusion criteria, different search strategies were devised to identify studies to be included in the review. The generalized search strategy covered a comprehensive set of published and unpublished sources. We prioritized electronic searches since, regarding interventions of interest; it was most likely that sources available electronically were reported in formal literature on SMEs or in the ‘grey literature’ from national and international organizations.

The first stage of the review involved a search for all published and unpublished studies likely to be relevant to our objectives. To be included, the studies had to: i) report on SME support interventions of the kind detailed in the section on interventions; ii) focus on LMICs, as defined by the World Bank; and, iii) have occurred after 2000, since the review would cover studies that used impact evaluation techniques that evolved since that year.

Given the variety of interventions covered in this research, reference ‘snowballing’ was an effective strategy to begin our search (Hammerstrøm et al., 2009; cited in Waddington et al., 2012). Reference snowballing consists of using existing reviews, papers, and reports to identify the set of studies to be reviewed. Our search strategy, therefore, also drew on a first set of important studies identified in an initial screening. We then conducted the electronic search that is described in detail in appendix A and Piza et al., 2016.

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<sup>6</sup> The selected studies reported on at least one impact relating to firm outcomes, either intermediary or final. For the purposes of this review, we defined firm performance impacts as referring to objective indicators such as revenues, profits, job creation, innovation, formalization, number of workers trained, and access to credit. Only factual/objective measures of firm performance impacts are included; subjective measures on beliefs and perceptions are excluded.

## 4. Search Results and Included Studies

### 4.1. Search Results

The initial electronic search returned 9,475 studies, which was reduced to 5,785 after dropping of duplicates. The final list of studies was examined with all filters outlined above, which assessed the impact of an SME intervention using rigorous evaluation methods. With that in mind, abstracts of all 5,785 studies were read. It was noted that the great majority either did not use quantitative methods to assess the impact of an intervention nor used a rigorous method to address selection problems or looked at interventions targeting micro-entrepreneurs.

Three researchers, working independently, were involved in applying the selection criteria. They read the abstracts and drew up a list of 63 papers that passed all filters. The list dropped to 42 after excluding 21 studies that only covered micro-enterprises. The papers were then classified according to the methods used: quasi-experimental and experimental methods respectively.

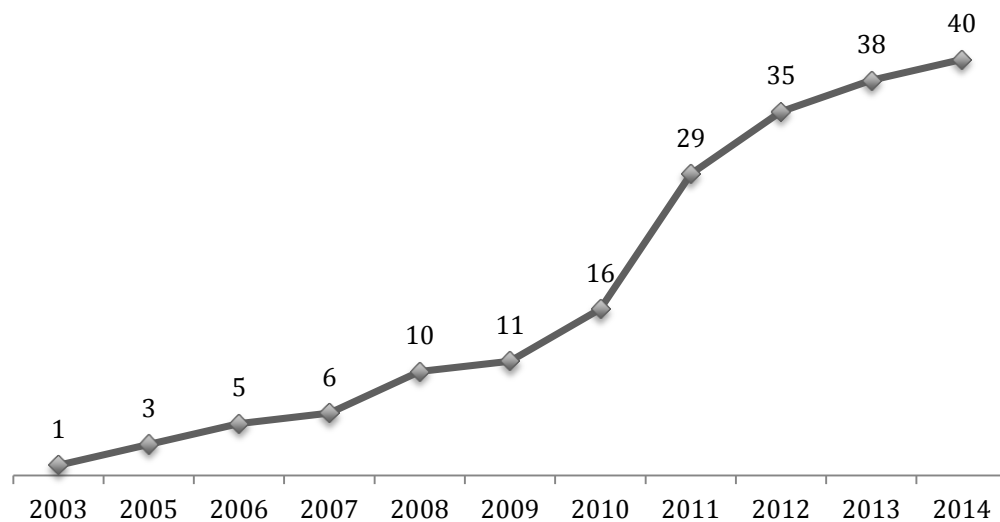
The 42 studies were thoroughly examined to decide whether they should be included in the review. We excluded six studies that looked exclusively at intermediate outcomes – such as formalization rates and numbers of new firms – and different versions of the same study. We also excluded 13 studies that did not use rigorous evaluation methods to address causality. The snowballing strategy added 17 studies and generated a final list of 40 studies (23 from the search of online platforms and 17 from snowballing). A further four studies were dropped because we were unable to compute a standardized effect size and/or their standard errors. To compare effect sizes across studies, we used two standardized measures reported in section 5.1 and described in detail in appendix B.

The empirical analysis, therefore, included 36 studies and 72 effect size (ES) per intervention-outcome study. The large number of ES is because a few studies tested the impact of several interventions together and then separately on the same outcomes and some randomized controlled trials tested the effect of more than one treatment arm.

## 4.2. Included Studies

Figure 2 shows the cumulative number of studies produced between 2003 and 2014. Between 2003 and 2010, only 16 studies used experimental or quasi-experimental techniques to assess the impact of different business support to SMEs. Between 2011 and 2014 that number more than doubled.

**Figure 2 – Cumulative Number of Studies Per Year**

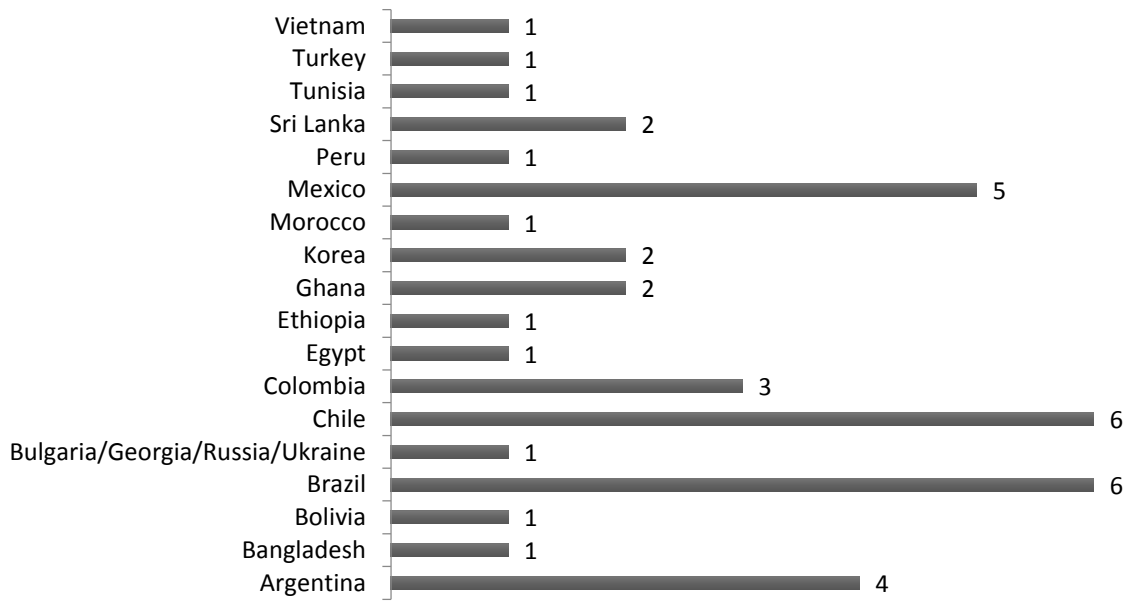


Source: Own elaboration

Figure 3 shows that the evidence from 18 countries, most of which are in the Latin American region. As noted in Grimm and Paffhausen (2015), this could be because countries in this region have many experiences with active labor market policies over the past two decades.



**Figure 3 – Number of Studies Per Country**



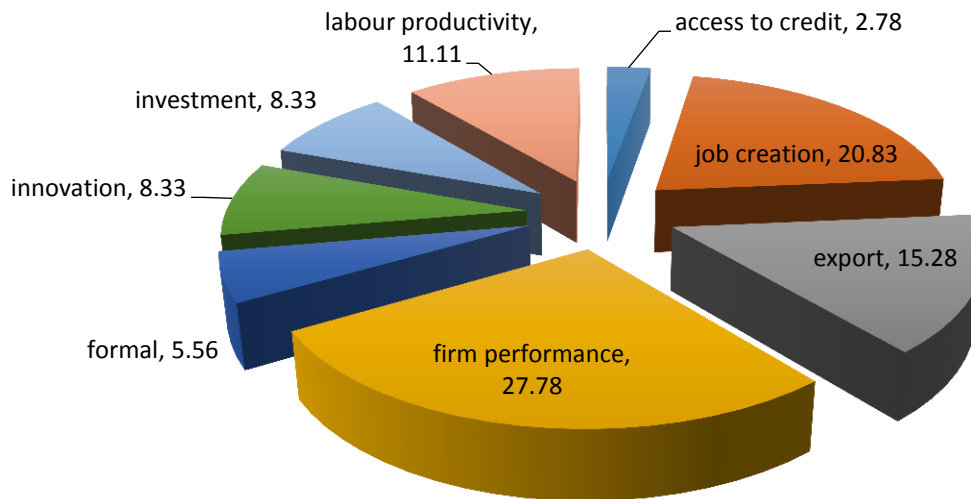
Source: Own elaboration

The review of the papers included in the evaluation allowed us to analyze the effect of the interventions on a comprehensive list of outcomes. The final outcomes extracted from the papers reviewed are: i) employment creation; ii) labor productivity; and iii) firm performances. The following measures were extracted from the papers reviewed for intermediary outcomes: i) access to credit; ii) exports; iii) formalization rates; iv) innovation; v) investment; and vi) survival rates.

For firm performances, we grouped various outcomes such as profits, revenues, sales, added value, stock of assets, return on assets, gross production, and firm productivity (measured as total factor productivity). For employment, we grouped paid workers, new workers, workers recruited, and employment rates. Innovation encompasses all types of investments in research and development (R&D), new products, and patents. Our measure of labor productivity grouped studies that reported sales per worker, profit per worker, revenue per worker, and R&D per worker. Figure 4 reports the percentage distribution of reported outcomes (72 in total). Four outcomes stand out: firm performances (27.8 percent), employment (20.1 percent), exports (15.3 percent), labor productivity (11.1 percent), and investment and innovation (8.3 percent).

**Figure 4 – Percentage of Outcomes Analyzed**

*One ES per Treatment per Study – 72 ES in total*



Source: Own elaboration

## 5. Meta-Analysis

This review investigates the impact of a diverse array of SME support. The types of support include matching grants/credit, innovation support, support for exports, tax simplification, training, and local production systems (LPS). The impact of these interventions was analyzed in a series of outcomes such as employment creation, exports, innovation, investment, labor productivity, and firm performances. This section presents the results from the data extracted from the papers included in the review. Table C.1 (appendix C) in the annex provides a summary of each study included in the review.

An initial forest plot analysis provides a summary of the effect size of the interventions and outcomes considered in this review. The figures illustrate the effect size of interventions on different outcomes and the heterogeneity of the results. The overall effect was computed assuming a random effects (RE) model. A RE model assumes there might be different ES underlying different studies and interventions and that the total variance for these should account for between-studies variance (see Borenstein et al. 2009). We also report the confidence intervals

for each overall estimate and their p-values to assess statistical significance. To provide a more robust set of results, meta-regressions are used to analyze the impact of SME support programs on firm outcomes controlling for moderator factors.

## 5.1 Computing Effect Sizes

Most studies included in this paper use quasi-experimental methods to estimate the causal effect of a program. The majority of papers estimate the average treatment effect on the treated (ATT), but few estimate the local average treatment effect (LATE) instead.

For our meta-analyses, the unit of analysis was the study.<sup>7</sup> Nonetheless, several studies performed more than one estimate for the same outcomes. For example, in some cases, studies report on different interventions and in others, different specifications are tested for the same intervention. In any case, there was a need to synthesise several estimates for the same intervention (for example, matching grant) and outcomes (for example, employment). When a study covered more than one treatment (for example, matching grants and technical assistance) and provided estimates for each treatment separately and for ‘whatever’ treatment without distinguishing between the two treatments, we opted to use only the latter estimate to compute overall effect size when all different interventions were pooled.<sup>8</sup> In this case, the treatment dummy is defined as one if a firm is supported by ‘any program’ (in the example, either matching grants or technical assistance) and zero if not (as in Hong Tan, 2011; López-Acevedo et al., 2011).

When such ‘synthetic effect’ is not provided, we determined it by taking a simple average of the ES across different interventions per outcome per study (Lipsey and Wilson, 2001). In such cases, the variance of different effect sizes was computed assuming zero covariance because in most cases overlap was limited. That is, firms either participated in one program or

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<sup>7</sup> As discussed in Duvendack et al. (2012), there is not a consensus of whether meta-analysis should be performed for quasi-experimental studies. In this review we decided to use meta-analysis to have the ‘big picture’ of the impact of interventions aimed at SMEs. However, in face of the challenges in practice and decisions made, we argue that these results should be treated with care.

<sup>8</sup> Alternatively, we could have computed a weighted average of two separated coefficients.

another.<sup>9</sup> Averaging out across standardised ES provided in the same study was necessary to generate one overall ES per outcome per study so we could carry out meta-analysis pooling together different business-support programs.

We also performed subgroup analyses, looking at some interventions separately. For instance, our review reports on a relatively high number of studies looking at the effect of matching grants on firm outcomes. In cases where the same study tested the impact of more than one intervention (for example, matching grants and technical assistance), we first averaged the ES for matching grants and technical assistance separately and then took a simple average to obtain an overall ES per outcome per study. As before, this was to estimate an overall standardized ES across different intervention; and again we computed the variance assuming covariance between effect sizes as zero.<sup>10</sup>

When sample sizes and treatment effects for subgroups are available, we computed summary effects as a weighted average of the effects' sizes. As before, we also computed the variance by assuming covariance between the ES equals zero because this seems to be a plausible assumption for cases where overlap between subgroups is non-existent or small, that is, where the ES are plausibly independent.

In sum, we provide synthesised ES for three primary outcomes: (1) firm performances; (2) employment; and (3) labour productivity. For four secondary outcomes, (a) exports, (b) investment, (c) innovation, and (d) formalization rates, we show the forest plots with individual estimates in the appendix since we did not systematically review studies looking specifically at those outcomes. The effect sizes used to construct forest plots for the initial analysis are subsequently used in the meta-regression estimations.

After obtaining the effect sizes and their respective SE per outcome per study, we computed forest plots for an initial visualisation of the results.

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<sup>9</sup> Since variance of  $(a+b) = \text{var}(a) + \text{var}(b) - 2 \text{Cov}(a,b)$ , assuming  $\text{Cov}(a,b) = 0$  is a conservative assumption as it implies lower precision of overall effects unless the covariance is negative. On average, we expect the covariance across studies to be close to zero. We also believe this is a reasonable assumption because, according to these studies, the number of firms taking up different treatments is not high. Given the restricted overlap between different treatments, we do not believe there is reason to worry about high correlation between firms participating in different interventions. It is important to clarify that by doing this we are not averaging across outcomes, but instead, across different ES for a given outcome.

<sup>10</sup> In other words, we did not combine estimates obtained for firms receiving matching grants only with estimates for firms receiving package of interventions (for example, matching grants and technical assistance).

## 6. Results

This section provides an overview of the overall average effect of business-support programs to SMEs. We start by aggregating all interventions and providing evidence for single interventions when sample size (number of studies) allows. We use forest plots and random effect estimates to compute the average standardized effect size and use I-squared and tau-squared statistics to compute variability of our main findings.<sup>11</sup> The results are summarized for the final (or primary) outcomes of employment, productivity, and firm performances.

### 6.1 Forest Plot Analysis

Our review found 18 ES related to firm performances across different interventions as illustrated in panel A of the forest plot (figure 5).<sup>12</sup> The forest plot reports the standardized ES (SMD) of each study and the overall average across interventions. The interventions included in this figure consider different group of firms (for example, sector) and aim to tackle different market failures. Nevertheless, providing an overall picture of the interventions covered in the review can still be relevant for policy making.<sup>13</sup>

On average, interventions aimed at improving firm performances had a positive and significant effect of 0.13 standard deviations. Interestingly, the heterogeneity between studies is relatively small. The tau-squared is very low (0.0196). As indicated by the statistic I-squared (92.1 percent), there is an indication of high heterogeneity across studies. This measure captures the degree of inconsistency in the studies' results (Higgins et al., 2003).

Since our review included seven ES for studies that examined the impact of matching grants programs, our data allows us to look at the effect of these two interventions on firm

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<sup>11</sup> We report forest plot and heterogeneity measures, such as the Chi-squared test for heterogeneity (which captures within-study variance), the I-squared statistic, which we interpret as the proportion of total variance across the observed effects explained by between-study variance, and  $\tau^2$  (tau-squared), an estimate for the variance of the 'true effect size' (see Borenstein et al., 2009). Borenstein et al. (2009, p.118) argue that "I-squared is a descriptive statistic and not an estimate for any underlying quantity."

<sup>12</sup> Figure 5 reports forest plots dropping studies with ES that are outliers. The results with the full set of observations are similar (see Piza et al., 2016).

<sup>13</sup> The decision to report overall effect for different interventions was also made, for instance, in a systematic review that covered the impact of interventions aimed at improving children's enrollment in primary and secondary schools. See Petrosino et al., 2012.

performances in isolation. Panel B of **figure 5** shows that the effect of MG on firm performances equals 0.15 and is similar to that obtained with all interventions pooled together.

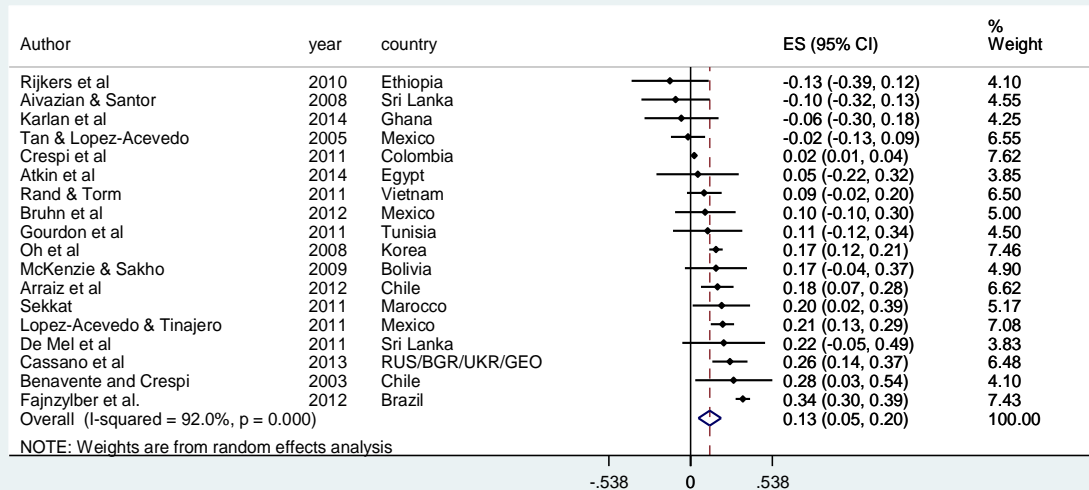
The number of ES for employment outcome is 13 (see panel C, **figure 5**). Although most of the evidence comes from Latin America, the figure suggests that different types of business support for SMEs help create jobs in almost all the countries considered. On average, programs targeted at SMEs tend to help with employment creation. The overall effect is equal to 0.15 standard deviations and statistically significant. Despite the smaller number of cases, the tau-squared statistic points to a between-study variance of 0.081; that is, the between-study variance accounts for more than 50 percent of the pooled effect size ( $0.08/0.15$ ). The high value of I-squared statistic (99.2 percent), though, indicates a high true between-study variability. This result is consistent with the view that SMEs are an important source of job creation. When we look at the effect of matching grants on employment (panel D), the results are similar with a positive effect size of 0.14 SD. Nevertheless, the reduction in the number of studies leads to higher variability between the point estimates as captured by the tau-squared (0.133) and I-squared statistics (99.4 percent).

The number of ES results for labor productivity is seven. The evidence comes almost exclusively from countries in Latin America (see panel E). The overall effect size is 0.11, indicating that SME support might affect productivity. The overall variance is relatively low as the I-squared statistic indicates that 88.7 percent of the total variance is explained by between-studies variability and the tau-squared is low (0.0117). When we look only at the effect of matching grants, we find a small effect that is not statistically different from zero (-0.02 SD with a 95 CI of (-0.15, 0.10)) – see figure 5, panel F.

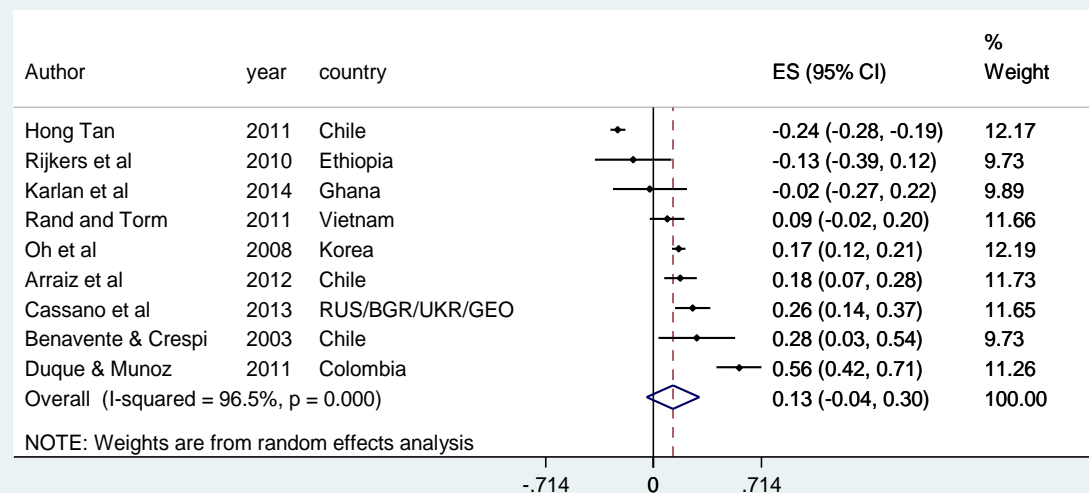
The initial indication of a positive impact of SME support on firm performances is interesting and can have at least two possible interpretations. First, it can be argued that business support of any sort works as subsidies (‘free money’) that end up favoring firms that would actually be able to carry on without any injection of public resources, that is, a *picking the winners* argument. On the other hand, one could take this result as an indication that SME interventions of any sort are key to SMEs needing a ‘nudge’ to increase performance (or survive). To shed light on these two competing views, we looked at the effect of MG on secondary outcomes, such as investment. There seem to be some positive effect on investment as

showed in figure D.9 in the appendix. In the meta-regression analysis, we also approached this issue indirectly by looking at whether firm sizes

## Figure 5 - Forest plot - final outcomes

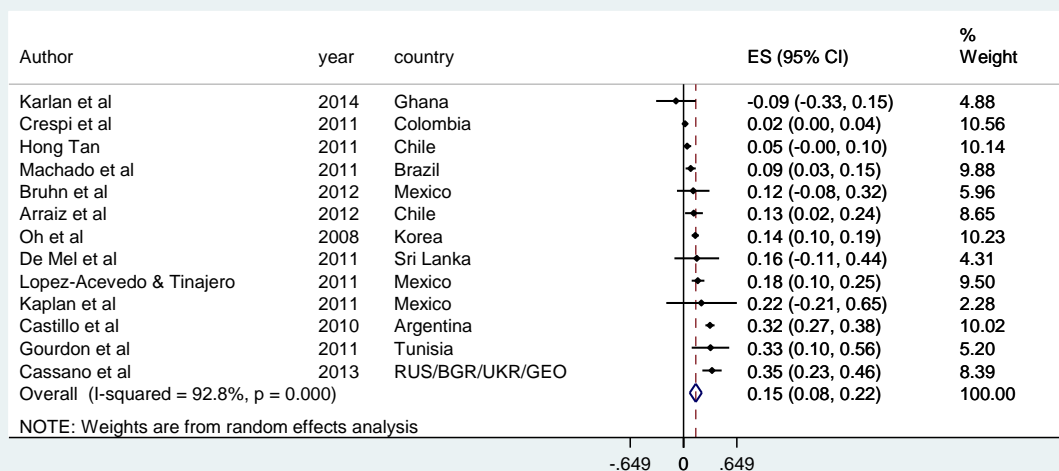


Panel A - All interventions: Firm Performance

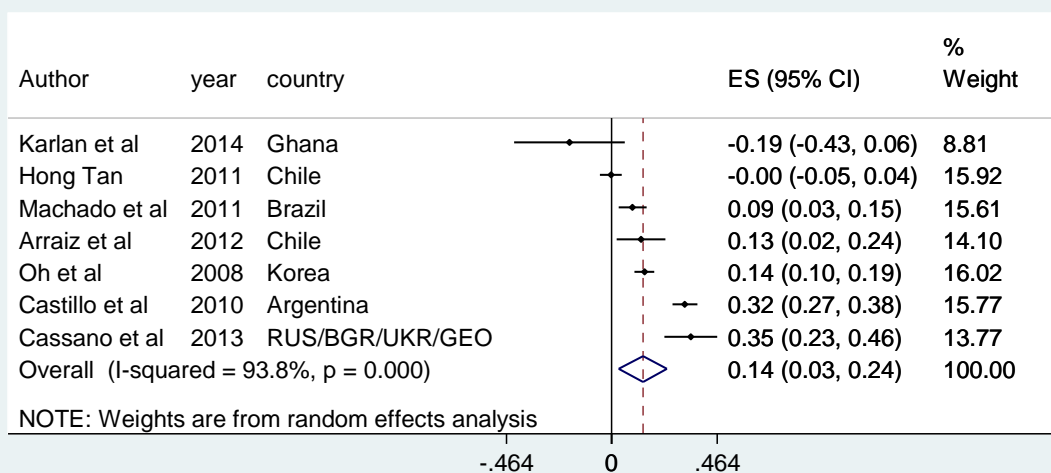


Panel B - Matching Grants: Firm Performance

## Figure 5 - Forest plot - final outcomes (continued)



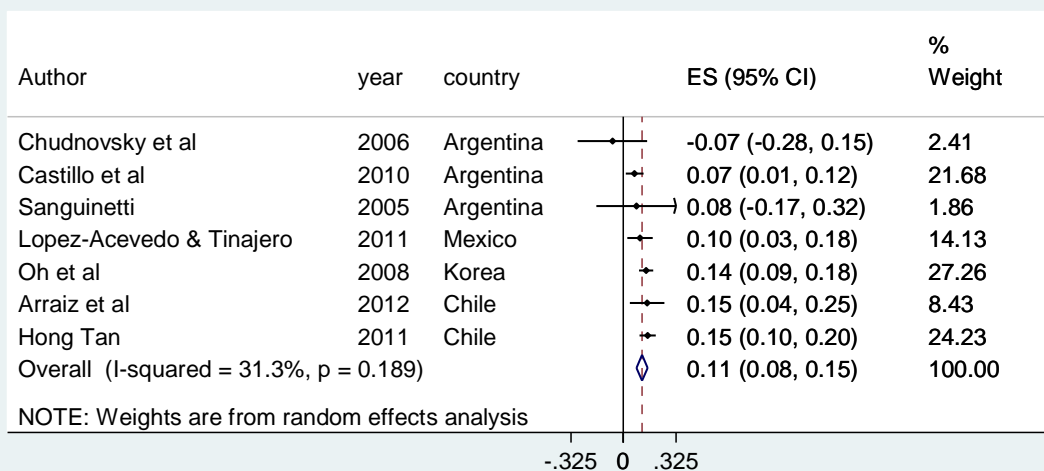
Panel C - All interventions: Employment



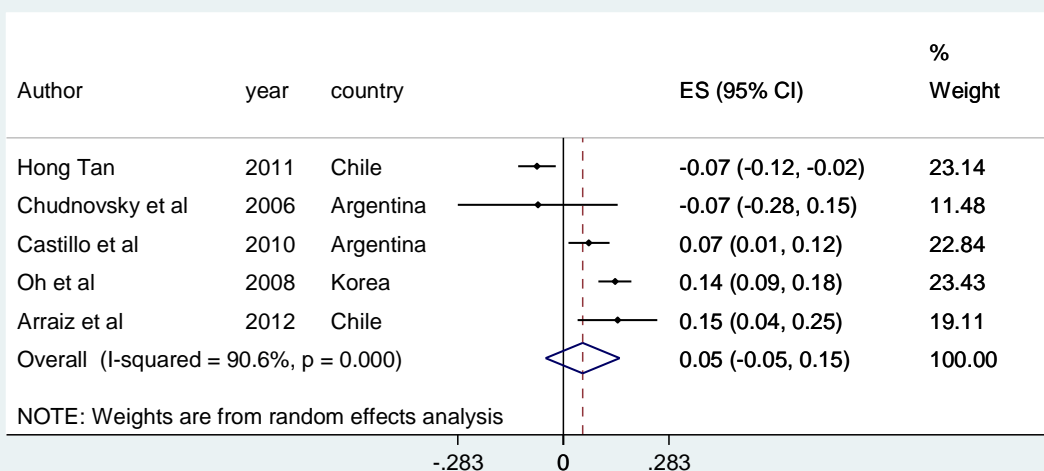
Panel D - Matching Grants: Employment Creation



Figure 5 - Forest plot - final outcomes (continued)



Panel E - All interventions: Productivity



Panel F - Matching Grants: Productivity

## ***Meta-Regression***

The forest plots presented earlier provide a useful preliminary discussion about the effect size of SME-support programs. However, forest plots are not able to control for moderator factors (for example, size of firms and regional characteristics and risk of bias of studies). Meta-regressions are estimated to provide a better account of effect size related to SME-support programs.

The meta-regression analysis is performed for the pooled sample of interventions and for matching grants separately. For matching grants we are able to control – separately due to sample constraints – for another three secondary outcomes: investment, access to export, and innovation. The overall effect was estimated using a random effects (RE) model. A RE model assumes there might be different ES underlying different studies and interventions and that the total variance for these should account for between-studies variance (see Borenstein et al., 2009). We also report the confidence interval for each overall estimate and its p-value to assess statistical significance. The baseline framework is as follows:

$$y_i = \beta X_i + \varepsilon_i$$

where  $y_i$  is the outcome,  $X_i$  includes the type of intervention and  $\varepsilon_i$  is the error term. Extensions of the baseline model include four additional moderator factors; Latin America and Africa variables, firm size, and risk of bias indicator created based on a careful risk of bias assessment (see appendix D). The meta-regressions are estimated for final and intermediary outcomes.

## ***Primary Outcomes***

Table 1 shows the coefficients for meta-regression. The first row shows the random effects estimates without controlling for any moderator factor. The coefficients are identical to those reported in the forest plot once outliers are excluded. These estimates correspond to the overall mean effect as showed in the forest plots.

We then estimate meta-regression controlling for each moderator factor in separated regressions. We had to estimate each regression one-by-one due to insufficient sample size. We

report the coefficient for the constant (RE when the dummy variable takes the value of zero) and the coefficient of the moderator variable in all cases.

Table 1 – Meta-Regression for Primary Outcomes (*Excluding Outliers*)

	Firm Performances	Employment Creation	Labor Productivity
RE estimate -- no controls	0.13***	0.15***	0.11***
p-value	0.000	0.001	0.001
N	19	13	
<i>Moderator variables (Control variables)</i>			
Constant	0.10**	0.19***	0.14**
p-value	0.036	0.01	0.014
<i>LAC fixed effect (1 if LAC; 0 otherwise)</i>	0.057	-0.06	-0.03
p-value	0.35	0.43	0.48
N	19	13	7
Constant	0.15***	0.15***	Na
p-value	0.000	0.002	
<i>Africa fixed effect (1 if Africa; 0 otherwise)</i>	-0.10	-0.03	Na
p-value	0.18	0.82	
N	19	13	
Constant	0.16***	0.21***	0.13
p-value	0.000	0.004	0.11
<i>Firm size (continuous variable)</i>	-0.001*	-0.001*	-0.0003
p-value	0.06	0.15	0.70
N	19	13	7
Constant	0.09**	0.074	0.11**
p-value	0.047	0.21	0.027
<i>Risk of bias (1 for moderate or high RoB; 0 for low RoB)</i>	0.08	0.11	0.00
p-value	0.17	0.12	0.99
N	19	13	7
Constant	0.14***	0.16***	Na
p-value	0.000	0.002	
<i>Method (1 if RCTs; 0 if QE)</i>	-0.07	-0.08	Na
p-value	0.42	0.42	
N	19	13	

Note: \*\*\*, \*\*, \* Statistically significant at 1, 5, and 10 percent respectively.

Given the small sample of studies, these estimates are underpowered. The lack of statistical significance should not mean that these moderator factors are unimportant. The magnitude of the effect size and its sign can be informative but should be interpreted with caution in such a context.

First, the coefficient of the dummy variable for LAC is positive but statistically insignificant. The estimate indicates that business-support services implemented in LAC is associated, on average, with higher effects on firm performances. However, for the other two outcomes, we observe the opposite, that business-support services implemented in LAC are associated, on average, with lower effects on employment creation and labor productivity, by 0.06 of a SD and to 0.03 of a SD respectively. As before, the estimates are not significant in statistical terms. We have insufficient data to explore this issue further, but it could be that business support to SMEs in LAC lead to more capital-intensive technology and therefore less likely to create jobs.

The estimate for the ‘Africa’ dummy indicates that SME support programs in Africa are associated with a lower pooled effect on firm performances, but is only marginally associated with lower effect on employment creation. The size of firms may play a role in the main findings. As can be seen in the table, the random effects estimate increases in all three cases once we control for firm size, suggesting that larger firms are associated with larger impacts. The relationship might not be linear though.<sup>14</sup> Figure E.1 in the appendix shows the histogram for this variable. The figure highlights that most of the firms assessed in the studies covered by this review have fewer than 100 employees. A high percentage (25 percent) has no more than 10 employees (first bar). For studies covering African countries, the median size of firms is 93 and the mean is 83. This indicates that there is a larger proportion of small firms studied in Africa, given the left-skewed distribution.

Table 4 shows the random effects estimates once risk of bias is controlled for. Because the dummy risk of bias takes the value of 1 for studies with a high risk of bias, the significant reduction in the magnitude of the effects indicates that high-risk studies tend to show more positive results on firm performances than studies with low or moderate levels of bias. The same holds for employment creation, but not for labor productivity. In fact, once a dummy for risk of

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<sup>14</sup> We tested a quadratic specification for the variable size; the coefficients for the quadratic term are very often negative, suggesting a concave relationship between firm size and firm performance. Because number of studies is relatively small, the estimates are imprecisely estimated and are available upon request.

bias is added to the model, the effect on employment turns statistically insignificant. One could interpret these results as a signal that the most rigorous studies have not found effects of business interventions on these firms' performances and employment creation. Therefore, with so few good studies available, any conclusion regarding the effects of such interventions should be interpreted with caution.

Finally, the coefficient of the dummy variable that informs the method used (1 for RCT and zero for quasi-experimental methods) suggests that the RCTs included in this review were less likely to find positive effects on firm performances and employment creation. We believe that this might be in part due to the scales of the programs evaluated. Studies using quasi-experimental methods usually rely on administrative datasets with thousands of observations whereas RCTs might test programs in their pilot stages.

Table 2 replicates the exercise for MG interventions only. The results for firm performances are qualitatively similar to those presented in table 1 and few estimates stand out. First, the coefficient of the dummy 'Africa' is large and negative in the first column, suggesting that MG programs in Africa are associated with worse performances of firms. On the other hand, the coefficient for Africa region is positive and relatively large for employment creation. This suggests that MG interventions in African countries were more likely to create jobs. This is consistent with the hypothesis that African firms' production functions may be more labor intensive (than LAC, for instance) and that they likely work at relatively low scales, hence the scope to grow through addition of labor inputs.

Table 2 – Meta-Regression for Primary Outcomes  
*Matching Grants (Exclude Outliers)*

	Firm Performances	Employment Creation	Labor Productivity
RE Estimate -- No Controls	0.15**	0.13*	0.052
p-value	0.012	0.083	0.33
N	7	7	5
<b><i>Moderator Variables</i></b> <b><i>(Control Variables)</i></b>			
Constant	0.11*	0.13	0.14
p-value	0.095	0.305	0.244
<i>LAC Fixed Effect (1 if LAC; 0 otherwise)</i>	0.10	0.13	0.14
p-value	0.40	0.305	0.244
N	7	7	5
Constant	0.17***	0.17**	Na
p-value	0.000	0.029	Na
<i>Africa Fixed Effect (1 if Africa; 0 otherwise)</i>	-0.27**	0.17**	Na
p-value	0.03	0.029	Na
N	7	7	Na
Constant	0.17*	0.27*	0.24
p-value	0.084	0.053	0.113
<i>Firm Size (Continuous Variable)</i>	-0.001	0.27*	0.24
p-value	0.37	0.053	0.113
N	7	7	5
Constant	0.15	0.015	0.068
p-value	0.131	0.33	0.501
<i>Risk of Bias (1 for moderate and high risk of bias; 0 for low)</i>	-0.01	0.015	0.068
p-value	0.94	0.33	0.501
N	7	7	5
Constant	0.16***	0.20**	Na
p-value	0.002	0.018	Na
<i>Method (1 if RCTs; 0 if QE)</i>	-0.23	0.20**	Na
p-value	0.27	0.018	Na
N	7	7	Na
Constant	0.15**	0.16*	0.10*
p-value	0.012	0.074	0.047
<i>Export (Continuous Variable)</i>	2.23**	2.86	-2.85**
p-value	0.02	0.11	0.012
N	7	7	5

Cont. Table 2

Constant	0.06	0.13	0.06
p-value	0.48	0.16	0.37
<i>Innovation (Continuous Variable)</i>	6.32	8.23	-1.85
p-value	0.15	0.23	0.59
N	7	7	5
Constant	0.08	0.17**	0.025
p-value	0.36	0.027	0.67
<i>Investment (Continuous Variable)</i>	-0.92	-2.99***	8.00
p-value	0.35	0.01	0.52
N	7	7	5

Note: \*\*\*, \*\*, \* Statistically significant at 1, 5, and 10 percent respectively.

The coefficient for size of firms is positive and large in all three columns, though not statistically significant for labor productivity. The result in the second column could be picking a mechanical effect since firm sizes are measured as numbers of employees.

MG programs that aimed at improving firm capacities to export and innovate showed positive effects on firm performances and employment creation, but negative on labor productivity. This result is puzzling and we interpret it as an indication that firms targeted by the type of interventions covered in this review were likely facing some constraint to increase output beyond the variable costs associated with extra hired labor. This could also reflect some distortion in case an intervention somehow incentivized firms to create jobs (for example, unpaid jobs through employment of family members) through different forms of subsidies (for example, wage subsidy).

Finally, the coefficient for the variable ‘investment’ was negative for firm performances and employment creation. Our interpretation is that the investments made by these firms might have been toward addition of capital goods.

In a nutshell, these findings suggest that matching grants serve different firm composition and business purposes. Export-oriented firms, for example, need to become more efficient to be able to compete in the external market while labor-intensive firms may use matching grants to hire extra labor.

## *Study Limitations*

Most of the studies covered in this review employ quasi-experimental designs that rely on assumptions that may fail at controlling for all sources of confounders. The process of elaboration of this review confirmed a point made by Baird et al. (2013) that very few economic papers report the exact information necessary to perform ES calculations. So assumptions had to be made. In addition, to synthesize the ES across different studies, we made a considerable simplification in averaging SMD obtained through estimation of different parameters – such as intention to treat (ITT) often reported in RCTs, average treatment on the treated (ATT) reported in DID and PSM, and the local average treatment effect (LATE) reported in RDD and IV. Our review also gathered evidence from 18 countries, four regions, – Asia, Africa, Latin America, and East Europe – various contexts, and with differences in program scale, intensity, and period, which considerably complicated study comparability and the drawing of general conclusions.<sup>15</sup>

We tried to account for heterogeneity within and between studies by estimating random effects models and using moderator variables in the meta-regressions. However, the I-squared and tau-squared statistics showed a high degree of variability in the main findings.

Additional limitations of this review are worth noting. We searched for and included evidence published or made available after 2000. However, judging by other systematic reviews conducted in this field and by the publication dates of included studies, it is unlikely that more studies would be included in the review in case searches were defined with an earlier starting date.<sup>16</sup> We did not conduct a specific search in French, but we searched several databases that include studies written in other languages and we screened French language studies for inclusion in the review. We did not conduct specific searches in the RePec database, nevertheless, it is worth mentioning that we did conduct electronic searches in the Econlit database that encompasses all RePec working papers. We did not conduct moderator analysis by all types of global region, only for those regions where we had sufficient observations to undertake

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<sup>15</sup> Studies were done in different countries, different years, and scale as some used administrative data and other small-scale RCTs.

<sup>16</sup> For instance, a paper by Grimm and Paffhausen (2015) studies a similar issue but focuses only on employment outcomes. Their search was done after 1990 and only one paper from prior to the year 2000 (Fretwell et al, 1999) was found. This paper would not qualify to enter this review as it is designed to assess active labor policy in general (not SMEs specifically) and also includes assessment of self-employment, which is not covered by this review.



appropriate analysis – in other words, Latin America (since the majority of the evaluated interventions were implemented in Latin America) and Africa.

Finally, we used Egger’s tests to assess whether the results discussed above reveal any indication of publication bias.<sup>17</sup> The first column in table 3 shows the results for the three primary outcomes.

Table 7 – Egger’s Test for Publication Bias

	Firm Performances	Employment Creation	Labor Productivity
Slope	0.055	-0.20**	0.20**
(s.e.)	(0.03)	(0.08)	(0.07)
<i>p-value</i>	<i>0.109</i>	<i>0.028</i>	<i>0.027</i>
Bias	1.82	7.14*	-3.24
(s.e.)	(1.07)	(3.82)	(1.96)
<i>p-value</i>	<i>0.104</i>	<i>0.084</i>	<i>0.148</i>

Note: Standard errors (s.e.) in parenthesis. \*\*, \* Statistically significant at 5 and 10 percent respectively.

The coefficient of the variable *bias* is positive but only statistically significant at 11 percent (p-value = 0.104) for firm performance indicators. This result indicates weak evidence of publication bias towards studies showing positive effects of business support on SME performance indicators. The evidence of publication bias is stronger for employment creation as can be seen in the second column of table 3. The coefficient of the variable *bias* is positive (7.14) and statistically significant at 9 percent (p-value = 0.084). We found no evidence of publication bias for labor productivity.

## Concluding Remarks

This systematic review summarizes the evidence of the impact of SME-support programs that used rigorous evaluation techniques to identify the causal effect of an intervention on SME outcomes.

<sup>17</sup> We used the *metabias* command in Stata.

The meta-analysis found that interventions aimed at spurring SME performance had positive impacts on firm performance indicators as well as employment generation, labor productivity, exports, and investment. The sample size allowed us to look at the effect of matching grants and support to export programs through forest plots and on most individual interventions through meta-regression. Overall, the evidence shows encouraging results regarding the impact of business support on primary outcomes such as SME performances, employment creation, and labor productivity as well as on secondary outcomes such as exports, innovation, and investment.

Nevertheless, the analysis showed that region (LAC and Africa), firm size, and quality of studies (risk of bias) play an important role in the overall average effects. Importantly, despite the reasonable number of studies, few papers were classified as having low risk of bias. Consequently, the results stemming from a large number of studies with high risk of bias should be read carefully.

This review significantly contributes to understanding better the effect of various SME-support interventions on different outcomes while clearly setting apart SME interventions from micro-enterprise interventions, which are different in nature. Nevertheless, more work should be done to better understand what type of support works best for SMEs.

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## Appendix A – Search Procedures

Electronic searches were conducted in the main international databases. Table A.1 provides the list of basic search terms used to construct complex search codes and identify studies to be included in the systematic review. Based on these terms, a detailed search strategy was set up to account for U.S. and U.K. English spelling, to seek for the most relevant studies and to restrict the search to LMICs. The search codes were developed by 3ie specialist John Eyres. The details of the search strategies are available in Piza et al. (2016) and on request. The base of the search strategy was developed using the Social Science Citation Index (ISI) and Econlit databases, two of the most important databases in economics. These codes were adapted for other databases that allow users to construct detailed codes for search terms. The databases searched are the following: 3ie database of impact evaluations, EconLit (Ovid), ABI/INFORM Global (ProQuest), PAIS International, Sociological Abst, Worldwide Political Science Abst (WPSA), ASSIA, Web of Science, that is, ‘Web of Science – Social Sciences Citation Index’, Business Source Premier (Ebsco), Academic Search Complete (Ebsco), Scopus, DAC (OECD), and Google Scholar.

**Table A.1. Types of Intervention and Related Terms Used to Construct Complex Search Codes**

<b>Types of Interventions Targeting SMEs</b>	<b>Related Search Terms</b>
Formalization/Business Environment (Institutional Improvement)	SMEs and (formalization, business environment, institutions, property registration, regulatory frameworks)
Exports/Access to External Markets	SMEs and (exports, certification, market fairs)
Support for Innovation Policies	SMEs and (innovation, patents, trademarks, research and development, technology transfer)
Value Chain, Networks, and Cluster Interventions	SMEs and (value chain, clusters, network, local productive systems, collective actions)
Training and Technical Assistance	SMEs and (training, technical assistance)
SME Financing/Credit Guarantee	SMEs and (finance, credit, guarantee, matching grants)



## Appendix B. Calculation of Effect Sizes Across Studies Using Standardized Measures

We used two standardized measures to compare effect sizes across studies. We computed risk ratio (RR) for binary outcome variables and used standardized mean differences (SMD) for continuous variables. In most cases, the standard deviation of the whole sample (pooled standard deviation – pooled\_sd) was not reported and we therefore made some assumptions to compute the SMD and its standard error (SE). For instance, in a couple of studies that reported the effects of different interventions in a long set of intermediary and final outcomes, only the difference in means and the t-statistic for the difference was recorded. When the means and standard deviation for each group were not reported we made the assumption that the standard deviation is the same in the treatment and control samples and that the covariance of the outcome variable Y between both groups is zero.<sup>18</sup>

Although this assumption might be considered plausible in RCTs where the randomization is at individual level and sample sizes are similar for the treatment and control groups, it is stronger in the context of quasi-experimental studies, particularly where sample size is relatively small and numbers of observations differ sharply between treated and comparison groups. In these cases, we assumed that the standard deviation was the same, regardless of the selection process and the sample size in each group.

Whenever studies provided the sample size for the treatment and control groups at the baseline, SMD was computed using the following formulae:

$$\text{SMD} = \text{treatment effect} / \text{pooled\_sd},$$
 for studies that used DID or matching with DID methods to compute the treatment effects.

For cases where pooled\_sd is not available, we used the following:

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<sup>18</sup> This assumptions imply in a standard deviation (SD) of Y given by:  $\text{SD}(Y) = \text{SD}(\text{beta\_hat}) \times (2)^{-0.5}$ . See the attached file for the formulae.

$SMD = t * [(N_t + N_c) / (N_t * N_c)]$ , where  $t$  is the t-statistic of the treatment effect coefficient in the regression model, and  $N_t$  and  $N_c$  are the numbers of treated and control observations respectively.<sup>19</sup>

For studies that used small samples we corrected SMD using the following correction (see Waddington et al. 2012).<sup>20</sup>

$$SMD_{corrected} = SMD * \{1 - 3 / [4 * (N_t + N_c - 2) - 1]\}$$

We computed RR as follows (see Waddington et al., 2012):

$$RR = [Mean(Y_C) + \beta] / Mean(Y_C) \text{ for } Y_C \neq 0; \text{ or}$$

$$RR = \text{treatment effect for } Y_C = 0.$$

The computation of SE of the effect sizes also requires some assumptions, particularly for RR. As discussed in Waddington et al. (2012), the SE of the error term in the regression model is the preferred option to compute RR (or SMD). In most cases, this was not available, thus we used the standard deviation of the outcome among control units at the baseline. We used the following formulae to compute SE(SMD) and SE(RR):

$$SE(SMD) = [(N_t + N_c) / (N_t * N_c) + SMD^2 / 2 * (N_t + N_c)]^{1/2}$$

$SE(RR) = \sigma * \{1 / N_t * [Mean(Y_C) + \beta] + 1 / N_c * (Mean(Y_C))\}$ , where  $\sigma$  is the SE of the error in the regression or the standard deviation of the outcome among controls at the baseline when the former is not reported.

Finally, we made an assumption regarding sample size when this was not provided for each group separately. In cases where only the whole sample was reported, we arbitrarily split the sample equally between treated and control units.

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<sup>19</sup> The computation of SMD via t-test was obtained by replacing the formulae of the pooled standard deviation by a simple manipulation of the formulae of a t-test for difference in means. See Wilson (2011).

<sup>20</sup> We arbitrarily defined small sample size ( $n$ ) as less than 100 observations per treatment arm. According to this definition, only three studies in the final list have small samples. Most of the studies use more than 300 observations per treatment arm.

### ***Unit of Analysis Issues***

Most studies use data at firm level with the great majority coming from administrative data, such as census data about formal firms or large samples of firms. The authors clustered SE accordingly in a study where the intervention took place at municipal level.

### ***Dealing with Missing Data***

We contacted study authors to ask for missing information, such as descriptive statistics at the baseline (mean, standard deviation, and sample size and intra-cluster correlation when applicable), and received quick feedback in most cases. Unfortunately, the quality of data presented varies considerably across studies. In many cases, we were forced to make assumptions to compute SMD, RR, and the SE, for instance:

- When sample size is not provided for the treatment and control groups separately, we arbitrarily split the sample equally.
- When pooled standard deviation was not reported, we used the standard deviation of the control group to compute SE (SMD) and the t-statistic of the treatment effect coefficient to compute the SMD.
- When a study used a cluster of firms at municipality level but did not report the number of firms, we used the number of clusters (municipalities) to compute the standardized effects and SE.
- If there was no information on sample size, means, and standard deviation, the study was excluded.
- In cases where the baseline data was reported for the pooled sample of firms but estimates were provided for sub-groups of firms according to firm size, we split the sample equally among the subgroups and used the same means for subgroups as for the pooled sample.
- Some studies reported the p-values rather than the SE or t-statistics. To convert p-values into t-statistics, we used a conservative approach and used the lower value of t for cases where the coefficient was statistically significant. For instance, for cases where the p-value was between 0.051 and 0.10 we used a t-statistic of 1.65.

For cases where the p-value was between 0.011 and 0.05 we used a t-statistic of 1.96, and for p-values below 0.01, we used a t-statistic of 2.58.

- Where t-statistics were not available to compute SMD, we computed the pooled standard deviation using the standard deviations of the treatment and control groups and assumed a covariance between outcomes in both groups of 0.5.
- For the cases where the means at the baseline are not available or are zero, we computed RR assuming it was equal to the treatment effect coefficient.

## Appendix C

**Table C.1 – Included Studies**

Authors	Type of Intervention	Country	Brief Intervention Description	Sample Size	Study Design	Firm Size	Industry Sector	Outcomes
Bruhn et al. (2012)	Matching grant	Mexico	Consulting services provided by the Institute for Competitive Productivity, a training institute set up by the Mexican Ministry of Labor in the state of Puebla. The study suggests some positive effect on various business outcomes. Strikingly, the paper suggests that business consulting increased in sales and profits of 80 and 120 percent, respectively. The study did not show any impact of business consultancy on employment.	Among the 432 enterprises that expressed interest in joining the program; 150 were randomly selected to participate.	RCT.	Definition of the Mexican Ministry of the Economy, micro-enterprises have up to 10 employees. Small enterprises have between 11 and 50 employees in the manufacturing and services sectors and between 11 and 30 employees in the commerce sector. Medium-size enterprises have up to 100 employees in the service and commerce sectors and up to 250 employees in the manufacturing sector.	Manufacturing, commerce, and services.	Sales and profit.
Weiss et al. (2011)	Export promotion	Chile	The study analyzed the impact of export promotion – Export Marketing Assistance (EMA) – through marketing assistance on the performance of firms in the Araucania region of Chile. The data for the study are from exporting firms between 2002 and 2005 and suggests a non-robust positive effect of marketing assistance on exports. The results are very sensitive to the bandwidth of the kernel matching, and the authors point out that the small number of observations in a specific geographic area is also a limitation of the study.	The treated group has 73 firms.	The study uses a difference-in-differences matching estimator.	The Export Marketing Assistance (EMA) focuses on SMEs according to Chilean size definition.	Mainly manufacturing, agriculture, and forestry.	Change in exports; accumulated exports; exports average.
De Giorgi and Rahman (2013)	Tax simplification	Bangladesh	The paper provides an assessment of an information campaign on SME registration in Bangladesh following a major business registration reform that substantially reduced the time, complexity, and hidden costs of registering a business. The intervention was designed to provide an experiment that provided face-to-face information to randomly chosen firms. The intervention consisted of one visit by a facilitator to informal firms. The results show that the information campaign had zero effect on business registration. As a result, the authors speculate that the main barrier to registration is not information, but indirect costs related to formalization.	A sample of informal firms (3,000) was extracted from IFC's quarterly Business Confidence Surveys (2009) and IFC's Informality Surveys (2010). 50 percent of the sample was randomly selected to receive the	RCT.	Small informal firms. Treated firms had, on average, 22 workers and control group firms had 26 workers.	All sectors.	Indicator of formalization.

				treatment.				
Aivazian and Santor (2008)	Access to credit	Sri Lanka	Analyzed two groups of small firms with different conditions for accessing credit. One group had access to subsidized loans from the World Bank and the other accessed loans without subsidies. The authors used the Small and Medium Industry Impact Evaluation (SMIIE) survey conducted in 1996 by the World Bank. The study indicates that the impact on value added is inconclusive.	304 firms, half of which received subsidized loans and the other half received regular loans.	The study used propensity-score matching and OLS estimates.	The median of the number of employees is 16 for both control and treatment groups.	The study included SMEs from the following sectors: manufacturing, mining, construction, agriculture industries, fish processing, industrial services, horticulture, commercial transport, and animal husbandry.	Value added.
Arraiz et al. (2013)	Local productive systems	Chile	The study evaluates the impact of the Chilean Supplier Development Programme on the performance of SME suppliers to sponsor firms, using panel data between 1998 and 2008. The results suggest that SME suppliers in the agribusiness sector experienced increased sales and employment and are more likely to survive after participation in the program.	The final sample consists of 101 sponsor and 3,863 supplier firms; data spans from 1998 to 2008.	Propensity-score matching combined with fixed-effect estimations.	The small firms that participated in the program had annual sales that did not exceed 100,000 UF (Unidad de Fomento, an accounting unit that reflects the real value of the Chilean peso).	Agribusiness sector.	Annual sales (in logs); exporting firm; employment (in logs); salaries (in logs).
Lee and Cin (2010)	Innovation	Korea	The authors analyze whether R&D subsidies stimulate private R&D investment by SMEs in the manufacturing sector in Korea. The results show some positive impacts of government R&D subsidies on additional private R&D funding, and suggest subsidies can increase corporate R&D in manufacturing SMEs.	The data is from 34,782 firms for the period 2000-2007.	The study applies DID and two-stage least-squares estimators to panel data covering the period between 2000 and 2007.	Firm size as defined by the Korean Small and Medium Business Administration. SMEs treated have, on average, 80 workers.	Manufacturing sector.	Corporate R&D investment.
Mano et al. (2012)	Training	Ghana	The study is about the impact of business consulting in the form of basic managerial training. However, the authors measure the impact of this type of intervention in the context of industrial clusters. The intervention was made from November 2007 onwards and a follow-up survey was undertaken in November 2008. The results indicate that participation in a rudimentary management training program improves the business practices and results of the firms that participated in the experiment.	The data comes from 167 firms, 60 in the control group.	RCT in Suame Magazine, an industrial area consisting of metal workshops and enterprises in Kumasi, the second largest city in Ghana.	The paper focuses on micro and small firm members of the Ghana National Association of Garages (GNAG).	Manufacturing sector.	Visiting customers; record keeping; record analysis; sales revenue; value added; gross profit.

Atkin et al. (2014)	Export	Egypt	The study assesses the impact of market-access initiatives on export activity by rug-making firms in Egypt. Results show that involvement with external market-access initiatives increased both quality of rugs, profit, and prices. Accordingly, the number of rugs produced decreased.	The study encompasses a total of 405 firms.	RCT.	Most of firms have between 1 and 4 employees.	Textile.	Profits from rug business; total product last month (m2); export indication.
Rijkers et al. (2010)	Matching grant	Ethiopia	The authors assess the impact of support to SMEs in the construction sector in terms of technology use, labor intensity, and earnings of participant firms in Addis Ababa, Ethiopia. The program was designed as an active labor-market policy through the use of matching grants to create labor-intensive jobs and reduce unemployment. Results indicate that the program was not successful in generating more jobs in treated firms than in the control group.	The study uses data of 240 firms.	Instrumental variable regressions with cross-section data.	Small firms in the construction sector employing fewer than 50 people and with a capital stock worth less than approximately \$55,000.	Construction sector.	Log of input per worker; log of annual revenue; log of annual revenue per worker; log of monthly earnings.
Rand and Torm (2012)	Tax simplification	Vietnam	The study assesses the relationship between legal status and firm-level outcomes in the manufacturing MSMEs in Vietnam. The results indicate that becoming a registered firm leads to an increase in profits and investments. On the other hand, there is evidence that formalizing does not lead to a higher share of wages in total value added (proxy for labor productivity), and that becoming a registered firm decreases use of casual labor.	The study encompasses 1,366 firms.	The study uses a matched DID strategy.	A definition used by The World Bank was used in this study: Micro-enterprises have between 1 and 10 employees, small-scale enterprises between 11 and 50 employees, and medium-sized enterprises between 51 and 300 employees.	Manufacturing sector.	Profit (log); investment share; credit access; casual worker share.
Fajnzylber et al. (2011)	Tax simplification	Brazil	The paper analyses the impact of the introduction of a business-tax reduction and simplification scheme in Brazil called SIMPLES. The results suggest that SIMPLES led to a significant increase in formality and that led to higher revenues, employment, and profits among firms that registered as a result of the new law.	The study used the Brazilian Survey of the Urban Informal Sector that has more than 40,000 entrepreneurs.	The estimations are done using Weighted Two-Stage Least Squares (W2SLS) and regression discontinuity design.	The paper defines firm size based on the 1996 simplified tax law system called SIMPLES. The definition is based on revenue level; for micro (up to R\$120,000) and small firms (up to R\$720,000).	All sectors.	License to operate; legal entity; micro-firm registration; registered with tax authorities; paid taxes; paid social security; revenues; profits; employment; paid employment; paid employment/employment; fixed capital; access to credit; fixed location; sales.
Lopez-Acevedo and Tan (2005)	Training	Mexico	The authors provide an evaluation of a training program for SMEs in Mexico: the Comprehensive Quality and Modernization Programme. A panel data for the years of 1991, 1993, and 1995 was used. The results found that participating firms experienced higher investments in worker training, higher rates of capacity utilization, and higher probability of adopting quality-control practices when compared with firms in the control group. Further, firms that participated in the training	The study was based on information from 1233 firms (595 received treatment and 638 were the control group).	Propensity-score matching combined with difference-in-difference estimations.	The definition of SME is based on the following category. Micro - less than 16 workers. Small - between 16-100 workers. Medium - between 101-250 workers.	Manufacturing sector.	Productivity.

			increased productivity growth, but only in the 1991 to 1993 period.					
Duque and Munoz (2011)	Innovation, export, training and LPS (clusters).	Colombia	This study for Colombia uses a panel data setting using data from 1999 to 2006. The evaluation focuses on the impact of the Colombian Fund for the Modernization and Technological Development of the Micro, Small, and Medium-Sized Firms (FOMIPYME). The empirical evidence suggests a positive effect on wages in the first year of two years of treatment, on exports as a share of sales, and also on investment in R&D. Security issues might affect the effectiveness of these programs, as participating in an SME program positively affects productivity when crime is controlled for.	The study encompasses 1282 SMEs that were used to construct the treated and control groups.	Propensity-score matching combined with difference-in-difference estimator.	The definition of SMEs used in the study follow the definition established by Law 905 of 2004: i) Micro-enterprises <10 employees, or total assets worth less than 500 legal monthly minimum wages; ii) Small Enterprises: between 11 and 50 employees, or total assets worth between 501 and 5,000 legal monthly minimum wages; iii) Medium Enterprises: between 51 and 200 employees, or total assets worth between 5,001 and 30,000 legal monthly minimum wages.	All sectors, mostly manufacturing.	Log of sales; log of employment; log of sales over employees; log of staff expenses over employees, log of exports over sales; log of investment in R&D.
Tan (2011)	Innovation, LPS (cluster), matching grants	Chile	The study used panel data for the period between 1992 and 2006, and evaluated the impact of eight different programs on different outcomes. The authors used a propensity-score matching combined with DID. Empirical results suggest that SME support led to higher sales, labor productivity, increased wages, and a small effect on employment was observed. No significant effects were found with regards to credit and loans programs, suggesting that access to finance by itself does not affect firm performance.	603 establishments from six manufacturing sectors provided information about the SME participation in different support programs.	Propensity-score matching combined with difference-in-difference estimator.	Micro-enterprises with 1-15 workers, small with 16-100 workers, and medium with 101-250 workers.	Manufacturing sectors: (food and beverages, chemicals, metal products (excluding machinery), machinery and equipment, wood products and paper products).	Log sales; log output; log labor; log wage; log labor productivity; export as percentage of sales.
Jaramillo and Diaz (2011)	Innovation and training	Peru	The study evaluates three important public programs oriented towards SMEs (PROMPYME - Public Sector Purchase Programme: Small and Micro-Enterprise Promotion Commission (Comision de Promocion de la Pequeña y Micro-Empresa), BONOPYME (voucher-based training program for small and micro-enterprises) and CITE-Calzado (shoe manufacturing technological innovation program). Data from the beneficiaries of these programs were linked to the Annual Economic Survey carried out by the National Statistics Institute to generate control groups. The results suggest a positive impact of participation in SME programs, associated with a 26 percent increase in profits and a 21 percent increase in sales.	The treated group comprises 414 firms.	Propensity-score matching combined with difference-in-difference estimator.	According to Peruvian legislation (D.L N° 1086), firms with a maximum of 50 workers and a minimum of two workers can participate in BONOPYME.	All sectors, mainly shoe manufacturing.	Log profits; log sales; log profits per worker; log sales per worker.



Lopez-Acevedo and Tinajero (2010)	Matching grants, export, innovation, local productive system, and training.	Mexico	This study for Mexico includes data from five different institutions and 18 different programs. The evaluation constructed a rich panel dataset by linking SME participation in support programs to a panel of annual industrial surveys for the period 1994 to 2005. The results suggest that participation in the programs of the Ministry of Economy and the National Science and Technology Council is associated with higher value added, sales, export, and employment. Nevertheless, the authors warn that the better results of these specific programs might be related to the fact that they reach bigger and more structured SMEs.	The total number of observations for the panel is 30,199 (18,435 in the control group and 11,764 in the treatment group).	Propensity-score matching combined with difference-in-difference estimator.	Firm size is defined as “micro” with 15 or fewer workers, “small” with 16 to 100 workers, “medium” with 101 to 250 workers, and “large” with over 250 workers.	All sectors.	Value added; gross production; technology transfers; hours worked; wages; fixed assets; sales; export; and employment.
Castillo et al. (2010)	Export	Argentina	This paper evaluates the impact of the SME support program PRE on employment, real wages, and exports in Argentina. Using data from two different sources, that is, the administrative records of the program and a dataset constructed by the Observatorio de Empleo y Dinámica Empresarial OEDE, the authors construct a long panel of firms (12 years). Estimations show a positive and quantitatively important impact of the program on employment and a positive although smaller impact on real wages and the probability of exporting. Also, the effect of the program on wages and the probability of exporting take place one year after beneficiaries receive the program.	The dataset is a panel of firms that includes all the firms declaring employment in Argentina after 1996. It covers firms in manufacturing, services, retail, and primary sectors. In 2008, the dataset included around 6 million workers and 570,000 firms.	Propensity-score matching combined with difference-in-difference estimator.	Firms are classified using the average employment of two consecutive years into micro-firms (less than 4 employees), small firms (between 4 and 13 employees), medium-sized firms (between 14 and 50 employees).	Manufacturing, services, retail, and primary sectors.	Number of employees; wages; and probability to export.
McKenzie and Sakho (2007)	Tax simplification	Bolivia	The paper estimates the impact of registering for taxes on firm profits in Bolivia using the distance of a firm from the tax office where registration occurs, conditional on the distance to the city center, as an instrument for registration. The results show that tax registration leads to significantly higher profits for the firms that the instrument affects. However, there is evidence of heterogeneous effects of tax formality on profits. Tax registration is found to increase profits for the mid-sized firms in the sample, but to lower profits for both the smaller and larger firms.	The study was based on a sample of 469 firms from the Bolivian Encuesta de Productividad de Empresas.	RCT	Less than 20 workers.	Six industries were chosen: grocery stores; restaurants and food sales; manufacturing of clothing from wool and cloth; transportation of passengers and cargo; manufacturing of clothing from camelid wool (from llamas and alpacas); and manufacturing of furniture from	Log monthly profits.

							wood.	
De Negri et al. (2006)	Innovation (R&D)	Brazil	This study assesses the impact of the National Technological Development Support Programme during 1996-2003. The authors used data from the Annual Industrial Survey (PIA), the Technological Innovation Survey (PINTEC) and the Annual Social Information Report (RAIS). The results show evidence that ADTEN had a positive influence on company private R&D expenditure. Also, there is evidence that the program has positively influenced the growth of firms and their productivity.	457 treated firms and the control group is constructed from a database with approximately 80,000 industrial firms.	Difference-in-differences technique combined with propensity-score matching and a two-step selection mode.	Definition of SME used by the innovation agency.	Manufacturing sectors.	Total R&D expenditure.
Oh et al. (2008)	Credit	Korea	Taking a sample of 44,013 firms from 2000 to 2003, this article evaluates the effect of the credit guarantee policy implemented during 2001 and 2002 in Korea on growth rates of different performance indicators, including productivity, sales, employment, investment, R&D, wage levels, and the survival of firms in the post-crisis period. The study focuses on two major public credit guarantee institutions in Korea: the Korea Credit Guarantee Fund (KCGF) and the Korea Technology Credit Guarantee Fund (KOTEC). Results, estimated using propensity-score matching, suggest that credit guarantees significantly influenced firm ability to maintain their size and increased their survival rate, but did not improve their R&D and investment. However, some evidence was found that the adverse selection in terms of productivity occurred in selecting firms to receive guarantees, and the effect was more prominent for the firms receiving guarantees from both institutions.	The number of treated firms is 8714 and the control group is constructed from an unbalanced panel data with approximately 95,000 to 109,000 plants for each year from 2000 to 2003.	Propensity-score matching combined with difference-in-differences.	Korean official definition of SME (fewer than 300 employees for manufacturing).	Manufacturing industries.	Growth in TFP, employment; sales; wage levels; investment intensity; change in R&D status; and survival of the firm.
Sanguinetti (2005)	Innovation (R&D)	Argentina	This study evaluates the impact of a public sector program, FONTAR, aimed at fostering R&D activities in the private sector in Argentina, on innovation. The authors constructed a panel linking two surveys of annual data (Encuesta Nacional sobre la Conducta Tecnológica de las Empresas Industriales Argentinas) collected by CEPAL and INDEC on innovation expenditures by firms for periods 1992-1996 and 1998-2001. The results suggest that the FONTAR program has had a positive effect on R&D expenditures and none on total innovation.	The study comprises 639 firms.	Propensity-score matching combined with difference-in-differences.	FONTAR program focuses on SMEs according to the official definition.	Manufacturing sector.	R&D expenditures/employees; total innovation expenditures/employees.
Cassano et	Access to	Bulgaria, Georgia,	This study assesses the effect of two types of loans—a new type based on cash flows and a	The study had 824	Difference in	Less than 250 employees.	All sectors.	Fixed assets; revenues; employment; and net

al. (2013)	credit	Russia, and Ukraine	traditional-style loan based on collateral—on SME performances in Bulgaria, Georgia, Russia, and Ukraine. The authors used client data from banks participating in microfinance programs of the European Bank for Reconstruction and Development (EBRD) for 2001-2004. Results show that both types of loans are related positively to most performance indicators, enabling the SMEs to be more profitable and expand production. The cash-flow loans also appear to be particularly attractive credit-delivery schemes for micro and small enterprises. Finally, the effects of the smallest loans are often negative, suggesting that the minimum loan size is an important policy issue.	treated firms.	logs method.			profits.
Benavente and Crespi (2003)	Local productive system	Chile	The main objective of this article is to determine if associative strategies (Programmes of Development, known as PROFOs) followed in Chile had any impact on the enhancement of productive performance of SME firms from 1992 to 1995. The authors use information from a survey applied to a random sample of 102 participating firms and a random sample provided by the Chilean National Institute of Statistics (INE) for control firms. The results suggest that these kinds of policies were effective in increasing the productivity of participating firms, and have also achieved high social profits.	The control group comprised 149 firms and the treated group 102 firms.	Propensity-score matching and difference-in-differences estimator.	Definition of SME used by CORFO.	Manufacturing sectors.	Average Growth in TFP.
Benavente et al. (2007)	Innovation (matching grant)	Chile	This paper analyzes the effectiveness of the Chilean Technology Development Fund (TDF), the FONTEC program. Using a survey of beneficiary and control firms carried out by the Chilean Corporación de Fomento (CORFO), the authors adopted difference-in-differences and propensity-score matching methods to estimate the program's impacts. Results suggest that FONTEC's subsidies partially crowded out private investments in innovation and more effectively promoted technological upgrades and process innovations, rather than radical product innovations. Also, despite finding a positive impact on employment, sales and export, the results did not clearly support a significant result in terms of productivity.	During the first ten years of FONTEC (1991-2001), 6,000 firms participated. The survey, collected by the University of Chile, focused on firms funded by Line 1 between 1999 and 2002. The total sample included a group of 319 treated firms and an equal sample of non-treated firms.	Difference-in-differences and propensity-score matching methods to estimate the program's impacts.	Definition of SME used by CORFO.	In terms of sectors, 41 percent of funds were allocated to firms in the manufacturing sector, 29 percent to firms in the agricultural and fisheries sectors, and 8 percent to information and communications technologies (ICT) companies.	R&D investment; number of new production processes adopted by the firm; relevance of the process innovations adopted by the firm; relevance of the changes in human resource management practices adopted by the firm; access to external resources; number of new products; number of patents; sales; employment; labor productivity; and exports.
Chudnovsky et al. (2006)	Innovation (matching)	Argentina	This paper evaluates the impact of the Non-Reimbursable Funds (ANR) program of the	The authors count with data from	Propensity-score	Average size of participants was 34 employees.	Manufacturing.	Innovation intensity (total innovation

	grant)		Argentinean Technological Fund (FONTAR) on the innovation activities of granted firms, their innovative outcomes, and productivity performances. The database was constructed from a tailor-made survey conducted by INDEC (National Institute of Census and Statistics). difference-in-differences matching estimators show that the subsidies had a positive impact on the total level of innovation expenditures of treated firms but not on private innovation intensity. Nevertheless, for firms that already had innovation expenditures there is a crowding-out effect of ANR funds, while for other firms, no crowding out is appreciated. Finally, both the estimation of the effect of subsidies on innovative outcomes and firm performances did not result in statistically significant results.	414 firms for four successive years (2001-2004) and for 1998. From the total sample of 414 firms, 136 have been granted a non-reimbursable subsidy (ANR) from FONTAR, 62 firms applied but did not receive the ANR, and 216 firms did not apply for the subsidy.	matching and difference-in-differences estimator.			expenditures/total sales); private innovation intensity; sales of new products; and labor productivity (sales/employees)..
Bruhn (2011)	Formalization	Mexico	This paper studies the effect of business registration regulation on economic activity using micro-level data. The authors use a quarterly panel data from the Mexican employment survey from the second quarter of 2000 to the fourth quarter of 2004. Results obtained by an occupational choice model show that the reform increased the number of registered businesses in eligible industries. This increase was due to former wage earners opening businesses. Moreover, employment in eligible industries grew. Finally, the results imply that the competition from new entrants lowered prices and decreased the incomes of incumbent businesses.	Micro-level data from the Mexican Employment Survey with 1,636,225 observations.	Panel data estimation.	The program focuses on small informal firms.	All sectors.	Registration; employment; prices; and income..
Corseuil and de Moura (2011)	Tax simplification	Brazil	The paper uses regression discontinuity design to assess the effect of the introduction of the “SIMPLES” legislation on manufacturing employment generation. The new law establishes a clear criterion in terms of revenue to qualify for the simplification tax system. The results show that SIMPLES has a positive impact on the creation of new manufacturing jobs in Brazil.	Subsamples of the Annual Manufacturing Survey close to the revenue threshold, approximately 3000 observations.	Discontinuity fuzzy regression design.	The threshold defined by the law to define eligibility. According to the law, eligible firms exhibit an annual gross revenue of less than R\$720.000.	Manufacturing.	Employment.
Özçelik and Taymaz (2007)	Innovation (R&D)	Turkey	This study investigates the effect of public R&D support programs on private R&D investment at the firm level in the Turkish manufacturing industry in 1993-2001. This study is based on the match of three panel databases: Annual Survey of Manufacturing Industries (ASMI), R&D Survey, and a database on the clients of R&D support programs. The findings indicate that public R&D support significantly and positively affects private	There are about 11,000 establishments in the database each year.	Matching difference-in-differences estimation.	The average firm size is 44 employees.	Manufacturing.	R&D intensity.

			R&D investment. Smaller R&D performers benefit more from R&D support and perform more R&D. In addition, technology transfer from abroad and domestic R&D activity show up as complementary processes.					
Karlan et al. (2014)	Matching grant and training	Ghana	The study tests whether providing urban micro-enterprises with capital, consulting services, or both can help relax constraints and facilitate firm growth. The authors conducted a randomized evaluation in urban Ghana in which micro and small tailoring enterprises receive either treatment, both, or neither. Results suggest that all three treatments led to their immediate intended effects: changed business practices, and higher investment. However, implementing both treatments led to lower profits, on average. Eventually, the entrepreneurs reverted back to their prior operations, and likewise there was no meaningful long-run change in firm size. Further, there was no additive effect (positive or negative) from providing both treatments at once.	Experiment in Accra, Ghana with 160 small urban tailors for 2008-2011.	Randomization with OLS.	Less than five employees.	Tailoring industry.	Business literacy knowledge; adoption of business practices; investment; savings; hours worked per month; total staff; apprentices; paid employees; income; revenue; and expenses.
Kalume et al. (2013)	Tax simplification	Brazil	This paper evaluates the impact of Simples Nacional (SN) on the probability of eligible firms located in Rio de Janeiro state transiting between inactivity and activity. The authors rely on quarterly data from the Tax Secretary of Rio de Janeiro State (Sefaz-RJ) for 2005-2009. During the implementation quarter as well as the quarter in which the firm participates, results show no significant variation in total transactions or in volatile transactions from inactivity to activity. Therefore, there is an average increase of this kind of permanent transactions, which means that SN contributed to the opening of new firms or the definitive resumption of activities for the inactive ones.	Data from 46,742 eligible firms.	Difference-in-differences estimators.	The paper defines firm size based on the 2006 simplified tax law system called SIMPLES. The definition is based on revenue levels; for micro (up to R\$240,000) and small firms (up to R\$2,400,000).	All sectors.	Formalization.
Sekkat (2010)	Training	Morocco	This study investigates the impact of training offered to workers in 1999 on their average productivity over the period 2000-2004 in Morocco. The author combines two datasets to perform the analysis. One set comes from the Annual Moroccan Census of Manufacturing conducted by the Moroccan government, while the second is the Firm Analysis and Competitiveness Survey, called FACS 2000. The estimates show that the intensity of training has a significant and positive impact on productivity in small and	375 observations.	Panel data with instrumental variables.	Less than 100 employees.	Manufacturing (mainly textiles, garments, processed food products, chemicals, leather products and shoes, and plastic products).	Productivity.

			medium enterprises.					
Machado et al. (2011)	Access to credit	Brazil	The article evaluates the impact of Brazilian Cartão BNDES (BNDES Card) on employment growth rates of companies that used this instrument to finance investments and other inputs in 2008. The authors used data from BNDES, which provides information on firms with access to the card, and data from Labor and Employment of Brazil, which provides information on the stock of employees of formal firms over 2007-2009. The results show that at the end of the year following the card use, there is a positive impact on the mean employment of the supported firms. The impact occurs mainly on micro and small enterprises, and is larger as the firm size declines.	The sample used for the estimation contained 22,572 firms.	Propensity score matching and difference-in-differences estimator.	Firms were sorted into three groups by the size classification of IBGE as follows: micro-enterprises (0 to 9 employees), small enterprises (10 to 49 employees) and medium and large enterprises (50 or more employees).	All sectors.	Number of employees.
Crespi et al. (2011)	Innovation (matching grants and contingent loans for R&D)	Colombia	This paper aims at evaluating the impacts of innovation promotion programs administrated by the Colombian Innovation Agency (COLCIENCIAS) on beneficiary economic performances. The authors create a panel database for the period 1995-2007. Results obtained show that COLCIENCIAS programs have been very effective in increasing firm labor productivity and that the main channel behind this result is product diversification (product innovation). Nevertheless, impacts on employment and capital investments are more modest, suggesting that the main transmission channel is through total factor productivity.	The panel estimates using data in the common support had 10,470 observations.	Propensity-score matching and LSDV.	Small firms that participated in COLCIENCIAS had, on average, 128 employees.	Manufacturing sector.	Labor productivity (value added/total employment); investment/capital; employment; number of products.
Kaplan et al. (2011)	Formalization	Mexico	The objective of this study is to estimate the magnitude of the effect of reducing registration procedures on firm startups by evaluating the implementation of a "deregulation" program called "System of Fast Opening of Firms" (SARE) that took place in Mexico in different locations at different time periods. The authors create a database for 1998-2000 with information from three sources: (i) data from the Mexican Institute of Statistics, Geography, and Informatics (INEGI); (ii) contracts of the Federal government with 31 of the 93 municipalities that implemented the program; and (iii) proprietary data from the Mexican Social Security Institute (IMSS). The estimates obtained suggest that the program generated a monthly increase in new firm start-ups. This increase in the flow of firm registration appears to be temporary and concentrated in the	Data are from the Mexican Institute of Statistics, Geography, and Informatics (INEGI); (ii) contracts of the Federal government with 31 of the 93 municipalities that implemented the program; and (iii) proprietary data from the Mexican Social Security Institute (IMSS).	Triple difference panel regressions.	Small firms, System of Fast Opening of Firms" (SARE) for small firms.	Eligible industries include: production of metal and wooden furniture, freezing of fruits and vegetables, production of clothes and textiles, drugstores and small supermarkets, video stores and DVD rentals, real estate services.	New jobs in old firms; new firms.

			first ten months after implementation.					
de Mel et al. (2012)	Formalization	Sri Lanka	The authors conducted a randomized control trial to evaluate the impact of formalization on firm outcomes. The experiment consisted of providing incentives for informal firms to formalize. Three follow-up surveys, at 15 to 31 months after the intervention, measured the impact of formalizing on these firms. Although mean profits increased, this appears largely due to the experiences of a few firms that grew rapidly, with most firms experiencing no increase in income as a result of formalizing. The authors also find little evidence for most of the channels through which formalization is hypothesized to benefit firms, although formalized firms do advertise more and are more likely to use receipt books. Nevertheless, the results suggest that although most informal firms do not want to formalize, policy efforts that lead to relatively modest increases in the net benefits of formalizing would induce a sizeable share of informal firms to formalize.	The baseline sample consists of 520 firms.	Randomized control trial.	Between 1 and 14 employees.	The firms cover a range of industries, with 44 percent in services (for example, motor vehicle repair, restaurants), 32 percent in manufacturing (for example, manufacturing fabricated metal products and glass products).	Likelihood of registration; survival; report profits; monthly profits; monthly sales; number of paid workers; recruited a new worker; capital stock; paid taxes; amount of taxes paid; formal accounting; has a receipt book; business bank account; applied for business loan; applied for personal loan.
Martincus et al. (2012)	Export promotion	Argentina	The paper examines the effects of trade promotion programs on the export performances of firms within different size segments using a firm-level dataset for Argentina over the period 2002 to 2006. The results indicate that the exportAR program increased exports for small firms mainly through an expansion of the set of destination countries.	In 2006, 312 small firms and 143 medium firms participated in the program.	Difference-in-differences estimator with propensity-score matching.	Firms are classified in terms of employment: up to 50 employees (small), between 51 and 200 employees (medium).	All sectors.	Exports.
Christian Volpe Martincus and Jerónimo Carballo (2008)	Export promotion	Peru	The study provides evidence of the impact of export promotion on export performance using firm-level data for Peru over the period 2001-2005. The authors found that export support from PROMPEX had an impact on the number of products and destinations of exports.	In 2005, 709 firms received support from PROMPEX.	Difference-in-differences estimator with propensity-score matching.	The definition of the size categories follows the definition of the Peruvian National Statistics (INEI): up to 10 employees (micro), between 11 and 50 employees (small), between 51 and 200 employees (medium).	All sectors.	Export, number of products exported; average export per country; and product.
Christian Volpe Martincus and Jerónimo Carballo (2010)	Export promotion	Colombia	The study compares the effects of different export promotion activities undertaken by PROEXPORT in Colombia on the extensive and intensive margins of firms' exports against each other. The study also accounts for potential selection bias of firms into these activities. The authors use export data for the entire population of Colombian exporters over the period 2003-06 and the results suggest that firms that simultaneously receive counselling, participate in international trade missions and fairs, and get support in setting up an	In 2006, 2752 firms received support from PROEXPORT.	Difference-in-differences estimator with propensity-score matching.	The definition of the size categories follows the definition of the Colombian National Statistics (DANE): micro: 1–10 employees; small: 11–50 employees, and medium-size: 51–200 employees.	All sectors.	Exports.

			agenda of commercial meetings experienced higher growth of total exports than comparable firms that participated in only one of these activities.					
Christian Volpe Martincus and Jerónimo Carballo (2010)	Export promotion	Chile	The paper assesses the distributional impacts of trade-promotion activities, PROCHILE, on export-related measures by using semiparametric quantile treatment effect estimation based on the data of Chilean exporters between 2002 and 2006. The results indicate that export promotion has very heterogeneous effects over the distribution of export performances. Further, smaller firms seem to benefit more from export promotion programs.	1,796 firms received support from PROCHILE in 2006.	Semiparametric quantile treatment effect estimation.	The paper defines size based on the distribution of total export to define the quantiles and thus different firm size based on this measure.	All sectors.	Export; number of products exported; average export per country; and product.
Gourdon et al. (2011)	Export promotion (matching grant)	Tunisia	This paper examines the impact of the FAMEX II program, which intends to provide Tunisian firms with export-development assistance on a cost-sharing basis, using firm-level data collected through a purposely designed survey. The results suggest that FAMEX II had positive impacts on export growth. The estimated average annual growth rate of export values during the program period 2004-08 is higher for FAMEX II participants than for the control group. The estimates suggest that FAMEX II improved the extensive margin of export performances. Nevertheless, the estimated impacts of FAMEX II on total firm sales and employment are weak, suggesting some reallocation between exported and non-exported products within supported firms.	The survey performed by the authors covered a sample of 420 firms allocated evenly between FAMEX recipients and non-recipients.	Difference-in-differences estimator with propensity-score matching.	The minimum thresholds for eligibility were about \$140,000 and \$70,000 in sales, respectively, for manufacturing and services firms.	Manufacturing and services.	Change in log (sales); change in log (number of employees); change in log (exports); change in log (number of exported products); change in log (number of export destinations).



## Appendix D. Risk of Bias Assessment

The assessment of the risk of bias is important to identify issues that might influence the estimated coefficient of studies and thus impact the results of this systematic review. This report uses the risk of bias tool, based on Hombrados et al. (2012), to rank the studies and check whether they addressed the risk of bias. Additionally, the report follows the strategy used by Baird et al. (2013) to provide an additional aggregated classification of risk of bias.

Table E.1 presents the summary of aggregated results from the risk of bias assessment. *Selection bias and confounders*: Only two of the 39 reports (5 percent) completely address this issue. This is because, for some categories of quasi-experimental design (PSM, OLS, DID), the best possible ranking is "unclear" for selection bias and confounders. Most paper approaches correspond to these methodologies.

1. *Spillovers, cross-overs, and contamination*: Twenty reports (51 percent) adequately address this issue. Since most of the programs were implemented at the national or city level, and many others in one specific sector, some sort of contamination was always possible. Yet this issue was never addressed, not even in the experimental approaches. This was especially difficult in quasi-experimental approaches, since data was collected previously by external institutions without taking into account possible spillover effects within sectors or communities. Moreover, some papers report the existence of other simultaneous interventions likely to affect the outcomes. Since, in this kind of research, it is not common to separate participants and non-participants geographically and/or socially, the classification of the papers for the spillovers, cross-overs, and contamination most times fall into the "unclear".
2. *Outcome reporting*: All but one paper adequately address the issue of outcome reporting and there is no evidence of selective reporting.
3. *Analysis reporting*: Twenty-two reports take an appropriate approach when conducting analysis. The main reason a report was deemed of lower quality in this category was the failure to report the necessary tests for quasi-experimental methods, specially Rosenbaum test for propensity-score matching and Hausmann test for exogeneity in the case of instrumental variables.

4. *Other risks of bias*: The reasons why other risks of bias show up are heterogeneous, including violation of orthogonality of instruments, incentives of surveyed firms to overstate outcomes, and data on the baseline collected retrospectively, among others.

Following Baird et al. (2013), using the above categories, we categorize the reports as low, medium, or high risk of bias. Only 5 percent of the reports (two studies) are categorized as low risk, 32.5 percent (13 studies) as medium risk, and 62.5 percent (25 studies) as high risk. Since most reports presented quasi-experimental designs, it was especially challenging to find those that discuss all relevant features of the approach. This was especially true for the PSM methods, for which the most challenging requirement was the Rosenbaum test for hidden bias (which was not presented by any of the papers), followed by the lack of a test for equality in means of covariates between treatment, and control groups after matching.

The overall results indicate that there is a huge heterogeneity in the quality of the assessment of the factors that contribute to the risk of bias but most papers are classified as medium risk of bias. This result is hugely influenced by the assessment of the spillovers, cross-overs, and contamination category of the risk of bias tool. From the 36 papers reviewed, given the characteristics of SME support, most studies were unable to ensure that there is no spillover or contamination of the treatment.

**Table D.1. Summary of Risk of Bias in Included Studies**

<b>Part A</b>	<b>Selection Bias and Confounding</b>	<b>Spillovers, Cross-over and Contamination</b>	<b>Outcome Reporting</b>	<b>Analysis Reporting</b>	<b>Other Risks</b>
Yes	2	1	37	22	26
Unclear	16	32	0	16	0
No	22	7	3	2	14
<b>Part B</b>	<b>Low</b>	<b>Medium</b>	<b>High</b>	<b>Total</b>	
Overall	2	13	25	40	
	5 percent	33 percent	65 percent		

Note: Part A of the table reports the counts and Part B reports the counts in the first row followed by the respective percentage in the second row.

## Appendix E

**Table E.1 – Histogram for Average Firm Size**

