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Conference Paper

Gaming, States and Tax Revenues - The Tortoise or the Hare: A CGE Comparative Assessment of Casino Resorts and Racinos

53rd Congress of the European Regional Science Association: "Regional Integration: Europe, the Mediterranean and the World Economy", 27-31 August 2013, Palermo, Italy

Provided in Cooperation with:

European Regional Science Association (ERSA)

Suggested Citation: Lahr, Michael; Alvarez, Maria (2013): Gaming, States and Tax Revenues - The Tortoise or the Hare: A CGE Comparative Assessment of Casino Resorts and Racinos, 53rd Congress of the European Regional Science Association: "Regional Integration: Europe, the Mediterranean and the World Economy", 27-31 August 2013, Palermo, Italy, European Regional Science Association (ERSA), Louvain-la-Neuve

This Version is available at: https://hdl.handle.net/10419/123872

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Gaming, States and Tax Revenues—The Tortoise or the Hare:

A CGE Comparative Assessment of Casino Resorts and Racinos

ABSTRACT. State tax revenues from casinos as a share of total state gaming revenues

generally correlate well with the year of legalization. Theoretically speaking, heavy tax rates should dampen growth of the casino revenues in states that adopt them. Indeed, states with lower

tax rates tend to have larger gaming revenue streams. Since they enable more investment, lower

tax rates should enable more jobs and income to be generated directly by the gaming industry.

Using a detailed self-made computable general equilibrium model for the 2010 economy, we

evaluate the effects of a racino in New Jersey that is taxed at a rate similar to casinos in

Pennsylvania. It is assumed a consumer capture rate for the casino that is similar to that in Pennsylvania. We find that the state definitely gains from the entry of such a racino.

Keywords: Gambling, regional economies, computable general equilibrium models.

JEL classification: L83, R13, C68.

1. Introduction

Legal casino gaming during the past four decades has been viewed through a political lens

that has enabled society to see the industry as a means of achieving a "higher purpose." Thus, in

some states tax revenues generated by gambling are earmarked for specialized public services for

senior or non-ambulatory citizens or the reallocation of wealth to underprivileged groups. Such

purposes can be fulfilled when a state captures some of the large economic benefits that can arise

from legalizing a previously prohibited economic activity like casino gaming. More generally,

the legalization of gaming has been made possible through the promise of economic

development benefits from the existence of casinos, such as job creation, investment stimulation,

tourism development, and urban revitalization. Indeed, one or both of these factors explain why

Monaco, Macao, Nevada, the Caribbean, and Atlantic City opted to pursue casino gaming. The

economic development aspect was undoubtedly key to the more recent expansion of legalized

gaming in the U.S. into such municipalities as East St. Louis, Illinois; Gary, Indiana; Tunica,

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Mississippi; New Orleans and Shreveport, Louisiana; Chester, Pennsylvania; and Detroit, Michigan.

Because it must be sanctioned by state government, the commercial casino industry is one of the most transparent, regulated, monitored, and taxed industries in the United States. Moreover, most commercial casino companies and gaming equipment manufacturers are publicly held companies whose equities are traded on stock exchanges. It is state governments that play the main role in regulating the industry. In turn, the regulating states receive a substantial portion of net casino receipts in the form of tax revenues. Statutory casino-gaming revenue tax rates vary by state, ranging from as low as 6.75 percent of gaming revenues in Nevada to 55 percent in Pennsylvania.

Table 1: Casino Revenue, Payroll, and Taxes for Major Gaming States, 2011

| | | Gaming | | | State Tax | | |
|---------------|---------|--------------|--------------|---------|--------------|---------|---------|
| | Date of | Revenue | Payroll | Ratio | Revenue | Ratio | |
| | First | (\$ Billion) | (\$ Billion) | (2)/(1) | (\$ Million) | (4)/(1) | Jobs |
| | Casino | (1) | (2) | (3) | (4) | (5) | (6) |
| Nevada | 1931 | 10.40 | 7.82 | 0.752 | 835.4 | 0.080 | 175,024 |
| New Jersey | 1978 | 3.57 | 1.03 | 0.289 | 305.5 | 0.086 | 34,145 |
| South Dakota | 1989 | 0.11 | 0.04 | 0.374 | 17.2 | 0.162 | 1,512 |
| Colorado | 1991 | 0.76 | 0.26 | 0.340 | 107.0 | 0.141 | 9,589 |
| Illinois | 1991 | 1.37 | 0.30 | 0.216 | 466.1 | 0.340 | 6,892 |
| Iowa | 1991 | 1.37 | 0.33 | 0.240 | 305.4 | 0.223 | 8,915 |
| Mississippi | 1992 | 2.39 | 0.83 | 0.346 | 285.5 | 0.119 | 24,707 |
| Louisiana | 1993 | 2.37 | 0.58 | 0.246 | 572.0 | 0.241 | 16,873 |
| Missouri | 1994 | 1.79 | 0.34 | 0.191 | 486.1 | 0.272 | 11,071 |
| West Virginia | 1994 | 0.88 | 0.12 | 0.138 | 378.5 | 0.431 | 4,528 |
| Delaware | 1995 | 0.57 | 0.10 | 0.184 | 243.1 | 0.425 | 3,245 |
| Indiana | 1995 | 2.79 | 0.49 | 0.177 | 874.9 | 0.314 | 14,144 |
| Michigan | 1999 | 1.38 | 0.42 | 0.303 | 311.4 | 0.226 | 8,067 |
| New Mexico | 1999 | 0.25 | 0.03 | 0.130 | 64.3 | 0.260 | 3,465 |
| New York | 2004 | 1.09 | 0.10 | 0.088 | 503.5 | 0.462 | 1,423 |
| Maine | 2005 | 0.06 | 0.01 | 0.171 | 30.2 | 0.501 | 385 |
| Oklahoma | 2005 | 0.10 | 0.02 | 0.219 | 16.6 | 0.166 | 770 |
| Florida | 2006 | 0.33 | 0.07 | 0.204 | 140.8 | 0.428 | 2,533 |
| Pennsylvania | 2007 | 2.49 | 0.39 | 0.156 | 1,328.0 | 0.533 | 12,664 |
| Kansas | 2009 | 0.04 | 0.01 | 0.228 | 9.5 | 0.251 | 303 |

Source: American Gaming Association. *State of the States 2011: The AGA Survey of Casino Entertainment*. http://www.americangaming.org/files/aga/uploads/docs/sos/aga-sos-2011.pdf.

†Data for Rhode Island were omitted due to reporting issues.

As can be seen from Table 1, state tax revenues from casinos as a share of total state gaming revenues generally correlate fairly well with the year of legalization. The share ranges from about 8.0 percent in Nevada, the first state to legalize gambling, to 53.3 percent in Pennsylvania. It is also fairly clear from Table 1 that as effective gaming privilege taxes raise across states that gaming-related employment tends to fall. Essentially, by garnering tax revenues from casinos, governments disable casinos from investing internally, moneys that would otherwise enable them to expand and employ more workers. But governments apply the revenues the collect to the benefit of their broader society.

Tax rates do not simply establish government claims on gambling revenue. They also largely determine the kind of gambling that will be taxed (Christiannsen, 2005). Casino resort properties relate to communities differently than do racinos; racinos in turn have different effects upon communities than do video poker machines in neighborhood businesses. Each in turn can be taxed at higher rates. Thus, when lawmakers set high gambling privilege tax rates, they effectively decide against diversified casino resort properties and in favor of machines-only facilities that offer gaming and nothing else. Thus high gambling privilege tax rates can maximize government revenues but militate against the establishment of capital-intensive, labor-intensive facilities.

Naturally a question asked by policymakers is "what is better for a state's economy, a casino gaming industry centered on diversified casino resorts with modest revenue taxation or one relying on slot machines with a high tax rate?" The set of academic literature that can be applied to help answer this question is rather thin. Indeed, published economic studies mostly

focus on evaluating the effects of casinos and other gaming industries on state tax revenues using standard econometrics approaches (Anderson, 2005; Calcagno, Walker, and Jackson, 2010; Walker and Jackson, 1998, 2007, 2011). Walker and Jackson (1998, 2007) found that while lotteries and horse racing yielded positive benefits to state tax coffers, greyhound racing and casino gambling did not. In fact, in the 1985-2000 period of their study, a period during which many states started legalizing the industry, casino revenues seemed to yield a net negative effect on state tax revenues. But they acknowledge that exceptions to their findings surely exist since Nevada has clearly benefitted heavily from the location of casinos in Las Vegas. Moreover, Calcagno, Walker, and Jackson (2010) suggest that casino gaming may be a viable counter-tactic in interstate competition for gamblers' cash. That is, since the advent of casino in Mississippi, states have been more interested in keeping resident gamblers in state as a means to re-secure lost consumer dollars and concordant taxes.

Of course, there also has been a myriad of studies that investigate the economic contribution of casino gambling to local economies, although few have been published. In a meta-analysis of them, Rose (2001) discovers that economic benefits tend to attenuate to host economies of gaming casino. Although such input-output analysis-based studies are important to the scant body of gaming economic literature, none of them captures the general equilibrium price effects these industries are likely to yield. These price effects, which can be obtained via a computable general equilibrium (CGE) model, are a key contribution of the present piece.

Indeed, the impact of increasing state government tax revenues through a new set of slotmachines at racetracks can be evaluated with a CGE model. In this paper, we analyze the impact of a potential new slot machine resort in northern New Jersey using such a model. We analyze the impact on the existing the state's casino resort industry as well as on the state's fiscal wellbeing, employment levels, and gross domestic product. The model is calibrated with a social accounting matrix for New Jersey in 2010 (SAMNJ-10) elaborated by the authors.

Topically this paper is designed to investigate the implications to a state economy of a new slots-only gaming facility in a state that has a strong base of casino resorts—the situation in New Jersey. The new gaming venue is predicated on the Pennsylvania model of high taxation, while the rest of the state's casinos are taxed at nominal levels. In fact, we assume the new facility has revenues of \$500 million, which is based on the approximate size of similarly poised establishments in Pennsylvania.

The rest of the paper is organized as follows. Section 2 depicts the main characteristics of the CGE model and Section 3 presents the main features of the database, the SAMNJ-10. In Section 4, the shocks simulated are explained and discussed. Finally, Section 5 concludes.

2. The computable general equilibrium model

CGE models obtain solutions to a set of nonlinear macroeconomic equations based on the optimization behavior of pertinent economic agents. In the case of the present model, the SAMNJ-10 data define the equations. In the last ten years or so, the use of regional and multiregional CGE models to evaluate the economic impact of very different topics has been continuously growing (McGregor *et al.*, 2010). In the case of the U.S., many studies follow the tendency of using prepackaged software of CGE models and databases (c.f., Seung and Waters, 2010; Giesecke, 2011; Monge and Bryant, 2012). However, such models are best exploited when they are designed and used by authors who are best positioned to comprehend limitations of the data and modeling assumptions.

The model used in the course of the research presented here contains 57 productive industries that minimize their costs subject to total production, which is a CES combination of

domestic production, international imports and inflows. This production is demanded by households and non-residents consumers. The representative household maximizes its utility through a combination of consumption and savings and its income stems from capital and labor while the Government revenues come basically from taxes and transfers paid by other agents. The corporate sector is and intermediate agent that receives income from capital and pay taxes and current transfers. Finally, the foreign sector is divided in two: the rest of the US (RUS) and the rest of the world (ROW).

Firms

$$Y_{i} = \phi_{i} \oint_{ri} Y_{ri}^{\rho_{i}} + \delta_{rui} Y_{rui}^{\rho_{i}} + \delta_{rowi} Y_{rowi}^{\rho_{i}}$$

$$\delta_{ri} + \delta_{rui} + \delta_{rowi} = 1$$

where δ_{ri} , δ_{rui} , and δ_{rowi} are the regional and foreign distributive parameters and ρ_j is a parameter that determines the degree of substitution between regional production, inflows and international imports (Armington, 1969).

In the second level, regional production (r_i) is a Leontief combination of intermediate inputs and value added.

$$Y_{ri} = \min\left(\frac{X_{1i}}{a_{1i}}, \frac{X_{2i}}{a_{2i}}, \dots, \frac{V_i}{v_i}\right) \quad i = 1, \dots, 57$$

where X_{ji} and V_i are the quantities of input j and value added used to produce the regional commodity i. a_{ji} and v_{ji} are the corresponding technical coefficients and unitary requirements of value added. Finally, valued added is a Cobb-Douglas function of labor \P_i and capital \P_i .

$$V_i = \gamma_i L_i^{\beta_{li}} K_i^{\P - \beta_{li}} \qquad i = 1, \dots 57$$

where γ_i , β_{li} and $(-\beta_{li})$ are, respectively, the scale parameter and factor distribution parameters.

Firms minimize their costs subject to the value added constraint in the last level in the nesting and derive labor and capital demand. The price of value added is a function of labor and capital prices, labor and capital demand and value added.

In the upper nest of the CES production function, firms minimize the cost of total production including in final production prices the tax rate on sales, which is positive in the retail and wholesale sectors and zero elsewhere.

In this paper, import prices are fixed and equal to one (small country assumption) and exports are value with total production prices. It is assumed that changes in NJ prices do not affect foreign prices. Finally, the consumer price index, P_c , is a weighted average of consumer

prices:
$$P_c = \sum_{i=1}^{57} p_i \pi_i$$

The Corporate Sector

As mentioned before, the corporate sector is an intermediate agent in the model that receives revenues from capital services and pay taxes and transfers. The gross income of corporate sector GI_{cs} can be defined as:

$$GI_{cs} = r \cdot K_{cs}$$

Net disposable income of corporate sector $\sqrt{NDI_{cs}}$ is obtained from GI_{cs} less income tax:

$$NDI_{cs} = (-\tau^{cs})I_{cs}$$

Finally, the corporate sector savings are obtained as net disposable income less the proportion of dividends \P_h over capital revenues paid to households and the current transfers paid to households $\P RP_h$ and NPISH $\P RP_h$

$$S_{cs} = NDI_{cs} - \theta_h r K_{cs} - p_c \left(RP_h^{cor} + TRP_{SLG}^{cor} \right)$$

The Representative Household

The representative household maximizes the utility through a Cobb-Douglas combination of consumption and savings

$$U(\boldsymbol{C},S) = \prod_{i=1}^{n} C_{i}^{\alpha_{i}} S_{h}^{1-\sum_{i=1}^{n} \alpha_{i}}$$

where C_i is the consumption of commodity/service i and S_h is savings. α 's are the share parameters of consumption and household' gross income comes from the sale of labor services in New Jersey, \mathcal{C}^{nj} and in other states \mathcal{C}^{nu} ; the sale of capital services in, \mathcal{C}_h ; unemployment benefits; the share in the revenues of social security contributions of employers; transfers from the corporate sector; other current transfers from State and Federal Government; and dividends.

where u is the unemployment rate; $PSCE_h$ is the share of households in social contributions of employers revenues, which is SCE; TRP_h^{cor} current transfers paid by corporations; TRP_h^{FG} current transfers paid by the federal government and TRP_h^{SLG} current transfers paid by the state and local government. Finally, μ is the proportion of the wage rate paid to the unemployed.

Net Disposable income, NDI_h , equals GI_h minus personal income tax, and Consumption and savings demands are the solution to the maximization problem of households:

$$U \mathbf{C}, S = \prod_{i=1}^{n} C_i^{\alpha_i} S_h^{1 - \sum_{i=1}^{n} \alpha_i} \qquad s.t. \qquad NDI_h = \sum_{i=1}^{n} p_i C_i + p_s S_h$$

Where p_s is a price index of private investment. Consumption and savings are

$$C_i = \alpha_i \frac{NDI_h}{P_i} \qquad S_h = \left(1 - \sum_{i=1}^n \alpha_i\right) \frac{NDI_h}{P_s}$$

State and Local Government

The State and Local government¹ collects a proportion of direct taxes on income, taxes on sales, taxes on gaming and other taxes on production. It also receives transfers from corporations and the federal government. Public revenues can be defined as

$$GI_{SLG} = r \cdot K_{SLG} + PDTX_{SLG} GI_h \cdot \tau^{it} + GI_{cs} \cdot \tau^{cs} + \tau_i^{sl} P_i Y_i + \tau_i^{GM} P_i Y_i + PTP_{SLG} \cdot G^p P_{ri} Y_{ri} + p_c GRP_{SLG}^{FG} + TRP_{SLG}^{cor}$$

Where TRP_{SLG}^{cor} is current transfers paid by corporation. TRP_{SLG}^{cor} is the current transfers paid by the Federal Government; $PDTX_{SLG}$ and PTP_{SLG} are the share coefficients of state and local government on direct tax and other taxes on production revenues, respectively.

These revenues are used to pay unemployment benefits and other transfers and subsidies. State and Local Government consumption and investment are constant in the model but because prices and revenues are endogenous also public deficit is endogenous.

¹ In this definition of government NPISH are included

Federal Government

The Federal Government collects taxes on labor (social security contributions of employees and employers) and taxes on imports in addition to taxes on production and income tax. These revenues are used to pay current transfers to households and the State and Local Government. In this case, also federal public investment and consumption are exogenous and federal public surplus is endogenous.

Foreign Sectors

In the two foreign sectors of the model, the rest of the US and the rest of the world, revenues stem from endogenous inflows and imports respectively while outflows and exports are exogenously determined. The foreign current balances are endogenous and match the difference between imports/exports and inflows plus adjustment of residence/outflows.

Investment and Calibration

The closure rule in a CGE model determines the endogenous variables in the market clearance conditions. There are several closure rules and they may have significant effects on the results. In this paper we use the Keynesian closure rule whereby private investment is exogenous and domestic and foreign savings are the adjusting variables (investment driven). Additionally, wages are institutionally fixed and employment is the adjusting variable in the labor market. This closure rule seems to be the most appropriate to evaluate the impact of external shocks as an increase in nonresident consumption (Álvarez-Martínez and Polo, 2012). In other case, the increase of foreign demand will reduce foreign savings and produce a fictitious negative impact on private investment.

The parameters and exogenous variables of the model are numerically defined in the calibration. This model has been calibrated with the SAM of New Jersey described in the

following section of the paper. Prices are equal to one in the base year and figures in the SAM are equal to quantities. The elasticities of substitution between imports, inflows, and regional commodities have been derived from GTAP, Hertel *et al.* (2008). The equilibrium is a set of prices and quantities whereby total supply equals total demand in all commodity markets; labor supply equals effective labor demand and capital services supply equals demand; Private investment is equal to domestic and foreign savings and public deficit is equal to public revenues less expenditures. The foreign savings also satisfy the restrictions of the external sectors.

3. The SAMNJ-10

A Social Accounting Matrix (SAM) is a balanced matrix that captures the circular flow of income within an economy for a specific period of time. SAMs complete the information provided by Input-Output tables with data included in national accounts and show the interaction among production, generation of income and use of income.

The SAM for New Jersey in 2010 (SAMNJ-10) has been elaborated using the latest benchmark input-output tables for the US (from 2002) and data from the US Bureau of Economic Analysis (BEA), the *Quarterly Census of Employment and Wages* (QCEW), the *Internal Revenue Service Data Book*, 2010, and *State and Local Government Finances*: 2010 for New Jersey. The SAMNJ-10 is a 439-by-439 balanced matrix based on producers' prices. It contains one representative household, one nonresident consumer from the RUS, a corporate sector, two sectors of government (federal and a combined state and local, which includes Non-Profit Institutions Serving Households (NPISH)), and two foreign sectors, RUS and ROW. There are two accounts for transfers (unemployment benefits and dividends), six accounts for tax revenues (direct taxes, Social Security Contributions of employees, taxes on production, taxes on sales, and taxes on imports), one account for

subsidies on production, three investment accounts (federal government, state and local government, and private investment), changes in the industry stocks, savings, two productive factors (labor and capital), and 416 productive sectors or activities that have been aggregated to 57 in this paper (see Appendix, Table A1). The structure of the matrix is detailed in Figure 1. An initial version of the 2010 input-output matrix for New Jersey was estimated following Lahr (2001) but the great lack of regional data poses added problems to the construction process that any SAM entails².

Figure 1. Main Accounts of the SAMNJ-10

| | Institutions (5) | Transfers (2) | Taxes and Subsidies (7) | Gross Capital Formation (4) | Savings (1) | Primary Factors (2) | Productivity Sectors (416) | Foreign Sector (2) |
|-------------------------------|---|---|---|-----------------------------|---------------------------|-----------------------------------|--|--------------------------|
| Institutions | Transfers among institutions | Redistribution unemployment benefits and dividends | Redistribution of tax revenues among the institutional sectors | | | Labor and capital income | | |
| Transfers | Unemployment benefits and dividends payments | | | | | | | |
| Taxes and subsidies | Income taxes and subsidies payments | | | | | | Contributions, taxes on production, sale taxes and tariffs | |
| Gross Capital Formation | | | | | Redistribution of savings | | | |
| Savings | Public and private savings | | | | | | | Foreign savings |

² Detailed information about the SAMNJ-10 is available upon request from the authors

| Primary factors | | | | | Labor and capital income | Adjustments for residence |
|--------------------|--------------------------------|-------------------------|---------------------------------------|--|--------------------------|---------------------------------|
| Productive sectors | Public and private consumption | Subsidies on production | Investment and Stocks variation | | Intermed iate matrix | Exports |
| Foreign sector | | | | | Imports | |

4. Simulations and Results

The simulations implemented in this paper are motivated by the prospect of creating a new gaming industry in northern New Jersey (in the Meadowlands, in fact) that relies on slot machines and, hence, taxed a high tax rate. We decided it would net increase revenues in the Entertainment industry by \$500 million, and it would do so largely by increasing non-resident consumption from Pennsylvania and New York. The revenue figure is the reported revenue stream of similar casinos in Pennsylvania (Pennsylvania Gaming Control Board, 2013) such as the Sands Casino Resort in Bethlehem (table games of \$116.9 million and slot machines of \$286.1 million) or Parx Casino in Bensalem Township (\$95.8 million and \$387.9 million, respectively, for table games and slot machines).

To evaluate the likely positive or negative macroeconomic effects on New Jersey of a new gaming establishment, three different shocks are simulated. In the first simulation, *SimA*, we analyze the impact of an increase in nonresident consumption of \$500 million in the entertainment sector, which represents 33.1 % of nonresident consumption of Entertainment, taxed at 47.5 percent, which implies an increase in the gaming tax rate of the whole sector of 8.68 percentage points (pp). (Note this tax rate is purposely similar to that one applied to casinos

in Pennsylvania.) The second simulation, SimB, quantifies the impact of SimA plus the reduction of 12.6 percent of nonresident consumption in Casino Resorts as a consequence of the new gaming industry. This decline results in reducing nonresident consumption of Resort Casinos in the SAMNJ-10 by \$250 million dollars, which is 50 percent of the output generated by the new slots-only racino. Although this figure may be high if the attending public of casinos and racinos is different, it is certainly an interesting and worthwhile simulation to the state to evaluate the worst-case scenario when considering whether to permit the existence of such a racino. Finally, SimC includes the shocks in SimB and the reduction of nonresident consumption in other sectors (tourism spending) associated with casinos visitors in Atlantic City. The shares of average tourism spending by general expenditure category have been obtained from Lahr *et al.* (2010). We thereby assume that \$250 million gaming expenditure reduction in casino resorts represents 60 percent all visitors' spending in the state. The other 40 percent is tourism spending which is distributed among the different spending categories displayed in Table 2.

| Table 2. Variation in nonresident consumption, SimC | | | | | |
|---|--------------------------------|----|------------------------------|--------------------------------|--|
| Commodities/Services | | | es of average sm spending | Change in services use in SimC | |
| Lahr et al. (2010) | SAMNJ-10 | % | Millions | % | |
| Food and beverage | (I47) Food and drinking places | 9 | \$37.2 | -1.33 | |
| | (I29) Wholesale trade and | | | | |
| Shopping | (I30) Retail trade | 8 | \$33.3 | -6.47 | |
| Entertainment | (I42) Performing arts, etc. | 11 | \$45.8 | -2.72 | |
| Lodging | (I38) Real state and leasing | 10 | \$41.7 | -1.4 | |
| | (I31) Air transportation and | | | | |
| Travel | (I35) Other transportation | 2 | \$8.3 | -1.8 | |
| Gaming (I43) Gaming | | | \$250.0 | -12.6 | |
| Source: Lahr et al. (2010) and own elaboration. | | | | | |

4.1 Simulation SimA. The results of this first simulation on public revenues and expenditures are presented in Table 3. Table 4 displays the impact on the main macroeconomic variables. The

increase of nonresident consumption on entertainment has significant positive effects on public deficit due to the increase of taxes on gaming. The nominal wage is the *numeraire*, so the price of capital services goes up to balance the capital market. As a consequence, domestic and consumer prices rise. Current transfers and public consumption, valued with the consumer price index, increase but the positive effects on employment reduce expenditures on unemployment transfers. These effects combined with the increase of tax revenues on gaming cut public deficit down in 1.92 percent.

| Table 3. Variat | ion in Public Accounts | (percentage | e) | |
|--|------------------------|-------------|-------|-------|
| | BENCHMARK | S1 | S2 | S3 |
| TOTAL REVENUES | 74,230.508 | 0.45 | 0.37 | 0.32 |
| Taxes on production | 29,289.718 | 0.12 | 0.08 | 0.02 |
| Taxes on gaming | 339.323 | 73.73 | 67.77 | 67.74 |
| Taxes on sales | 11,439.799 | 0.07 | 0.03 | -0.03 |
| Income taxes | 12,370.417 | 0.09 | 0.04 | 0.00 |
| capital revenues | 16,385.840 | 0.13 | 0.05 | 0.00 |
| Intergovernmental transfers | 3,954.785 | 0.05 | 0.04 | 0.02 |
| Corporate transfers | 450.626 | 0.05 | 0.04 | 0.02 |
| | | | | |
| CURRENT EXPENDITURE | 82,233.011 | 0.15 | 0.05 | 0.00 |
| Subsidies to production | 1,785.000 | 0.09 | 0.05 | 0.00 |
| Unemployment benefits | 7,625.010 | -0.94 | -0.26 | 0.00 |
| Transfers paid to households | 1,137.410 | 0.05 | 0.04 | 0.02 |
| Consumption | 71,685.591 | 0.03 | 0.01 | 0.00 |
| | | | | |
| INVESTMENT | 8,450.795 | 0.02 | 0.01 | 0.00 |
| | | | | |
| PUBLIC SURPLUS | -16,453.298 | -1.92 | -1.43 | -1.20 |
| S1: Increase of taxes on gaming (entertainment) in 8.68 pp and nonresident | | | | |
| consumption in entertainment (33.1 percent) | | | | |
| S2: S1+ reduction in nonresident consumption in casinos (12.6 percent) | | | | |
| S3:S2+variation in nonresident consumption | | | | |

As can be observed in Table 4, the increase of nonresident consumption barely changes real GDP due to the general equilibrium effects but reduces unemployment by 0.09 pp and raises

the state's job count by 4,960. This number is estimated by multiplying the figure of employees in New Jersey in 2010, 4,964,752 according to U.S. Bureau of Economic Analysis, by the percentage rise of employment, which results from the model. Households' disposable income goes up as result of the improved employment situation, as do private consumption and savings. In the simulation, the increase in nonresident consumption reduces foreign savings but a rise in imports and export prices make the current balance of payments more favorable with the rest of the US (it rises 0.49 percent). The current balance with the ROW increases in 0.08 percent. From

| Table 4. Variation of macroeconomic variables (percentage) | | | | |
|--|--------------|-------|-------|------|
| | BENCHMARK | SimA | SimB | SimC |
| Nominal GDP | 480,510.650 | 0.16 | 0.09 | 0.05 |
| Real GDP | 480,510.650 | 0.06 | 0.02 | 0.00 |
| Unemployment rate | 9.600 | 9.51 | 9.57 | 9.60 |
| Employment | - | 0.10 | 0.03 | 0.00 |
| Household disposable income | 364,570.375 | 0.07 | 0.03 | 0.00 |
| Consumption | 321,401.413 | 0.07 | 0.03 | 0.00 |
| Savings | 43,168.962 | 0.07 | 0.03 | 0.00 |
| BP RUS | -113,877.890 | 0.49 | 0.31 | 0.21 |
| BP ROW | 76,498.855 | 0.08 | 0.04 | 0.02 |
| Jobs created | - | 4,960 | 1,392 | 13 |
| S1: Increase of taxes on gaming (entertainment) in 8.68 pp and nonresident consumption in entertainment (33.1 percent) | | | | |
| S2: S1+ reduction in nonresident consumption in casinos (12.6 percent) | | | | |
| S3: S2+variation in nonresident consumption | | | | |

this, it can be concluded that the positive effects of raising final demand outweigh the negative effects of the enhanced tax burden on the Entertainment industry.

4.2 Simulation SimB. The positive results from SimA are more than halved when some potential deleterious shocks are simultaneously effected on the Casino Resort industry (I46). In this simulation SimB, it is assumed that the new slot machine establishment partially substitutes for the Casino Resort industry, reducing nonresident consumption at Casino Resorts by \$250 million

or 12.6 percent of their 2010 revenue base. The increased tax rate on Entertainment sector still raises gaming tax revenues significantly, but the loss of nonresident demand at the Casino Resorts lowers those tax revenues somewhat from those obtained via *SimA*. The price of capital services also increases to equilibrate the capital market. Consumer prices and the CPI also rise concordantly. Interestingly, unemployment benefits fall only by 0.26 percent. However, it is the slight increase in prices that raises current private spending by 0.05 percent and private investment levels by 0.01 percent, both of which lead to a decline in public deficit of 1.43 percent. The effects on real GDP are almost negligible, the unemployment rate goes down by less than 0.03 pp and the number of jobs created drops from the 4,960 in *SimA* to 1,392.

4.3 Simulation SimC. The final simulation, SimC, represents a complete scenario, and in that vein it is the most realistic of the three. In addition to the drop of nonresident consumption at Casino Resorts, we include a decline in associated final demand of food and beverage, shopping, entertainment, lodging and travel from visitors who stay overnight. Although this is deemed to be a worst-case scenario, results in the last column of Table 4 show the impacts of a new racino are, in net, positive for the State government. Taxes on gaming revenues rise significantly and compensate the dampened benefits from sales taxes via lost tourism dollars. Indeed, total revenues go up by 0.32 percent (\$237.5 million). Still, the lost nonresidents demand for Casinos Resorts and for related tourism basically offset any employment gains from the new racino. The number of jobs created is only almost 13 more than the number of jobs lost, and unemployment benefits change imperceptibly if at all. Still, the State's public deficit falls by 1.2 percent. Indeed, the only real beneficiary of a new, slots-only casino in New Jersey would be the State's tax coffers as real GDP and employment change negligibly

5. Conclusions

This paper evaluates the effects of a new slots-only gaming establishment in New Jersey. We do so using a regional CGE model calibrated to New Jersey in 2010 and by assuming the new facility caters strictly to consumers from out of the state. We further assume that this facility will be permitted to exist only if it agrees to be taxed at a high rate due to lobbying by existing gaming interests within the state as well as to prevailing conditions for similar racinos in neighboring states. We further assume those tax revenues would be paid into the state's general fund to reduce its deficit.

The new gaming establishment would clearly increase nonresident consumption and state tax revenues. But it would also likely harm the state's existing set of Casino Resorts in Atlantic City as well as the sundry set of industries that support tourism there, such as Food and drinking places, Entertainment venues, Hotels, and other retail establishments. We find that, in isolation, the slots-only establishment could be substantial and positive across an array of macroeconomic measures. This is the perspective of those supporting development of the new facility, who are pushing for the facility to regain gambling dollars lost to the Sands in Bethlehem, Pennsylvania. They also are quick to note gambling facilities are likely to arise soon in New York City and will raise similar issues for New Jersey's economy. But the picture painted by the scenario developed for SimA is overly rosy. Surely, the visitors lost to Pennsylvania and likely to be lost to New York racinos are not strictly gamblers who reside outside of the state. Moreover, many of the facility's visitors are likely to view it as a substitute not just for out-of-state casinos but also for the state's existing Casino Resort industry, which is currently limited geographically to Atlantic City. In this vein, the naïve set of results from SimA should be viewed as revealing extremely optimistic outcomes for the new facility.

As a counter point we developed SimC, which is undoubtedly overly pessimistic from the perspective of the proposed facility's proponents. It assumes that the new facility does in fact substitute for the existing set of Casino Resorts in New Jersey. Moreover, in the simulation it does so such that the revenues of the Casino Resorts fall by \$250 million when the \$500 million racino is operating at full steam. We find that most macroeconomic benefits from the racino become negligible if 50 percent of its revenues are gained at the expense of the state's Casino Resorts (and concomitant tourism dollars are lost). The results show that beyond the owner of the new establishment, the only clear beneficiary of the investment would be the State government. Through improved gaming revenues the State's public deficit would fall by at least 1.2 percent annually, assuming no new spending programs are implemented.

So it is clear the hare should win this time if the state of the State's coffers alone is the basis of decision. The high tax rate on the new facility simply trumps any general equilibrium tax revenue benefits (income and sales taxes on working households) the more investment-intensive Casino Resort industry can muster. This is despite the fact that Casino Resorts must hire people who live in New Jersey and the racino need not. Indeed, if anything, it the tortoise—the state's Casino Resort industry—that seems to be sleeping.

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APPENDIX

| | Table A1. SAMNJ-10: Industries | | |
|------------|--|--|--|
| I1 | Agriculture, Forestry and Hunting | | |
| I2 | Fishing | | |
| I3 | Oil and gas extraction | | |
| I4 | Mining | | |
| I 5 | Mining support activities | | |
| I6 | Electricity, Gas distribution and water | | |
| I7 | Construction | | |
| 18 | Food manufacturing | | |
| I 9 | Beverage and tobacco | | |
| I10 | Textile mills | | |
| I11 | Textile product mills | | |
| I12 | Apparel manufacturing | | |
| I13 | Leather | | |
| I14 | Wood product manufacturing | | |
| I15 | Paper | | |
| I16 | Printing and related support activities | | |
| I17 | Petroleum and coal products manufacturing | | |
| I18 | Chemical manufacturing | | |
| I19 | Plastics and rubber products manufacturing | | |
| 120 | Nonmetallic mineral product manufacturing | | |
| I21 | Ferrous and non ferrous metallic production | | |
| I22 | Other fabricated metal product manufacturing | | |

| I23 | Machinery manufacturing |
|-----|---|
| I24 | Computer and electronic machinery |
| I25 | Electrical equipment manufacturing |
| I26 | Motor vehicle manufacturing and parts |
| I27 | Furniture and related product manufacturing |
| I28 | Medical equipment and supplies manufacturing |
| I29 | Wholesale trade |
| I30 | Retail trade |
| I31 | Air transportation |
| I32 | Rail transportation |
| I33 | Water transportation |
| I34 | Transit and ground passenger transportation |
| I35 | Other transportation |
| I36 | Publishing and communications |
| I37 | Finance and insurance |
| I38 | Real estate and leasing |
| I39 | Other services |
| I40 | Educational services |
| I41 | health care and social services |
| I42 | Performing arts, spectator sports, museums, zoos, and parks |
| I43 | Amusements, gambling |
| I44 | Other recreations |
| I45 | Accommodation |
| I46 | Casinos |
| I47 | Food and drinking places |
| I48 | Automotive repair and goods repair |
| I49 | Personal and laundry services |
| I50 | Religious, civic and similar organizations |
| I51 | Private households |
| I52 | Postal service |
| I53 | Federal Government enterprises |
| I54 | State and Local government enterprises |
| I55 | General Federal defense government services |
| I56 | General Federal nondefense government services |
| I57 | General state and local government services |