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Incentives for Quality over Time
– The Case of Facebook Applications

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Abstract: We study the market for applications on Facebook, the dominant platform for social networking and make use of a rule change by Facebook by which high-quality applications were rewarded with further opportunities to engage users. We find that the change led to quality being a more important driver of usage while sheer network size became less important. Further, we find that update frequency helps applications maintain higher usage, while generally usage of Facebook applications declines less rapidly with age.

Keywords: Usage intensity, social media, platform management, two-sided markets.

JEL Classification: L1, L50, O33

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1. Introduction

A platform sponsor faces a chicken-and-egg problem since platform markets typically display indirect network effects (Farrell and Klemperer 2007). Consumers will only use the platform if there are sufficient complementary goods available, while producers of complementary goods will only provide them if the number of potential users is sufficiently large (Caillaud and Jullien 2003, Evans 2003). When managing a platform (or multi-sided market), an important question is how to ensure sufficient supply of each side from independent suppliers. To achieve this, platform providers often open up their platform to third-party developers who supply additional modules and functionality (Wheelwright and Clark 1992, Tiwana et al. 2010). Opening one side of the market poses challenges to the platform owner as its ability to generate revenues and profits depends on the quality and quantity of both market sides, none of which the owner controls directly (Boudreau 2008, Boudreau and Hagiu 2009, Hagiu 2011).

Social media are transforming businesses in multiple ways. Specifically, users become increasingly interconnected and that communication influences their purchasing decisions (Godes et al. 2005, Tucker and Zhang 2011). In the context of multi-sided markets, this implies that a platform is not just an intermediary between singular, isolated consumers and a number of complementary products. Rather, due to social media tools and services, the adoption of complementary products by consumers is influenced by direct network effects (Katz and Shapiro 1985), bandwagon effects (Banerjee 1992, Dellarocas et al. 2010), or word-of-mouth (Katz and Lazarsfeld 1955, Dellarocas 2003, Godes and Mayzlin 2009). The ability to tap into social media channels affects developers’ decisions of investing in a platform or not, making the management of platforms and multi-sided markets even more complex.

The managerial challenge is profound and matters for an increasing number of companies. On the one hand, social media services such as LinkedIn or Facebook initially offered a platform for users to interact and later opened this platform to third-party developers who build and market complementary services.¹ On the other hand, two-sided markets such as auction, shopping and other e-commerce platforms are also beginning to heavily integrate social media to enable user interaction.² Second, managing social media integration in multi-sided markets is an ongoing process rather than a one-off optimization problem. Social media facilitates fads and bandwagon processes and actions by the platform operator and third-party developers must be constantly monitored to

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¹ Social networking platforms act as two-sided markets as soon as they rely on advertising to finance their operations. However, in this paper this side is less important as advertisers generally do not engage directly with the other side by offering products consumed on the platform itself (Evans 2008).

² Services using social media for shopper coordination are often termed social commerce services.
prevent dynamics damaging one market side in a way that makes it unattractive for the other market side to participate.

We study Facebook, the largest social network on the Internet and a platform operator for add-on programs, in the initiation phase, which is crucial in the lifecycle of a multi-sided market. The market for Facebook applications was highly dynamic in the early stages, but suffered from a flood of low-quality applications, which was detrimental to user experience. Facebook undertook a number of changes to address this. Specifically therefore, we ask if a change in the rules by which Facebook applications can attract and engage users in February 2008 changed developers’ incentives for quality provision for applications and ultimately the drivers of what makes for a successful application.

Managing a platform has the ultimate goal of maximizing monetization opportunities. As revenues for platform owners are often generated through advertising or transaction-based charges, managing usage intensity or frequency (which in turn increases advertising effectiveness) is often at the core of platform management. This may be done through non-price instruments imposing rules and constraints, creating incentives and shaping demand and supply behavior (Boudreau and Hagiu 2009). Hagiu (2011) identifies a quality/quantity tradeoff, since both higher quality and quantity are attractive to consumers, but higher quality presents an entry barrier to complementary goods providers, thus reducing quantity. Casadesus-Masanell and Halaburda (2011) argue that platform owners may limit the number of applications on a platform to realize larger benefits from application-level direct network effects. We contribute to the literature by showing that increased platform quality can be achieved with “soft” quality incentives and no hard exclusion of low-quality participants is necessary.\footnote{Evaluating quality of platform participants and excluding low-quality applications is costly and prone to error. Circumstantial evidence for this is given by regular debates revolving around applications rejected on Apple’s market for iOS applications. Conversely, not imposing any quality restrictions may lead to a flooding of low-quality applications as observed in the 1983 Atari shock (Coughlan 2004).} We also argue and demonstrate empirically that a change in “soft” incentives changes other drivers of application success.

We study applications developed for Facebook and observe their usage between September 2007 and June 2008.\footnote{The application platform was opened in May 2007.} On Facebook, the amount of information an application can send out to users critically influences usage intensity. In February 2008, Facebook implemented a rule change regarding the amount of notifications applications could send out: before February 2008, all applications could send out the same amount of messages, while thereafter the amount of notifications permitted was determined by how frequently the notifications were clicked on, a useful
proxy for an application’s ability to attract and retain users. This increased incentives for producing high-quality applications and punished applications that send out information deemed useless or even annoying by users. To isolate the effects of this change, we focus on a twenty-week time window around the change. We use this change (assumed to be endogenous to the platform operator but exogenous for application developers) to analyze how potential drivers of usage intensity changed in response. This natural experiment-like change in the effectiveness of word-of-mouth channels therefore allows for a similar identification as for field experiments (Aral and Walker 2011, Goldfarb and Tucker 2011, Animesh et al. 2011).

We use a rich, longitudinal data set on 7,784 applications on the social networking site Facebook. This setting is useful for several reasons. First, we have data on applications soon after the launch of the platform, which lets us examine the dynamics of a nascent and dynamic market. Second, our complete listing of applications on the platform avoids selection and survivor biases. Third, Facebook is one of the largest and most successful platforms for applications, making it relevant for the entire industry.

We estimate random- and fixed-effect OLS models and analyze how the drivers of usage intensity are affected by the rule change. We find that application quality matters more for usage intensity after the change, in line with Facebook’s stated goals of the change. Conversely, we find that the rule change led to quantity (as expressed by the number of installations) becoming less important. The frequency with which applications are updated (a proxy for the degree to which an application is managed and maintained) gains in importance as a driver for usage intensity. Further, while usage intensity always declines as applications become older the decline is less severe after the rule change, which implies that the intervention was successful in keeping adopters engaged over time. Finally, the portfolio effect of belonging to a family of applications by the same developer becomes more positive after the change.

The paper proceeds as follows. We first present the industry context and describe Facebook’s rule change. Thereafter, we discuss the economics of usage intensity as an indicator of application success. Our empirical model and results follow. We conclude with a discussion and an outlook for future work.

2. Industry context

2.1. Applications on Facebook

Facebook is the major player in social networking websites (other examples are Google+ or LinkedIn). Consumers use social networking services to interact with friends, family members, and
increasingly business partners. Core components include personal mini-homepages with which a user creates a digital representation of him-/herself (Boyd and Ellison 2007) as well as different means to communicate (personal messages, boards, chats) and to exchange different media. Facebook is the largest and fastest-growing social network with over 800 million active users, of which 75% are outside the United States (as of November 2011). In May 2007, Facebook launched an application platform which allows third parties to develop software that deeply integrates into the social network and enables additional service not currently covered by the core components of the social network. In May 2008, one year after the platform launched, more than 30,000 applications had been developed, with more than 900 million installations in total.

2.2. Entry of application developers
As in most markets with indirect network effects, platform operators want to encourage a wide variety of applications and experimentation in parallel (Church and Gandal 2000, Boudreau et al. 2008). Hence, they provide developers with a set of tools that decrease their development costs and thus entry barriers. This leads to high entry rates both from new entrants as well as from developers with multiple applications and affects both the users’ experience and the developers’ incentives. On the one hand, a large variety of applications presents novel challenges for consumers to discover and adopt applications (Oestreicher-Singer and Sundararajan 2006, Hervas-Drane 2010). On the other hand, high rates of entry could result in particularly high levels of competition, which in turn would diminish profits and incentives around the platform (Boudreau 2008).

Facebook encouraged entry of as many developers as possible. The company offered strategic subsidies to third-party developers (Shapiro and Varian 1998) by providing open and well-documented application programming interfaces, multiple development languages, free test facilities, as well as support for developers through developer forums and conferences. Facebook also has minimal requirements for applications to be included in the official directory and it does not “police” or discourage developers imitating or producing “copy-cats” of existing applications.

2.3. Adoption and usage of applications
Having a large variety of applications has important consequences for consumers’ product search and adoption. On Facebook, adoption and usage takes place in a strongly embedded social context. The functionality provided by the platform operator lets developers build applications designed to intensify social interactions (Boudreau and Hagiu 2009).

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5 For example, Facebook is the largest online photo sharing utility.

Thus, application discovery and adoption is highly influenced by a user’s social context. Users are passively influenced through the visibility of usage patterns such as reviews, ratings or matching mechanisms (Oestreicher-Singer and Sundararajan 2006, Hervas-Drane 2010). Active forms of social influence take the form of recommendations which are directly conveyed via predominantly digital or online word-of-mouth processes (Katz and Lazarsfeld 1955). IS and Marketing scholars have examined the conditions under which consumers are likely to rely on others’ opinions in their purchase decisions, the motives for people to spread the word about a product, and the variation in strength of influence people have on their peers in word-of-mouth communications (Dellarocas 2003, Phelps et al. 2005, Bampo et al. 2008, Agarwal et al. 2009). It is widely acknowledged that in such contexts bandwagon processes – positive feedback loops where adoption decisions by some increase the incentive or pressure to adopt for others – are common (Katz and Shapiro 1985, Katz and Shapiro 1986, Abrahamson and Rosenkopf 1993).7

2.4. Monetization of applications

When Facebook launched its platform for third-parties in May 2007, developers may have been primarily intrigued by the opportunities to integrate their applications in Facebook’s service. However, there was also an economic opportunity from revenues generated within the application. Importantly, Facebook decided not to take a share of transaction sales initially, leaving developers to capitalize on this revenue stream.8 Facebook left it open to developers to monetize their application pages through advertising or other transactions that they control themselves. Also, Facebook deliberately did not impose restrictions on the form of advertising. The most common forms are advertisements next to the website’s content and core functionality.

Facebook’s objectives are largely aligned with the objectives of their third-party developers and rely on capitalizing their active user base. Revenues are realized via selling advertising space to brands, advertisers or Facebook applications that target specific users. Next to each application’s canvas page (the space allocated to an application), Facebook can place its own advertising. As a consequence, the more users engage with applications, the more page impressions or time Facebook is able to sell to advertisers. Consequently, the level of revenue that can be realized is

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7 Another feature relates to the costs that users incur in installing and using applications. Due to the dominant business model of indirect monetization, the vast majority of applications are free to use. Also, due to technical and design features, users can install and use multiple applications in parallel, thus “multi-home” (Rochet and Tirole 2003).

8 Due to the (open) installation process and the lack of a payment system, Facebook could not take a revenue cut from developers without further development. In contrast, Apple takes a 30% revenue share from all sales in its iTunes store.
directly determined by the number of active users of the platform and applications. Thus, growing the platform (applications) and keeping existing users active (and therefore generating transactions or looking at and clicking on ads) is among their most important objectives.

3. Facebook’s rule change

Facebook users adopt applications through two main channels. First, users of an application can directly invite friends who are not currently users of the application (invites). Second, Facebook users get regular updates on friends’ activities from the built-in “News Feed”. To some extent, applications can send messages to this news feed and signal a friend’s activity in this particular application (notifications).

Both channels have been influenced by Facebook. In the very first phase of the application platform (from launch in May to August 2007) invites and notifications could be sent almost without restrictions. Application developers used this to “spam” many of their users’ friends. In September 2007 Facebook imposed a set of restrictions (the number of invites and notifications by user was limited). In the following months these rules remained unchanged.

However, after months of steady growth, on February 6th 2008 Facebook announced a rule change such that notifications and invites would be allocated based on user feedback. Applications whose users react more heavily to notifications/invites that are sent out (a measure for relevance of the notifications/invites), would be able to send out more notifications/invites. One week later, feedback allocation was launched for notifications, requests, and invites. Facebook motivated this change by the expectation that the new system “provide[s] users with more compelling notifications and fewer notifications that they are likely to ignore or consider spam” (Figure 1). Further, they “hope this change incentivizes developers to improve the quality of their notifications”.

We want to understand how this rule change affected Facebook’s market for applications. Did the rule change lead to the expected increased quality levels of applications? And was increased quality from then on a more effective driver of application usage? Finally, how were other drivers of application usage influenced by the rule change?

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9 Gnyawali et al. (2010) have shown a performance-increasing effect of opening up a platform to third-party codevelopment.

10 To the best of our knowledge based on the official announcements of Facebook to its developers.
While the second and the third question are addressed in the following sections, we can already get insights on the first question, i.e. whether the rule change led to increased quality levels of applications. Figure 2 plots average quality ratings of Facebook applications against their launch date.\textsuperscript{11} We see that applications launched after the intervention (in the seventh week of 2008) immediately achieved a significantly higher average quality of around 0.4 points\textsuperscript{12, 13} This is strong suggestive evidence that the rule change resulted in higher incentives for quality.

So what could have motivated Facebook to initiate these changes? If application quality had always been Facebook’s main goal it would be surprising to see no “hard” quality vetting process at the start of the applications market and if that was not feasible, not even a rule rewarding (notification and/or application) quality directly, but rather size through the number of notifications per user per day. While we cannot work out Facebook’s aims (apart from the ones stated in the announcement) with certainty, the strategic subsidies to developers and the ease of getting applications listed suggests that inviting entry may have been on top of Facebook’s agenda in the early stages of the applications market. This was reinforced through highly publicized success stories which created a gold rush among developers, e.g. the music application iLike grew to several million users within days. Within weeks, several thousand application developers had signed up for access credentials to the platform and had started to launch a wide variety of applications. For users, the myriad applications launched early on helped “educate” them about installing add-on applications to make the service fresh and exciting. Users learned quickly. Through invites and a flood of notifications in their news feed, the vast majority of users had installed at least one application within weeks. Also, many users installed dozens of applications at the same time (multi-homing is comparatively costless here), sometimes even several with largely identical functionality (e.g. within the first month there were several enhanced “walls” that allowed posting and exchanging multi-media items).

After the initial enthusiasm, user sentiment towards applications changed. With a larger installed base of applications and the increasing professionalization of developers in terms of exploiting the opportunities to use the “viral channels”, the volume of notifications and invites grew exponentially.

\textsuperscript{11} Data and variables are introduced in section 5.
\textsuperscript{12} Measured on a five-point Likert scale.
\textsuperscript{13} In this stage of the application market, applications have still been fairly simple and easy to program. This might explain why application quality reacted immediately to the enactment of the rule change, even though it has only been announced a couple of days earlier.
Users became annoyed by constant updates about their friend’s activities and applications. For both Facebook as the platform operator and the developers this threatened to lead to adverse effects as instead of adopting and using applications, users would start ignoring notifications and requests.

Facebook’s rule change came precisely during the time when notifications became annoying in the eyes of users. While the change did not increase entry barriers as such, it became more difficult for low-quality applications to gather large numbers of engaged users. Quality, as announced by Facebook itself, was rewarded more directly. Our econometric analysis looks at the actual effects to assess how this rule change affected the dynamics of applications usage.

4. Economics of usage

4.1. Application quality and usage intensity

The stated aim of Facebook’s rule change was to reward high-quality applications. Given the monetization opportunities discussed above, an application will likely be considered high-quality if it keeps users’ interest and engagement. Therefore, the quality as perceived by users and ultimately reflected in monetization opportunities for application developers and Facebook itself will be closely linked to the ability to engage users. Hence, it is interesting to see how Facebook’s rule change affected the relevant measure of application success. Finding the most relevant measure for a free-to-install application is not trivial. Conventional measures like profits or revenues are either not meaningful (as far as direct sales revenues are concerned) or not obtainable (as far as advertising revenues are concerned). The success of free software or goods more generally is therefore often measured in the number of users or installations. This may be misleading for at least two reasons: First, the number of installations (typically measured by the number of installation packs downloaded from the application’s website) may double-count adopters if they repeatedly install software on different hardware or if they install upgrades to the basic version they already have. That is, the number of installations may be overstating the actual number of active copies of a piece of software – especially if it is frequently updated, requiring repeated installations. Second, even if the number of technically active copies is accurately measured, not all potential users will actually use it regularly. This is particularly relevant if a good comprises access and use elements, and most revenues arise from use, not access (Grajek and Kretschmer 2009). In the case of Facebook applications this would seem especially true as access is free (installing an application is costless) and usage increases the likelihood that a user will notice the advertisements from which the application derives its revenues. Hence, usage intensity is a useful metric for application success, which ultimately will translate to advertising revenues (unmeasured by us).
4.2. Drivers of usage intensity

We are interested in how Facebook’s rule change may have affected the drivers of usage intensity in the market for applications. That is, we are interested in how the drivers of application success have changed after the rule change.

4.2.1 Application quality

Facebook’s press release explicitly states the intention that “this change incentivizes developers to improve the quality of their notifications” and “to reward compelling notifications” (Figure 1). That is, notifications and users’ application experience are linked both through the new invitation process and the retention effect of in-app notifications. High-quality applications are more likely to be installed if a user receives an invitation, and they will be used more intensively if the notifications generated are meaningful. The notification process prior to the change introduced noise in this process by letting all applications issue the same number of notifications per user. Post-change, more successful applications could send out more notifications, leading to higher user engagement and average usage intensity.

Hence, we expect that the effect of quality on usage intensity will increase after Facebook’s rule change.

4.2.2 Update Activity

The frequency of updates is a choice variable by application developers. As Facebook applications usually have fairly limited functionality, an application can over time become less attractive for an individual who has already installed the application. However, user interest can be retained if an application is regularly updated and improved. Updating an application could include adding new features, new content, or just changing the application’s appearance. Applications that are actively managed and updated regularly are therefore expected to better retain their customers and achieve higher usage intensity. Facebook’s rule change was intended to improve user experience by making notifications more relevant, and notifications are more likely to be relevant if an application is managed proactively, thus leading to higher usage intensity.

Hence, the effect of upgrades on usage intensity is likely to increase after Facebook’s rule change.

4.2.3 Installed base effects

The installed base of users of an application can relate to usage intensity through network effects as well as the composition of users at different points in time (Grajek and Kretschmer 2009, Cabral 2006). If there are network effects at the application level, more users should result in higher usage intensity. However, for local network effects, i.e. if an application becomes more attractive the more
friends of a user have installed it, we do not expect a positive effect of an application’s (global) installed base on usage intensity. The second mechanism affecting usage intensity through installed base is the composition of users over time. If adopters are heterogeneous and high-intensity users adopt early, average usage intensity is expected to decline with a growing installed base (Cabral 2006). Conversely, if diffusion is an epidemic process among users with similar preferences, we do not expect a positive effect of an application’s installed base on usage intensity. Absent micro-(user-application-level) data, we cannot disentangle these effects empirically, but we can compare their relative strength by observing the net effect (Grajek and Kretschmer 2009).

How did Facebook’s rule change affect the role of installed base on usage intensity? As we are capturing the net effect of user composition and network effects, we assess the effect on both individual forces to make a prediction on how the net effect changes. User composition is unlikely to be affected strongly by the rule change as it affects the supply side, but not the demand side (i.e. the users) of applications. Conversely, the rule change affected the advantage of applications with a large installed base in that notifications simply could not be sent out with the same frequency as before. So the same number of installations would result in less updates being sent out.

We therefore expect the impact of network effects to decrease after Facebook’s rule change, leaving the effect of user heterogeneity as the dominant effect.

4.2.4 Application age

Application age, i.e. the time since which the application has been launched, also drives usage intensity. Older applications are expected to be used less intensively as usage follows a fad, i.e. users are only interested in the application for a short time. One goal of Facebook’s rule change was to reward more compelling applications. Thus, the change helped applications that retain and keep their users engaged.

We therefore expect usage intensity to decay less rapidly with time after the rule change.

4.2.5 Portfolio effects

Portfolio effects matter in cultural industries in which artists or developers create several products. For example, Hendricks and Sorensen (2009) find for the music industry that spillovers between albums exist. Similarly, on Facebook most developers have a portfolio of (often functionally similar) applications. This may lead to users splitting their time across different applications, or to users developing a taste for a specific developer’s applications. The net effect of belonging to a large portfolio is therefore an empirical matter. It is interesting to speculate how Facebook’s rule change may have changed the role of belonging to such a portfolio. Post-intervention, “new” applications
had to attract users by “earning” credit through successful past notifications. As younger applications had less of a history to fall back on, alternative promotion channels mattered more both in attracting new users and in keeping existing users’ interest. The alternative channel was cross-promotion through developers’ application portfolios.

Therefore, we expect a large portfolio to have a more positive effect following the rule change.

5. Empirics

5.1. Data

We use a unique dataset from Facebook’s public directory of applications which included all applications available on the Facebook platform.\(^\text{14}\) All application-specific “about”-pages in this directory have been crawled and parsed daily to extract the variables described below.

Even though our data covers the period of September 1, 2007 to June 30, 2008, we focus on a period of twenty weeks around the rule change we study. Our observation period falls in the early phase\(^\text{15}\) of the application platform and was characterized by strong growth in terms of users of Facebook’s service as well as the number of applications and their users. The number of applications on the platform grew immensely from around 2,000 in early September 2007 to over 18,000 in early 2008.

We obtained records for 18,552 applications, of which 7,784 were active and contained all variables in the 20-week time window around the rule change. The records include data on an application’s entry to the platform, its usage by Facebook members, its developer and finally an assignment to certain categories. Further, we computed a number of measures by observing changes made to the directory page as well as from clustering applications by developer name.

Our data is particularly well-suited for analyzing usage intensity for several reasons. First, we have precise measures for usage and usage intensity. Facebook continuously reports how many users have interacted with the application within the previous 24 hours. It also specifies the percentage of all users, i.e. the ratio of active users (last 24 hours) to all users who have installed the application at any given time. Hence, we observe both an application’s installed base and its usage intensity. Second, the measures of usage directly indicate the potential for economic success. Third, our data mitigates selection problems originating from deterred entry and observed survival. Developer entry to the platform is frequent due to low entry barriers. More importantly, however, entry costs can be

\(^{14}\) Facebook’s application directory has been suspended in July 2011 (as announced on [https://developers.facebook.com/blog/post/523/](https://developers.facebook.com/blog/post/523/), accessed November 3\(^{\text{rd}}\) 2011). See Figure B.1 for an example of an application page in the directory.

\(^{15}\) Facebook’s platform for applications was launched on May 24, 2007.
assumed to be homogeneous. Finally, the dataset includes applications that were successful and applications that never reached a meaningful user base. Since data is recorded from the first day an application appears in the directory, information is available independent of the application’s following success. This is rather unique particularly for studies on Internet-based industries where determining entry accurately is often difficult due to poor documentation of the early history of a category or firm. Published accounts on the entities often do not appear before they reach a “threshold scale” (Eisenmann 2006, p. 1193).

5.2. Variables

Variable definitions and summary statistics are given in Table 1 and Table 2 gives pairwise correlations.

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**INSERT TABLE 1 HERE**

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**INSERT TABLE 2 HERE**

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5.2.1 **Dependent variable** (*UsageIntensity*$_{it}$)

Our dependent variable is an application $i$’s usage intensity in week $t$ measured as the average percentage of daily active users. Hence, we observe the percentage of an application’s installed base of users that uses the application on a given day and form the weekly average. All other time-dependent variables are also observed on a daily basis and then aggregated up to the weekly level.$^{16}$

Given the skewness in *UsageIntensity*$_{it}$, we use the variable’s logarithm for our regressions.$^{17}$

5.2.2 **Rule change** (*RuleChange$_t$)

As discussed in section 3, Facebook changed the rules in how far applications can send out notifications in February 2008. We therefore construct a dummy variable *RuleChange$_t$* which takes a value of zero before the change (until the sixth week of 2008) and a value of one thereafter.

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$^{16}$ We aggregate data from daily to weekly level to average out weekday-dependent differences in usage intensity.

$^{17}$ The distribution of the linear form and the logarithm of the variable are displayed in Table B.2 and Table B.3.
5.2.3 Application quality (AppRating$_i$)

Users can rate applications on a five-point Likert scale. The variable AppRating$_i$ captures the average user rating of application $i$. We can only construct a time-invariant measure of application rating as Facebook’s application directory did not report user ratings before February 2008.

5.2.4 Update activity (UpdateFreq$_{it}$)

We observe several events indicating an update of the underlying application: we check if the name or one of the descriptive elements of an application has changed, if the screenshot was updated, and if the application category has changed. For each point in time, we calculate an application’s update intensity UpdateFreq$_{it}$ as the cumulative number of updates divided by application age (WeeksActive$_{it}$).

5.2.5 Installed base (NumUsers$_{it}$)

At the application level, we observe the number of Facebook users that have installed an application on their profile page. As the number of installations of an application is highly skewed, we use the natural logarithm of NumUsers$_{it}$.

5.2.6 Application age (WeeksActive$_{it}$)

We measure the age of an application as the weeks since the application has appeared in the application directory for the first time. We use the natural logarithm of WeeksActive$_{it}$ to allow for a non-linear decay in usage intensity over time.

5.2.7 Firm portfolio (NumSisterApps$_{it}$)

As developers can release several applications, we measure a firm’s portfolio in the form of sister applications. NumSisterApps$_{it}$ is the number of an application $i$’s sister applications at time $t$.

5.3. Estimation strategy

We proceed in two steps. We first run explorative random-effects regressions to assess how the direct influence of an application’s perceived quality changes with the rule change. We then use a more conservative set of fixed-effect regressions (controlling for time-invariant application-specific drivers of usage intensity) to test how the rule change moderated drivers of usage intensity.

As seen in section 3, the rule change led to an increase in average application quality. Based on this, we first explore if incentives for providing higher quality have been increased by the rule change, i.e. does the same level of quality result in higher usage intensity? To address this question, we estimate the following baseline specification separately in the periods before and after the rule change:

\[
UsageIntensity_{it} = \beta_1 AppRating_{it} + \beta_2 UpdateFreq_{it} + \beta_3 NumUsers_{it} + \beta_4 WeeksActive_{it}
\]
\[ + \beta_5 \text{NumSisterApps}_{it} + \text{Category}_{i,1} + \text{Category}_{i,2} + u_{it} \]

In this regression, \( \text{UsageIntensity}_{it} \) is regressed on \( \text{AppRating}_{it} \), other drivers of usage intensity, as well as a set of dummies representing an application’s categories.\(^{18} \) Comparing effect sizes of \( \text{AppRating}_{it} \) before and after the rule change lets us assess if and how the importance of an application’s perceived quality changed with the rule change.

Clearly, this random-effect estimation strategy poses challenges to identification as many application-specific characteristics are not controlled for. For example, even if two applications belong to the same (broad) category “just for fun”, they can induce different levels of involvement, leading to differences in usage intensity. We therefore treat the results from this model as exploratory evidence only.

To tackle this drawback and to assess how the drivers of usage intensity are moderated by the rule change, we run a more restrictive set of fixed-effect regressions. In these models, application-specific effects capture all time-invariant characteristics that might drive usage intensity. As our measure for application quality is time-invariant, it is absorbed by the application-specific fixed-effects and can no longer be identified directly.\(^{19} \) We thus run the following regression:

\[
\text{UsageIntensity}_{it} = a_i + \beta_1 \text{RuleChange}_t + \beta_2 \text{RuleChange}_t \ast \text{AppRating}_{it} \\
+ \beta_3 \text{UpdateFreq}_{it} + \beta_4 \text{RuleChange}_t \ast \text{UpdateFreq}_{it} \\
+ \beta_5 \text{NumUsers}_{it} + \beta_6 \text{RuleChange}_t \ast \text{NumUsers}_{it} \\
+ \beta_7 \text{WeeksActive}_{it} + \beta_8 \text{RuleChange}_t \ast \text{WeeksActive}_{it} \\
+ \beta_9 \text{NumSisterApps}_{it} + \beta_{10} \text{RuleChange}_t \ast \text{NumSisterApps}_{it} + u_{it}
\]

All time-invariant, application-specific heterogeneity is absorbed by the application fixed-effects \( a_i \). We then include all identified drivers of usage intensity as main effects as well as in interaction terms with the rule change. As discussed, the main effect of application quality is absorbed by the fixed effects. However, the interaction term with the rule change can still be identified and allows answering if application quality became a more important driver for usage intensity after the rule change. The other interaction terms also allow identifying the moderating effect of the rule change on the relative importance of the drivers of usage intensity.

Another concern relates to other possibly unobserved shocks affecting the platform. If these shocks drive the effectiveness of the identified drivers of usage intensity, the dummy for the rule change

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\(^{18} \) Developers can choose up to two out of 22 category labels for each application. Example categories are “just for fun”, “photo”, “chat”, “dating”, or “gaming”.

\(^{19} \) The time-invariant category assignment is also absorbed by the fixed effects.
could also capture these shocks and not only the actual rule change. To mitigate this possibility as far as possible, we restrict our analysis to a short time period around the rule change.\textsuperscript{20}

5.4. Results

The results for the random-effects regressions with cluster-robust standard errors at the application-level are given in Table 1. The sample in column (3-1) is restricted to the ten-week period before the rule change, whereas columns (3-2) and (3-3) are restricted to the ten weeks after the change. In the first and third columns, only applications launched before the rule change are included, while the second column includes newly launched applications. Comparing coefficients in (3-1) and (3-3) shows how the drivers of usage intensity changed for the same set of applications. By contrast, comparing coefficients in (3-1) and (3-2) shows how the drivers of usage intensity for the full set of applications changed.

\begin{table}[h]
\centering
\begin{tabular}{|c|c|c|}
\hline
Column & Description & Results \\
\hline
3-1 & Before rule change & \\
3-2 & After rule change & \\
3-3 & Full set of applications & \\
\hline
\end{tabular}
\end{table}

For the explorative random-effects model, we focus on the change in the direct effect of application quality on usage intensity as well as the main effects of our drivers of usage intensity. The coefficient of $\text{AppRating}_{it}$ strongly increases after the rule change, i.e. the same quality level as before the change is rewarded more in terms of usage intensity. The effect of application rating goes up most for the subsample of applications already on the market.\textsuperscript{21} In addition to the effect of application quality we also find that developers actively managing their application, i.e. applications with a higher update frequency, experience higher usage. The number of users who have installed an application and the time an application is already on the market are both negative predictors of usage intensity. Finally, a larger pool of sister applications by the same developer reduces usage intensity of the focal application.

We now turn to the fixed-effect model to discuss the moderating effects of the rule change on the drivers of usage intensity. For these regressions, we do not consider the periods before and after the rule change separately but include a timeframe from ten weeks before until ten weeks after the rule change and identify the effects from interactions with the dummy variable $\text{PolicyChange}_{t}$. The first column of Table 4 reports the main effects, while interaction effects are included in the second and

\textsuperscript{20} For the main results, we use a time window from ten weeks before the rule change to ten weeks thereafter. In the robustness section, we restrict the sample to five weeks before and after the rule change.

\textsuperscript{21} The endogeneity of quality may be a concern for applications launched after the rule change. For earlier ones this is not problematic as the application was introduced (and its quality was fixed) prior to the change.
third specifications. The difference between the last two specifications is that in (4-2) all applications are considered, while in (4-3) only applications launched before the rule change are included.

------------------------------------------------------------------------------------------------------------------

INSERT TABLE 4 HERE
------------------------------------------------------------------------------------------------------------------

The coefficients on the main effects of update frequency, number of installations, weeks active, and number of sister applications (presented in the first column) have the same sign and significance as in the random-effects model. The coefficients also maintain their sign and significance when the interaction terms are added in columns two and three. As discussed, the main effect of the application rating is absorbed by the rule change, but the interaction term with the rule change reveals a clearly increased importance of application rating as the rule change is enacted. The benefits from higher update frequency increase with the rule change, while the number of an application’s users becomes an even stronger negative driver of usage intensity. The coefficient for the interaction of rule change with weeks active as well as with the number of sister applications is positive and significant, which suggests that applications stay attractive for longer and focal applications with many sister applications achieve a comparably higher usage intensity. Note that the size of coefficients for the interaction terms is very similar in size between the full sample and the sample of applications launched before the rule change.

5.5. Robustness checks
We restricted our analysis to a short timeframe around the rule change to avoid confounding the effects from the rule change with other contemporaneous trends. To test the robustness of our results, we further restrict the observation window to five weeks around the rule change. Table A.1 presents results for the random-effect model while Table A.2 presents results for the fixed-effect model. The results with these more challenging restrictions still hold. The effect of application rating becomes approximately 30% weaker both in the random- and in the fixed-effect models: in the random-effects model the difference between (A1-1) on the one hand and (A1-2) and (A1-3) on the other becomes smaller; in the fixed effect model the coefficient of the interaction term decreases when reducing the sample period.

As an additional robustness check, we use the logarithm of the number of daily active users as an alternative dependent variable. This variable captures total activity for an application instead of the per-user measure usage intensity and can therefore be interpreted as a proxy for an application’s total profit potential instead of per-user profit potential. Regarding sign and significance, the results
in Table A.3 are very similar to the results for the dependent variable usage intensity. The only notable difference is that the interaction terms between the number of sister apps and the rule change lose significance. The stability between our result sets suggests that overall usage is predominantly driven by usage intensity rather than the sheer number of users.

6. Discussion and conclusion

6.1. Interpretation of the results

Our empirical results show that the rule change initiated by Facebook, the platform owner, had a profound impact on the determinants of success in the market for Facebook applications. All drivers of usage intensity, the most meaningful measure of application success, were affected in their impact on usage intensity by Facebook’s rule change.

Facebook’s move was first and foremost designed to “incentivize developers to improve the quality of their notifications”. Given the nature of notifications – a term capturing both invitations for new users (designed to encourage new installations) and activity reports to other existing users (designed to keep engagement high) – notifications are an important part of a user’s application experience. The first robust result we find thus confirms Facebook’s stated aim of improving application quality. This is visible in Figure 1, where there is a marked jump in quality ratings for applications released after the change, but also reflected in the random-effects regressions which show that quality matters more (both for old and new applications) after the change. Most rigorous econometrically are the results controlling for time-invariant application characteristics in Table 4. Here, while we do not get a coefficient on quality (as it is absorbed by the application fixed-effect), we find that post-change application rating has a stronger positive impact on usage intensity. Thus, the new way in which notifications work rewarded the applications which successfully kept users engaged through compelling notifications.

The frequency of updates positively affects usage intensity. This supports the intuition that actively managed applications (i.e. frequently updated ones) enjoy higher usage intensity after the rule change as user engagement is rewarded more. This is especially relevant for older applications that have been introduced under a regime which did not incentivize high quality greatly. These applications can “catch up” by actively managing quality (and maintaining user interest through updates) after the change.

We then consider the net effect of network effects and user composition. In line with expectations, network effects matter less for usage intensity after the change. There are two related explanations for this. First, it is more difficult for widely used, but not particularly engaging applications to
leverage their sheer size to keep users’ interest. That is, if users receive plenty of notifications from a particular application, they may eventually start using the application more since the notifications suggest intense activity. Second, notifications are another mechanism of engaging users. In this case, users are not simply triggered to engage through friends using the application, but also through notifications. Thus, the two substitute for each other to some extent, rendering sheer network size relatively less important.

Another direct implication of the increased quality incentives for applications after the change is the intuition that applications “age well” post-change. That is, the (negative) fad effect is less pronounced after Facebook’s intervention. It is interesting to note that this is relevant even though we control for other factors like update frequency and quality (and other time-invariant characteristics), so this result indeed suggests that applications decay more slowly as a consequence of the rule change. “Compelling notifications” are one driver of this, a change in the composition of active applications is another.

Finally, a firm’s application portfolio becomes a more important driver of usage intensity after the rule change. Before the change, application developers could rely mostly on the free viral channels provided by Facebook to distribute their applications and to keep existing users engaged. In this phase, the advertising space developers had available in each application was probably mostly used for generating revenues from external advertising networks and not to maintain the own application network. As Facebook reduced the freely available information, an own “advertising network” of Facebook applications became an increasingly valuable resource for a developer. Developers with a network of multiple applications can tap into this resource to maintain usage intensity across their network.

Our results confirm widespread changes in the success factors and consequently the market structure of the market for Facebook applications. We do not know the precise goals Facebook had in mind when initiating this change, but our results are in line with an incentive to reward high-quality applications and drive low-quality ones out of the market. This may also trigger a concentration towards one dominant application in every genre as higher quality is rewarded with further opportunities to capitalize on it. So while keeping entry barriers low helps keeping up the “long tail” (Anderson 2006), bandwagon behavior (Dellarocas et al. 2010, Duan et al. 2009) may also lead to a “superstar effect” (Rosen 1981).

One can only surmise that these goals should eventually lead to increased monetization opportunities for Facebook, which is supported to some extent by the fact that Facebook later
implemented a change concerning the way monetary transactions are channeled through the Facebook website (and that lets Facebook keep a share of revenues).

6.2. Managerial implications

Our results have a number of implications for practice. First, we find that quality can be incentivized through “soft”, i.e. non-excluding rules. This is an alternative to the costly (and error-prone) “quality threshold” rule under which the platform owner exerts control over which software appears on the platform through a vetting and quality assessment process. While such an approach may increase the average quality of active applications, it may also be counterproductive in a nascent market in which consumer preferences are not (yet) settled and there may be innovative applications that would fail the established quality criteria. Second, we find that the drivers of application success are contingent on the environment set by the platform owner. This includes the promotion channels available to applications and the opportunity to implement technical (or layout) changes after an application’s launch.

6.3. Limitations and further research

Our study is not without limitations and is exploratory in several respects. First, our data is aggregated at the application level. Thus, we can observe changes in the aggregate behavior of users of an application, but not how an individual’s behavior changes over time. Especially given that post-change application usage decays less rapidly it would be interesting to gather individual-level data to see what drives this result. Second, we do not observe profits or revenues, neither by applications developers or the platform owner, Facebook. Hence, we cannot infer precisely if the rule change worked in the intended way or if applications developers benefited from this on average. However, we feel it is reasonable to assume that developers’ actions reveal their preferences and that the upward shift in quality was a response designed to exploit the new environment. Similarly, Facebook’s stated aim of increasing quality and user satisfaction is presumably (and plausibly) related to future (and current) opportunities for monetization for Facebook. Third, we study a particular episode in the evolution of a single, albeit the most important, social networking platform. We should be careful therefore in extrapolating the results to other platforms and rule changes. Nevertheless, our study offers an appealing look into the various ways in which platform owners can manage their platforms.

In summary, we study the changes in the success factors of Facebook applications following a change in the way applications could send out notifications. Our results suggest that application developers respond to “soft” quality incentives by launching better applications, in line with the goals that Facebook stated when announcing the change in notification rule. This study contributes
to the emerging literature on the empirics of platform markets and we hope that it sheds light on the interaction between rules set by the platform owner and market dynamics in complementary goods markets.
References


Figures and tables

Figure 1: Announcement of rule change on Facebook’s developer blog

Feedback-based allocations for notifications
By Tom Whitnall · Wednesday, February 6, 2008 at 9:47 am

To improve the Facebook Platform user experience and to reward compelling applications, we will be rolling out a feedback-based system that allocates notifications in proportion to user response. Applications will no longer have a static upper limit of 40 notifications per user per day. Instead the number of notifications per application will be based on a range of factors including the rates that users ignore, hide, and report notifications as spam.

The new system aims to provide users with more compelling notifications and fewer notifications that they are likely to ignore or consider spam. We hope this change incentivizes developers to improve the quality of their notifications and encourage their users to send notifications to interested friends.

Before this change goes out, we will be providing two new Insights statistics tabs. These tabs provide developers with their current per user notification threshold as well as metrics on notifications that they can use to understand how users are responding. While there is a general correlation between good response rates and higher thresholds, other factors and metrics will be used to determine these scores as well and the allocations will adjust themselves accordingly.

The new Insights tabs will be available later this week and users will start seeing changes next week. Please send your feedback to developers-help@facebook.com with [notifications allocations] in the subject field.

Figure 2: Average quality of applications launched before and after the rule change in 2008w7 (dotted line is average rating before/after the rule change)

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Table 1: Variable definitions and summary statistics

<table>
<thead>
<tr>
<th>Variable</th>
<th>Definition</th>
<th>Mean</th>
<th>SD</th>
<th>Min</th>
<th>Max</th>
</tr>
</thead>
<tbody>
<tr>
<td>UsageIntensity&lt;sub&gt;it&lt;/sub&gt;</td>
<td>Usage intensity of an application measured as percentage of daily active users of NumUsers&lt;sub&gt;it&lt;/sub&gt;</td>
<td>5.07</td>
<td>8.65</td>
<td>0.14</td>
<td>100</td>
</tr>
<tr>
<td>RuleChange&lt;sub&gt;t&lt;/sub&gt;</td>
<td>Dummy for the rule change (zero before sixth week of 2008 and one thereafter)</td>
<td>0.58</td>
<td>0.49</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>AppRating&lt;sub&gt;t&lt;/sub&gt;</td>
<td>Time-invariant average user rating of an application</td>
<td>3.59</td>
<td>1.38</td>
<td>0.65</td>
<td>5</td>
</tr>
<tr>
<td>UpdateFreq&lt;sub&gt;it&lt;/sub&gt;</td>
<td>Total number of updates of an application divided by WeeksActive&lt;sub&gt;it&lt;/sub&gt;</td>
<td>0.15</td>
<td>0.24</td>
<td>0</td>
<td>5</td>
</tr>
<tr>
<td>NumUsers&lt;sub&gt;it&lt;/sub&gt;</td>
<td>Number of users that have installed an application (in million)</td>
<td>0.16</td>
<td>1.08</td>
<td>0</td>
<td>69.86</td>
</tr>
<tr>
<td>WeeksActive&lt;sub&gt;it&lt;/sub&gt;</td>
<td>Weeks since an application has first appeared in Facebook's application directory</td>
<td>13.97</td>
<td>10.38</td>
<td>0</td>
<td>48</td>
</tr>
<tr>
<td>NumSisterApps&lt;sub&gt;it&lt;/sub&gt;</td>
<td>Number of sister applications offered by the same developer</td>
<td>17.64</td>
<td>51.86</td>
<td>0</td>
<td>333</td>
</tr>
</tbody>
</table>

**Notes:** The number of observations for all variables is 109,233. All observations are restricted to be within ten weeks of the rule change. Summary statistics are presented in linear form for all variables. In the regressions, the logarithm of UsageIntensity<sub>it</sub>, NumUsers<sub>it</sub>, WeeksActive<sub>it</sub>, and NumSisterApps<sub>it</sub> is used.
### Table 2: Pairwise correlations

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>[1] $\text{ln}(\text{UsageIntensity}_{it} + 1)$</td>
<td>1.000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>[2] $\text{RuleChange}_{it}$</td>
<td>-0.205</td>
<td>1.000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>[3] $\text{AppRating}_{it}$</td>
<td>0.014</td>
<td>0.006</td>
<td>1.000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>[4] $\text{UpdateFreq}_{it}$</td>
<td>0.171</td>
<td>0.105</td>
<td>0.027</td>
<td>1.000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>[5] $\text{ln(NumUsers}_{it}$</td>
<td>-0.211</td>
<td>-0.002</td>
<td>-0.120</td>
<td>0.058</td>
<td>1.000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>[6] $\text{ln(WeeksActive}_{it}$</td>
<td>-0.689</td>
<td>0.169</td>
<td>0.066</td>
<td>-0.138</td>
<td>0.341</td>
<td>1.000</td>
<td></td>
</tr>
<tr>
<td>[7] $\text{ln(NumSisterApps}_{it}$</td>
<td>-0.047</td>
<td>-0.155</td>
<td>0.054</td>
<td>-0.098</td>
<td>0.018</td>
<td>-0.017</td>
<td>1.000</td>
</tr>
</tbody>
</table>

*Note:* All observations are restricted to be within ten weeks of the rule change.
Table 3: Random-effect model: how does the importance of application quality change?

<table>
<thead>
<tr>
<th>DEPENDENT VARIABLE: $UsageIntensity_{it}$</th>
<th>(3-1)</th>
<th>(3-2)</th>
<th>(3-3)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications</td>
<td>Only old</td>
<td>Old+new</td>
<td>Only old</td>
</tr>
<tr>
<td>INDEPENDENT VARIABLES</td>
<td>Change</td>
<td>Change</td>
<td>Change</td>
</tr>
<tr>
<td>$AppRating_{it}$</td>
<td>0.00887* (0.00491)</td>
<td>0.0279*** (0.00457)</td>
<td>0.0415*** (0.00493)</td>
</tr>
<tr>
<td>$UpdateFreq_{it}$</td>
<td>0.188*** (0.0211)</td>
<td>0.166*** (0.0217)</td>
<td>0.187*** (0.0349)</td>
</tr>
<tr>
<td>$NumUsers_{it}$</td>
<td>-0.0225*** (0.00368)</td>
<td>-0.115*** (0.00324)</td>
<td>-0.117*** (0.00329)</td>
</tr>
<tr>
<td>$WeeksActive_{it}$</td>
<td>-0.872*** (0.00729)</td>
<td>-0.576*** (0.00665)</td>
<td>-0.534*** (0.00817)</td>
</tr>
<tr>
<td>$NumSisterApps_{it}$</td>
<td>-0.0307*** (0.00266)</td>
<td>-0.0309*** (0.00454)</td>
<td>-0.0202*** (0.00452)</td>
</tr>
<tr>
<td>Observations</td>
<td>46,312</td>
<td>62,921</td>
<td>51,882</td>
</tr>
<tr>
<td>Number of Applications</td>
<td>6,012</td>
<td>7,595</td>
<td>5,838</td>
</tr>
<tr>
<td>$R^2$</td>
<td>0.633</td>
<td>0.452</td>
<td>0.353</td>
</tr>
</tbody>
</table>

Notes: Random-effect OLS point estimates with standard errors clustered on the application-level in parentheses. Asterisks denote significance levels (*** p<0.01, ** p<0.05, * p<0.1). A constant and dummies for the application category are estimated but not reported. $UsageIntensity_{it}$, $NumUsers_{it}$, $WeeksActive_{it}$, and $NumSisterApps_{it}$ are in logarithmic form, the other variables enter in linear form. All observations are restricted to be within ten weeks of the rule change.
### Table 4: Fixed-effect model: how are the drivers of usage intensity affected by the rule change?

<table>
<thead>
<tr>
<th>INDEPENDENT VARIABLES</th>
<th>APPLICATIONS</th>
<th>Baseline</th>
<th>Rule Change</th>
<th>Only Old</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>RuleChange_t</strong></td>
<td>(4-1)</td>
<td>0.0100**</td>
<td>-0.315***</td>
<td>-0.300***</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(0.00490)</td>
<td>(0.0223)</td>
<td>(0.0224)</td>
</tr>
<tr>
<td><strong>AppRating_t * RuleChange_t</strong></td>
<td>(4-2)</td>
<td>0.0377***</td>
<td>0.0373***</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>(0.00303)</td>
<td>(0.00303)</td>
<td></td>
</tr>
<tr>
<td><strong>UpdateFreq_t</strong></td>
<td>(4-3)</td>
<td>0.173***</td>
<td>0.134***</td>
<td>0.160***</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(0.0195)</td>
<td>(0.0201)</td>
<td>(0.0218)</td>
</tr>
<tr>
<td><strong>UpdateFreq_t * RuleChange_t</strong></td>
<td>(4-1)</td>
<td>0.0722***</td>
<td>0.124***</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>(0.0246)</td>
<td>(0.0297)</td>
<td></td>
</tr>
<tr>
<td><strong>NumUsers_t</strong></td>
<td></td>
<td>-0.230***</td>
<td>-0.170***</td>
<td>-0.172***</td>
</tr>
<tr>
<td></td>
<td>(4-2)</td>
<td>(0.00595)</td>
<td>(0.00615)</td>
<td>(0.00663)</td>
</tr>
<tr>
<td><strong>NumUsers_t * RuleChange_t</strong></td>
<td>(4-3)</td>
<td>-0.0411***</td>
<td>-0.0419***</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>(0.00181)</td>
<td>(0.00181)</td>
<td></td>
</tr>
<tr>
<td><strong>WeeksActive_t</strong></td>
<td></td>
<td>-0.653***</td>
<td>-0.742***</td>
<td>-0.744***</td>
</tr>
<tr>
<td></td>
<td>(4-2)</td>
<td>(0.00689)</td>
<td>(0.00779)</td>
<td>(0.00825)</td>
</tr>
<tr>
<td><strong>WeeksActive_t * RuleChange_t</strong></td>
<td>(4-3)</td>
<td>0.188***</td>
<td>0.184***</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>(0.00646)</td>
<td>(0.00638)</td>
<td></td>
</tr>
<tr>
<td><strong>NumSisterApps_t</strong></td>
<td></td>
<td>-0.00488*</td>
<td>-0.0166***</td>
<td>-0.0167***</td>
</tr>
<tr>
<td></td>
<td>(4-2)</td>
<td>(0.00286)</td>
<td>(0.00285)</td>
<td>(0.00287)</td>
</tr>
<tr>
<td><strong>NumSisterApps_t * RuleChange_t</strong></td>
<td>(4-3)</td>
<td>0.0114***</td>
<td>0.0121***</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>(0.00255)</td>
<td>(0.00254)</td>
<td></td>
</tr>
<tr>
<td>Observations</td>
<td></td>
<td>109,233</td>
<td>109,233</td>
<td>98,194</td>
</tr>
<tr>
<td>Number of Applications</td>
<td></td>
<td>7,784</td>
<td>7,784</td>
<td>6,027</td>
</tr>
<tr>
<td>R²</td>
<td></td>
<td>0.692</td>
<td>0.708</td>
<td>0.727</td>
</tr>
</tbody>
</table>

**Notes:** Fixed-effect OLS point estimates with standard errors clustered on the application-level in parentheses. Asterisks denote significance levels (** * p<0.01, ** p<0.05, * p<0.1). A constant is included but not reported. \( \text{UsageIntensity}_{it} \), \( \text{NumUsers}_{it} \), \( \text{WeeksActive}_{it} \), and \( \text{NumSisterApps}_{it} \) are in logarithmic form, the other variables enter in linear form. All observations are restricted to be within ten weeks of the rule change.
## Appendix A

### Table A. 1: Robustness check: random-effect model within five weeks of rule change

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications</td>
<td>Only old</td>
<td>Old+new</td>
<td>Only old</td>
</tr>
<tr>
<td>INDEPENDENT VARIABLES</td>
<td>Before</td>
<td>After</td>
<td>After</td>
</tr>
<tr>
<td>Change</td>
<td>Change</td>
<td>Change</td>
<td>Change</td>
</tr>
<tr>
<td>$AppRating_{it}$</td>
<td>0.0223***</td>
<td>0.0354***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.00484)</td>
<td>(0.00490)</td>
<td></td>
</tr>
<tr>
<td>$UpdateFreq_{it}$</td>
<td>0.194***</td>
<td>0.264***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.0255)</td>
<td>(0.0395)</td>
<td></td>
</tr>
<tr>
<td>$NumUsers_{it}$</td>
<td>-0.122***</td>
<td>-0.113***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.00309)</td>
<td>(0.00308)</td>
<td></td>
</tr>
<tr>
<td>$WeeksActive_{it}$</td>
<td>-0.526***</td>
<td>-0.516***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.00813)</td>
<td>(0.0105)</td>
<td></td>
</tr>
<tr>
<td>$NumSisterApps_{it}$</td>
<td>-0.0345***</td>
<td>-0.0307***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.00435)</td>
<td>(0.00438)</td>
<td></td>
</tr>
<tr>
<td>Observations</td>
<td>26,283</td>
<td>30,956</td>
<td>27,351</td>
</tr>
<tr>
<td>Number of Applications</td>
<td>5,956</td>
<td>6,995</td>
<td>5,821</td>
</tr>
<tr>
<td>$R^2$</td>
<td>0.538</td>
<td>0.367</td>
<td>0.368</td>
</tr>
</tbody>
</table>

**Notes:** Random-effect OLS point estimates with standard errors clustered on the application-level in parentheses. Asterisks denote significance levels (**p<0.01, *p<0.05, *p<0.1**). A constant and dummies for the application category are estimated but not reported. $UsageIntensity_{it}$, $NumUsers_{it}$, $WeeksActive_{it}$, and $NumSisterApps_{it}$ are in logarithmic form, the other variables enter in linear form. All observations are restricted to be within five weeks of the rule change.
Table A. 2: Robustness check: fixed-effect model within five weeks of rule change

<table>
<thead>
<tr>
<th>DEPENDENT VARIABLE: UsageIntensity_{it}</th>
<th>(A2-1)</th>
<th>(A2-2)</th>
<th>(A2-3)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications</td>
<td>Applications</td>
<td>Old+new</td>
<td>Old+new</td>
</tr>
<tr>
<td>INDEPENDENT VARIABLES</td>
<td>Baseline</td>
<td>Regression</td>
<td>Rule</td>
</tr>
<tr>
<td>RuleChange_{t}</td>
<td>-0.00830*</td>
<td>-0.127***</td>
<td>-0.0201</td>
</tr>
<tr>
<td></td>
<td>(0.00449)</td>
<td>(0.0242)</td>
<td>(0.0234)</td>
</tr>
<tr>
<td>AppRating_{t} * RuleChange_{t}</td>
<td>0.0275***</td>
<td>0.0279***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.00297)</td>
<td>(0.00295)</td>
<td></td>
</tr>
<tr>
<td>UpdateFreq_{it}</td>
<td>0.208***</td>
<td>0.141***</td>
<td>0.171***</td>
</tr>
<tr>
<td></td>
<td>(0.0283)</td>
<td>(0.0277)</td>
<td>(0.0306)</td>
</tr>
<tr>
<td>UpdateFreq_{it} * RuleChange_{t}</td>
<td>0.138***</td>
<td>0.169***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.0285)</td>
<td>(0.0313)</td>
<td></td>
</tr>
<tr>
<td>NumUsers_{it}</td>
<td>-0.302***</td>
<td>-0.250***</td>
<td>-0.240***</td>
</tr>
<tr>
<td></td>
<td>(0.00720)</td>
<td>(0.00754)</td>
<td>(0.00784)</td>
</tr>
<tr>
<td>NumUsers_{it} * RuleChange_{t}</td>
<td>-0.0394***</td>
<td>-0.0398***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.00171)</td>
<td>(0.00171)</td>
<td></td>
</tr>
<tr>
<td>WeeksActive_{it}</td>
<td>-0.682***</td>
<td>-0.724***</td>
<td>-0.778***</td>
</tr>
<tr>
<td></td>
<td>(0.0108)</td>
<td>(0.0111)</td>
<td>(0.0121)</td>
</tr>
<tr>
<td>WeeksActive_{it} * RuleChange_{t}</td>
<td>0.115***</td>
<td>0.0823***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.00680)</td>
<td>(0.00623)</td>
<td></td>
</tr>
<tr>
<td>NumSisterApps_{it}</td>
<td>-0.00748**</td>
<td>-0.0180***</td>
<td>-0.0201***</td>
</tr>
<tr>
<td></td>
<td>(0.00314)</td>
<td>(0.00308)</td>
<td>(0.00307)</td>
</tr>
<tr>
<td>NumSisterApps_{it} * RuleChange_{t}</td>
<td>0.0213***</td>
<td>0.0227***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.00246)</td>
<td>(0.00246)</td>
<td></td>
</tr>
<tr>
<td>Observations</td>
<td>57,239</td>
<td>57,239</td>
<td>53,634</td>
</tr>
<tr>
<td>Number of Applications</td>
<td>7,158</td>
<td>7,158</td>
<td>5,984</td>
</tr>
<tr>
<td>R²</td>
<td>0.654</td>
<td>0.668</td>
<td>0.685</td>
</tr>
</tbody>
</table>

Notes: Fixed-effect OLS point estimates with standard errors clustered on the application-level in parentheses. Asterisks denote significance levels (** p<0.01, * p<0.05, * p<0.1). A constant is included but not reported. A constant is included but not reported. UsageIntensity_{it}, NumUsers_{it}, WeeksActive_{it}, and NumSisterApps_{it} are in logarithmic form, the other variables enter in linear form. All observations are restricted to be within five weeks of the rule change.
Table A. 3: Robustness check: fixed-effect model with dependent variable number of daily active users

<table>
<thead>
<tr>
<th>INDEPENDENT VARIABLES</th>
<th>Applications</th>
<th>Old+new</th>
<th>Old+new</th>
<th>Only old</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Baseline Regression</td>
<td>Rule Change</td>
<td>Rule Change</td>
<td></td>
</tr>
<tr>
<td>$RuleChange_t$</td>
<td>-0.117*** (0.00717)</td>
<td>-0.370*** (0.0313)</td>
<td>-0.201*** (0.0328)</td>
<td></td>
</tr>
<tr>
<td>$AppRating_t \times RuleChange_t$</td>
<td>0.0622*** (0.00461)</td>
<td>0.0617*** (0.00463)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$UpdateFreq_{it}$</td>
<td>0.205*** (0.0267)</td>
<td>0.136*** (0.0285)</td>
<td>0.191*** (0.0312)</td>
<td></td>
</tr>
<tr>
<td>$UpdateFreq_{it} \times RuleChange_t$</td>
<td>0.154*** (0.0350)</td>
<td>0.264*** (0.0430)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$NumUsers_{it}$</td>
<td>0.709*** (0.00832)</td>
<td>0.781*** (0.00867)</td>
<td>0.764*** (0.00971)</td>
<td></td>
</tr>
<tr>
<td>$NumUsers_{it} \times RuleChange_t$</td>
<td>-0.0597*** (0.00274)</td>
<td>-0.0618*** (0.00277)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$WeeksActive_{it}$</td>
<td>-0.774*** (0.00942)</td>
<td>-0.874*** (0.0108)</td>
<td>-0.890*** (0.0117)</td>
<td></td>
</tr>
<tr>
<td>$WeeksActive_{it} \times RuleChange_t$</td>
<td>0.188*** (0.00892)</td>
<td>0.139*** (0.00938)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$NumSisterApps_{it}$</td>
<td>0.00238 (0.00407)</td>
<td>-0.0104*** (0.00404)</td>
<td>-0.0126*** (0.00409)</td>
<td></td>
</tr>
<tr>
<td>$NumSisterApps_{it} \times RuleChange_t$</td>
<td>0.00377 (0.00387)</td>
<td>0.00461 (0.00388)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Observations: 109,233 109,233 98,194
Number of Applications: 7,784 7,784 6,027
$R^2$: 0.374 0.398 0.393

Notes: Fixed-effect OLS point estimates with standard errors clustered on the application-level in parentheses. Asterisks denote significance levels (*** p<0.01, ** p<0.05, * p<0.1). A constant is included but not reported. A constant is included but not reported. $UsageIntensity_{it}$, $NumUsers_{it}$, $WeeksActive_{it}$, and $NumSisterApps_{it}$ are in logarithmic form, the other variables enter in linear form. All observations are restricted to be within ten weeks of the rule change.
Appendix B (not intended for publication)

Figure B. 1: Example for an application entry in the Facebook application directory

Never miss another Birthday! Birthday Alert sends you emails alerting you of all your friend's birthdays. You can:
- manage your daily or weekly emails and notifications,
- see photos of your friends with upcoming birthdays on your Profile,
- add friends who are not on Facebook,
- invite your Facebook friends to join!
And unlike other Birthday applications, NO invitations are required!

Thanks to deem (http://www.fhio.co/photos/deem.php) for her fantastic photo!

Facebook is providing links to these applications as a courtesy, and makes no representations regarding the applications or any information related to them. Any questions regarding an application should be directed to the developer.

Friends Who Have Added this Application

| Carmen Thomas | Fabian Kneidl |

Discussion Board
Figure B. 2: Histogram of the dependent variable $UsageIntensity_{it}$

Figure B. 3: Histogram of the transformed dependent variable $\ln(UsageIntensity_{it} + 1)$